

# ***United Bank for Africa Plc***

## ***2024 Annual Report and Accounts***





CELEBRATING



Y E A R S

**Building People, Businesses and  
Communities since 1949**

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# 01

## Corporate Profile

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## About Us

UBA is *"Africa's Global Bank"* providing **Consumer and Commercial Banking**, and related financial services to its over 45 million corporate, commercial and retail customers, served through robust physical and digital touch-points.



## Our Vision

To be the undisputed **leading and dominant financial services institution in Africa.**



## Our Mission

To be a role model for African businesses by **creating superior value for all stakeholders**, abiding by the utmost professional and ethical standards, and building an enduring institution.



## About UBA

United Bank for Africa Plc (UBA) is a leading pan-African financial services group with presence in 20 African countries, the United Kingdom, the United States of America, France and United Arab Emirates.

UBA was incorporated in Nigeria as a limited liability company after taking over the assets of the British and French Bank Limited, which had been operating in Nigeria since 1949. The United Bank for Africa merged with Standard Trust Bank in 2005. From a single country operation founded in 1949 in Nigeria, Africa's largest economy, UBA has become one of the leading providers of banking and other financial services on the African continent. The Bank provides services to over 45 million customers globally, through one of the most diverse service channels in Africa with over 1,000 branches and customer touch points and a robust online and mobile banking platform.

The shares of UBA are publicly traded on the premium board of the Nigerian Exchange Limited (NGX) and the Bank has a well-diversified shareholder base, which includes foreign and local institutional investors, as well as individual shareholders.



### PRODUCTS

UBA is a financial institution, offering a wide range of banking services.



### MARKET

UBA has over 45 million customers in retail, commercial and corporate market segments across 24 countries, including Nigeria, 19 other African countries, the United States of America, the United Kingdom, France and United Arab Emirates.



### CHANNELS

UBA has one of the largest distribution networks in Africa. As at December 31, 2024, there were over 1,000 branches and customer touch points across Africa, 2,699 ATMs and 430,000 POS machines.



### STAFF

As at December 31, 2024, the Group had over 25,000 direct and support staff.

## Core Values



### ENTERPRISE

- Own the task
- Go the extra mile, solve problems
- Show initiative
- Break barriers
- Be innovative



### EXCELLENCE

- Be responsive and passionate
- Surpass customer's expectations always
- Maintain quality standards
- Be meticulous
- Be professional - integrity, friendly and genuine



### EXECUTION

- Get it done
- Get it done very well
- Always have the end in mind

# UBA's History & Key Milestones



- The British & French Bank (BFB) commenced business in Nigeria with its first office in Lagos (1949)
- UBA was incorporated as a Limited Liability Company, taking over the assets and liabilities of British & French Bank (1961)
- UBA became the first Nigerian Bank to make an Initial Public Offering (1970)

- Standard Trust Bank commenced operations in Ghana (2004)
- UBA merged with Standard Trust Bank and acquired Continental Trust Bank (2005)
- Successfully raised fresh equity capital of N54billion following the merger of STB and UBA (2007)
- Raised N20 billion debt capital and acquired majority interest in banks in Burkina Faso and the Republic of Benin (2008 – 2011); and also opened the Paris office in 2009
- Commenced operations in other African countries - Kenya, Uganda, Cameroon, Cote d'Ivoire, Sierra Leone and Mozambique



- Celebrating 75 years of banking operation in Africa
- Opened UBA Dubai-DIFC to facilitate international corporate relationships
- Expanded digital services, including blockchain services for ATM transactions
- Launched its virtual account payment service to offer virtual accounts to customers
- Achieved biometric authentication and payments on its ATM terminals

1949 - 1980

1981 - 2000

2001 - 2010

2011 - 2020

2021 - Date

- UBA established an operation in New York, becoming the first sub-Saharan African bank to operate in America (1984)
- UBA's London business became a subsidiary (1984)
- Standard Trust bank commenced operations (1997)
- UBA becomes the first Nigerian bank to issue Global Depository Receipts (1998)



- Won Financial Times' Bankers' Award for the overall best Bank in Africa, Best Bank in Cameroon and Senegal (2012)
- Divested from its non-bank subsidiaries and property management business (2013)
- UBA Chad and Senegal awarded Bank of the Year by the Banker Magazine (2014)
- Raised debut \$500m 5-year senior unsecured Eurobond (2017)
- Achieved Premium Board listing on the NSE (2017)
- Pioneered an AI Banking Chatbot in Africa - Leo (2018)
- Established a subsidiary in Mali and named Africa's Best Digital Bank by Euromoney (2018)





# UBA's African Footprint

## Nigeria



- Established in 1949
- Serves as Headquarters and Parent Company
- 521 branches

## Democratic Republic of Congo



- Established in 2011
- 6 branches

## Mozambique



- Established in 2010
- 6 branches

## Tanzania



- Established in 2009
- 7 branches

## Benin



- Established in 2009
- 16 branches

## Uganda



- Established in 2008
- 13 branches

## Ghana



- Established in 2004
- 29 branches

## Kenya



- Established in 2009
- 5 branches

## Burkina Faso



- Established in 2008
- 25 branches

## Zambia



- Established in 2010
- 9 branches

## Côte d'Ivoire



- Established in 2008
- 11 branches

## Gabon



- Established in 2009
- 8 branches

## Mali



- Established in 2019
- 4 branches

## Congo Brazzaville



- Established in 2011
- 10 branches

## Liberia



- Established in 2008
- 7 branches

## Chad



- Established in 2009
- 11 branches

## Sénégal



- Established in 2009
- 11 branches

## Sierra Leone



- Established in 2008
- 10 branches

## Guinea



- Established in 2010
- 8 branches

## Cameroon



- Established in 2008
- 21 branches



## UBA's International Presence

... connecting Africa to the world and the world to Africa

UBA International unites Africa and the world, through a unique presence in the world's financial capitals. With a network spread across four continents, UBA International provides banking services, which facilitate international trade, aid economic growth and promote financial inclusion.

Our innovative products and solutions include:

- Trade Finance
- Treasury and foreign exchange
- Last mile payments
- International corporate banking and infrastructure financing.



Our clients include Global and African corporates, governments and development finance institutions, central banks, importers and exporters.

In New York, for 40 years, we are the only African bank that offers correspondent banking services, where our unique knowledge of Africa and global banking allow us to tailor solutions for our customers. In London, we are at the centre of the world's largest foreign exchange market. Paris is our gateway to the European Union and supports our large Francophone Africa network. Our UAE business services the increasingly strong links between GCC countries and Africa, and allows us to serve our Asian clients.

Leveraging the UBA Group footprint, UBA International is firmly positioned to be the prime financial intermediary between Africa and the world. We are Africa's Global Bank, and the world's African bank.

# WHO We ARE

We are focused on supporting people and businesses to succeed across Africa, Europe, Asia and North America. Through our products, services and channels, we help people fulfil their goals and enable businesses to prosper.

## OUR TRACK RECORDS

  
Employees  
**25,000+**  
2023: 20,000+

  
Total Customers  
**45 million+**

  
No. of Cards issued  
**21 million+**  
2023: 19.7million+

  
Branches and Touchpoints  
**1,000+**  
2023: 1000+

  
Active POS Machines  
**430,000+**  
2023: 354,847

  
Agents  
**160,000+**  
2023: 160,000+

  
Digital Banking Customers  
**32 million+**  
2023: 30.2 million+

  
ATMs  
**2,699+**

  
Operations outside Africa  
**4**  
2023: 4

  
Continents  
**4**

  
African Operations  
**20**

  
Leo Users  
**5 million+**  
2023: 4.8 million+

# Financial Summary

## RETURN ON EQUITY



**28.1%**

2023: 41.17%

## RETURN ON ASSETS



**3%**

2023: 3.86%

## PROFIT BEFORE TAX



**₦803.7bn**

% Growth: 6.1%

## OPERATING INCOME



**₦2.1tn**

% Growth: 33.0%

## DEPOSITS



**₦24.7tn**

% Growth: 42.0%

## LOANS AND ADVANCES



**₦7.5tn**

% Growth: 35.3%

## TOTAL ASSETS



**₦30.3tn**

% Growth: 46.8%

## NPL COVERAGE



**80.9%**

2023: 77.55%

## NPL RATIO



**5.6%**

2023: 5.8%

## COST-TO- INCOME



**49.5%**

2023: 37.2%

## CAPITAL ADEQUACY RATIO



**31.0%**

2023: 32.6%

## LIQUIDITY RATIO



**71.7%**

2023: 64.1%



# A world of options

Bank conveniently on any of our **Digital Channels.**

Do more on **Leo, The UBA Mobile App,**  
**919 and UBA Internet Banking.**





# OUR BOARD



**From left to right sitting:** Aisha Hassan-Baba OON, Erelu Angela Adebayo, Oliver Alawuba, Tony O. Elumelu CFR, Muiyiwa Akinyemi, Angela Aneke, Henrietta Ugboh

**From left to right standing:** Chukwuma Nweke, Ugochukwu Nwaghodoh, Abiola Bawuah, Alhaji Abdulqadir J. Bello, Caroline Anyanwu, Alex Alozie, Sola Yomi Ajayi, Emmanuel N. Nnorom



## OUR BOARD AND EXECUTIVE MANAGEMENT



**Tony O. Elumelu, CFR**  
CHAIRMAN

**T**ony O. Elumelu is an African investor and philanthropist, and one of the world's most prominent voices on Africa's transformation agenda.

He is the founder and Chairman of Heirs Holdings, his family-owned investment company, which invests in strategic sectors of the African economy, including financial services, hospitality, power, energy, technology, and healthcare, as part of its commitment to improving lives and transforming Africa.

In addition to UBA, He chairs Nigeria's largest quoted conglomerate, Transcorp Group, whose subsidiaries include Transcorp Power, a leading producer of electricity in West Africa, and Transcorp Hotels Plc, Nigeria's foremost hospitality brand. Together with Heirs Energies, one of the continent's largest natural resources producers, Transcorp Power is executing Africa's foremost integrated energy business, dedicated to ensuring African resources drive and power value creation on the African continent.

In 2010, he created The Tony Elumelu Foundation (TEF), the leading philanthropy empowering a new generation of African entrepreneurs across all 54 African countries. Since inception, the Foundation's flagship programme has identified and funded over 20,000 young African entrepreneurs and created a digital ecosystem of over 1.5 million Africans, as part of a ten-year US\$100m commitment to fund, mentor, and train young Africans.

In 2020, TIME magazine named Tony as one of the 100 Most Influential People in the World and in 2022 TIME again recognised him with its inaugural TIME100 Impact list, honouring him alongside five other global leaders who have gone above and beyond to move their industries – and the world – forward.

The Federal Government of Nigeria honoured Tony with the title, Commander of the Order of the Federal Republic, in 2022 for his contribution to Nigeria's economic and social development. He has also been recognised with Belgium's oldest and highest royal order.

Tony sits on a number of global boards, including the Global Leadership Council of United Nations Generation Unlimited.



**Oliver Alawuba**  
GROUP MANAGING DIRECTOR

**O**liver is a seasoned banking professional with over 25 years' experience in Corporate and Institutional Banking, Consumer Banking, Public Sector, Retail and Commercial Banking, Project Management, Corporate Governance, and overall bank management, where he has demonstrated strong passion for excellence and result-oriented leadership capability. Prior to his current appointment as the Group Managing Director/CEO of UBA Plc, Oliver was at various times, CEO Designate for UBA Côte d'Ivoire, CEO UBA Ghana, Regional CEO, Anglophone Countries, Executive Director, East Bank in Nigeria, Managing Director/CEO UBA Africa, and later Group Deputy Managing Director/CEO, UBA Africa covering Nigeria and other 19 Subsidiaries in UBA Africa (ex-Nigeria).

Presently as GMD/CEO of UBA Plc, he oversees the Global Operations of UBA across Nigeria, 19 UBA Africa Countries, UBA America, UBA United Kingdom, UBA France, and UBA UAE. He is a Fellow of the Nigeria Institute of Management (FNIM), and an Honorary Fellow of the Chartered Institute of Bankers of Nigeria (FCIB).

He graduated from Imo State University, Okigwe (Now Abia State University, Uturu), with a BSc in Food Science & Technology in 1988. He also obtained an MSc in Food Technology from the University of Lagos in 1991 and MBA (Banking & Finance) from Ogun State University (Now, Olabisi Onabanjo University) in 2000.





**Angela Aneke**  
INDEPENDENT NON-EXECUTIVE  
DIRECTOR

Angela Aneke is a board advisor, banker and a strategic thinker with over 30 years' experience in financial services, in the areas of financial control, strategy, transaction banking, corporate banking, retail banking, and governance. Ms. Aneke has held executive management and board positions in several international and regional financial institutions.

Ms. Angela holds a Bachelor of Science degree from the American University, Washington DC, USA and became an International Associate of the American Institute of Certified Public Accountants. She also obtained a Master of Business Administration from Warwick Business School, University of Warwick, UK. She has attended several courses in banking and governance including Harvard Business School's "Making Corporate Boards More Effective" and Wharton's University of Pennsylvania's Corporate Governance: "Maximize your effectiveness in the Board room."

She is currently the Chairman of the Board Audit, Governance, Nomination & Remuneration Committee and also serves on the Board Credit Committee.



**Erelu Angela Adebayo**  
NON-EXECUTIVE DIRECTOR

Erelu Angela Adebayo obtained a BSc Hon (Social Science) from the University of Ibadan in 1979, an MBA from the University of Lagos in 1982, and MPhil (Cantab) in Land Economy from Cambridge University in 1994.

Erelu Adebayo was previously the First Lady of Ekiti State and the Chairman of Afriland Properties Plc. She was also the first female Chairman of the Board of WEMABOD Estates. Erelu Adebayo serves on the Boards of Aliko Dangote Foundation, Meyer Paints Plc and Women at Risk International Foundation. She is also a former member of the board of the Nigerian Stock Exchange. She has also worked extensively on real-estate development across Nigeria.

Erelu Adebayo is the Founder of Erelu Adebayo Foundation and Erelu Adebayo Children's Home.



**Abdulqadir Bello, FCA**  
NON-EXECUTIVE DIRECTOR

Abdulqadir J. Bello, a Chartered Accountant, has over 30 years' corporate experience in the banking sector, during which period he held several senior Management positions in various Banks. He also previously served as the Group Chief Credit Officer of UBA and thereafter as the Executive Director in charge of Risk Management for UBA Group. Abdulqadir Bello is the Chairman of the Board Credit Committee and also serves on the Board Risk Management Committee.

He obtained a BSc degree in Accounting from Bayero University, Kano in 1984 and ACA from the Institute of Chartered Accountants in 1989.



**Aisha Hassan Baba, OON**  
INDEPENDENT NON-EXECUTIVE  
DIRECTOR

Aisha Hassan Baba, OON is the Founding and Managing Partner of EBO, HASSAN BABA & CO. Aisha was admitted to practice law in Nigeria in 1981 and in the ensuing 35 years thereafter, served in very senior positions in both federal and state public service of the Federal Republic of Nigeria, notably as Deputy Director Public Prosecution, Director; Legal Services under the Federal Ministry of Justice, Federal Ministry of Education, Federal Ministry of Industry, Trade & Investment; Chief Executive Officer (CEO) of the Federal Legal Aid Council (now Commission), Executive Secretary, Nigerian Investment Promotion Commission, and as the Attorney General and Commissioner for Justice, Anambra State.

Aisha is a trained Legal Draftsman, contract negotiator and has worked as Co-Chair of the Committee on High Profile Federal Bills, notably the production of the final draft copy of the National Competition and Consumer Protection Bill and the National Competition and Consumer Protection Policy in 2014/15. She has chaired several committees responsible for drafting a number of policies ranging from the Nigerian Local Content in the non-oil Sector Policy 2014 to ; a model draft Automotive Bill for the Nigerian Automotive Council (as it then was) to finalise the draft Nigerian Insolvency Bill and so on.

In recognition of her diligence to the public service of the Federation, Aisha was conferred with the National Productivity Order of Merit Award in 2001 and the National Honours, Officer of the Order of the Niger, (OON) in 2005. Aisha is a member of the Nigerian Bar Association, Commonwealth Bar Association, Member, Chartered Institute of Arbitrators UK.



**Caroline Anyanwu**  
NON-EXECUTIVE DIRECTOR

Caroline Anyanwu has over 30 years' experience in the banking industry, covering Strategic Planning, Financial Control, Retail & Commercial Banking, Banking Operations and Risk Management. She is a First Class graduate of Statistics from University of Ilorin in 1984, a Fellow of the Institute of Chartered Accountants (ICAN), and a Prize Winner in the ICAN Professional Qualifying Examination (overall 2nd). She obtained top-rated core basic and intermediate management competencies as a Trainee Accountant in Price Waterhouse (Chartered Accountants) – now PricewaterhouseCoopers (PwC).

Caroline who previously occupied the position of Head, Credit Risk Management at United Bank for Africa Plc, has worked at senior level positions with several international financial institutions.

An Honorary Senior Member of the Chartered Institute of Bankers of Nigeria, an Associate Member of the Chartered Institute of Taxation of Nigeria, and a member of the Risk Management Association of Nigeria.



**Emmanuel Nnorom**  
NON-EXECUTIVE DIRECTOR

Emmanuel is a qualified Chartered Accountant and has over 4 decades of professional experience in the corporate and financial sectors, working with publicly listed companies. He is an alumnus of Oxford University's Templeton College (1996), and a prize winner at the Foundation, Professional Examinations 1 and Profession Examinations 2 qualifying examinations in 1980, 1981 and 1982 and Fellow of the Institute of Chartered Accountants of Nigeria. He trained at Peak Marwick Casselton Elliot (later Peat Marwick, Ani, Ogunde & Co) from 1978 to 1982 and also worked with Nigerian Breweries Plc as well as several financial institutions before retiring from Standard Trust Bank/UBA Plc.

Emmanuel N. Nnorom is the CEO of Heirs Holdings Ltd. Prior to joining the Heirs Holdings Group, he served as the CEO of Transnational Corporation of Nigeria Plc, overseeing the Transcorp businesses, including Transcorp Power, Transcorp Hilton Hotels Abuja, Transcorp Hotel, Calabar and Transcorp Energy. Prior to Transcorp, Emmanuel had held senior positions at Heirs Holdings and had served as an Executive Director at UBA Plc and Managing Director of UBA Africa, overseeing the Group's African subsidiaries and executing corporate strategy in 18 African countries. Other senior roles within UBA Plc included Group COO UBA Plc, followed by his appointment as UBA's Group CFO, with responsibility for Finance and Risk.

Emmanuel is the Chairman, Board of Directors of Transcorp Power Plc, Transcorp Hotels Plc and is serving on various other Boards. He is a Trustee and a ruling Elder of the Presbyterian Church of Nigeria and loves to serve God in any capacity.



**Henrietta Ugboh**  
INDEPENDENT NON-EXECUTIVE  
DIRECTOR

Henrietta (Hetty) Ugboh is a board advisor, financial literacy and risk management trainer, mentor and banker with 30 years' experience in financial services, in the areas of corporate and commercial banking, credit and risk management, private banking and governance. Mrs. Ugboh has held senior management and board positions in several financial institutions as well as a member of the Harvard Business School Association of Nigeria (HBSAN) and Ziphii Technologies.

Hetty holds a Bachelor of Science degree in Economics and Statistics from the University of Benin, Benin City and a Masters of Business Administration from Enugu State University of Technology (ESUT) Business School. She is an alumna of the prestigious Harvard Business School, Boston and attended several courses in banking, leadership and governance including John Maxwell leadership Certification Program (Florida), Institute of Directors – Company Direction Course (Lagos) and African Angel Academy training.

She is an Honorary Senior Member of the Chartered Institute of Bankers of Nigeria, Member, Institute of Directors and Fellow of the Institute of Credit Administration (FICA).



**Muiyiwa Akinyemi**  
DEPUTY MANAGING DIRECTOR,  
REST OF NIGERIA

Muiyiwa Akinyemi is the Deputy Managing Director of United Bank for Africa Plc (UBA), with over 3 decades of professional experience cutting in the Financial Services Sector.

Muiyiwa Akinyemi had previously worked in other financial institutions where he functioned in various capacities in Corporate & Investment Banking, Energy & Telecoms, Branch Banking and Structured/Project Finance business groups. He joined United Bank for Africa in 2005 as part of the merged entity and he led the transformation of the Corporate Banking business of the merged entity. He has functioned in various capacities in UBA as Division Heads in Wholesale Banking, Corporate, Commercial & Energy business. He was at a time the CEO/MD of UBA in Kenya and had functioned as Global Head, Wholesale Banking for UBA across its various geographies in Africa.

He is a graduate of Accounting from the Obafemi Awolowo University, Ile-Ife and an Associate of the Institute of Chartered Accountants of Nigeria as well as other professional bodies viz Chartered Institute of Bankers of Nigeria, Chartered Institute of Stockbrokers, Institute of Credit Administrators of Nigeria.



**Chukwuma Nweke**  
DEPUTY MANAGING DIRECTOR,  
OPERATIONS, TECHNOLOGY &  
DIGITAL BANKING

Chukwuma has over 30 years of experience across Banking Operations, Finance, Technology, Audit, Strategy, Retail Banking and Payments. Mr Nweke previously served as Executive Director and Group Chief Operating Officer of UBA PLC. He is currently the Deputy Managing Director overseeing Operations, Technology, Digital Banking, Retail and Customer Experience.

Mr. Nweke holds a Bachelor's degree in Accountancy and an MBA from the University of Nigeria, Nsukka. He is a Fellow of the Institute of Chartered Accountants of Nigeria (FCA); An Associate of the Chartered Institute of Taxation of Nigeria (ACTI); He is a Certified Anti-Money Laundering Specialist (CAMS) and an honorary member of the Chartered Institute of Bankers of Nigeria.



**Ugochukwu Nwaghodoh**  
EXECUTIVE DIRECTOR, FINANCE  
AND RISK MANAGEMENT

Ugo has over 28 years multifunctional experience spanning banking, advisory and assurance services. Prior to his current role, he was at different times, Group Financial Controller, Group Chief Compliance Officer, and Head – Performance Management at the UBA Group. Before joining UBA in 2004, he had a decade of experience with renowned firms of Deloitte and PricewaterhouseCoopers in Nigeria and Kenya.

He obtained a BSc degree in Human Nutrition from the University of Ibadan in 1992. He also obtained MSc degree in Finance and Management from Cranfield University, England in 2004 and another MSc degree in Risk Management from New York University in 2022.

Ugo is fellow of the Institute of Chartered Accountants of Nigeria, a fellow of the Chartered Institute of Taxation of Nigeria (CITN), an Associate member of the Chartered Institute of Stockbrokers of Nigeria, a member Chartered Institute for Securities and Investments, United Kingdom and an Honorary Senior Member of the Chartered Institute of Bankers of Nigeria (CIBN). He is also a member of the Institute of Directors of Nigeria.



**Alex Alozie**  
EXECUTIVE DIRECTOR, NORTH NIGERIA

Alex has over 20 years experience having joined UBA in 2019. He has a BSc in Economics from Abia State University and a Master's Degree in Business Administration from the Metropolitan School of Business, London (United Kingdom). He is also an alumni of Columbia University Graduate School of Business on Driving Strategic Impact.

He is a Fellow of Chartered Institute of Bankers of Nigeria; Nigerian Institute of Management; Institute of Chartered Economists of Nigeria; Chartered Institute of Strategic Managers & Leaders; Nigerian Institute of Credit Administrator; London Institute of Africa chartered Economists; and Africa's Chartered Economists Institute.

For his expertise and resourcefulness to the banking sector, he has been bestowed with several coveted awards which include; CBN commendation for contributions to the introduction of cashless initiative, SEC commendation for the role in implementing e-Dividend, CBN/NIBSS Award as a member of the BVN Implementation Committee amongst others.



**Sola Yomi-Ajayi**  
EXECUTIVE DIRECTOR,  
UBA INTERNATIONAL

Sola is a highly experienced banker with over 28 years of banking experience that covers Corporate and Institutional Banking, Stakeholder Management, Structured Funding, Risk Management, Financial Inclusion, Transaction Banking, Correspondent Banking, and Operations. As the Executive Director for International Banking, Sola oversees UBA's operations outside Africa. In this role, she is responsible for the expansion of UBA's operations outside Africa and, has oversight for the development and implementation of Corporate Strategy in the UK, France, UAE and USA. Additionally, she has oversight for our banking group's deployment of innovative banking services to the development community, complementing their initiatives for the achievement of Sustainable Development Goals in UBA presence countries on the African continent.

Sola has a Bachelor of Arts degree from Obafemi Awolowo University, Ile-Ife, Nigeria in 1993, and an MBA from the Aberdeen Business School, Robert Gordon University in 2008. She has also attained Executive Leadership certificates from Harvard Business School and Judge Business School, University of Cambridge. She is a Fellow of the Chartered Management Institute UK and, sits on several boards namely: United Bank for Africa (UK) Limited, US Non-Profit, the Business Council for International Understanding (BCIU) and the US-based Institute of International Banking.





**Abiola Bawuah**  
EXECUTIVE DIRECTOR/CEO UBA  
AFRICA

Abiola has over 25 years experience across the financial industry. She is the Executive Director/CEO, Rest of Africa, overseeing the Group's subsidiaries in Africa. Previously, she was the Regional CEO West Africa, with enormous experience in retail banking and marketing. She has held previous roles in Ghana as the Executive Director; having previously held the positions of the General Manager, Marketing and Group Head, Retail Banking; and joined UBA Ghana as Deputy Managing Director.

Mrs. Bawuah obtained a BSc in Actuarial Science from the University of Lagos, Nigeria in 1996, a diploma in Marketing from GIMPA in 2004 and Executive MBA (Finance) from the University of Ghana in 2006, and LLB from the University of London in 2012. She also has numerous leadership qualifications from Harvard Business School, University of New York, INSEAD and Institut Villa Pierrefeu in Switzerland.



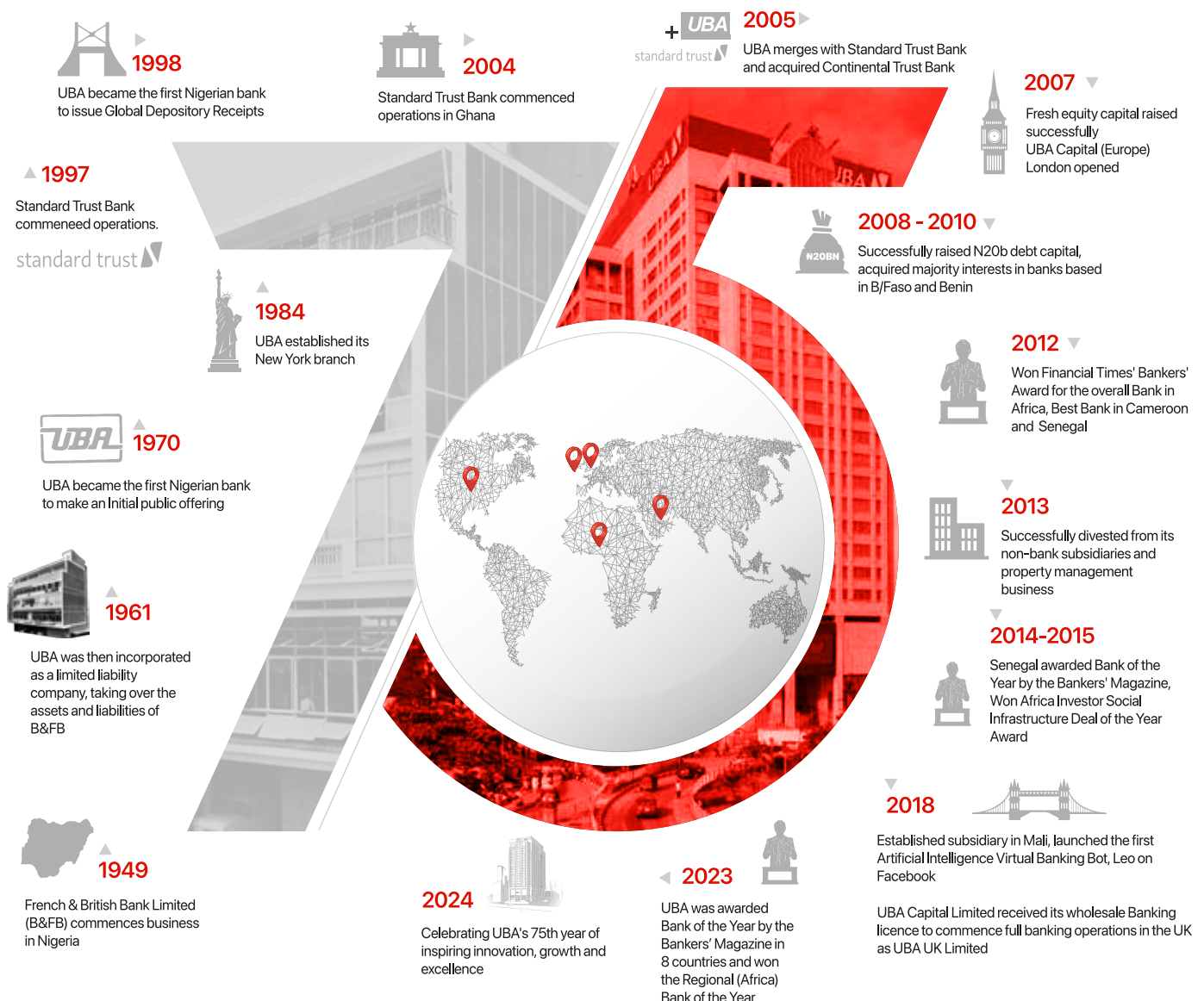
**Bili A. Odum**  
GROUP COMPANY SECRETARY/  
LEGAL COUNSEL

Bili holds an LLB (Hons) from Bendel State University and was called to the Nigerian Bar in 1990 as a Solicitor and Advocate of the Supreme Court of Nigeria. He is a member of the Chartered Institute of Arbitrators (UK), the Nigerian Bar Association, and the International Bar Association. He is also an alumnus of the New York Institute of Finance, the Chief Executive Programme (CEP 18) of Lagos Business School, and the General Management Programme of the University of Cambridge Judge Business School.

Over the years, Bili has held senior strategic roles across leading financial institutions in Nigeria, with a breadth of responsibilities spanning Asset Management, Structured Finance, Legal Advisory, Corporate Governance, Human Resource Management, Administration, Knowledge Management, and Business Communication.

# Celebrating a Legacy of Trust: 75 Years of Delivering on Our Promises

For **75 years**, the United Bank of Africa remains a strong brand, renowned for innovation, agility, excellence in service delivery and value creation. UBA has continued its dominance in the global financial sector.



# 02

## Strategy & Business Review

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**Tony O. Elumelu, CFR**  
Chairman, Board of Directors



# Chairman's Statement

## INTRODUCTION

### Dear Valued Shareholders,

I am pleased to present the Annual Report and Financial Statements of United Bank for Africa Plc for the financial year ended December 31, 2024.

Let me begin by thanking you, our Shareholders, for your unwavering loyalty, dedication, and commitment, which have played such a pivotal role in shaping our Group's remarkable success.

Your steadfast support has been instrumental in driving our achievements for over 75 years. And let us all just pause to reflect on those 75 years. Few institutions globally have such heritage, very few financial institutions in Africa can demonstrate the resilience, the persistence and commitment that UBA has shown to our customers, our shareholders and our people. As we end our celebration of three quarters of a century of progress and innovation, I salute our founders and look excitedly to the future, as we deliver on our mission to be Africa's Global Bank.

2024 fiscal year presented challenges, with significant global and domestic economic dimensions. All these developments impacted our operations across our markets. Despite these challenges, we remained resilient and adaptive, leveraging our strategic initiatives to drive sustainable growth and operational excellence in our areas of operation. By prioritizing efficiency and risk management, we have strengthened our foundation for long-term success while continuing to create value for our stakeholders. Once again, the extraordinary diversity of our network, twenty-four countries and four continents, and our customer segment, enabled us to continue to grow revenue, profit and dividend capacity.

At UBA, we take great pride in our longstanding reputation for delivering exceptional service. Our dedication to excellence is the foundation of our relationships with our clients and stakeholders. Just recently, UBA ranked amongst the top 5 banks in the KPMG Banking Industry Customer Experience (BICX) assessment. This is a milestone achievement. The Group ranked 2nd in SME, 3rd in Retail and 4th in Corporate, a testament to our unreserved commitment to delivering exceptional experience to our customers. Your trust, loyalty and feedback have been instrumental in driving this achievement.



**...we take great pride  
in our longstanding  
reputation for  
delivering exceptional  
service**



## MACROECONOMIC OUTLOOK

In its latest World Economic Outlook report, the International Monetary Fund (IMF) estimated global economic growth to hold steady at 3.2% for 2024, 0.1% lower than the 3.3% growth recorded in 2023. Elevated central bank rates aimed at curbing inflation, coupled with the withdrawal of fiscal support due to high debt levels, have placed constraints on economic activities. Additional risks to growth included geopolitical tensions, rising protectionism, and low productivity across various regions.

In sub-Saharan Africa economic growth was projected at 3.8% in 2024, higher than the 3.6% growth in 2023. A pickup to 4.2% growth is expected in 2025, as countries in the region work to implement difficult, yet necessary reforms aimed at restoring macroeconomic stability. Many countries in the region rank among the world's fastest-growing economies. According to the IMF, the fastest-growing economies in Sub-Saharan Africa (SSA) in 2024, included Niger (9.9%), Rwanda (7.0%), Benin (6.5%), Ethiopia (6.1%), Côte d'Ivoire (6.5%), Mauritius (6.1%), Senegal (6.0%), and Uganda (5.9%). Notably, UBA operates in four of these eight high-growth markets, positioning the Group to capitalize on emerging opportunities in the region.

Significant increases in growth are anticipated in Ghana, as it continues reestablishing macroeconomic stability; Senegal, reflecting rising resource exports and Zambia, as it recovers from drought.

The regional GDP-weighted headline inflation is projected to decline substantially, from 18.1 percent in 2024 to 12.3 percent in 2025, with significant decreases in Angola, Ghana, and Nigeria. Monetary tightening has curbed inflation, which



is already below or within the target band in about half of the region. However, inflation is still in double digits in almost one-third of the countries, including Nigeria (34.8%), Angola (27.5%) and Ethiopia (17.0%).

Our region experienced significant currency volatilities influenced by various economic factors with notable depreciation against the US Dollar occurring in the Nigerian Naira (40%), Ghanaian Cedi (20%) and the Ethiopian Birr (55%). In contrast the Kenyan Shilling emerged as one of the best performing currencies in Sub-Saharan Africa, appreciating by 20%.

In Nigeria, our largest market, real GDP recorded a modest growth of 3.84% in 2024, driven primarily by the non-oil sector. However, inflation surged to 34.8% in December 2024, up from 28.9% a year earlier. This sharp increase was largely driven by market-based reforms implemented by the current administration, including the removal of the petrol subsidy and the consolidation of exchange rate markets—both of which directly impacted the cost of goods and services across the country.

## FINANCIAL PERFORMANCE

Our Group delivered another very strong year, generating a gross revenue of ₦3.19 trillion and profit after tax of ₦767 billion.

We successfully sustained our deposit mobilization efforts, growing total deposits by 42% to ₦24.65 trillion from ₦17.36 trillion in the corresponding period of 2023.

Additionally, our loan book expanded by 35% to ₦7.51 trillion, from ₦5.55 trillion. The Group maintained a well-structured and diversified balance sheet, with Total Assets and Shareholders' Funds closing at ₦30.32 trillion and ₦3.42 trillion respectively.

Behind each of these figures, is the everyday work of our dedicated staff, providing tangible solutions to real-world needs, delivering value to consumers, businesses, and governments. UBA supports consumers across Africa and globally, seeking secure and convenient payment methods, businesses requiring modern payment acceptance solutions, and issuers and acquirers in need of innovative offerings for their customers. Furthermore, we facilitate governments in promptly distributing payments to individuals during crucial times of need.

## DIVIDEND

In line with our commitment to delivering superior returns to our highly esteemed shareholders, we declared and paid an interim dividend of ₦2.00 per share in the course of the 2024 financial year. We hereby propose a final dividend of ₦3.00 per share. If approved, the cumulative dividend for the year ended 31 December 2024 will total ₦5.00 per share.

## CAPITAL ADEQUACY

In March 2024, the Central Bank of Nigeria (CBN) announced an increase in the minimum capital requirements for banks, aiming to strengthen the financial sector and position it to support the real economy. Under this directive, international commercial banks, such as UBA, are now required to hold a

minimum capital of ₦500 billion in share capital and premium only. Banks were given until March 2026 to comply with these new requirements, with options including raising additional capital, pursuing mergers and acquisitions, or downgrading their licenses to align with their current capital levels. In line with this directive, UBA commenced its capital raising activities with its first rights issue in November 2024. The rights issue closed in December 2024 with 6.84 billion ordinary shares of 50 kobo each offered to existing shareholders at ₦35 per share. This was oversubscribed by ₦11.6 billion (4.8%) and the entire amount of ₦251.0 billion has been verified and approved by the Central Bank of Nigeria (CBN). The final capital raise is expected to be completed in Q3' 2025 well ahead of the CBN deadline. Proceeds from the Rights Issue will be utilised to invest in additional digital technologies and business expansions that will strengthen the bank's seven and half decades of impressive performance.

## THE BOARD OF DIRECTORS

The Board welcomed Emmanuel N. Nnorom and Henrietta Ugboh as Non-Executive Directors, while Chukwuma Nweke joined as Group Deputy Managing Director in 2024, with approval from the Central Bank of Nigeria. Owanari Duke and Dr. Kayode Fasola retired as non-executive directors, following the successful conclusion of their tenures, after many years of dedicated and meritorious service.

## RESPONSIBLE BANKING: EMBEDDING ESG IN ALL WE DO

In 2024, we remained steadfast in our commitment to responsible growth, focusing on the success of our customers, communities, and stakeholders. We made significant strides in embedding environmental, social, and governance (ESG) principles across all aspects of our operations. Guided by our purpose and core values, our ESG approach is driven by a commitment to generating sustainable, long-term value for all our stakeholders.

Below, we outline some of the key initiatives and activities we undertook in this vital area during the year.

### Our Environmental Impact

We remain committed to advancing our climate ambition, aiming to achieve net-zero emissions in our operations and supply chain by 2060 or sooner. We recognize the importance of collaborating with our clients—ranging from large corporations to small businesses across various sectors—as they develop strategies to transition toward a more secure, sustainable, and low-carbon future.

Acknowledging the significant capital required for this transition, we have set a goal to provide between \$500 million and \$1 billion in sustainable finance and investments by 2060 to support our clients in their journey toward sustainability.

In 2024, we took concrete steps toward environmental sustainability by planting 4,550 seedlings in Nigeria, our largest market, as well as in our other subsidiaries. This initiative has the potential to offset approximately 212,480 kg of CO<sub>2</sub> emissions, contributing to a greener and more sustainable future.



Our strategy remains focused on minimizing our carbon footprint, conserving resources, and promoting sustainable practices. These efforts underscore our unwavering commitment to environmental stewardship and our role in fostering a sustainable future.

### **Our Social Contributions**

We firmly believe that an inclusive, healthy, and rewarding workplace is essential for the success of the entire Bank. Supporting financial inclusion and economic empowerment plays a critical role in reducing inequality, increasing income, and improving overall well-being. Our strategy is designed to ensure that UBA is an organization where every employee feels a true sense of belonging.

In line with this commitment, we have made significant progress in fostering diversity and inclusion. In 2024, we increased the proportion of female employees to 48%, up from 44% in 2023. We also raised our investment in capacity-building programs for female employees and maintained a well-diversified workforce across 4 continents and 24 countries.

As a leading financial institution in Africa and globally, we are dedicated to making a tangible and positive impact on people's lives. Through the UBA Foundation Read Africa initiative, geared at rekindling the reading culture amongst African youth, we distributed 13,000 books in 2024. These initiatives reflect UBA's steadfast commitment to building a more inclusive, equitable, and resilient society.

### **Our Governance Efforts**

Integrity is fundamental to our values, guiding every team member through our daily activities to ensure adherence to our Code of Conduct. Our strong governance structures, led by a diverse and engaged Board with specialized Committees, ensures vigilant oversight. In response to socio-economic challenges, the Board heightened focus on key risk areas, showcasing our commitment to effective governance in dynamic environments.

### **A GREAT PLACE TO WORK**

UBA is dedicated to empowering its employees through continuous learning and professional development. In 2024, 398 trainees graduated from the Graduate Management Acceleration Programme (GMAP), bringing the total number of active trainees to 1,153 across four cohorts. The program strengthens UBA's leadership pipeline across multiple locations. Additionally, the Group invests in leadership training, with 28 senior executives attending top-tier programs in the U.S., U.K., and Nigeria. These initiatives reflect UBA's commitment to fostering talent, driving innovation, and building a world-class leadership team.

### **LEVERAGING OUR AFRICA FOOTPRINT**

UBA is committed to driving Africa's economic transformation by facilitating cross-border trade and empowering SMEs. Through a strategic partnership with the AfCFTA Secretariat, UBA has pledged up to \$6 billion over three years to support SMEs in key

sectors—Agro-processing, Automotive, Pharmaceuticals, and Transport/Logistics—aimed at reducing import dependency and boosting intra-African trade. Beyond financing, UBA is focused on de-risking critical sectors, equipping SMEs with essential skills, and leveraging technology to enhance trade integration and economic resilience across the continent.

### **AWARDS**

UBA's industry leadership is evident through its exceptional talent, innovation, and customer-centric approach. In 2024, the bank received numerous prestigious awards, including Best Regional Bank – West Africa at the African Banker Awards, recognizing its excellence in financial services. Additionally, UBA subsidiaries in Benin, Burkina Faso, Chad, Mali and Zambia were named Bank of the Year, further solidifying the bank's impact across Africa. These accolades reaffirm UBA's commitment to innovation, financial inclusion, and driving economic growth on the continent.

### **LOOKING AHEAD**

UBA stands ready to extend its leadership trajectory, building on a proud 75-year legacy of excellence, innovation, and commitment to Africa's growth. This legacy is shaped by decades of deep market insight and an unwavering dedication to the communities we serve. Over the years, we have cultivated the human expertise, technological advancements, and operational strength that form the foundation of our success, positioning us to drive even greater impact across the continent.

These capabilities, combined with our strong brand and carefully designed value propositions, empower UBA not just to compete but to thrive in an ever-evolving financial landscape. As 2024 unfolds, we remain steadfast in our commitment to innovation, strategic clarity, operational excellence, and shared value creation. By staying true to these core principles, UBA will continue to deliver exceptional value to our stakeholders while playing a pivotal role in shaping a more prosperous and interconnected Africa.

### **ACKNOWLEDGEMENTS**

The Board expresses deep gratitude to the management and staff for their dedication, to the Group and our Subsidiary Boards for their leadership, and to customers for their trust and support. Appreciation is also extended to shareholders for their confidence in UBA's vision and to regulators for their guidance. Looking ahead to 2025, the message conveys optimism for continued success, growth, and shared achievements

**Tony O. Elumelu, CFR**  
**Chairman, Board of Directors**  
**FRC/2013/CIBN/00000002590**

A full-length portrait of Oliver Alawuba, a middle-aged Black man with short hair, wearing a dark blue suit, white shirt, and red tie. He is standing with his hands clasped in front of him, looking directly at the camera. A red circular graphic is overlaid on the bottom left corner of the image.

**Oliver Alawuba**  
Group Managing Director/CEO



# CEO's Statement

## Introduction

### Distinguished Shareholders,

It is with immense pride and gratitude that I address you at this moment in time, as we reflect on the exceptional milestones achieved during the 2024 financial year. This year was not just another chapter in United Bank for Africa's (UBA) journey; it marked the celebration of 75 years of innovation, resilience, and a commitment to excellence. Our progress underscores the enduring strength of our business model, the dedication of our people, and the confidence our stakeholders place in us.

Despite global uncertainties and economic challenges, UBA delivered outstanding results, expanded its global presence, and reinforced its position as a leading financial institution. These accomplishments are a testament to our unwavering focus on Enterprise, Excellence, and Execution.

## External Operating Environment

### Global

In 2024, the global economic environment remained dynamic, shaped by modest growth, rapid technological innovation, and escalating geopolitical tensions. Global GDP grew by 3.2%, driven by transformative technologies like artificial intelligence and green energy. Despite challenges such as inflationary pressures and geopolitical conflicts, UBA leveraged its agility and strategic investments to turn uncertainties into opportunities, fortifying its global presence.

### Sub-Saharan Africa

Sub-Saharan Africa witnessed a modest economic recovery, with growth rising to 3.8%, bolstered by improved debt stabilization and reduced inflation rates. While the region faced tight financing conditions, UBA capitalized on opportunities in key markets, leveraging its pan-African presence and deep market insights to drive growth and empower communities.

## Reflecting on 2024: A Year of Historic Milestones

The year 2024 will forever stand out in UBA's history as a year of reflection, celebration, and historic milestones. **We proudly marked:**



**Despite global uncertainties and economic challenges, UBA delivered outstanding results ...**



- **75 years of UBA:** A legacy of innovation, resilience, and excellence that has positioned us as a global financial powerhouse.
- **40 years of UBA America:** A testament to our global aspirations and enduring success in international markets.
- **20 years of UBA Ghana:** A beacon of excellence in West Africa, driving growth and setting benchmarks for innovation.
- **15 years of UBA Tanzania, Sierra Leone, and Kenya:** Milestones that reflect our unwavering commitment to fostering growth and delivering innovative solutions across diverse markets.

These milestones not only celebrate our heritage but also reaffirm our vision for a future defined by growth, innovation, and sustainable impact.

## Financial Highlights

2024 was a challenging year with Nigeria's inflation reaching a 30-year high of **34.8%** in December. The CBN maintained a tightening stance by consistently increasing the Monetary Policy Rate by **875bps** to close at 27.50% in its November 2024 MPC meeting.

The group gross earnings and Net Interest Income (NII) reached their highest levels in our history. Gross earnings grew year-on-year (y-o-y) by **53.6%** to **₦3.19 trillion** and our Net Interest Income (NII) increased by **116.4%** to **₦1.53 trillion**, asserting UBA's position as a leading financial institution.

This growth in earnings was fuelled by a significant increase in net interest income and net commission and fees, due to a combination of a strong expansion in the loan portfolio and higher net interest margins. The net commission and fees benefitted from our digital banking businesses across geographies in line with our strategic goals.

Cost discipline was sustained, with cost to income closing at **49.6%** and in line with guidance. This outcome is indicative of steady business-as-usual expenses, the impact of inflationary trends, and deliberate increments related to planned strategic investments and the establishment of new business ventures.

Notwithstanding the adverse macroeconomic conditions, the fundamental strength of underlying asset quality persists, as reflected in a Non-Performing Loan (NPL) ratio of **5.58%**.

These results highlight our ability to sustain growth, manage risks effectively, and create value for shareholders despite a challenging operating environment.

#### Update on the KPMG Rating for 2024FY

UBA's relentless pursuit of excellence was validated by its remarkable performance in KPMG's 2024 West Africa Banking Industry Customer Experience Survey:

- **Retail Banking** advanced to **3rd place**, a major leap from 14th in 2023.
- **SME Banking** rose to **2nd place**, up from 6th in 2023.
- **Corporate Banking** climbed to **4th place**, improving from 8th in 2023.

These achievements underscore the impact of our Customer First (C1st) philosophy, which continues to strengthen customer trust, loyalty, and satisfaction across all segments.

#### Awards and Accolades

In 2024, UBA earned multiple awards that affirmed our leadership and commitment to excellence, including:

- **Bank of the Year** in 5 African countries (Benin, Burkina Faso, Chad, Mali, Zambia).
- **Best SME Bank in Africa** and **Best Bank in Frontier Markets** by Global Finance.
- **Regional Bank of the Year – West Africa** by the African Banker Awards.
- **Socially Responsible Bank of the Year** and **Most Sustainable Bank of the Year, 2024**, in recognition of our impactful ESG initiatives.

These accolades are a testament to UBA's ability to innovate, lead, and create value for stakeholders across markets.

#### Environmental, Social, and Governance (ESG) Update

In 2024, UBA made significant strides in its ESG agenda, championing sustainability and social impact:

- Advocated for Africa's economic transformation at the

79th UN General Assembly.

- Advanced green finance initiatives to support environmentally sustainable projects.
- Through the UBA Foundation, supported education, empowerment, and community development across Africa.

Our ESG initiatives remain central to our strategy, driving positive change while delivering long-term value.

#### Building a Better Bank: Plans for 2025FY

As we look to the future, UBA's strategy is centred on innovation, operational efficiency, and customer-centricity. **Key priorities include:**

- 1. Digital Transformation:** Leveraging AI and advanced analytics to enhance customer experiences and operational efficiency.
- 2. Market Expansion:** Deepening penetration in existing markets and exploring new opportunities for growth.
- 3. Customer Experience:** Elevating service delivery through personalized offerings and feedback-driven improvements.
- 4. Financial Inclusion:** Expanding our reach through agency banking and innovative products tailored for underserved communities.
- 5. Sustainability:** Scaling green finance initiatives and embedding ESG principles across operations.

#### Looking Ahead

2025FY presents an opportunity to consolidate our achievements and chart a course for even greater success. With a focus on disciplined execution, market leadership, and innovation, UBA is well-positioned to deliver long-term value to shareholders and foster economic growth in the communities we serve.

I extend my deepest gratitude to our shareholders for your unwavering trust, to our employees for their dedication, and to our customers for their loyalty.

Together, we will continue to define the future of banking and celebrate new milestones.

Thank you.

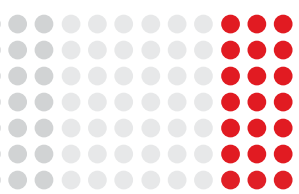
**Oliver Alawuba**  
GMD/CEO  
United Bank for Africa Plc  
FRC/2022/PRO/DIR/003/589226

# 03

## Sustainability & Responsibility

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# Abridged Sustainability and Responsibility Report

## Scope of Report

This report highlights UBA's sustainability strategy, activities, and programmes during the 2024 financial year. It presents our approach and contribution to sustainability, looking at the most material issues to our business and stakeholders across the group.

## Our ESG Approach

Our vision to be the undisputed leading and dominant financial services institution inspires in us a strong commitment towards integrating Environmental, Social, and Governance (ESG) in our operations by identifying key ESG issues, creating clear policies, managing risks, integrating ESG criteria in our products, implementing basic data reporting, engaging stakeholders, providing employee training, embracing technology, collaborating with peers, and continuously improving our ESG practices.

## Governance

The Group has a clear ESG governance structure to seamlessly integrate environmental, social, and governance considerations into decision-making processes, ensuring responsible and sustainable practices in all our operations. The Board and Senior Management of UBA view ESG as an important shared responsibility, therefore updates are provided as part of the quarterly Board meetings.

## Board of Directors and Board Committees

The Board of Directors has oversight function over the ESG governance of the Group. The Board sets the strategic direction and the risk appetite level for all ESG activities. The Board Audit, Governance, Nomination and Remuneration Committee (BAGNRC) is the Board Committee that supervises Senior Management's implementation and execution of the ESG strategy.

The relevant Board Committees met during the period to consider the ESG issues that were material to the Group. For a detailed description of the activities and composition of the Board and relevant Committees, [refer to the page on Corporate Governance in the 2024 Annual Report and Account.](#)

## Executive Management Committee

The Executive Management Committee (EMC) supports the Board and its Committees in carrying out its oversight

functions, particularly in the implementation of the Group's ESG strategies and initiatives. Also, the EMC is responsible for monitoring and timely reporting of regulatory commitments, and action plans, and receives monthly ESG updates from the Executive Director, Finance and Risk Management or the Group Chief Risk Officer. The Group Chief Risk Officer through the Executive Management Committee constitutes Sustainability Committee/Champions for managing sustainability issues across the Group. Each functional head is responsible for identifying and assessing sustainability-related risks and opportunities in their operations and processes.

The members include:

- i. Group Chief Risk Officer (Chief Sustainability Head)
- ii. CEO, UBA Foundation
- iii. Group Legal Counsel
- iv. Group Head, Human Resources
- v. Group Head, Operations
- vi. Head, Credit Risk Management
- vii. Head, Customer Fulfilment Centre
- viii. Head, Corporate Services
- ix. Head, ESRM/Sustainability

## Environmental and Social Risk Management team

The Environmental and Social Risk Management (ESRM) Team is headed by the ESG Manager. The ESG Manager carries out the day-to-day execution of the Group's ESG initiatives and activities along with members of the ESRM Team.

## Our Sustainability Strategy

As Africa's Global Bank, UBA is committed to the highest sustainability standards in our business practices and operations. We are at the forefront of consistently delivering sustainable financial services in Nigeria and across all our countries of operation. The Group's strategic intent is to commit up to 1% of annual profit to its Corporate Social Responsibility (CSR) activities geared towards protecting the integrity of the environment, promoting educational endeavours, fostering economic empowerment, as well as supporting other sustainable projects. The focus is to enable activities that support the Paris Agreement, and the United Nations Sustainable Development Goals (SDGs).

Our sustainability strategy ties closely to our corporate vision, which is to be the undisputed leading and dominant financial services institution in Africa. This corporate vision



is the backdrop for our sustainability vision which focuses on promoting excellence by building a financial institution that supports the execution of environmentally and socially responsible endeavours.

The Group's sustainability vision is wrapped tightly around UBA's commitment to put the customer first - we see the customer as our most revered stakeholder and our employer. Therefore, our responsibility is to provide sustainable financial intermediation, empower communities, connect diverse ethnicities, and create intergenerational wealth.

Sustainability is a key component of UBA's management processes, it underpins our corporate values of Enterprise, Excellence, and Execution. The Group's sustainability policy and framework capture our sustainability targets.

Our policies and frameworks are based on local and international principles and guidelines such as the Nigerian Sustainable Banking Principles (NSBP), Nigerian Stock Exchange Sustainability Disclosure Guidelines, Equator Principles, International Sustainability Standards Board (ISSB) IFRS S1 and S2, and others. These guidelines provide the foundation for the Group's processes and serve as the compass that guides us in identifying and addressing issues critical to our stakeholders.

### ESG Strategy

Our ESG strategy is anchored on three pillars- Environmental Stewardship, Social Inclusion and Governance. This is embedded in our business model. We leverage our varied business platforms to create sustainable and inclusive economic outcomes by proactively identifying and mitigating potential ESG risks that are material to our businesses.

We finance and invest in activities and initiatives that align with these pillars. We recognize good governance, environmental responsiveness, and social inclusiveness as the bedrock of sound financial performance. For this reason, UBA has continued to integrate environmental, social, and governance considerations into its operations, aligning products with sustainability principles, engaging stakeholders, and continuously improving practices to promote responsible and sustainable banking.

In relation to climate change, we consciously ensure minimum contribution to Scope 3 emissions in our financing activities. For this reason, we consistently assess, monitor and report on the environmental and social risk of our debt financing to facilitate the reduction of our emission contribution. Based on this, 100% of our approved facilities are screened for Environment & Social (E&S) risks.

We monitor the level of exposure the Group has in transition risk sectors such as Oil and Gas, Manufacturing, Agriculture, Power and Energy, Construction, Mining, Automotive Manufacturing. We are implementing a target and limit system to ensure we diversify our lending into green sectors and environmentally-friendly customers and products. The Group's Sustainable Finance Framework is the guide for lending to environmentally-friendly sectors and projects.

### Material ESG Topics and Stakeholder Engagement

In 2024, we engaged our internal and external stakeholders and conducted a materiality assessment to identify sustainability-related risks and opportunities that could affect the Group's business model, strategy and cash flows, access to finance, and cost of capital over the short, medium, or long term. Also, the assessment was to validate and inform UBA's current and future strategy, deepen engagement with stakeholders, and support our ESG reporting and disclosure. The assessment integrated internal and external perspectives to inform the Group's ESG approach and to ensure it is aligned with its overall corporate strategy and market trends.

Our stakeholders include customers, regulators, employees, shareholders, suppliers/vendors, and the communities where we operate. It also includes other entities that can influence us or that can be influenced/affected by our activities and operations.

The objective of the engagement was to identify, collate, analyse, and understand the issues and concerns dear to our stakeholders. Also, to identify, manage, and implement responses to sustainability-related risks and opportunities. Through these continuous engagements, we identified the best ways to address our customers' concerns and position our strategic and tactical responses for maximum impact. These feedback mechanisms also inform our communication options, ensuring we use the best media to communicate with all our stakeholders. Some of the conventional approaches we used for data collection include expert opinions, surveys, focus group discussions (FGD), direct and indirect interviews, site visitations, and virtual meetings.

### Risk Management

UBA's risk management strategy is based on an embedded risk management process starting from the strategy formulation level to the business unit decision-making stage. One of the objectives, as encapsulated by the Group's Enterprise Risk Management policy, is to evaluate the strategic risks faced by the Group in a continuously evolving environment. This all-round approach means we have assessed the sustainability-related risks and opportunities associated with UBA's business, which include:

- **Measuring Our Risks:** We have established a way of measuring our greenhouse gas emissions and financed emissions. We assess our exposure to transition risk sectors and we have made assessment of E&S risks the first point in our credit assessment process.
- **Risk Appetite and Enterprise Risk Management Framework:** We have embedded ESG risk in our Group Risk Appetite and Tolerance Policy. We have also integrated Environmental and Social Risk into our Enterprise Risk Management Framework.
- **Reporting:** We ensure we report our ESG data clearly and disclose our sustainability-related risks and opportunities in line with best practices.

We view implementation of strategic methods for carbon footprint reduction and carbon offsetting as crucial, going into 2025.

## Sustainability-related Risks & Opportunities

The sustainability-related risks and opportunities for an organization are rooted in its interconnectedness with resources and its stakeholders. Its dependence on and impact on resources, alongside its relationships, are key drivers. The principle of double-materiality emphasizes the potential for both positive and negative financial consequences from these interactions and dependencies. UBA's business model is built upon its stakeholders, whose actions and experiences are intertwined with ours. The implications of these for the Group's cash flow and financial performance are clearly articulated in the later segments of the annual report and accounts. The matrix below shows the sustainability-related risks identified by the Group and their respective opportunities.

		OPPORTUNITIES				
		Cost Efficiency	Revenue growth	Competitive Advantage	Capital optimization	Talent attraction and retention
RISKS	Carbon Pricing/Tax					
	FCY Liquidity Risk					
	Reputational Risk					
	Credit Risk					
	Employee Attrition					

The Group also recognizes that a robust sustainability strategy must be informed by the perspectives of those who are most affected by our operations and who have the greatest influence on our success. Below are the material areas of highest impact raised by the Group's stakeholders and the ways we have responded to them

Stakeholder Group	How we interacted	Material areas raised	How we responded
<b>Customers</b>	<ul style="list-style-type: none"> <li>Engaged in in-person dialogue across the branch network.</li> <li>Social media feedback.</li> <li>Contact centers feedback through a survey.</li> <li>Relationship managers outreach</li> <li>Business workshops and events.</li> </ul>	<ul style="list-style-type: none"> <li>Service and response time.</li> <li>Product Awareness</li> <li>Optimization of services rendered to customers</li> </ul>	<ul style="list-style-type: none"> <li>Complaint logging on the bank's CRM for SLA adherence and ownership by relevant persons.</li> <li>Implemented an automated acknowledgment system, dedicated response team, and streamlined processes to ensure prompt and effective customer interaction.</li> <li>Initiated proactive communication strategies such as regular check-ins through our Connect-with-a-Customer program.</li> <li>Introduced real-time surveys post transaction and customer activity to obtain instant feedback to improve services. Over 100,000 responses have been received from customers since the launch in 2023.</li> <li>Introduced a post-complaint resolution survey to diaspora customers to ensure proper resolution and improve customer loyalty</li> <li>Launched the UBA customer Experience Digital Workshop with Next Gen (Youth) customers. A closed focus group/ community to pilot/test UBA Digital products before releases.</li> <li>The UBA Business Series programs were relaunched in 2023 to educate and inform MSME customers on tips to grow and manage their businesses, as well as opportunities with UBA.</li> <li>UBA Cares page on our Social Media platforms and website shares tips and handy information to allow customers to successfully manage their accounts.</li> </ul>

Stakeholder Group	How we interacted	Material areas raised	How we responded
<b>Employees</b>	<ul style="list-style-type: none"> <li>Employee engagement survey</li> <li>Email and intranet</li> <li>Executive chats</li> <li>Ask Me Anything (AMA) session</li> <li>In-person and MS Teams/zoom meetings</li> <li>Virtual events</li> </ul>	<ul style="list-style-type: none"> <li>Employee experience and reward.</li> <li>Skill development and reskilling</li> <li>Staff remuneration and career growth</li> <li>National economic impact on staff and customers</li> <li>Employee health, well-being, and work conditions.</li> </ul>	<ul style="list-style-type: none"> <li>The “Star of the Week” initiative was developed to recognize staff members who deliver exceptional customer experience during the week. In 2024, 529 Staff, 51 Branches &amp; 6 Departmental teams were recognized, celebrated, and rewarded across the bank vs 529 Staff, 91 Branches &amp; 14 Departmental teams in 2024.</li> <li>96 staff knowledge enhancement training held in 2024.</li> <li>The 2024 annual wellness check for all employees was conducted with all expenses covered by the Bank under the Health Maintenance Organizations (HMO) scheme.</li> <li>The Bank met its target for the quarterly Jogging to Bond initiative in 2024. The objective is to help employees stay fit and healthy while having fun.</li> <li>Training on occupational health and safety for 6,756 employees with a total of 15,236 program hours.</li> </ul>
<b>Shareholders and Investors</b>	<ul style="list-style-type: none"> <li>Annual General Meeting</li> <li>In-person and virtual Meetings</li> <li>Annual and quarterly reports</li> <li>Interaction with ESG/ DFI agencies</li> </ul>	<ul style="list-style-type: none"> <li>Management of the bank’s exposure to transition and physical risk</li> <li>Net zero target and climate change initiatives</li> <li>ESG disclosures</li> <li>Annual account disclosures</li> </ul>	<ul style="list-style-type: none"> <li>Partnership with PCAF to assess and disclose financed emissions.</li> <li>A total of 12 monthly ESG reports, and 4 quarterly Board reports were published in 2024.</li> <li>We have continued to publish our standalone sustainability report in addition to the ESG disclosures included in the annual financial reports.</li> <li>It is published in English and French.</li> </ul>
<b>Communities</b>	<ul style="list-style-type: none"> <li>Our CSR arm-The UBA Foundation</li> <li>In-person and virtual Meetings</li> </ul>	<ul style="list-style-type: none"> <li>Community partnership in education, empowerment, and environment</li> <li>Climate action – Net Zero targets</li> </ul>	<ul style="list-style-type: none"> <li>National Essay Competition (NEC) initiative to develop the intellectual and writing abilities of senior secondary school students in Africa. With over ₦150 Million donated</li> <li>The UBA Foundation sponsored award (cash prize and plaque) to the best student in Applied Banking (CIBN) The UBA Foundation celebrated World Forestry Day by supporting the Intercollegiate Conference on Deforestation and Afforestation in Sierra Leone.</li> <li>The UBA Foundation supported Tenderheart foundation on International Widows’ Day to support widows and their families.</li> <li>A total of 9,760 seedlings have been planted across the group to protect the environment.</li> </ul>
<b>Regulators</b>	<ul style="list-style-type: none"> <li>Dialogue with policy-makers and regulators</li> </ul>	<ul style="list-style-type: none"> <li>Adoption of IFRS S1&amp;S2 reporting standards for sustainability reports</li> </ul>	<ul style="list-style-type: none"> <li>Trained stakeholders on IFRS S1 &amp; S2 reporting framework and standards in preparedness for adoption.</li> </ul>

## Metrics and Targets

In 2024, the Group demonstrated its continued commitment to disclosing its metrics and targets that showcase its drive to mitigate sustainability and climate-related risks and maximize its opportunities. Below are our high-level ambitions.

### 1. Becoming a Net zero bank:

Achieve net zero in our operations and supply chain by 2060 or sooner

### 2. Aligning Lending and Financing activities to our net zero target:

Align our financed emissions to achieve net zero by 2060 or sooner.

### 3. Supporting our customers:

Support our customers in the transition to a sustainable future.

### 4. Promote new climate solutions:

Promote the transformation of sustainable infrastructure and create a pipeline of bankable projects.

## Climate Change

Climate change poses immediate and long-term threats to the environment, human health, economic stability, and biodiversity. It contributes to disruptions in ecosystems, impacting communities worldwide. Urgent action is needed to mitigate these risks, reduce greenhouse gas emissions, and adapt to changing conditions for the well-being of current and future generations.

UBA's climate change strategy and approach to addressing climate change-related risks and opportunities involve adopting environmentally sustainable practices, reducing carbon footprint, supporting green finance initiatives, and integrating climate resilience into risk management and investment decisions. This strategy aligns with global climate goals, the Paris Agreement on climate change, and our ambition to achieve net-zero in our operations, demonstrating the Group's commitment to addressing environmental challenges and fostering sustainable financial practices.

## Additional Impact

The Group has made significant strides in our sustainability drive in other areas of our business including the following:

### Customer Experience

#### KPMG Customer Experience Rating

Servicing our customers is our first cardinal step in leading their transitioning journey and investing in their overall success. The Group has detailed its achievements in this endeavour with improvements in our KPMG Customer Experience rating as outlined below:

- 2nd Place in the 2024 SME Banking Rating from 6th place in 2023
- 3rd Place in the 2024 Retail Segment Rating from 14th place in 2023
- 4th Place in the 2024 Corporate Banking Rating from 8th place in 2023

## Environmental Stewardship and Awareness

### Carbon Offsetting

- An additional 4,550 seedlings were planted in 2024 bringing the total seedlings planted by the Group to 9,760 seedlings; this is an 85% increase year on year. This potentially offsets a total of 212,480kg CO<sub>2</sub>.
- 66 ATMs powered by alternative energy sources (PAEs) in 2024..

### Emission Reduction

- UBA Nigeria's Scope 1, Scope 2 and Scope 3 stood

at 55,272.85tCO<sub>2</sub>e as calculated using the UNFCCC methodology and model.

## Community Engagement

- A donation of ₦500 Million was made to Lagos State Security Trust Fund reflecting a strong partnership between public and private sectors, aimed at bolstering the state's capacity to address security challenges effectively. This initiative is expected to support the acquisition of advanced equipment, improve personnel welfare, and ensure a safer environment for all.
- ₦1.98 Billion total CSR donations in 2024 vs ₦0.6 Billion in 2023 including to Medicaid Cancer Foundation to help raise awareness about cancer and provide support

## Staff Engagement

- ₦315.1 Billion as a distributed benefit to our employees in 2024 vs. ₦182.82 Billion in 2023.
- A total of ₦10 Million was spent on occupational health and safety training in 2024 with a total of 15,647 program hours vs ₦9 Million in 2023 with a total of 5,236 program hours.
- The total number of sustainability training conducted was 96 in 2024, with specific training on IFRS S1&S2 implementation for core staff by Financial Reporting Council of Nigeria..

## Women Empowerment

- The Group demonstrates a strong commitment to diverse leadership, with women representing 47% of its board and 46% of its total workforce at the Group level.
- Total expenditure on capacity building for female employees increased to 47% in 2024 compared to 44% in 2023

## Diversity

We have a well-diversified workforce across 4 continents and 24 countries.

## Conclusion

At UBA, sustainability has been integrated into our overall culture and how we operate. This report reflects our strides in advancing our sustainability agenda, we are committed to learning from these experiences and continuously improving our practices. Our focus moving forward will be on regulatory compliance, ensuring we remain accountable and transparent in our efforts to build a more resilient and sustainable business. We are proud of the progress we have made and remain steadfast in our commitment to creating a positive impact on the environment and society while delivering long-term value.

As we look to the future, we invite our stakeholders to continue to engage with us on our sustainability journey. Your feedback is invaluable as we strive to achieve our ambitious goals and contribute to a more sustainable world. We are confident that together, we can make a meaningful difference.



# Connecting Africa to the World and the World to Africa



# The UBA Foundation

The UBA Foundation continues to drive the Group's CSR objectives along the three pillars of Education, Environment and Empowerment with notable initiatives in 2024:

## EDUCATION

### National Essay Competition

The annual National Essay Competition (NEC) is targeted at Senior Secondary School students in Africa. This program is part of the Foundation's education initiative which is aimed at promoting literacy and encouraging healthy and intellectual competition amongst secondary school students in Nigeria and across Africa.

The UBA Foundation's 2024 National Essay Competition was held in five countries with 12,110 entries and a total of 15 winners.

S/N	COUNTRIES	ENTRIES	FINALIST	WINNERS
1.	Benin Republic	620	12	3
2.	Congo Brazzaville	456	12	3
3.	Cote d'Ivoire	117	10	3
4.	Ghana	417	12	3
5.	Nigeria	10,500	20	3
	<b>Total Number</b>	<b>12,110</b>	<b>66</b>	<b>15</b>

### Read Africa

Read Africa is an initiative of the UBA Foundation geared at rekindling the reading culture amongst African youths. In 2024, the Foundation generously provided African novels to numerous schools and orphanages and created a platform for the executives of the Bank to engage in Read Africa activities with students. Additionally, book distribution has taken place at various workshops hosted by the UBA Foundation throughout the year.

S/N	COUNTRIES	TOTAL NUMBER OF BOOKS
1.	Benin Republic	100
2.	Cameroon	500
3.	Chad	350
4.	Congo	460
5.	Cote d'Ivoire	200
6.	Gabon	600
7.	Ghana	2,100

8.	Kenya	918
9.	Mali	600
10.	Nigeria	2820
11.	Tanzania	200
12.	Uganda	1,500
13.	Zambia	3,100
	<b>Total</b>	<b>13,000</b>

### Award and Recognition - Nigeria

As part of our commitment to excellence in banking education, we presented an award and a cash prize of N500,000 to the best student in Applied Banking at the Chartered Institute of Bankers of Nigeria (CIBN) 2024 Stream 2 Graduates' Induction Ceremony. The event took place on August 31, 2024, and served as a platform to recognize and reward outstanding academic performance in the field of banking and finance.

This recognition underscores our dedication to fostering professional growth and encouraging future banking leaders in Nigeria.

## Environment

In fulfilment of The UBA Foundation's dedication to environmental sustainability, a total of 4,550 tree seedlings were planted across nine countries in the year 2024.

S/N	COUNTRIES	SEEDLINGS
1.	Burkina Faso	900
2.	Ghana	100
3.	Kenya	400
4.	Nigeria	2,000
5.	Uganda	1,150
	<b>Total</b>	<b>4,550</b>

### Mali

To support the government's relief efforts for those affected by heavy rains in Mali, UBA Mali, in collaboration with the Association for Banks and Financial Institutions, contributed XOF 5,000,000. On behalf of all bank CEOs, the cheque for the donation was presented to the Ministry during a widely televised public ceremony.



- **Cameroon**

Following the first steering committee meeting on July 26, 2024, UBA Cameroon, along with executives from MTN, IHS, MW DDB Cameroon, and Dangote, joined Chanas Insurance in a mangrove tree planting exercise along the banks of the Wouri River. This initiative aims to combat erosion and restore the mangrove ecosystem, which has been severely affected by uncontrolled deforestation.

## Empowerment

The UBA Foundation is committed to empowering members of society through hosting various social impact events and workshops.

- **Uganda – Run for Girl Education**

The high dropout rate among female university students in Uganda remains a significant challenge, driven by socio-cultural, financial, and environmental factors. According to the Africa Higher Education Student Survey Report (2016), 30% of students who enroll in Ugandan universities eventually drop out. The report further highlights that at Makerere University, the dropout rate for female students is 20%, compared to 5% for male students. At the Islamic University in Uganda – Female Campus, the dropout rate had risen to 42% by 2022.

In response to this challenge, the Islamic University in Uganda launched the “Running for Girl Child Education” initiative in 2023 to support female students who drop out due to financial constraints. This initiative relies on partnerships and sponsorships to provide these students with a second chance at education.

The UBA Foundation donated \$3,195 towards the 3rd edition of the run. The event was officially launched with a press conference, and the run took place on June 30, 2024.

- **Donation to The Clinton Foundation – Nigeria**

The UBA Foundation proudly supported the Clinton Foundation with a donation of \$50,000. This emphasises the Foundation's dedication to economic development, public health improvement, and community empowerment. Through this partnership, UBA Foundation continues to play an active role in advancing global initiatives aimed at solving some of the world's most pressing challenges.

- **International Women's Day**

UBA celebrates International Women's Day by empowering and supporting women through various initiatives, including mentorship programs, financial support for female entrepreneurs, and impactful discussions with industry leaders. The bank remains committed to gender equality, fostering opportunities for women to thrive in business, leadership, and beyond.

- **Nigeria**

In commemoration of International Women's Day, UBA Foundation hosted a panel session on March 7, 2024, to celebrate and empower women.

The session featured distinguished panelists, including Chioma Ikokuwu, Co-founder and CEO of Good Hair Ltd; Atilola Moronfolu, Founder of African Naturalistas; Onyeka Michael-Ugwu, Founder of Hello Perfect, a leading skin aesthetics and laser clinic in Nigeria; and Oshuwa Tunde-Imoyo, Actress and CEO of NOUA Skin, a luxury boutique skin studio in Lagos.

The discussion, themed “Herstory”, provided a platform for these accomplished women to share valuable insights on navigating their careers while balancing family responsibilities. Their experiences served as inspiration for attendees, reinforcing the importance of resilience, determination, and work-life balance.

- **Ghana**

UBA Ghana marked International Women's Day with a roundtable discussion, which was streamed live across all UBA social media platforms.

The event featured Gwen Addo, CEO of Hair Santa, one of Ghana's most influential and renowned speakers, who shared valuable insights on women's empowerment and professional growth.

- **Sierra Leone**

The UBA Foundation provided sponsorship support to Windows on International Women's Day to raise awareness about gender discrimination and drive action towards achieving gender equality.

The event focused on improving gender equality in technology and providing women stakeholders with access to digital tools.

Held on March 8th at the Androsa Complex Center in Freetown, the event empowered 150 women.

## SPECIAL PROJECTS

Special Projects are projects carried out by The UBA Foundation that do not fall under Education, Empowerment and Environment but also meet the Foundation's commitment to reaching out to the society it operates in.

- **Walk Away Cancer Partnership with Medicaid Cancer Foundation – Nigeria**

The UBA Foundation partnered with the Medicaid Cancer Foundation to support their annual cancer awareness walk in Abuja. As part of this collaboration, The UBA Foundation donated ₦3,000,000 to help raise awareness about cancer prevention and provide support to those affected by the disease. This partnership reflects The UBA Foundation's ongoing commitment to improving public health and empowering communities, contributing to vital initiatives aimed at combating cancer and promoting overall well-being.

- **Donation to Lagos State Security Trust Fund – Nigeria**

In a significant commitment to strengthening security infrastructure, The UBA Foundation donated 500 million naira to the Lagos State Security Trust

Fund alongside other donors. This momentous occasion was attended by the Governor of Lagos State, our Group Chairman, and other distinguished dignitaries, underscoring the collective dedication to enhancing the safety and wellbeing of residents. The contribution reflects a strong partnership between public and private sectors, aimed at bolstering the state's capacity to address security challenges effectively. The initiative is to support the acquisition of advanced security equipment, improve the welfare of security personnel, and ensure a safer environment for all. The presence of key stakeholders at the event reinforced the importance of collaborative efforts in achieving sustainable security and fostering development across Lagos State.

- **Acha Eye Hospital Partnership - Cameroon**

In partnership with Acha Eye Hospital, one of the leading eye care institutions in Cameroon, we are providing free eye consultations and raising awareness on the importance of eye health. The consultations took place at Bonamousadi BO in Douala, Nkoldongo in Yaoundé, and the University of Douala campus in September 2024.

This initiative benefitted over 500 individuals, reinforcing our commitment to accessible healthcare and community well-being.

- **Breast Cancer Awareness Initiative**

As part of our commitment to Breast Cancer Awareness Month (Pink October), UBA Cameroon and UBA Chad organized impactful initiatives to raise awareness, promote early detection, and support women's health.

#### **Cameroon**

UBA Cameroon actively participated in Breast Cancer Awareness Month across all 22 branches, with staff wearing pink ribbons to show solidarity, raise awareness, and encourage regular screenings. Internal messages were shared, and a medical talk provided staff with the

opportunity to engage with a doctor.

Under the UBA Foundation (UBAF) umbrella, a breast cancer awareness session was held in partnership with a medical consultant at Olive Bilingual College and Government Bilingual High School Makepe in Douala. Female students learned about breast cancer, early detection, and treatment, with a focus on healthy living and open communication. The interactive session saw high engagement, as students actively participated and asked questions addressed by the medical team.

#### **Chad**

In Chad, UBA partnered with the Association Calins to co-host a talk-debate on October 21st, focused on preventing female cancers. The session featured renowned medical specialists and was graced by Miss Kelou Sahel 2024 as the guest of honour. The event was highly interactive, featuring powerful testimonials and a lively discussion, with participants asking insightful questions.

Through these initiatives, UBA reinforced its commitment to women's health and cancer awareness across both countries, ensuring education, support, and proactive engagement within the communities.

- **Blood Donation – Burkina Faso**

UBA Burkina organised a blood donation drive to support and save the lives of soldiers bravely combating terrorism. This initiative was a heartfelt response to the urgent need for blood supplies and reflected the Group's commitment to standing in solidarity with the nation's heroes. By mobilising staff and stakeholders, UBA Burkina helped ensure that these soldiers, who risk their lives daily to protect the country, have access to life-saving medical support. The blood donation not only underscored UBA's dedication to social responsibility but also emphasized the power of collective action in addressing critical national challenges.

# 04

## Governance

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# Directors' Report

The Directors present their report together with the audited financial statements of UBA Plc ("the Bank") and its Subsidiaries (together "the Group") for the year ended 31 December 2024.

## 1. RESULTS AT A GLANCE

All figures in N'millions	Group		Bank	
	Dec 2024	Dec 2023	Dec 2024	Dec 2023
Profit before tax	803,726	757,680	486,534	673,011
Income tax expense	(37,158)	(149,984)	78,161	(86,385)
<b>Profit after tax</b>	<b>766,568</b>	<b>607,696</b>	<b>564,695</b>	<b>586,626</b>
<b>Profit Attributable to:</b>				
Equity holders of the Bank	743,121	598,285	564,695	586,626
Non-controlling interests	23,447	9,411	-	-
<b>Earnings Per Share:</b>				
Basic & Diluted	<b>21.73</b>	<b>17.49</b>	<b>16.51</b>	<b>17.15</b>

## 2. DIVIDEND

The Directors, pursuant to the powers vested in it by the provisions of Section 379 of the Companies and Allied Matters Act (CAMA) of Nigeria, propose a final dividend of ₦3.00 per share (31 December 2023: ₦2.30 per share) from the retained earnings account as at 31 December 2024. This proposed final dividend and the ₦2.00 per share interim dividend paid in October 2024, brings the total dividend for the year to ₦5.00, amounting to a pay-out ratio of 30.3% (31 December 2023: 16.32%), and a yield of 14.7% (31 December 2023: 10.92%). The proposed dividend will be presented to shareholders for approval at the next Annual General Meeting and paid subsequently subject to withholding tax at an appropriate rate.

## 3. LEGAL FORM

United Bank for Africa Plc was incorporated in Nigeria as a limited liability company on 23 February 1961, under the Companies Ordinance [Cap 37] 1922. It took over the assets and liabilities of the British and French Bank Limited, which had carried on banking business in Nigeria since 1949. UBA merged with Standard Trust Bank Plc on the 1st of August, 2005 and acquired Continental Trust Bank Limited on 31 December, 2005.

## 4. MAJOR ACTIVITIES AND BUSINESS REVIEW

UBA Group is engaged in the business of banking and caters for the banking needs of Institutions, Corporate, Commercial and Consumer customer segments, providing trade services, remittance, treasury management, custody/investor services, digital and general banking services. Pension custody services are offered through its subsidiary. A comprehensive review of the business for the period and the prospects for the ensuing year is contained in the CEO's report section of UBA's most recent annual report.

## 5. DIRECTORS

Name	Designation
Mr. Tony Elumelu, CFR	Chairman
Mrs. Owanari Duke [1]	Independent Non-Executive Director
Ms. Angela Aneke	Independent Non-Executive Director
Erelu Angela Adebayo	Non-Executive Director
Dr. Kayode Fasola [2]	Non-Executive Director
Mr. Abdulqadir J. Bello	Non-Executive Director
Ms. Aisha Hassan Baba, OON	Independent Non-Executive Director
Mrs. Caroline Anyanwu	Non-Executive Director
Mr. Emmanuel N. Nnorom [3]	Non-Executive Director
Mrs. Henrietta Ugboh [4]	Independent Non-Executive Director
Mr. Oliver Alawuba	Group Managing Director/CEO
Mr. Muiyiwa Akinyemi	Deputy Managing Director, Rest of Nigeria
Mr. Chukwuma Nweke [5]	Deputy Managing Director, Operations, Technology & Digital Banking
Mr. Ugochukwu Nwaghodoh	Executive Director, Finance and Risk Management
Mr. Alex Alozie	Executive Director, North Nigeria
Ms Sola Yomi-Ajayi	Executive Director, International Banking
Mrs. Abiola Bawuah	Executive Director/CEO, Rest of Africa

[1] Retired from the Board on October 31, 2024

[2] Retired from the Board on September 30, 2024

[3] Appointed to the Board on April 30, 2024

[4] Appointed to the Board on October 17, 2024

[5] Appointed to the Board on October 1, 2024

## 6. DIRECTORS' INTERESTS

The interest of directors in the Issued share capital of the Bank as recorded in the register of directors' shareholding and/or as notified by the directors for the purpose of Sections 275 and 276 of the Companies and Allied Matters Act and the listing requirements of the Nigerian Stock Exchange is as follows:

Name	31-Dec-24		31-Dec-23	
	Direct holding	Indirect holding	Direct holding	Indirect holding
Mr. Tony Elumelu, CFR	194,669,555	2,347,387,243	194,669,555	2,347,387,243
Mrs. Owanari Duke	-	-	-	-
Ms. Angela Aneke	2,342,301	-	-	-
Erelu Angela Adebayo	163,803	-	163,803	-
Dr. Kayode Fasola	100,000	-	100,000	-
Mr. Abdulqadir J. Bello	2,466,281	-	130,000	-
Mrs. Aisha Hassan Baba, OON	1,401,769	-	-	-
Mrs. Caroline Anyanwu	1,243,669	-	1,243,669	-
Mr. Emmanuel N. Nnorom	85,278	26,352,236	-	-
Mrs. Henrietta Ugboh	27,329	-	-	-
Mr. Oliver Alawuba	111,004,281	-	57,029,786	-
Mr. Muiyiwa Akinyemi	56,848,504	-	18,395,751	-
Mr. Chukwuma Nweke	1,000,860	-	-	-
Mr. Ugochukwu Nwaghodoh	70,948,322	-	25,900,510	-
Mr. Alex Alozie	30,144,285	-	12,063,795	-
Ms. Sola Yomi - Ajayi	3,504,442	-	-	-
Mrs. Abiola Bawuah	6,287,888	-	6,287,888	-



**Details of indirect holdings**

Name of Director	Company(ies)	Indirect holding
Mr. Tony O. Elumelu, CFR	HH Capital Limited	302,296,875
	Heirs Holdings Limited	1,814,003,900
	Heirs Alliance Limited	231,086,468
		2,347,387,243
Mr. Emmanuel N. Nnorom	Vine Foods Limited	26,352,236

**7. ANALYSIS OF SHAREHOLDING**

The details of shareholding of the Bank as at 31 December, 2024 is as stated below;

Headline	Shareholders			Holdings		
Range	Count	Cumulative Count	Count (%)	Aggregate Holdings	Cumulative Holdings	"Aggregate Holdings (%)"
1 – 1,000	41,042	41,042	13.571	17,321,121	17,321,121	0.05
1,001 – 5,000	122,757	163,799	43.050	306,948,188	324,269,309	0.89
5,001 – 10,000	45,322	209,121	15.934	311,299,174	635,568,483	0.91
10,001 – 50,000	55,038	264,159	19.269	1,153,590,300	1,789,158,783	3.34
50,001 – 100,000	10,902	275,061	3.842	741,391,341	2,530,550,124	2.16
100,001 – 500,000	9,270	284,331	3.239	1,906,172,857	4,436,722,981	5.54
500,001 – 1,000,000	1,417	285,748	0.483	991,100,312	5,427,823,293	2.81
1,000,001 – 5,000,000	1,270	287,018	0.459	2,504,830,649	7,932,653,942	7.50
5,000,001 – 10,000,000	177	287,195	0.065	1,223,487,485	9,156,141,427	3.81
10,000,001 – 50,000,000	167	287,362	0.061	3,390,293,995	12,546,435,422	10.16
50,000,001 – 100,000,000	25	287,387	0.010	1,747,242,541	14,293,677,963	5.58
100,000,001 – 500,000,000	37	287,424	0.013	10,509,769,710	24,803,447,673	30.35
500,000,001 – 1,000,000,000	6	287,430	0.003	3,846,983,821	28,650,431,494	10.69
1,000,000,001 and Above	4	287,434	0.001	5,548,989,872	34,199,421,366	16.21
TOTAL	287,434		100	34,199,421,366		100

**8. SUBSTANTIAL INTEREST IN SHARES: SHAREHOLDING OF 5% AND ABOVE**

According to the Register of Shareholders as at 31 December, 2024, no shareholder held more than 5% of the share capital of the Bank except the following:

Shareholders	Holding	Holding (%)
Heirs Holdings Limited	1,814,003,900	5.30%

**9. TRADING IN THE SHARES OF UBA**

UBA experienced robust trading activities in 2024, with 8.45 billion shares exchanged, representing 24.71% of the shares outstanding. The NGX All-Share Index closed at a record high of 102,926.40 points, representing a substantial 37.65% gain from its opening position of 74,773.77 points. Market capitalization likewise witnessed a notable surge, closing at ₦62.763 trillion, signifying a 53.39% expansion from ₦40.918 trillion at the end of 2023. As of 31 December 2024, UBA share price stood at ₦34.00 per share translating to a 32.55% increase in 2024.

**10. ACQUISITION OF OWN SHARES**

The Bank did not purchase its own shares during the year. Also, the Group has a Board approved Global Personal Investment

Policy, which covers directors, staff, and related parties. The policy prohibits employees, directors and related individuals/companies from insider dealings on the shares of UBA and related parties. The essence of the policy is to prevent the abuse of confidential non-public information that may be gained during the execution of UBA's business. In addition, the policy serves to ensure compliance with the local laws and/or regulatory requirements. In accordance with the NSE Rule Book and Amendments to the Listing Rules, UBA observes closed periods, within which affected persons/corporates are restricted from trading on the shares of the Bank. There was no case of violation within the period under review.

## 11. DONATIONS

As a part of our commitment to the development of host communities, the environment and broader economy within which we operate, across the Group, a total of ₦1,978,690,185.17 (One billion nine hundred and seventy eight million, six hundred and ninety thousand, one hundred and eighty five naira and seventeen kobo only) (Bank: ₦1,882,540,241.00) was given out as donations and charitable contributions for the year ended 31 December 2024 (FY2023: Group ₦608mn, Bank ₦496mn), through The UBA Foundation. The Group sets aside 1% of its annual Profit Before Taxation (PBT) for CSR through The UBA Foundation.

## 12. MANAGEMENT SHARED SERVICES ARRANGEMENT

There exist a management shared services arrangement between UBA Group and its subsidiaries within the UBA Group. These shared services include the provision of intragroup support services and information technology (IT) in accordance with the approved services outlined in Section 5.1 of Central Bank of Nigeria (CBN) guidelines for shared services arrangements for banks and other financial institutions.

The shared services provided by UBA Group deliver significant economic and commercial benefits to the Group. These benefits arise because, under similar circumstances, an independent entity would be willing to pay for these services if provided by another independent party, or alternatively, would undertake the activities internally. The shared services arrangement enables the Group to achieve the following benefits during the year:

1. Ensuring uniformity and standardisation of business processes within the Group
2. Achieving cost and operational efficiency
3. Exploiting economies of scale and global corporate efficiency for commonly required services.

The Bank has a Group transfer pricing policy that documents the details of the shared services and the functions performed by the Bank and the regional offices for the subsidiaries, in line with the shared services agreement. The cost of providing these services is allocated proportionately to the relevant beneficiaries using predetermined allocation keys.

## 13. EMPLOYMENT AND EMPLOYEES

### Employment of Physically Challenged Persons

The Bank operates a non-discriminatory policy in the consideration of applicants for employment, including those received from physically challenged persons. The Bank's policy is that the most qualified persons are recruited for the appropriate job levels, irrespective of an applicant's state of origin, ethnicity, religion or physical condition.

### Health, Safety at Work and Welfare of Employees

The Bank maintains business premises designed with a view to guaranteeing the safety and healthy working conditions of its employees and customers alike. Employees are adequately insured against occupational and other hazards. The Bank has a comprehensive health insurance scheme for staff, through which medical needs of staff and their immediate family members are met. In addition, the Bank provides first aid in all business offices and has a medical facility at the Head Office. As a part of the investment in the welfare of staff, the Bank maintains an ultra-modern gym facility at the head-office and organizes a quarterly fitness session (tagged "jogging to bond"), held at different stadia across all its country of operations, thereby providing access to various sporting facilities and professional instructors. Fire prevention and firefighting equipment are installed in strategic locations at all business offices, in addition to hosting a full fire service operation at the Head Office.

The Bank operates a contributory pension plan in accordance with the Pension Reform Act, wherein the Bank contributes 10% of employees' basic salary, housing and transport allowance to the designated pension fund administration chosen by each employee. As a part of the scheme, the Bank also remits employees' contribution of 8% of the relevant

compensation to the same account, as provided by the Pension Reform Act, as amended.

### Employee Involvement and Training

The Bank encourages participation of its employees in arriving at decisions in respect of matters affecting their well-being. To this end, the Bank provides formal and informal opportunities where employees deliberate on issues affecting the Bank and employees' interest, with a view to making inputs to decision thereon. The Bank places premium on the development of its manpower. In addition to the routine online Executive Chat, wherein employees interact with the Management to discuss issues of customer and employee satisfaction, the GMD/CEO operates an open-door policy and encourages employees to channel suggestions and complaints to him as may be required. The Human Capital Management function also holds monthly "HR Clinic", a personalized avenue to address relevant employee welfare and career satisfaction issues.

### Research and Development

As a part of its daily business, the Bank carries out research into new banking products and services to anticipate and meet customers' need and to ensure excellent service is delivered at all time.

### Demographics of our workforce

During the year under review, the Group employed staff across the different businesses and geographies where it operates. Below is the details of the employee demographics;

#### (a) Staff distribution by gender for the year ended 31 December 2024

Description	Gender	Head Count	% of Total
Group	Male	5,007	54%
	Female	4,316	46%
	<b>Total</b>	<b>9,323</b>	<b>100%</b>
Bank	Male	2,784	52%
	Female	2,583	48%
	<b>Total</b>	<b>5,367</b>	<b>100%</b>

Average gender analysis of the Bank's Board of Directors and Top Management Staff for the year:

Description	Gender	Head Count	% of Total
Board of Directors	Male	8	53%
	Female	7	47%
	<b>Total</b>	<b>15</b>	<b>100%</b>
Top Management	Male	97	71%
	Female	40	29%
	<b>Total</b>	<b>137</b>	<b>100%</b>

Detailed average gender analysis of Board of Directors and Top Management Staff for the year:

Description	Head Count		Head Count		
	Male	% of Total	Female	% of Total	Total
Directors	8	53%	7	47%	15
General Managers	20	74%	7	26%	27
Deputy General Managers	16	76%	5	24%	21
Assistant General Managers	61	69%	28	31%	89
<b>Total</b>	<b>105</b>	<b>69%</b>	<b>47</b>	<b>31%</b>	<b>152</b>

(b) **Group Staff distribution by nationality and location for the year ended 31 December 2024**

Location	Nationality	Head Count
Nigeria	Nigerian	5,361
	Other 19 African Countries	11
	Indian	2
<b>UBA Central Africa:</b>	Nigerian	10
Cameroon, Congo DRC, Congo Brazzaville, Gabon, Chad.	Other 19 African Countries	1,110
<b>UBA West Africa</b>	Nigerian	30
Ghana, Sierra Leone, Liberia, CDI, Senegal, Burkina Faso, Benin, Guinea and Mali	Other 19 African Countries	1,829
<b>UBA East &amp; Southern Africa</b>	Nigerian	14
Kenya, Tanzania, Zambia, Uganda and Mozambique	Other 19 African Countries	804
<b>UBA USA</b>	Nigerian	24
	American	31
	Albanian	1
	Cameroon	1
	Chinese	2
	Italian	1
	Congo	1
	Gambian	1
	Ghanian	3
	Haitian	1
	Italian	1
	Côte d'Ivoire	1
	Indian	5
	Jamaican	4
	Moroccan	3
	Pakistani	1
	Peruvian	1
	Egyptian	1
	Pakistani	1
	Trinidad and Tobago	1
	Ugandan	2
<b>UBA UK</b>	Nigerian	11
	British	38
	Cameroonian	1
	Croatian	1
	Egyptian	1
	French	2
	Ghanaian	2
	Irish	1
	Pakistani	1
	Indian	3
	Ukrainian	1
<b>UBA France</b>	French	2
<b>UBA Dubai</b>	British	1
<b>Total</b>		<b>9,323</b>

#### 14. PROPERTY AND EQUIPMENT

Movements in property and equipment during the period are shown in note 30 of the interim consolidated and separate financial statements. In the opinion of the Directors, the market value of the Bank's property and equipment is not less than the value shown in the financial statements.

#### 15. EVENTS AFTER THE REPORTING DATE

There are no events after the reporting date, which could have had material effect on the financial position of the Group as at 31 December, 2024 and the profit and other comprehensive income for the year ended at that date.

#### 16. AUDIT COMMITTEE

Pursuant to Section 404(3) of the Companies and Allied Matters Act 2020, the Bank has an Audit Committee comprising three Shareholders and two Non-Executive Directors and as follows:

Mr. Feyi Ogoji	Chairman/Shareholder
Mr. Matthew Esonanjor	Member/Shareholder
Mr. Alex Adio	Member/Shareholder
Mrs. Owanari Duke	Member/Independent Non-Executive Director (1)
Ms. Angela Aneke	Member/Independent Non-Executive Director
Dr. Kayode Fasola	Non-Executive Director (2)

[1] Cessation of membership on May 24, 2024

[2] Retired from the Board on September 30, 2024

The functions of the Audit Committee are as laid down in Section 404 (7) of the Companies and Allied Matters Act.

#### 17. AUDITORS

In accordance with Section 401(2) of the Companies and Allied Matters Act 2020 and Section 20.2 of the NCCG 2018, Messrs. Ernst & Young have indicated their willingness to continue in office as External Auditors of UBA Group.

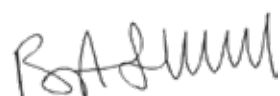
#### 18. DISCLOSURE OF CUSTOMER COMPLAINTS IN THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

Description	Number		Amount Claimed (N'Million)		Amount Refunded (N'Million)		Amount Claimed (USD)	Amount Refunded (USD)	Amount Refunded (GBP)	Amount Refunded (GBP)
	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023
Pending Complaints B/F	643,719	15,375	59,139	1,551	-	-	-	-	-	-
Received Complaints	3,210,708	2,946,318	262,870	178,086	-	-	-	-	-	-
Resolved Complaints	2,090,122	2,317,974	188,295	120,460	2,314	450	4,446,814	94,547	-	-
Unresolved Complaints Escalated from CBN for Intervention	218	-	1,417	38	-	-	-	-	-	-
Unresolved Complaints Pending with the bank C/F	1,764,087	643,719	132,297	59,139	-	-	-	-	-	-
% of Complaint/ Transaction Volume	0.04%	0.04%	-	-	-	-	-	-	-	-

## 19. REPORT ON FRAUD AND FORGERIES FOR THE YEAR ENDED 31 DECEMBER 2024

January - December 2024				
Category	Frequency	Amount Involved (N'M)	Actual Loss (N'M)	% Loss
Electronic Fraud	29,322	4,493	805	18%
Cash Theft/Suppression	5	3	2	66%
Fraudulent Withdrawal	8	27	10	38%
Fraudulent Transfer	12	356	314	88%
Bribery / Gratification	2	0	-	0%
Cash Diversion	1	0	-	0%
Fraudulent Account Opening	1	5	5	100%
Cash Theft	4	5	3	64%
Dry Posting	3	14	-	0%
Diesel Theft	1	0	-	0%
<b>Totals</b>	<b>29,359</b>	<b>4,904</b>	<b>1,140</b>	<b>23%</b>

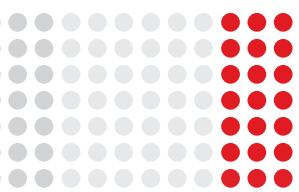
By the order of the Board



**Bili A. Odum**

Group Company Secretary/Legal Counsel  
57 Marina, Lagos  
FRC/2013/NBA/00000001954





# Complaints and Feedback

Our C1st philosophy which launched in 2016 was birthed to transform the Bank's approach to its customers and renew its commitment to becoming a truly Customer Centric institution. Our aim is to deliver excellent customer experience and provide high quality financial solutions to our over forty-five million customers across the 24 countries in which we operate.

We understand that to effectively serve our customers, we must have the capacity to resolve customer complaints and generate insightful feedback to improve customer experience and support product, channel and process development and innovation.

Our Voice of customer solution implemented across our Digital and Physical touch points including our Customer Fulfilment Centre, provides the bank with real time feedback of our customers experience across our platforms whilst our complaints management process, provides the bank with an effective means of capturing and resolving customer complaints.

The efficiency of the complaints management and feedback process is supported by efficient UBA employees who are trained each week during our C1st Day sessions on delivering exceptional experience to our customers and renew their promise to our customers each year by signing the UBA signed service charter.

This year, UBA ranked amongst the top 5 banks in the KPMG Banking Industry Customer Experience (BICX) assessment, a milestone achievement. The bank ranked 2nd in SME, 3rd in Retail and 4th in Corporate, a testament to our unreserved commitment to delivering exceptional experience to our customers. Our customers trust, loyalty and feedback have been instrumental in driving this commitment. We remain focused on finding new ways to serve our customers better and exceed their expectations in every way possible.

The Bank's service charter makes a promise to do more than is expected and delight our customers at every interaction.

## **We promise to:**

- Do what we say we are going to do, NO EXCUSES, we give our word, and we keep it
- Take ownership and resolve a customer's issue to the end;
- Go the extra mile to delight our customers at every interaction;
- Treat our customers with respect and always listen with

the intent to serve and resolve;

- Empower staff to resolve customers' issues at first contact
- Provide our customers with the right information at the right time
- Serve our customers with passion and a smile

## **Complaints Management Process**

To ensure customers' cases - complaints, enquiries and requests are managed effectively, the Bank has an effective complaints management platform and process that is easy to use and is accessible to all customers. Complaints made via this channel are routed to a team within the bank that is responsible for resolving the case within defined timelines which are aligned with Central Bank of Nigeria (CBN) complaints resolution timelines.

All cases are tracked and reviewed to identify root cause and fixes implemented to improve process, platforms, products and customer experience. Key Performance Indicators have been developed to effectively measure and monitor the efficiency and performance of the process which is also periodically reviewed to ensure the bank is efficient at handling customer complaints.

The complaints and resolution processes are as follows:

- (i) The Bank can be reached via a branch, calls, E-mail, Live Chat, Social Media; Twitter, Facebook and Leo
- (ii) Complaint is logged on the Bank's Complaints Management platform and a notification sent to the customer with a case identification number
- (iii) The complaint is reviewed, and effort is made to resolve at First Contact, where this cannot be achieved, the case is referred to the relevant department to treat and close within defined timelines
- (iv) Once the complaint has been resolved and closed, the customer receives a notification to confirm the complaint has been resolved.
- (v) The customer is given an opportunity to confirm satisfactory closure of the complaint or to dispute closure.
- (vi) The ombudsman service provided by the Bank also gives customers the opportunity to escalate complaints for further review or investigation.

## Complaints and Feedback | continued ...

In line with Central Bank of Nigeria (CBN) guidelines, the bank renders periodic reports on the complaints received, resolution of complaints and actions taken to avoid recurrence.

### Customer Feedback & Continuous Improvement

UBA is committed to listening to its customers and employees and has established feedback mechanism to gather structured and unstructured feedback. Surveys are triggered to customers after transactions to measure their experience with the bank's channels, products and processes. Conversations are also monitored across social channels and sentiments analysed for effective resolution of issues.

Feedback is received via the following channels:

1. Voice of customer surveys
2. Voice of Employee surveys
3. Customer Fulfilment Centre
4. Customer forums
5. Social media platforms
6. Branches
7. Whistleblowing platform
8. Ombudsman

Once received, feedback is reviewed and actionable insight shared with the relevant teams in the bank to improve process, innovate and develop solutions for UBA customers.

### Complaints & Feedback Channels

#### Customer Fulfilment Centre (CFC)

A 24/7 Multi-Lingual Customer Contact Centre, that provides UBA customers with access to a customer experience expert who is available to support customer complaints, enquiries and requests. The team is manned by highly skilled personnel with rich and diverse banking experience to promptly resolve customer complaints.

#### Telephone

A dedicated 24hr dedicated hotline on is available on 01 280 8822 and 0700 2255 822

#### Email Address

A dedicated e-mail address [cfc@ubagroup.com](mailto:cfc@ubagroup.com) is available to customers 24/7. This channel is manned by our highly skilled and effective correspondents that deliver high quality service to UBA customers and prospects.

#### Branch Hotlines

Branded toll-free phones are available at all branches for customers call the Customer Fulfilment Centre. Calls received via this channel are handled by designated inbound call centre agents.

#### Live Chat

A live chat option is available on the UBA website [www.ubagroup.com](http://www.ubagroup.com), customers can chat online real time with our highly skilled Customer Experience Experts

#### UBA Cares

Our dedicated customer care social media handle @UBACares provides real time support and resolution to our customers

#### Leo (UBA Chatbot)

Log and track a complaint via Leo. Available on WhatsApp, Facebook Messenger and Apple Business Chat

#### Suggestion/Complaint Box

Customer Complaint boxes are available at all our branches for customers to provide feedback and suggestions to improve service

#### Post

A dedicated Post Office Box number 5551 is also available to our customers.

#### Investor Complaint Channels

UBA has a dedicate email and contact number for shareholders who would like to make a complaint:

#### Email:

[investorrelations@ubagroup.com](mailto:investorrelations@ubagroup.com)

#### Telephone:

+234-201-2808798

#### Contact:

Investor Relations Unit, UBA House, 57, Marina, Lagos.



# Corporate Governance



## Introduction

United Bank for Africa holds good corporate governance as one of its core values and confirms its commitment to the implementation of effective corporate governance principles in its business operations. The Board of Directors of UBA endorses the principles of best practice Corporate Governance as stated in the Corporate Governance Guidelines For Commercial, Merchant, Non-Interest And Payment Service Banks In Nigeria 2023 issued by the Central Bank of Nigeria (CBN), the Securities and Exchange Commission (SEC) Corporate Governance Guidelines 2020, and the Nigerian Code of Corporate Governance 2018 issued by the Financial Reporting Council (FRC), effective January 1, 2020. UBA Plc is also on the Premium Board of NGX, a listing segment for the elite group of issuers that meet the Nigerian Exchange's corporate governance and listing standards. The premium Board is a platform for showcasing companies who are industry leaders in their sectors.

United Bank for Africa has completed the Corporate Governance Rating System (CGRS) Recertification Exercise conducted by the Nigerian Exchange Limited (NGX) and the Convention on Business Integrity (CBI) Nigeria. UBA Plc is one of the companies on NGX's Corporate Governance Index (CGI).

The Board of Directors of UBA has the overall responsibility for ensuring that the highest standards of corporate governance are maintained and adhered to by the Group. In order to promote effective governance of the UBA Group, the following structures have been put in place for the execution of UBA Group's Corporate Governance strategy:

1. Board of Directors
2. Board Committees
3. Executive Management Committees
4. Governance Charters

### A. The Board

The Board is adequately comprised with the appropriate mix of knowledge, skills, experience, and expertise. As of December 31, 2024, the Board had fifteen (15) members which include a Non-Executive Chairman, Group Managing Director, seven (7) other Non-Executive Directors (which include three (3) Independent Non-Executive Directors), and seven (7) Executive Directors (which include the GMD/CEO).

## Diversity

The Board promotes diversity in its membership for better decision-making, independent judgment and effective governance. There is an appropriate balance of skills and diversity (age and gender) without compromising competence, independence, and integrity. As of December 31, 2024, there are seven (7) female Directors on the Board, constituting 46.67% of the Board. This demonstrates the Board's commitment towards gender diversity.

## Responsibility

The Board of Directors carries out its responsibility through its standing Committees. These are the Board Audit, Governance, Nomination and Remuneration Committee, the Board Credit Committee, the Board Risk Management Committee, and the Finance, Operations & Technology Committee. Through the workings of these committees, the Board sets broad policy guidelines and ensures the proper oversight and direction of the Group.

The roles of Chairman and Chief Executive Officer are separated and clearly defined. The Chairman is responsible for the management, development and effective functioning of the Board of Directors and provides leadership in every aspect of its work, whilst the Chief Executive Officer is responsible for the running of the business and implementation of Board strategy and policy. The Chief Executive Officer is assisted in managing the business of the Group on a day-to-day basis by the Executive Management Committee, which he chairs and comprises all Executive Directors and other critical functional heads.

The Board's primary responsibility is to increase shareholder wealth. The Board is accountable to shareholders and is responsible for the management of the relationships with its various stakeholders. Executive Management is accountable to the Board for the development and implementation of strategy and policies.

The Board regularly reviews Group performance, matters of strategic concern and other matters it regards as material. The Board meets quarterly and additional meetings are convened as the need arises. As of December 31, 2024, the Board met eight (8) times. The record of attendance for Board Meetings for the period ended December 31, 2024 is presented below:

Director	Number of Meetings Held	Number of Meetings Attended
Tony O. Elumelu, CFR	8	8
Mr. Oliver Alawuba	8	8
Muyiwa Akinyemi	8	8
Chukwuma Nweke [1]	8	3
Ugochukwu Nwaghodoh	8	8
Alex Alozie	8	8
Sola Yomi-Ajayi	8	8
Abiola Bawuah	8	8
Owanari Duke [2]	8	6
Angela Aneke	8	8
Erelu Angela Adebayo	8	8
Abdulqadir Bello, FCA	8	8
Kayode Fasola [3]	8	5
Aisha Hassan-Baba, OON	8	8
Caroline Anyanwu	8	8
Emmanuel N. Nnorom [4]	8	6
Henrietta Ugboh [5]	8	2

[1] Appointed to the Board on October 1, 2024

[2] Retired from the Board on October 31, 2024

[3] Retired from the Board on September 30, 2024

[4] Appointed to the Board on April 30, 2024

[5] Appointed to the Board on October 31, 2024

The Board is responsible for Strategic Direction, Policy Making, Decision Making and Oversight. The Board is also responsible for ensuring that there is an effective system of internal control and risk management across the Group. The Board also adopts effective systems for the appointment of new Directors.

In accordance with extant Codes of Corporate Governance and the Bank's governance charters, the Board has, through the Board Audit, Governance, Nomination & Remuneration Committee, provided suitable induction programs for new/for existing members, continuous/ongoing training as determined by the Board Audit, Governance, Nomination & Remuneration Committee. The training for Board members is included in the annual training plan for UBA Group which is approved by the Board at the beginning of the year with the annual budget.

As stipulated in the Board Governance & Board Committees Governance Charter, the Board has the authority to delegate matters to Directors, Board Committees and the Executive Management Committee. All Directors are aware that they may take independent professional advice at the expense of the Group, in furtherance of performing their duties effectively. They all have unfettered access to the advice and services of the Company Secretary, who is responsible to the Board for ensuring that all governance matters are complied with and assists with professional development as required.

## Board Evaluation

Deloitte & Touché conducted the annual evaluation of the

Board of Directors of UBA Plc for the year ended December 31, 2024 in compliance with CBN Corporate Governance Guidelines for Commercial, Merchant, Non-Interest and Payment Service Banks (CBN CG Guidelines for Banks), Section 10.4. of the Corporate Governance Guidelines for Commercial, Merchant, Non-Interest and Payment Service Banks 2023 and Principle 14 of the Nigerian Code of Corporate Governance 2018. The results of the Board Evaluation conducted by Deloitte & Touché confirmed that the Board complied with the requirements of the extant Codes of Corporate Governance in terms of its structure, procedures and responsibilities during the 2024 financial year. Key Board functionaries (Board and Board Committee Chairpersons) and the Board Committees also met their responsibilities under the Codes and governance charters, during the 2024 financial year.

Based on Deloitte's review of the Board Governance and Board Committee Governance Charter, policies, procedures and frameworks, interviews with Directors as well as surveys completed by Board members, the following positive attributes were noted:

## Strategy and Leadership

Deloitte observed that, in an effort to develop strategies for achieving the 2024 budget and deliverables, UBA Group's Management conducted a three-day Strategy Session. This session facilitated a comprehensive review of the business, evaluating the successes of 2023, identifying failure points, and outlining key initiatives for execution in 2024. The resulting strategy was subsequently presented to the Board for consideration and approval.

## Subsidiary Governance

To enhance oversight of the Group's global footprint, Deloitte noted that Executive Management provided regular updates on the performance of all subsidiaries at the quarterly meetings of the BAGNRC. These reports covered key aspects, including financial performance, risk exposure, regulatory compliance, governance effectiveness, internal controls, and audit activities.

## Internal Audit

Deloitte confirmed that, in compliance with the Central Bank of Nigeria's Corporate Governance Guidelines for Banks, an independent assessment of the Internal Audit function was conducted by external evaluators (Deloitte) during the 2024 Financial Year.

## Internal Control

To ensure effectiveness of the internal governance system, Deloitte noted that the Board directed the Board Risk Management Committee to evaluate the organogram of the Internal Governance System to assess its capability to deliver the intended level of risk management and compliance within the Group.

## Risk Management

The BRMC and BAGNRC had oversight of fraud at the Group and subsidiaries during the financial year, as Deloitte noted that frequent internal and external fraud report were presented by

the Chief Internal Auditor to the BRMC and BAGNRC.

### **Business Assurance**

In line with SEC's mandates the External Auditors provided an opinion on the Group's ICFR in addition to their opinion on the Group's financial statements. Furthermore, the Group engaged PWC to assist in identifying and addressing weaknesses. Deloitte also noted that the BAGNRC provided oversight and ensured that management implemented/ remedied the ICFR issues identified during the review.

### **ESG**

The BAGNRC monitored ESG (Environmental, Social, and Governance) matters in the Group at its quarterly meetings. Management presented reports on the progress of the Group's ESG initiatives to the BAGNRC during the financial year.

The Report of the Board Evaluation Consultants on the Performance Evaluation of the Board of Directors of UBA Group is included in this Report.

### **Corporate Governance Review**

In accordance with the provisions of the CBN Corporate Governance Guidelines for Commercial, Merchant, Non-Interest and Payment Service Banks (CBN CG Guidelines for Banks) and the Nigerian Code of Corporate Governance 2018, Deloitte & Touche performed the annual corporate governance review of the Corporate Governance Framework of UBA Plc for the year ended December 31, 2024. The results of the review, which included an assessment of the Board's structure, composition, responsibilities, processes, procedures and the effectiveness of the Board Committees, confirmed that the Corporate Governance Framework and Practices in UBA Plc comply with the provisions of the extant Codes of Corporate Governance. The Report of the Board Evaluation Consultants on the Review of the Corporate Governance Framework of UBA Plc is included in the Annual Report.

### **Appointments & Retirements**

During the financial period ended December 31, 2024, Mr. Emmanuel N. Nnorom, Mr. Chukwuma Nweke and Mrs. Henrietta Ugboh were appointed to the Board.

Mr. Kayode Fasola and Mrs. Owanari Duke retired from the Board within the period.

## **B. Accountability and Audit**

### **Financial Reporting**

The Board has presented a balanced assessment of the Company's position and prospects. The Board is mindful of its responsibilities and is satisfied that in the preparation of the Directors' Report, the Directors have complied with the requirements of the Companies & Allied Matters Act 2020. The Board also ensured the integrity of the annual reports and accounts and all material information provided to all relevant stakeholders.

The Directors make themselves accountable to the shareholders through regular publication of the Group's financial performance and Annual Reports, and at the Annual General Meeting. The Board ensured that the Group's reporting procedure is conveyed on the most efficient platforms in order to ensure accuracy. This procedure involves the monitoring of performance throughout the financial year, in addition to monthly reporting of key performance indicators.

Ernst & Young (EY) acted as external auditors to the Group for the period ended December 31, 2024. The Report of the External Auditors is contained in this Report.

## **C. Risk Management & Control Environment**

The Group has consistently improved its internal control environment to ensure financial integrity and effective management of risks. The Board ensured that the Group has in place, robust risk management policies and mechanisms to ensure identification of risk and effective control.

The Directors review the effectiveness of the Group's internal control environment through regular reports and reviews at Board and Board Audit, Governance, Nomination & Remuneration Committee meetings.

The Board approves the annual budget for the Group and ensures that a robust budgetary process is operated with adequate authorization levels put in place to regulate capital and operating expenses.

## **D. Shareholder Rights**

The Board of UBA Group has always placed considerable emphasis on effective communication with its shareholders. It ensures that the rights of shareholders are always protected. Notice of meetings and all other statutory notices and information are communicated to the shareholders regularly. The Group ensures the protection of statutory and general rights of shareholders at all times, particularly their right to vote at General Meetings. All shareholders are treated equally regardless of their equity interest or social status.

The General Meeting of Shareholders is the highest decision-making body of the Group and meetings are conducted in a fair and transparent manner that gives shareholders the opportunity to express their opinion. The Group publishes quarterly, half-yearly and annual reports on its website as well as national newspapers. The Group also provides investor presentations and other relevant communications that provide requisite information to shareholders and the general public, especially as regards the performance, strategy and developments in the Group.

The Group maintains an Investor Relations Unit which routinely attends to shareholders' enquiries and ensures that shareholders' views are appropriately escalated to the Management and Board on a continuous basis. In addition, shareholders are encouraged to continuously communicate their opinions and recommendations as appropriate to either the Head of Investor Relations or the Company Secretary. Their contact details are available on the Group's website and on the back cover of this Report.

**E. Board Committees**

The Board of UBA has the following Committees, namely:

1. Board Audit, Governance, Nomination and Remuneration Committee
2. Board Credit Committee
3. Board Risk Management Committee
4. Finance, Operations & Technology Committee

**1. Board Audit, Governance, Nomination and Remuneration Committee**

The Board Audit, Governance, Nomination and Remuneration Committee is a Committee of the Board of UBA Plc charged with the responsibility and oversight of Audit and Control, Governance, and Legal Strategy.

The Committee has oversight over the governance structures and practices of the Group. The Committee has responsibility for the nomination of Directors, Board Composition, nomination of Directors for appointment to the Boards of the Subsidiaries, recruitment, promotion, redeployment and disengagement of senior level staff, Board & Board Committee performance evaluation, Subsidiary Governance oversight, compensation & remuneration of Directors, and Board/Board Committees Inductions and Trainings. The Committee also approves the Governance Policies for the Group, recommends the organisation structure to the Board for approval, resolves work related issues and disputes, and evaluates the overall system of corporate governance for the Group.

The Committee also provides Board oversight on internal control and audit in the Group. It assists the Board of Directors in fulfilling its audit responsibilities by ensuring that effective systems of Financial and Internal controls are in place within the Group.

The Committee also had oversight of Strategy & Financial Performance up until June 2024.

As of 31 December, 2024, the Board Audit, Governance, Nomination and Remuneration Committee comprised of the following Non-Executive Directors:

- a. Ms. Angela Aneke – Chairman
- b. Erelu Angela Adebayo – Member
- c. Mrs. Owanari Duke – Member [1]
- d. Mrs. Aisha Hassan-Baba, OON – Member
- e. Dr. Kayode Fasola – Member[2]
- f. Mr. Abdulqadir J. Bello - Member[3]

[1] Retired from the Board on October 31, 2024

[2] Retired from the Board on September 30, 2024

[3] Appointed a member of the Committee on December 5, 2024

The record of attendance for Board Audit, Governance, Nomination and Remuneration Committee Meetings for the year ended 31 December, 2024 is presented below:

<b>Board Audit and Governance Committee Meetings*</b>		
<b>Members</b>	<b>Number of Meetings Held</b>	<b>Number of Meetings Attended</b>
Ms. Angela Aneke	13	13
Mrs. Owanari Duke [1]	13	12
Erelu Angela Adebayo	13	13
Mrs. Aisha Hassan Baba, OON	13	13
Dr. Kayode Fasola [2]	13	10
Mr. Abdulqadir J. Bello [3]	13	0

**2. Board Credit Committee**

The Board Credit Committee is responsible for approval of credit facilities in the Group. The Board Committee also recommends credit facilities to the Board for approval. It reviews all credits granted by the Group and meetings are held at least once a quarter. The Board Credit Committee was set up to assist the Board of Directors to discharge its responsibility to exercise due care, diligence and skill to oversee, direct and review the management of the credit portfolio of the Group. Its terms of reference include determining and setting the parameters for credit risk and asset concentration and reviewing compliance within such limits; determining and setting the lending limits, reviewing, and approving the Group's credit strategy and the credit risk tolerance. The Committee reviews the Loan portfolio of the Group and reviews and approves country risks exposure limits.

As of 31 December, 2024, the composition of the Board Credit Committee was as follows:

- a. Mr. Abdulqadir J. Bello – Chairman
- b. Mrs. Owanari Duke – Member
- c. Dr. Kayode Fasola – Member
- d. Mrs. Caroline Anyanwu - Member
- e. Ms. Angela Aneke - Member
- f. Mrs. Henrietta Ugboh – Member

<b>Board Credit Committee Meetings</b>		
<b>Members</b>	<b>Number of Meetings Held</b>	<b>Number of Meetings Attended</b>
Mr. Abdulqadir J. Bello, FCA	5	5
Mrs. Owanari Duke [1]	5	2
Ms. Angela Aneke [2]	5	3
Dr. Kayode Fasola [1]	5	2
Mrs. Caroline Anyanwu	5	5
Mrs. Henrietta Ugboh [3]	5	0

[1] Cessation of membership following the reconstitution of the board committees on June 21, 2024

[2] Appointed a member following the reconstitution of the board committees on June 21, 2024

[3] Appointed a member of the Committee on December 5, 2024



### 3. Board Risk Management Committee

As of December 31, 2024, the Board Risk Management Committee comprised the following Directors:

1. Mrs. Caroline Anyanwu – Chairman
2. Ms. Angela Aneke – Member
3. Mr. Abdulqadir Bello – Member
4. Mr. Emmanuel N. Nnorom - Member
5. Mr. Oliver Alawuba – Member
6. Mr. Ugochukwu Nwaghodoh – Member
7. Mr. Alex Alozie – Member
8. Ms. Sola Yomi-Ajayi - Member
9. Mr. Chukwuma Nweke - Member
10. Mrs. Henrietta Ugboh – Member

Meetings are held at least once a quarter and the responsibilities of the Committee include to review and recommend risk management strategies, policies and risk tolerance for the Board's approval; to review management's periodic reports on risk exposure, risk portfolio composition and risk management activities; and to consider and examine such other matters as the Board requires, the Committee considers appropriate, or which are brought to its attention, and make recommendations or reports to the Board accordingly.

Board Risk Management Committee Meetings		
Members	Number of Meetings Held	Number of Meetings Attended
Mrs. Caroline Anyanwu	9	9
Ms. Angela Aneke [1]	9	3
Mr. Abdulqadir Bello [1]	9	3
Mr. Oliver Alawuba	9	9
Mr. Ugochukwu Nwaghodoh	9	9
Mr. Alex Alozie [3]	9	7
Ms. Sola Yomi-Ajayi [1]	9	3
Mr. Emmanuel N. Nnorom [2]	9	6
Mr. Chukwuma Nweke [4]	9	0
Mrs. Henrietta Ugboh [4]	9	0

- (1) Cessation of membership following the reconstitution of the Board Committee on June 21, 2024.
- (2) Appointed a member of the Committee on June 21, 2024
- (3) Cessation of membership following the reconstitution of the Board Committee on December 5, 2024
- (4) Appointed a member of the Committee on December 5, 2024

### 4. Finance, Operations & Technology Committee

The purpose of the Finance, Operations & Technology Committee is to, amongst other things; discharge the Board's responsibilities with regard to strategic direction and budgeting and to provide oversight on financial matters and the performance of the Group. The Finance, Operations & Technology Committee was formed during the year - June 21, 2024.

As at 31 December, 2024 the Finance, Operations & Technology Committee comprised the following Directors:

1. Mr. Emmanuel N. Nnorom – Chairman
2. Erelu Angela Adebayo – Member
3. Ms. Aisha Hassan-Baba, OON – Member
4. Mr. Abdulqadir J. Bello – Member
5. Dr. Kayode Fasola - Member
6. Mr. Oliver Alawuba – Member
7. Mr. Ugochukwu Nwaghodoh – Member
8. Mr. Chukwuma Nweke – Member

Finance, Operations & Technology Committee Meetings		
Members	Number of Meetings Held	Number of Meetings Attended
Mr. Emmanuel N. Nnorom [1]	7	7
Mr. Abdulqadir J. Bello [3]	7	7
Dr. Kayode Fasola [1]	7	3
Mr. Oliver Alawuba [1]	7	7
Mr. Ugochukwu Nwaghodoh [1]	7	7
Mr. Chukwuma Nweke [2]	7	0
Erelu Angela Adebayo [2]	7	0
Ms. Aisha Hassan-Baba, OON [2]	7	0

- [1] Appointed a member of the Committee on June 21, 2024
- [2] Appointed a member of the Committee on December 5, 2024
- [3] Cessation of membership following the reconstitution of the Board Committee on December 5, 2024

Board Composition Analysis<sup>1</sup>

Name of Director	Classification	Board Audit, Governance, Nomination & Remuneration Committee	Board Credit Committee	Board Risk Management Committee	Finance, Operations & Technology Committee
Mr. Tony O. Elumelu, CFR	Board Chairman (NED)	-	-	-	-
Mr. Oliver Alawuba	GMD/CEO	-	-	Member	Member [2]
Mr. Muyiwa Akinyemi	DMD	-	-	-	-
Mr. Chukwuma Nweke	DMD	-	-	Member	Member [5]
Mr. Ugochukwu Nwaghodoh	ED, Finance and Risk Management	-	-	Member	Member [2]
Mr. Alex Alozie	ED North Bank	-	-	Member	-
Ms. Sola Yomi-Ajayi	ED, International Banking	-	-	-	-
Mrs. Abiola Bawuah	ED/CEO, UBA Africa	-	-	-	-
Mrs. Owanari Duke	Independent Non-Executive Director	Member[3]	Member[3]	-	-
Ms. Angela Aneke	Independent Non-Executive Director	Chairman	Member[2]	Member[1]	-
Erelu Angela Adebayo	Non-Executive Director	Member	-	-	Member [5]
Mr. Abdulqadir Bello, (FCA)	Non-Executive Director	Member [5]	Chairman	Member[1]	Member [6]
Dr. Kayode Fasola	Non-Executive Director	Member [4]	Member[4]	-	Member [4]
Ms. Aisha Hassan-Baba, (OON)	Independent Non-Executive Director	Member	-	-	Member [5]
Mrs. Caroline Anyanwu.	Non-Executive Director	-	Member	Chairman	-
Mr. Emmanuel N. Nnorom	Non-Executive Director	-	-	Member [2]	Chairman[2]
Mrs. Henrietta Ugboh	Independent Non-Executive Director	-	Member [5]	Member [5]	-

[1] Cessation of membership following the reconstitution of the Board Committee on June 21, 2024

[2] Appointed a member of the Committee on June 21, 2024

[3] Retired from the Board on October 31, 2024

[4] Retired from the Board on September 30, 2024

[5] Appointed a member of the Committee on December 5, 2024

[6] Cessation of membership following the reconstitution of the Board Committee on December 5, 2024

**Board of Directors Attendance Analysis: January – December 2024**

Name of Director	Classification	Annual General Meetings	Board of Directors Meetings
No of meetings to be held for the year		1	8
Mr. Tony O. Elumelu, CFR	Board Chairman (NED)	1	8
Mr. Oliver Alawuba	GMD/CEO	1	8
Mr. Muiyiwa Akinyemi	DMD	1	8
Mr. Chukwuma Nweke [1]	DMD	0	3
Mr. Ugochukwu Nwaghodoh	ED, Finance and Risk Management	1	8
Mr. Alex Alozie	ED North Bank	1	8
Ms. Sola Yomi-Ajayi	ED, International Banking	1	8
Mrs. Abiola Bawuah	ED/CEO, UBA Africa	1	8
Mrs. Owanari Duke [2]	Independent Non-Executive Director	1	6
Ms. Angela Aneke	Independent Non-Executive Director	1	8
Erelu Angela Adebayo	Non-Executive Director	1	8
Mr. Abdulqadir Bello, (FCA)	Non-Executive Director	1	8
Dr. Kayode Fasola [3]	Non-Executive Director	1	5
Ms. Aisha Hassan-Baba, (OON)	Independent Non-Executive Director	1	8
Mrs. Caroline Anyanwu	Non-Executive Director	1	8
Mr. Emmanuel N. Nnorom [4]	Non-Executive Director	1	6
Mrs. Henrietta Ugboh [5]	Independent Non-Executive Director	0	2

[1] Appointed to the Board on October 1, 2024

[2] Retired from the Board on October 31, 2024

[3] Retired from the Board on September 30, 2024

[4] Appointed to the Board on April 30, 2024

[5] Appointed to the Board on October 17, 2024

**F. Executive Management Committees**

In addition to the Board Committees, there are Management Committees which ensure effective and good corporate governance at the managerial level. These are Committees comprising of senior management of the Group. The Committees are also risk-driven, as they are basically set up to identify, analyse, synthesize and make recommendations on risks arising from day-to-day activities of the Group. They also ensure that risk limits as contained in the Board and policies are complied with at all times. They provide inputs for the respective Board Committees and also ensure that recommendations of the Board Committees are effectively and efficiently implemented. They meet as frequently as issues occur to immediately take actions and decisions within the confines of their delegated authorities. Some of these Executive Management Committees include the Executive Management Committee (EMC), the Executive Credit Committee (ECC), the Group Assets and Liabilities Committee (GALCO), and the Information Security Steering Committee (ISSC).

Its Terms of Reference include the monitoring of processes designed to ensure compliance by the Group in all respects with legal and regulatory requirements, including disclosure, controls and procedures and the impact (or potential impact) of developments related thereto. It evaluates annually, the independence and performance of the External Auditors. The Committee also reviews the annual audited financial statements with Management and the External Auditors.

The Members of the Statutory Audit Committee as at 31 December, 2024 were as follows:

- Mr. Feyi Ogoji – Chairman/Shareholder
- Mr. Matthew Esonanor, SAN – Shareholder
- Mr. Alex Adio – Shareholder
- Mrs. Owanari Duke – Independent Non-Executive Director [1]
- Ms. Angela Aneke – Independent Non-Executive Director
- Dr. Kayode Fasola – Non-Executive Director [2]

[1] Cessation of membership on May 24, 2024

[2] Retired from the Board on September 30, 2024

**G. Statutory Audit Committee**

“The Statutory Audit Committee was set up in accordance with the provisions of the Companies and Allied Matters Act 2020. It comprises of a mixture of Non-Executive Directors and ordinary shareholders elected at the Annual General Meeting.

In line with the Companies and Allied Matters Act 2020, the membership of the Statutory Audit Committee was restructured by the shareholders at the AGM to have three (3) shareholder representatives and two (2) Directors.

The record of attendance for the Statutory Audit Committee meetings for HY 2024 financial year is presented below:

Statutory Audit Committee Meetings		
Members	Number of Meetings Held	Number of Meetings Attended
Mr. Feyi Ogoji	3	3
Mr. Matthew Esonanor, SAN	3	3
Mrs. Owanari Duke [1]	3	1
Ms. Angela Aneke	3	3
Mr. Alex Adio	3	3
Dr. Kayode Fasola [2]	3	2

[1] Cessation of membership on May 24, 2024

[2] Retired from the Board on September 30, 2024.

## H. Meetings Management

In view of current business realities, particularly the advancement of digital technology and the global impact of the COVID-19 pandemic, the Board approved for all Board, Board Committee and Executive Management meetings in 2021 to hold virtually via either Microsoft Teams or Zoom. Towards this purpose, the Board also approved a Virtual Meeting & Communication Technology Framework to promote effective virtual meetings, provide broad guidelines for implementation of processes involving technology aided communication, and ensure compliance with all relevant COVID-19 Related Directives and Safety Protocols & Guidelines.

The Board has also complied strictly with the requirements of the Federal & State Governments and the CAC Guidelines for the convening and conduct of the Bank's Annual General Meetings. The Group conducted its 2024 Annual General Meeting on May 24, 2024 at the Transcorp Hilton Hotel, Abuja.

## I. Directors' Compensation

Package	Type	Description	Timing
Basic salary	Fixed	This is part of gross salary package for Executive Directors only	Paid monthly during the financial year
		It reflects the banking industry competitive remuneration structure and the extent to which the Group's objectives have been met for the financial year.	
13th Month Salary	Fixed	This is part of gross salary package for Executive Directors only	Paid in a month during the financial year
		It reflects the banking industry competitive remuneration structure and the extent to which the Group's objectives have been met for the financial year	
Directors fees	Fixed	This is paid biannually to Non-Executive Directors only	Paid biannually
Sitting allowances	Fixed	Sitting allowances are paid to the Non-Executive Directors only for attending Board and Board Committee meetings	Paid after each meeting

**J. Details of Training Attended by Directors****Board Facilitator-led Session**

Training Programme	Training Objective	Participants	Date
Effective Governance of Board Committees Programme	This comprehensive program equips board members with a clear understanding of each committee's objectives while preparing them to actively participate or lead in accordance with the regulatory requirements of their respective jurisdictions maximum value of the new development.	<ul style="list-style-type: none"> <li>• Ms. Angela Aneke</li> <li>• Mrs. Caroline Anyanwu</li> <li>• Abdulqadir Bello</li> <li>• Emmanuel Nnorom</li> </ul>	June 24-26 2024
International Financial Reporting Standard (IFRS) 9	The primary objective of a course on International Financial Reporting Standard (IFRS) 9 is to provide participants with a comprehensive understanding of the standard and its implications for financial reporting and decision-making.	<ul style="list-style-type: none"> <li>• Bawuah Abiola</li> <li>• Ugochukwu Nwaghodoh</li> <li>• Alex Alozie</li> </ul>	June 11, 18 &19, 2024
Transform how you lead yourself and others at IMD Business School, Lausanne, Switzerland Mobilizing People	The primary objective of a course on International Financial Reporting Standard (IFRS) 9 is to provide participants with a comprehensive understanding of the standard and its implications for financial reporting and decision-making.	<ul style="list-style-type: none"> <li>• Bawuah Abiola</li> <li>• Ugochukwu Nwaghodoh</li> <li>• Alex Alozie</li> </ul>	June 11, 18,19 2024
Cambridge Advanced Leadership Programme - Cambridge Judge Business School, Cambridge, England	The Cambridge Advanced Leadership Programme at Cambridge Judge Business School focuses on preparing senior leaders to drive strategic transformation within their organizations. Key learning objectives include: Strategic Visioning: Enhancing the ability to develop and communicate a clear, forward-looking strategic vision, Innovative Problem-Solving, Global Leadership, and Change Management. The program aims to empower executives with a holistic and strategic approach to leadership that drives long-term organizational success.	<ul style="list-style-type: none"> <li>• Muiyiwa Akinyemi</li> <li>• Abiola Bawuah</li> </ul>	Nov. 3 - 22, 2024

**E-learning for Board Members**

Training Programme	Training Objective	Participants
2024 Code of Professional Conduct & Ethics Attestation for Board	The Code of Professional Conduct and Ethics course is designed to serve as a guideline to the standards that should govern all employee dealings with customers,vendors,colleagues and the general Public	<ul style="list-style-type: none"> <li>• Elumelu Tony</li> <li>• Alawuba Oliver</li> <li>• Muiyiwa Akinyemi</li> <li>• Ugochukwu Nwaghodoh</li> <li>• Alex Alozie</li> <li>• Sola Yomi-Ajayi</li> <li>• Bawuah Abiola</li> <li>• Duke Owanari</li> <li>• Aneke Angela</li> <li>• Adebayo Angela</li> <li>• Bello Abdulqadir</li> <li>• Fasola Kayode</li> <li>• Hassan Baba Aisha</li> <li>• Anyanwu Caroline</li> </ul>

2024 Security Awareness Training Series - Passwords and Authentication	The Course is designed to focus on Data Privacy, Protection and Incident Reporting to reduce privacy breaches by UBA employees. The aim is to teach employees how to identify and avoid potential risks to sensitive data.	<ul style="list-style-type: none"> <li>• Tony Elumelu</li> <li>• Oliver Alawuba</li> <li>• Muyiwa Akinyemi</li> <li>• Ugochukwu Nwaghodoh</li> <li>• Alex Alozie</li> <li>• Sola Yomi-Ajayi</li> <li>• Bawuah Abiola</li> <li>• Duke Owanari</li> <li>• Aneke Angela</li> <li>• Adebayo Angela</li> <li>• Bello Abdulqadir</li> <li>• Fasola Kayode</li> <li>• Hassan Baba Aisha</li> <li>• Anyanwu Caroline</li> </ul>
2024 Compliance for Board	The board's compliance objectives are to ensure legal adherence, protect organizational integrity, manage risks, and uphold strong governance. By promoting accountability and ethical practices, they build stakeholder trust and support sustainable growth, safeguarding the organization's reputation and resilience in a complex regulatory environment.	<ul style="list-style-type: none"> <li>• Tony Elumelu</li> <li>• Oliver Alawuba</li> <li>• Muyiwa Akinyemi</li> <li>• Ugochukwu Nwaghodoh</li> <li>• Alex Alozie</li> <li>• Sola Yomi-Ajayi</li> <li>• Bawuah Abiola</li> <li>• Duke Owanari</li> <li>• Aneke Angela</li> <li>• Adebayo Angela</li> <li>• Bello Abdulqadir</li> <li>• Fasola Kayode</li> <li>• Hassan Baba Aisha</li> <li>• Anyanwu Caroline</li> </ul>

#### K. Group Board & Board Committee Meeting Dates

Meetings	Board	Board Audit, Governance, Nomination and Remuneration Committee	Board Credit Committee	Board Risk Management Committee	Finance, Operations & Technology Committee
1	25-Jan-24	23-Jan-24	22-Feb-24	2-Jan-24	3-Jul-24
2	30-Apr-24	29-Feb-24	20-Mar-24	13-Mar-24	23-Jul-24
3	21-Jun-24	5-Mar-24	17-Jul-24	19-Apr-24	25-Jul-24
4	15-Aug-24	4-Apr-24	11-Sep-24	2-Jul-24	4-Oct-24
5	5-Sep-24	16-Apr-24	6-Nov-24	4-Jul-24	11-Oct-24
6	17-Oct-24	18-Apr-24		18-Sep-24	20-Nov-24
7	4-Dec-24	16-May-24		3-Oct-24	26-Nov-24
8	5-Dec-24	27-Jun-24		13-Nov-24	
9		24-Jul-24		15-Nov-24	
10		13-Sep-24			
11		8-Oct-24			
12		10-Oct-24			
13		26-Nov-24			



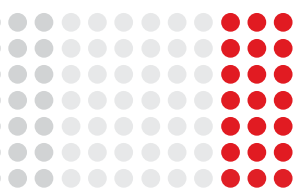
# *Let us help you trade in **Africa***

Africa is home to the largest free trade zone in the world, and with our presence in 20 African countries, we are well positioned to support and grow your business across the continent.

## **Our Services**

- Trade loans and financing
- Trade advisory services
- Business workshops and seminars
- Dedicated relationship managers
- Access to international banks for cross border trading
- Customized import and export product and services

To learn more about our trade financing solutions, please contact us on  
**01-7000822, 07002255822** or email **cfc@ubagroup.com**



# Report of the Statutory Audit Committee

## REPORT OF THE STATUTORY AUDIT COMMITTEE FOR THE YEAR ENDED 31 DECEMBER 2024

### To members of United Bank for Africa Plc

In accordance with the provision of Section 404[7] of the Companies and Allied Matters Act of the Federation of Nigeria 2020, we the members of the Audit Committee hereby report as follows:

- (i) We confirm that we have seen the Audit Plan & Scope, and the Management Letter on the Audit of the UBA Group Consolidated & Separate Financial Statements for the year ended December 31, 2024 and the responses to the said letter.
- (ii) In our opinion, the Plan & Scope of the Audit for the year ended 31 December, 2024 were adequate. We have reviewed the Auditors' findings and we are satisfied with the Management responses thereon.
- (iii) We also confirm that the accounting and reporting policies of the Bank are in accordance with legal requirements and ethical practices.
- (iv) As required by the provisions of the Central Bank of Nigeria circular BSD/1//2004 dated February 18, 2004 on "Disclosure of Insider-Related Credits in Financial Statements", we reviewed the insider-related credits of the Bank and found them to be as analysed in the Consolidated & Separate Financial Statements for the year ended 31 December 2024.

18 February 2025

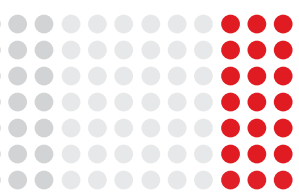
**MR. FEYI OGOJI (FCA)**

**FRC/2016/ICAN/00000015438**

**Chairman, Statutory Audit Committee**

Members of the audit committee are:

- a. Mr. Feyi Ogoji – Chairman/Shareholder
  - b. Mr. Matthew Esonanor, SAN – Shareholder
  - c. Mr. Alex Adio – Shareholder
  - d. Ms. Angela Aneke – Independent Non-Executive Director
  - e. Dr. Kayode Fasola – Independent Non-Executive Director (1)
  - f. Mrs. Henrietta Ugboh – Independent Non-Executive Director (2)
- [1] Retired from the Board on September 30, 2024
- [2] Appointed to the Board on October 17, 2024



# Statement of Directors' Responsibilities

## STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RELATION TO THE PREPARATION OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

In accordance with the provisions of Sections 334 and 335 of the Companies and Allied Matters Act and Sections 24 and 28 of the Banks and Other Financial Institutions Act, the Directors are responsible for the preparation of the financial statements which give a true and fair view of the state of affairs of the Bank and of the profit or loss and other comprehensive income for the year ended 31 December, 2024 and in so doing they ensure that:

- (i) Proper accounting records are maintained;
- (ii) Applicable accounting standards are followed;
- (iii) Suitable accounting policies are adopted and consistently applied;
- (iv) Judgments and estimates made are reasonable and prudent;
- (v) The going concern basis is used, unless it is inappropriate to presume that the Bank will continue in business; and
- (vi) Internal control procedures are instituted which as far as reasonably possible, safeguard the assets of the Bank and prevent and detect fraud and other irregularities.

The Directors accept responsibility for the preparation of the financial statements that give a true and fair view in accordance with IFRS Accounting standards as issued by the International Accounting Standards Board and in the manner required by the Companies and Allied Matters Act, the Financial Reporting Council of Nigeria (Amendment) Act 2023, the Banks and Other Financial Institutions Act, the Central Bank of Nigeria Prudential guidelines and other relevant regulations issued by the Central Bank of Nigeria.

The Directors accept responsibility for the maintenance of accounting records that may be relied upon in the preparation of the financial statements as well as adequate systems of financial control.

Nothing has come to the attention of the Directors to indicate that the Group will not remain a going concern for at least twelve months from the date of this statement.

### SIGNED ON BEHALF OF THE DIRECTORS:

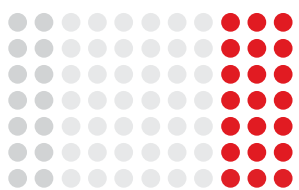
13 February 2025

**Oliver Alawuba**

FRC/2022/PRO/DIR/003/589226

**Tony O. Elumelu, CFR**

FRC/2013/PRO/DIR/003/00000002590



# Statement of Corporate Responsibility

## STATEMENT OF CORPORATE RESPONSIBILITY FOR THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

In line with the provision of Section 405 of the Companies and Allied Matters Act (CAMA) 2020, we have reviewed the audited financial statements of the Group for the year ended 31 December, 2024 and based on our knowledge confirm as follows:

### Financial Information

- (i) The audited financial statements do not contain any untrue statement of material fact or omit to state a material fact, which would make the statements misleading.
- (ii) The audited financial statements and all other financial information included in the statements fairly present, in all material respects, the financial condition and results of operation of the bank as of and for the year ended 31 December 2024.

### Effectiveness of Internal Controls

- (iii) The Bank's internal controls have been designed to ensure that all material information relating to the bank and its subsidiaries is received and provided to the Auditors in the course of the audit.
- (iv) The Bank's internal controls were evaluated within 90 days of the financial reporting date and are effective as of 31 December 2024.

### Disclosures

- (v) That we have disclosed to the bank's External Auditors and the Audit Committee the following information:
  - (a) there are no significant deficiencies in the design or operation of the bank's internal controls which could adversely affect the bank's ability to record, process, summarise and report financial data, and have discussed with the auditors any weaknesses in internal controls observed in the course of the Audit.
  - (b) there is no fraud involving management or other employees which could have any significant role in the bank's internal control.
- (vi) There are no significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of this audit, including any corrective actions with regard to any observed deficiencies and material weaknesses.

13 February 2025

**Ugo A. Nwaghodoh**

ED Finance and Risk Management  
FRC/2012/ICAN/0000000022

**Oliver Alawuba**

Group Managing Director/CEO  
FRC/2022/PRO/DIR/003/589226



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31 January 2025

**The Chairman**

United Bank for Africa Plc  
57 Marina Road  
Lagos Island  
Lagos, Nigeria.

Dear Sir,

**Report of the Independent Consultants on the Performance Evaluation of the Board of Directors of United Bank for Africa Plc**

Deloitte & Touche has performed the annual evaluation of the Board of Directors of UBA Plc for the year ended 31 December 2024. The scope of the review included an assessment of the Board's structure and composition, its responsibilities, processes, procedures and the effectiveness of Board Committees. The review was performed in compliance with the Nigerian Code of Corporate Governance (NCCG), CBN Corporate Governance Guidelines for Commercial, Merchant, Non-Interest and Payment Service Banks (CBN CG Guidelines for Banks), SEC Corporate Governance Guidelines and Companies and Allied Matters Act 2020 (CAMA).

Our approach involved a review of the Board framework in UBA Plc, relevant governance documents, policies and procedures. The report of our evaluation was premised on desk review of governance documents, interview sessions with Directors and survey responses received from the Directors.

The result of our evaluation has shown that the Board complies with the provisions of the extant Codes of Corporate Governance in terms of its structure, composition, procedures and responsibilities. We also ascertained that the key Board functionaries (Board and Board Committee Chairpersons) and the Board Committees met their responsibilities under the Codes and governance charters in UBA Plc. The report further highlights details of our review activities.

It should be noted that the matters raised in this report are only those that came to our attention during the course of our review. The evaluation is limited in nature and does not necessarily disclose all significant matters about the company or reveal any irregularities. As such, we do not express any opinion on the activities reported. The report should be read in conjunction with the Corporate Governance Section of the Annual Report.

Yours faithfully,

**For: Deloitte and Touche**

**Ibukun Beecroft**  
**FRC/2020/ICAN/00000020765**  
**Partner**





Deloitte & Touche  
Civic Towers, Plot GA 1  
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Fax: +234 1 2717801  
www.deloitte.com/ng

31 January 2025

**The Chairman**

United Bank for Africa Plc.  
57 Marina Road  
Lagos Island, Lagos  
Nigeria.

Dear Sir,

**Report of the Independent Consultants on the Review of Corporate Governance Framework of United Bank for Africa Plc**

Deloitte & Touche has performed the annual corporate governance review of the Corporate Governance framework in UBA Plc for the year ended 31 December 2024. The scope of the review included an assessment of the Board's structure and composition, its responsibilities, processes, procedures and the effectiveness of Board Committees. The review was performed in compliance with Section 11.2.9.5 and Principle 15 of the Nigerian Code of Corporate Governance ("NCCG"), the CBN Corporate Governance Guidelines for Commercial, Merchant, Non-Interest and Payment Service Banks (CBN CG Guidelines for Banks), SEC Corporate Governance Guidelines and the Companies and Allied Matters Act 2020 (CAMA).

Our approach involved a review of the Corporate Governance framework in UBA Plc, governance charters and policies and management framework in UBA Plc. The report of our evaluation was premised on desk review of governance policies, charters and minutes, as well as interview sessions with Directors and select Executive Management staff.

The result of our evaluation has shown that the Corporate Governance framework and practices in UBA Plc complies with the provisions of the extant Codes of Corporate Governance. The report further highlights details of our review activities.

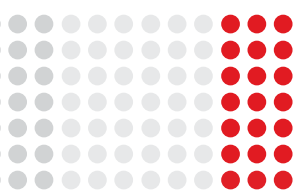
It should be noted that the matters raised in this report are only those that came to our attention during the course of our review. The evaluation is limited in nature and does not necessarily disclose all significant matters about the company or reveal any irregularities. As such, we do not express any opinion on the activities reported. The report should be read in conjunction with the Corporate Governance Section of the Annual Report.

Yours faithfully,

**For: Deloitte and Touche**

**Ibukun Beecroft**  
FRC/2020/ICAN/00000020765  
Partner





# Statement of Internal Control

## MANAGEMENT'S ASSESSMENT OF, AND REPORT ON, UNITED BANK FOR AFRICA PLC'S INTERNAL CONTROL OVER FINANCIAL REPORTING FOR THE YEAR ENDED 31 DECEMBER 2024

In line with the provision of Section 1.3 of Securities and Exchange Commission's guidance on implementation of Sections 60-63 of the Investments and Securities Act (ISA) 2007, we hereby make the following statements regarding the Internal Controls over Financial Reporting of UBA Plc for the year ended 31 December 2024:

- (a) Management is responsible for establishing and maintaining a system of internal control over financial reporting ("ICFR") that provides reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with International Financial Reporting Standards.
- (b) Management used the Committee of Sponsoring Organization of the Treadway Commission (COSO) Internal Control-Integrated Framework to conduct the required evaluation of the effectiveness of the bank's ICFR.

We have reviewed the audited consolidated and separate financial statements of the Group for the year ended 31 December 2024 and based on our knowledge we certify as follows:

- (i) The audited financial statements do not contain any untrue statement of material fact or omit to state a material fact, which would make the statements misleading.
- (ii) The audited consolidated and separate financial statements and all other financial information included in the statements fairly present, in all material respects, the financial condition, results of operation and cash flows of the bank as of and for the year ended 31 December, 2024.
- (iii) The Bank's management has assessed that the entity's Internal Control over Financial Reporting (ICFR) as of the end of 31 December 2024 is effective.
- (iv) The Bank's internal controls were evaluated within 90 days of the financial reporting date and are effective as of 31 December 2024.
- (v) The Bank's external auditors (Messrs Ernst and Young Nigeria) has issued an attestation report on management's assessment of internal control over financial reporting.

The attestation report of Messrs Ernst and Young Nigeria that audited the financial statements is included as part of this annual report.

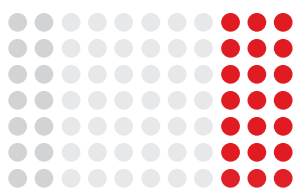
13 February 2025

**Ugo A. Nwaghodoh**

ED Finance and Risk Management  
FRC/2012/ICAN/00000000272

**Oliver Alawuba**

Group Managing Director/CEO  
FRC/2022/PRO/DIR/003/589226



# Statement of Internal Control

## CERTIFICATION OF MANAGEMENT'S ASSESSMENT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

In line with the provision of Section 1.3 of Securities and Exchange Commission's guidance on implementation of Sections 60-63 of the Investments and Securities Act (ISA) 2007, we hereby make the following statements regarding the Internal Controls over Financial Reporting of UBA Plc for the year ended 31 December 2024:

I, **Oliver Alawuba**, certify that:

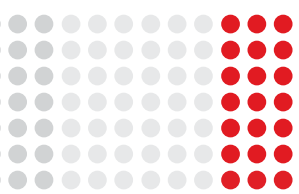
- a. I have reviewed this management's assessment on internal control over financial reporting of **United Bank for Africa Plc**.
- b. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- c. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the entity as of, and for, the periods presented in this report;
- d. The entity's other certifying officer and I:
  1. are responsible for establishing and maintaining internal controls;
  2. have designed such internal controls and procedures, or caused such internal controls and procedures to be designed under our supervision, to ensure that material information relating to **United Bank for Africa Plc**, and its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  3. have designed such internal control system, or caused such internal control system to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with Generally Accepted Accounting Principles (GAAPs);
  4. have evaluated the effectiveness of the entity's internal controls and procedures as of a date within 90 days prior to the report and presented in this report our conclusions about the effectiveness of the internal controls and procedures, as of the end of the period covered by this report based on such evaluation.
- e. The entity's other certifying officer and I have disclosed, based on our most recent evaluation of internal control system, to the entity's auditors and the Board Audit, Governance, Nomination and Remuneration Committee:
  1. All significant deficiencies and material weaknesses in the design or operation of the internal control system which are reasonably likely to adversely affect the entity's ability to record, process, summarize and report financial information; and
  2. Any fraud, whether or not material, that involves management or other employees who have a significant role in the entity's internal control system.
- f. The entity's other certifying officer and I have identified, in the report whether or not there were significant changes in internal controls or other facts that could significantly affect internal controls subsequent to the date of their evaluation including any corrective actions with regard to significant deficiencies and material weaknesses.

13 February 2025

**Oliver Alawuba**

Group Managing Director/CEO

FRC/2022/PRO/DIR/003/589226



# Statement of Internal Control

## CERTIFICATION OF MANAGEMENT'S ASSESSMENT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

In line with the provision of Section 1.3 of Securities and Exchange Commission's guidance on implementation of Sections 60-63 of the Investments and Securities Act (ISA) 2007, we hereby make the following statements regarding the Internal Controls over Financial Reporting of UBA Plc for the year ended 31 December 2024:

I, **Ugo A. Nwaghodoh**, certify that:

- a. I have reviewed this management's assessment on internal control over financial reporting of **United Bank for Africa Plc**.
- b. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- c. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the entity as of, and for, the periods presented in this report;
- d. The entity's other certifying officer and I:
  1. are responsible for establishing and maintaining internal controls;
  2. have designed such internal controls and procedures, or caused such internal controls and procedures to be designed under our supervision, to ensure that material information relating to **United Bank for Africa Plc**, and its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  3. have designed such internal control system, or caused such internal control system to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with Generally Accepted Accounting Principles (GAAPs);
  4. have evaluated the effectiveness of the entity's internal controls and procedures as of a date within 90 days prior to the report and presented in this report our conclusions about the effectiveness of the internal controls and procedures, as of the end of the period covered by this report based on such evaluation.
- e. The entity's other certifying officer and I have disclosed, based on our most recent evaluation of internal control system, to the entity's auditors and the Board Audit, Governance and Remuneration Committee:
  1. All significant deficiencies and material weaknesses in the design or operation of the internal control system which are reasonably likely to adversely affect the entity's ability to record, process, summarize and report financial information; and
  2. Any fraud, whether or not material, that involves management or other employees who have a significant role in the entity's internal control system.
- f. The entity's other certifying officer and I have identified, in the report whether or not there were significant changes in internal controls or other facts that could significantly affect internal controls subsequent to the date of their evaluation including any corrective actions with regard to significant deficiencies and material weaknesses.

**13 February 2025**

**Ugo A. Nwaghodoh**

ED Finance and Risk Management

FRC/2012/ICAN/00000000272

## Independent Auditor's Attestation Report on Management's Assessment of Internal Control over Financial Reporting

To the members of United Bank for Africa Plc

### Scope

We have been engaged by United Bank for Africa Plc (the Bank') to perform a 'limited assurance engagement', based on International Standards on Assurance Engagements Other Than Audits or Reviews of Historical Financial Information (ISAE 3000 (Revised')) and FRC Guidance on Assurance Engagement Report on Internal Control over Financial Reporting, herein referred to as the engagement, to report on United Bank for Africa Plc Internal Control over Financial Reporting (ICFR) (the "Subject Matter") contained in the United Bank for Africa Plc's (the "Bank") and its subsidiaries (together "the Group") Management's Assessment on Internal Control over Financial Reporting as of 31 December 2024 (the "Report").

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that:

- (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
- (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and
- (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect all misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

### Criteria applied by United Bank for Africa Plc

In designing, establishing and operating the Internal Control over Financial Reporting (ICFR) and preparing the Management's assessment of the Internal Control over Financial Reporting (ICFR), United Bank for Africa Plc applied the requirements of Internal Control-Integrated Framework (2013) of the Committee of Sponsoring Organizations of the Treadway Commission (COSO) Framework and SEC Guidance on Management Report on Internal Control Over Financial Reporting (Criteria). Such Criteria were specifically designed to enable organizations effectively and efficiently develop systems of internal control that adapt to changing business and operating environments, mitigate risks to acceptable levels, and support sound decision making and governance of the organization; As a result, the subject matter information may not be suitable for another purpose.



### **United Bank for Africa Plc's responsibilities**

United Bank for Africa Plc's management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying United Bank for Africa Plc's *management's assessment of the Internal Control over Financial reporting as of 31 December 2024* in accordance with the criteria.

#### ***Our responsibilities***

Our responsibility is to express a conclusion on the design and operating effectiveness of the Internal Control over Financial Reporting based on our Assurance engagement.

We conducted our engagement in accordance with the *International Standard for Assurance Engagements Other Than Audits or Reviews of Historical Financial Information* (ISAE 3000 (Revised)) and FRC Guidance on Assurance Engagement Report on Internal Control over Financial Reporting, those standards require that we plan and perform our engagement to obtain limited assurance on the entity's internal control over financial reporting based on our assurance engagement.

#### ***Our independence and quality management***

We have maintained our independence and confirm that we have met the requirements of the Code of Ethics for Professional Accountants issued by the International Ethics Standards Board for Accountants (IESBA code) and have the required competencies and experience to conduct this assurance engagement.

We also apply International Standard on Quality Management 1, *Quality Management for Firms that Perform Audits or Reviews of Financial Statements, or Other Assurance or Related Services engagements*, which requires that we design, implement, and operate a system of quality management including policies or procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

#### ***Description of procedures performed***

The procedures we performed included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk.

Our engagement also included performing such other procedures as we considered necessary in the circumstances. We believe the procedures performed provides a basis for our report on the internal control put in place by management over financial reporting

#### ***Conclusion***

In conclusion, nothing has come to our attention to indicate that the internal control over financial reporting put in place by management is not adequate as of 31 December 2024, based on the requirements of Committee of Sponsoring Organizations of the Treadway Commission (COSO) Framework and SEC Guidance on Management Report on Internal Control Over Financial Reporting.



**EY**

Building a better  
working world

*Other Matter*

We also have audited, in accordance with the International Standards on Auditing, the consolidated and separate financial statements for the year ended 31 December 2024 of United Bank for Africa Plc and we expressed an unmodified opinion in our Auditor's report dated 23 March 2025. Our conclusion is not modified in respect of this matter.

Abiodun Akinnusi  
FRC/2021/PRO/ICAN/004/00000023386  
For: Ernst & Young  
Lagos, Nigeria.  
Date: 23 March 2025





# One Brand, Global Influence

With presence in 20 African countries and 4 global centres: London, New York, Paris and Dubai, UBA is connecting people and businesses through retail and corporate banking, innovative, cross-border payments and trade finance.

**UBA**, *Africa's Global Bank*

# 05

## Financial Statements

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## Independent Auditor's Report

*To the Members of United Bank for Africa Plc*

### Report on the Audit of the Consolidated and Separate Financial Statements

#### *Opinion*

We have audited the consolidated and separate financial statements of *United Bank for Africa Plc* ("the Bank") and its subsidiaries (together "the Group"), which comprise the consolidated and separate statements of financial position as at 31 December 2024, and the consolidated and separate statements of profit or loss and other comprehensive income, the consolidated and separate statements of changes in equity and the consolidated and separate statements of cash flows for the year then ended, and notes to the consolidated and separate financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated and separate financial statements give a true and fair view of the consolidated and separate financial position of the Group and the Bank as at 31 December 2024, and its consolidated and separate financial performance and consolidated and separate cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board, the provisions of the Companies and Allied Matters Act, 2020, the Banks and Other Financial Institutions Act, 2020, Central Bank of Nigeria Circulars and in compliance with the Financial Reporting Council of Nigeria (Amendment) Act, 2023.

#### *Basis for Opinion*

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements* section of our report. We are independent of the Group and the Bank in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code) together with the ethical requirements that are relevant to our audit of the consolidated and separate financial statements in Nigeria, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Key Audit Matters*

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated and separate financial statements of the current period. These matters were addressed in the context of our audit of the consolidated and separate financial statements as a whole, and in forming our opinion thereon, we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated and separate financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated and separate financial statements.

The Key Audit Matters apply equally to the audit of the consolidated and separate financial statements.

Key Audit Matters	How the matter was addressed in the audit
<p><b>Expected Credit Loss (ECL) assessment on loans and advances to customers</b></p> <p>This is considered a key audit matter in the consolidated and separate financial statements given the significance of the amounts and the complexity and judgement involved in the determination of ECL on loans and advances to customers, which required considerable audit time and expertise.</p> <p>The gross balance of loans and advances to customers as at 31 December 2024 was N4.06 trillion for the Bank and N7.28 trillion for the Group. The associated allowance for credit loss was N135.91 billion for the Bank and N320.8 billion for the Group.</p> <p>Loans and advances to customers are subject to impairment assessment using the expected credit loss model (ECL) under the International Financial Reporting Standards (IFRS) 9 - Financial Instruments.</p> <p>The ECL involves the application of judgement and estimation in determining inputs for ECL calculation such as:</p> <ul style="list-style-type: none"> <li>▶ determining criteria for significant increase in credit risk (SICR) for the purpose of staging.</li> </ul>	<p>Our audit procedures included the following, we:</p> <ul style="list-style-type: none"> <li>▶ assessed the reasonableness of management's model for determining impairment on loans and advances to customers in accordance with the requirements of IFRS 9.</li> <li>▶ evaluated the reasonableness of the Group's determination of significant increase in credit risk by checking that a lifetime ECL is recognised when credit risk has increased significantly (Stage 2), a lifetime ECL is recognised on impaired facilities (Stage 3) and a 12-month ECL (Stage 1) is recognised if otherwise.</li> <li>▶ checked that the Group applied a default definition that is consistent with International Financial Reporting Standards.</li> <li>▶ selected material loans and checked the repayment history to determine if there are indications of default and significant increase in credit risk.</li> </ul> <p>With the assistance of our credit risk modelling specialists, we:</p>

<ul style="list-style-type: none"> <li>▶ determining the definition of default.</li> <li>▶ incorporating forward looking information (FLI) in the model.</li> <li>▶ reasonability and accuracy of macroeconomic historical data and forecasts which were used by management for FLI analysis.</li> <li>▶ factors incorporated in determining the Probability of Default (PD), the Loss Given Default (LGD), and the Exposure at Default (EAD).</li> </ul> <p>See notes to the consolidated and separate financial statements for further information.</p> <ul style="list-style-type: none"> <li>• 3.29 - IFRS 9: Financial Instruments</li> <li>• 4.5 - Credit Risk</li> <li>• 8(a) - Key sources of estimation uncertainty</li> <li>• 12(a) - Impairment charge for credit losses on Loans</li> <li>• 26 - Loans and advances to customers.</li> </ul>	<ul style="list-style-type: none"> <li>▶ tested macro-economic indicators (Forward Looking Information) for reasonableness, taking into consideration publicly available information and checked the multiple economic scenarios considered.</li> <li>▶ gained an understanding of how the Probability of Default (PD), Loss Given Default (LGD) and Exposure at Default (EAD) were determined.</li> <li>▶ tested the reasonableness of the assumptions used in determining the 12-month and lifetime Probability of Default (PD), Loss Given Default (LGD) and Exposure at Default (EAD).</li> <li>▶ recalculated the ECL on loans and advances to customers.</li> </ul> <p>We reviewed the qualitative and quantitative disclosures for reasonableness.</p>
<p><b>Derivatives valuation</b></p> <p>The group has significant derivative financial instruments, the valuation of which is determined through the application of valuation techniques which often involve the exercise of judgement and the use of assumptions and estimates. Due to the significance of financial instruments and the related estimation uncertainty, this is considered a key audit matter.</p> <p>Auditing the valuation of certain derivatives requires the application of significant judgement and assessment of complex models and non-observable inputs used, including any significant valuation adjustments applied.</p> <p>The Bank entered into derivative contracts arrangement with notional amount of N1.64</p>	<p>Our audit procedures included the following, we:</p> <ul style="list-style-type: none"> <li>▶ obtained an understanding of the bank's processes and procedures for derivatives recognition and identified controls in the bank's processes and procedures.</li> <li>▶ checked the existence and ownership of recorded derivatives through confirmation with the counterparties or, when appropriate, examination of evidence of ownership.</li> <li>▶ reviewed the qualitative and quantitative disclosures for reasonableness.</li> </ul>



<p>trillion and carrying value of N188.58 billion with various counterparties. The associated liability for these derivatives' transaction is N554.07 billion for notional amount and N33.85 billion for the carrying value.</p> <p>Derivatives valuation involves the application of judgement and estimation in determining inputs such as:</p> <ul style="list-style-type: none"> <li>▶ the risk-free rates</li> <li>▶ the forward rates using published rate</li> <li>▶ interest rate parity formula for other currencies</li> <li>▶ the present value cashflow for each contract using the applicable interest rate curves</li> </ul> <p>Furthermore, certain valuation inputs used to determine fair value may be non-observable. The valuation of certain derivatives is sensitive to these inputs as they are forward-looking and could be affected by future economic and market condition</p> <p>See notes to the consolidated and separate financial statements for further information.</p> <ul style="list-style-type: none"> <li>• 3.13- Derivative financial instruments</li> <li>• 8(a)(v)- Key sources of estimation uncertainty</li> <li>• 14 - Net trading and foreign exchange income</li> <li>• 33- Derivative financial instruments</li> </ul>	<p>With the assistance of our credit risk modelling specialists, we:</p> <ul style="list-style-type: none"> <li>▶ recalculated the fair value of derivatives and the appropriate disclosures in the consolidated and separate financial statements in accordance with the entity's accounting policies and IFRS Accounting Standards.</li> <li>▶ assessed the appropriateness of the methodology and to assess the key underlying models used.</li> <li>▶ evaluated the methodology and inputs used by the management in determining funding and credit fair value adjustments.</li> </ul>
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#### Other Information

The Directors are responsible for the other information. The other information comprises the information included in the document titled "United Bank for Africa Plc Consolidated and Separate Financial Statements for the Year ended 31 December 2024", which includes the Directors' Report, Complaints and Feedback, Corporate Governance Report, Report of the Statutory Audit Committee, Statement of Directors' Responsibilities in relation to the preparation of financial statements for the year ended 31 December 2024, Statement of Corporate Responsibility for the financial statements for the year ended 31 December 2024, Management's assessment of and report on United Bank for





Africa Plc's Internal Control over Financial Reporting for the year ended 31 December 2024, Certification of Management's assessment on Internal Control over Financial Reporting, and Other National Disclosures, which we obtained prior to the date of this report, and the Annual Report, which is expected to be made available to us after that date. Other information does not include the consolidated or the separate financial statements and our auditor's report thereon.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### *Responsibilities of the Directors for the Consolidated and Separate Financial Statements*

The Directors are responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board, the provisions of the Companies and Allied Matters Act, 2020, the Banks and Other Financial Institutions Act, 2020, Central Bank of Nigeria Circulars and in compliance with the Financial Reporting Council of Nigeria (Amendment) Act, 2023, and for such internal control as the Directors determine is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, the Directors are responsible for assessing the Group's and the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group and/or the Bank or to cease operations, or have no realistic alternative but to do so.

#### *Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements*

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to



influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Bank's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and/or the Bank to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other

matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### *Report on Other Legal and Regulatory Requirements*

In accordance with the requirement of the Fifth Schedule of the Companies and Allied Matters Act, 2020, we confirm that:

- We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purpose of our audit;
- In our opinion, proper books of account have been kept by the Group and Bank, in so far as it appears from our examination of those books;
- The consolidated and separate statements of financial position and the consolidated and separate statements of profit or loss and other comprehensive income are in agreement with the books of account; and
- In our opinion, the consolidated and separate financial statements have been prepared in accordance with the provisions of the Companies and Allied Matters Act, 2020 so as to give a true and fair view of the state of affairs and financial performance of the Bank and its subsidiaries.

#### **In accordance with the requirements of the Financial Reporting Council of Nigeria (FRC) Guidance on Assurance Engagement Report on Internal Control over Financial Reporting:**

We performed a limited assurance engagement and reported on management's assessment of the Bank's internal control over financial reporting as of December 31, 2024. The work performed was done in accordance with the International Standard for Assurance Engagements Other Than Audits or Reviews of Historical Financial Information (ISAE 3000 (Revised)) and FRC Guidance on Assurance Engagement Report on Internal Control over Financial Reporting, and we have issued an unmodified conclusion in our report dated 23 March 2025.

#### **In compliance with the Banks and Other Financial Institutions Act, 2020 and circulars issued by the Central Bank of Nigeria:**

- i) The information required by the Central Bank of Nigeria Circular BSD/1/2004 on insider related credits is disclosed in Note 42 to the consolidated and separate financial statements.



- ii) As disclosed in Note 47 to the consolidated and separate financial statements, the Bank paid penalties in respect of contraventions of certain circulars issued by the Central Bank of Nigeria during the year ended 31 December 2024.

Abiodun Akinnusi  
FRC/2021/PRO/ICAN/004/00000023386  
For Ernst & Young  
Lagos, Nigeria

23 March 2025



# United Bank for Africa Plc

## Consolidated and Separate Statements of Comprehensive Income

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For the year ended 31 December 2024

		Group		Bank	
<i>In millions of Nigerian Naira, except per share amounts</i>	Notes	2024	2023	2024	2023
Interest income	10	2,370,037	1,075,347	1,298,865	577,380
Interest income on amortised cost and FVOCI securities		2,295,890	1,073,246	1,294,969	576,409
Interest income on FVTPL securities		74,147	2,101	3,896	971
Interest expense	11	(839,250)	(367,807)	(481,690)	(250,792)
<b>Net interest income</b>		<b>1,530,787</b>	<b>707,540</b>	<b>817,175</b>	<b>326,588</b>
Impairment charge for credit losses on Loans	12a	(216,967)	(144,049)	(177,802)	(121,128)
Net impairment charges on other financial assets	12b	(17,553)	(62,583)	(21,746)	(16,248)
Modification (loss)/gain on purchased or originated credit impaired	12c	(19,045)	-	1,888	-
<b>Net interest income after impairment on financial instruments</b>		<b>1,277,222</b>	<b>500,908</b>	<b>619,515</b>	<b>189,212</b>
Fees and commission income	13a	589,001	307,313	203,196	124,346
Fees and commission expense	13b	(233,998)	(118,254)	(116,465)	(68,017)
<b>Net fee and commission income</b>		<b>355,003</b>	<b>189,059</b>	<b>86,731</b>	<b>56,329</b>
Net trading and foreign exchange gain	14	181,762	659,257	78,185	596,933
Other operating income	15	46,080	33,469	255,540	161,933
Net monetary loss on hyperinflation	16	(10,163)	(32,804)	-	-
Employee benefit expenses	17	(314,660)	(182,812)	(92,368)	(68,662)
Depreciation and amortisation	18	(48,608)	(36,596)	(23,228)	(21,117)
Other operating expenses	19	(682,910)	(372,801)	(437,841)	(241,617)
<b>Profit before income tax</b>		<b>803,726</b>	<b>757,680</b>	<b>486,534</b>	<b>673,011</b>
Income tax expense/credit	20	(37,158)	(149,984)	78,161	(86,385)
<b>Profit for the year</b>		<b>766,568</b>	<b>607,696</b>	<b>564,695</b>	<b>586,626</b>
<b>Other comprehensive income/(loss)</b>					
Items that will be reclassified to Profit or loss:					
Exchange differences on translation of foreign operations		590,050	435,862	-	-
<b>Fair value changes on investments in debt securities at fair value through other comprehensive income (FVOCI):</b>					
Net change in fair value for the year		(161,817)	(132,984)	(176,915)	(46,887)
ECL on debt instruments classified as FVOCI		(18,960)	9,600	(18,960)	8,472
Tax relating to net change in fair value for the year & ECL on debt instruments	20	18,078	12,338	19,588	3,842
Net amount transferred to profit or loss		(2,033)	(1,006)	(2,033)	(1,006)
		<b>425,318</b>	<b>323,810</b>	<b>(178,320)</b>	<b>(35,578)</b>
<b>Items that will not be reclassified to Profit or loss:</b>					
Fair value changes on equity investments designated at FVOCI		241,818	162,804	235,506	162,804
Tax relating to net change in fair value on equity investments designated at FVOCI	20	(24,182)	(16,280)	(23,551)	(16,280)
Impact of adopting IAS 29 - Hyperinflationary Accounting	44	125,981	77,941	-	-
		<b>343,617</b>	<b>224,465</b>	<b>211,955</b>	<b>146,524</b>
Other comprehensive profit/(loss) for the year, net of tax		<b>768,935</b>	<b>548,274</b>	<b>33,636</b>	<b>110,946</b>
<b>Total comprehensive income for the year</b>		<b>1,535,503</b>	<b>1,155,971</b>	<b>598,330</b>	<b>697,571</b>
<b>Profit for the year attributable to:</b>					
Owners of Parent		743,121	598,285	564,695	586,626
Non-controlling interests		23,447	9,411	-	-
<b>Profit for the year</b>		<b>766,568</b>	<b>607,696</b>	<b>564,695</b>	<b>586,626</b>
<b>Total comprehensive income attributable to:</b>					
Owners of Parent		1,501,462	1,119,510	598,330	697,571
Non-controlling interests		34,041	36,461	-	-
<b>Total comprehensive income for the year</b>		<b>1,535,503</b>	<b>1,155,971</b>	<b>598,330</b>	<b>697,571</b>
<b>Earnings per share attributable to owners of the parent</b>					
<b>Basic and diluted earnings per share (Naira)</b>	<b>21</b>	<b>21.73</b>	<b>17.49</b>	<b>16.51</b>	<b>17.15</b>

The accompanying notes are an integral part of these consolidated and separate financial statements.

# United Bank for Africa Plc

## Consolidated and Separate Statements of Financial Position

As at 31 December 2024

		Group		Bank	
<i>In millions of Nigerian Naira</i>	Notes	31 Dec. 24	31 Dec. 23	31 Dec. 24	31 Dec. 23
<b>ASSETS</b>					
Cash and bank balances	22	8,163,668	6,069,497	6,732,741	5,036,380
Financial assets at fair value through profit or loss	23	100,687	33,849	18,018	534
Assets under management	24	15,175	14,026	15,175	14,026
Derivative assets	33(a)	188,583	498,824	188,583	498,824
Loans and advances to banks	25	556,072	320,732	290,941	147,547
Loans and advances to customers	26	6,954,545	5,228,849	3,920,533	3,320,373
Investment securities:					
- At fair value through other comprehensive income	27	4,942,106	3,093,036	4,131,287	2,710,345
- At amortised cost	27	7,592,399	4,314,957	462,964	174,706
Other assets	28	1,186,262	758,685	977,818	607,252
Investment in subsidiaries	29	-	-	184,290	184,290
Property and equipment	30	416,623	267,146	250,148	172,734
Intangible assets	31	66,864	43,855	13,641	10,763
Deferred tax assets	32	140,371	9,741	105,817	-
<b>TOTAL ASSETS</b>		<b>30,323,355</b>	<b>20,653,197</b>	<b>17,291,956</b>	<b>12,877,773</b>
<b>LIABILITIES</b>					
Deposits from banks	34	2,756,472	2,464,444	1,643,031	1,598,524
Deposits from customers	35	21,894,689	14,891,277	11,834,675	8,760,630
Derivative liabilities	33(b)	33,849	1,885	33,849	1,885
Other liabilities	36	680,313	313,181	790,766	358,653
Current income tax payable	20	138,983	42,671	79,506	17,781
Borrowings	37	1,394,796	858,740	1,223,973	856,330
Deferred tax liability	32	5,614	50,805	-	49,087
<b>TOTAL LIABILITIES</b>		<b>26,904,716</b>	<b>18,623,002</b>	<b>15,605,800</b>	<b>11,642,890</b>
<b>EQUITY</b>					
Share capital	41	17,100	17,100	17,100	17,100
Share premium	41	98,715	98,715	98,715	98,715
Retained earnings	41	1,425,037	919,872	787,808	532,088
Other reserves	41	1,775,713	926,475	782,533	586,980
EQUITY ATTRIBUTABLE TO OWNERS OF THE PARENT		3,316,565	1,962,162	1,686,156	1,234,883
Non-controlling interests	29	102,074	68,033	-	-
<b>TOTAL EQUITY</b>		<b>3,418,639</b>	<b>2,030,195</b>	<b>1,686,156</b>	<b>1,234,883</b>
<b>TOTAL LIABILITIES AND EQUITY</b>		<b>30,323,355</b>	<b>20,653,197</b>	<b>17,291,956</b>	<b>12,877,773</b>

The accompanying notes are an integral part of these consolidated and separate financial statements.

The consolidated and separate financial statements were approved by the Board of Directors and authorized for issue on 13 February 2025 and signed on its behalf by :

**Ugo A. Nwaghodoh**  
ED Finance and Risk Management  
FRC/2012/ICAN/00000000272

**Tony O. Elumelu, CFR**  
Chairman, Board of Directors  
FRC/2013/PRO/DIR/003/00000002590

**Oliver Alawuba**  
Group Managing Director/CEO  
FRC/2022/PRO/DIR/003/589226



# United Bank for Africa Plc

## Consolidated and Separate Statements of Changes in Equity

For the year ended 31 December 2024

(i) Group	Attributable to equity holders of the parent										
	Share capital	Share premium	Foreign operations translation reserve	Regulatory credit risk reserve	Fair value reserve	Hyperinflation reserve	Statutory reserve	Retained earnings	Total	Non-controlling interests	Total equity
In millions of Nigerian naira	17,100	98,715	41,676	52,645	88,680	-	158,948	429,533	887,297	34,807	922,104
At 1 January 2023											
Impact of adoption of IAS 29 - Hyperinflationary Accounting	-	-	-	-	-	77,941	-	-	77,941	-	77,941
Profit for the period	-	-	-	-	-	-	-	598,285	598,285	9,411	607,696
Exchange differences on translation of foreign operations	-	-	408,812	-	-	-	-	-	408,812	27,050	435,862
Fair value change in debt instruments classified as FVOCI	-	-	-	-	(119,686)	-	-	-	(119,686)	-	(119,686)
ECL on debt instruments classified as FVOCI	-	-	-	-	8,640	-	-	-	8,640	-	8,640
Fair value change in equity instruments classified as FVOCI	-	-	-	-	146,524	-	-	-	146,524	-	146,524
Net amount transferred to profit or loss	-	-	-	-	(1,006)	-	-	-	(1,006)	-	(1,006)
Total comprehensive income for the period	-	-	408,812	-	34,471	77,941	-	598,285	1,119,510	36,461	1,155,971
Transfer between reserves	-	-	-	(34,499)	-	-	97,801	(63,302)	-	-	-
Transactions with owners	-	-	-	-	-	-	-	3,236	3,236	(3,236)	-
Change in ownership interest in subsidiaries arising from parent's additional investment	-	-	-	-	-	-	-	-	-	-	-
Dividends paid	-	-	-	-	-	-	-	(47,879)	(47,879)	-	(47,879)
Balance at 31 December 2023	17,100	98,715	450,488	18,146	123,151	77,941	256,749	919,872	1,962,163	68,033	2,030,196
At 1 January 2024											
At 1 January 2024	17,100	98,715	450,488	18,146	123,151	77,941	256,749	919,872	1,962,162	68,033	2,030,195
Impact of adoption of IAS 29 - Hyperinflationary Accounting	-	-	-	-	-	125,981	-	-	125,981	-	125,981
Profit for the period	-	-	-	-	-	-	-	743,121	743,121	23,447	766,568
Exchange differences on translation of foreign operations	-	-	579,456	-	-	-	-	-	579,456	10,594	590,050
Fair value change in debt instruments classified as FVOCI	-	-	-	-	(145,635)	-	-	-	(145,635)	-	(145,635)
ECL on debt instruments classified as FVOCI	-	-	-	-	(17,064)	-	-	-	(17,064)	-	(17,064)
Fair value change in equity instruments classified as FVOCI	-	-	-	-	217,636	-	-	-	217,636	-	217,636
Net amount transferred to profit or loss	-	-	-	-	(2,033)	-	-	-	(2,033)	-	(2,033)
Total comprehensive income for the period	-	-	579,456	-	52,903	125,981	-	743,121	1,501,461	34,041	1,535,502
Transfer between reserves	-	-	-	-	-	-	90,898	(90,898)	-	-	-
Transactions with owners	-	-	-	-	-	-	-	-	-	-	-
Dividends paid	-	-	-	-	-	-	-	(147,058)	(147,058)	-	(147,058)
Balance at 31 December 2024	17,100	98,715	1,029,944	18,146	176,054	203,922	347,647	1,425,037	3,316,565	102,074	3,418,639

The accompanying notes are an integral part of these interim consolidated and separate financial statements.

## United Bank for Africa Plc

### Consolidated and Separate Statements of Changes in Equity

For the year ended 31 December 2024

#### (i) Bank

In millions of Nigerian naira	Share capital	Share premium	Regulatory credit risk reserve	Fair value reserve	Statutory reserve	Retained earnings	Total
<b>At 1 January 2023</b>	<b>17,100</b>	<b>98,715</b>	<b>54,265</b>	<b>91,318</b>	<b>132,377</b>	<b>191,417</b>	<b>585,192</b>
Profit for the year	-	-	-	-	-	586,626	586,626
Fair value change in debt instruments classified as FVOCI	-	-	-	(42,198)	-	-	(42,198)
ECL on debt instruments classified as FVOCI	-	-	-	7,625	-	-	7,625
Fair value change in equity instruments classified as FVOCI	-	-	-	146,524	-	-	146,524
Net amount transferred to profit or loss	-	-	-	(1,006)	-	-	(1,006)
<b>Total comprehensive income for the period</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>110,945</b>	<b>-</b>	<b>586,626</b>	<b>697,571</b>
Transfer between reserves	-	-	110,081	-	87,994	(198,075)	-
Transactions with owners	-	-	-	-	-	-	-
<b>Dividends paid</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(47,879)</b>	<b>(47,879)</b>
<b>Balance at 31 December 2023</b>	<b>17,100</b>	<b>98,715</b>	<b>164,346</b>	<b>202,263</b>	<b>220,370</b>	<b>532,088</b>	<b>1,234,883</b>
<b>At 1 January 2024</b>	<b>17,100</b>	<b>98,715</b>	<b>164,346</b>	<b>202,263</b>	<b>220,370</b>	<b>532,088</b>	<b>1,234,883</b>
Profit for the year	-	-	-	-	-	564,695	564,695
Fair value change in debt instruments classified as FVOCI	-	-	-	(159,223)	-	-	(159,223)
ECL on debt instruments classified as FVOCI	-	-	-	(17,064)	-	-	(17,064)
Fair value change in equity instruments classified as FVOCI	-	-	-	211,955	-	-	211,955
<b>Net amount transferred to profit or loss</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,033)</b>	<b>-</b>	<b>-</b>	<b>(2,033)</b>
Total comprehensive income for the period	-	-	-	33,635	-	564,695	598,330
Transfer between reserves	-	-	77,214	-	84,704	(161,918)	-
Transactions with owners	-	-	-	-	-	-	-
Dividends paid	-	-	-	-	-	(147,058)	(147,058)
<b>Balance at 31 December 2024</b>	<b>17,100</b>	<b>98,715</b>	<b>241,560</b>	<b>235,898</b>	<b>305,075</b>	<b>787,808</b>	<b>1,686,155</b>

The accompanying notes are an integral part of these interim consolidated and separate financial statements

# United Bank for Africa Plc

## Consolidated and Separate Statements of Cash Flows

For the year ended 31 December 2024

		Group		Bank	
	Notes	2024	2023	2024	2023
In millions of Nigerian Naira					
Cash flows from operating activities					
Profit before income tax		803,726	757,680	486,534	673,011
Adjustments for:					
Depreciation of property and equipment	18	32,382	23,795	15,430	14,515
Amortisation of intangible assets	18	7,733	5,422	6,049	4,085
Depreciation of right-of-use assets	18	8,493	7,379	1,749	2,517
Impairment charge on loans to customers	12	246,890	153,764	189,056	120,949
Impairment (write back)/charge on investment securities	12	17,771	15,838	21,630	(2,042)
Impairment (writeback)/charge on investment securities- FVOCI	12	(18,960)	9,600	(18,960)	8,472
Impairment charge/(write back) on off-balance sheet items	12	(240)	17	(1,962)	
Impairment charge on loans to banks	12	11,703	148	126	1,117
Impairment (write back)/charge on placements	12	(596)	926	(596)	926
Write-off of loans and advances	12	13,015	6,028	1,871	4,590
Impairment charge on other assets	12	19,578	36,202	21,634	8,892
Net fair value loss/(gain) on derivative financial instruments	14	342,205	(457,188)	342,205	(457,188)
Foreign currency revaluation gain	14	(293,085)	(26,582)	(277,567)	(54,286)
Dividend income	15	(16,884)	(19,260)	(251,551)	(159,424)
Net loss/(gain) on disposal of property and equipment	15/19	(107)	(121)	(31)	(117)
Write-off of property and equipment & Intangible assets	30	798	1,633	619	1,019
Net amount transferred to the profit or loss	15	(2,033)	(1,006)	(2,033)	(1,006)
Net monetary loss on hyperinflation	16	10,163	32,804	-	-
Net interest income	10 / 11	(1,530,787)	(707,540)	(817,175)	(326,588)
		(348,235)	(160,461)	(282,972)	(160,558)
Changes in operating assets and liabilities					
Change in financial assets at FVTPL	38	(66,998)	(19,162)	(17,678)	14,153
Change in cash reserve balance with CBN	38	(1,243,390)	(1,402,831)	(1,004,069)	(1,354,179)
Change in loans and advances to banks	38	(249,310)	(7,495)	(143,520)	81,247
Change in loans and advances to customers	38	(1,873,693)	(2,227,482)	(530,982)	(1,321,302)
Change in other assets	38	(302,659)	(1,668,347)	(501,407)	(451,275)
Change in Asset Classified as Held for Sale		-	-	-	-
Change in deposits from banks	38	291,637	1,286,331	29,714	727,553
Change in deposits from customers	38	6,909,369	6,967,028	3,083,890	3,723,658
Change in placement with banks	38	(146,696)	(141,808)	30,567	(147,785)
Change in other liabilities and provisions	38	348,642	(83,343)	431,436	9,964
Interest received	38	2,214,758	1,046,796	988,109	562,918
Interest paid on deposits from banks and customers	38	(558,808)	(191,305)	(349,515)	(198,947)
Income tax paid	20(c)	(122,770)	(80,166)	(18,981)	(5,983)
Net cash generated from operating activities		4,851,847	3,317,755	1,714,592	1,479,464
Cash flows from investing activities					
Proceeds from sale/redemption of investment securities	38	3,523,881	3,798,381	4,591,020	1,633,031
Purchase of investment securities	38	(8,410,568)	(6,964,265)	(6,209,150)	(2,228,845)
Purchase of property and equipment	30	(102,998)	(36,797)	(61,940)	(13,185)
Prepaid Lease Payment	30	(49,905)	(5,301)	(14,909)	(1,358)
Purchase of intangible assets	31	(19,685)	(2,782)	(17,399)	(1,495)
Additional investment in subsidiaries	29	-	-	-	(38,297)
Subscription for Investment in African Subsidiaries	28	-	-	-	(11,421)
Proceeds from disposal of property and equipment		6,695	2,171	982	674
Proceeds from disposal of intangible assets		1,514	231	54	-
Dividend received	38	25,830	10,670	111,419	7,675
Net cash used in investing activities		(5,025,237)	(3,197,692)	(1,599,923)	(653,221)
Cash flows from financing activities					
Interest paid on borrowings	37	(133,331)	(52,568)	(133,331)	(52,568)
Proceeds from borrowings	37	825,607	345,079	823,197	342,669
Repayment of borrowings	37	(934,045)	(484,412)	(934,045)	(484,412)
Payments of principal on leases	36	(8,170)	(10,514)	(2,188)	(2,503)
Payments of interest on leases	36	(295)	(392)	(36)	(46)
Dividend paid to shareholders	40	(147,058)	(47,879)	(147,058)	(47,879)
Net cash used in financing activities		(397,291)	(250,687)	(393,460)	(244,740)
(Decrease)/Increase in cash and cash equivalents		(570,681)	(130,624)	(278,791)	581,503
Effects of exchange rate changes on cash and cash equivalents		1,279,989	2,097,310	1,004,317	795,959
Cash and cash equivalents at beginning of year		3,227,218	1,260,532	2,197,898	820,436
Cash and cash equivalents at end of year		22 3,936,525	3,227,218	2,923,424	2,197,898

The accompanying notes to the financial statements are an integral part of these interim consolidated and separate financial statements.

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 1. GENERAL INFORMATION

United Bank for Africa Plc, the "Bank" (UBA) is a Nigerian registered company incorporated on 23 February 1961 to take over the business of British and French Bank Limited (BFB). UBA listed its shares on the Nigerian Stock Exchange (NSE) in 1970 and became the first Nigerian bank to subsequently undertake an Initial Public Offering (IPO). The Bank's registered address is at 57 Marina, Lagos, Nigeria.

The interim consolidated and separate financial statements of the Group for the year ended 31 December 2024 comprise the Bank (Parent) and its subsidiaries (together referred to as the "Group" and individually referred to as "Group entities"). The Bank and its subsidiaries are primarily involved in corporate, commercial and retail banking, trade services, cash management, treasury and custodial services.

The interim consolidated and separate financial statements for the year ended 31 December, 2024 were approved and authorised for issue by the Board of Directors on 13 February 2025.

### 2. BASIS OF PREPARATION

These consolidated and separate financial statements comply and have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IASB) and interpretations issued by the IFRS Interpretations Committee (IFRS IC), and in the manner required by the Companies and Allied Matters Act of Nigeria 2020, the Financial Reporting Council of Nigeria Act, 2011 and the Banks and other Financial Institutions Act 2020 and relevant Central Bank of Nigeria circulars.

### 3. SIGNIFICANT ACCOUNTING POLICIES

#### 3.1 Basis of measurement

These financial statements have been prepared on a historical cost basis, except for the following:

- Derivative financial instruments which are measured at fair value.
- Financial assets measured at fair value through profit or loss.
- Financial instruments measured at fair value through other comprehensive income.

#### 3.2 Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The financial statements are presented in Nigerian Naira (N) which is the Bank's functional currency and the Group's presentation currency.

#### 3.3 Use of estimates and judgements

The preparation of financial statements requires the directors to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, incomes and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods, if the revision affects both current and future periods.

**3.4 Basis of consolidation****(a) Subsidiaries**

Subsidiaries (including structured entities) are entities controlled by the Group. Control exists when the Group has rights to variable returns from its involvement in an entity and has the ability to affect those returns through its power over the entity. The Group also assesses existence of control where it does not have more than 50% of the voting power but is able to govern the financial and operating policies by virtue of de-facto control. Subsidiaries are fully consolidated from the date in which control is transferred to the Group. They are deconsolidated from the date control ceases.

The accounting policies of subsidiaries have been changed, where necessary, to align with the policies adopted by the Group. Losses applicable to the non-controlling interests in a subsidiary are allocated to the non-controlling interests.

In the separate financial statements, investments in subsidiaries are carried at cost less impairment.

**(b) Business combinations**

Business combinations are accounted for using the acquisition method.

The Group measures goodwill at the acquisition date as the total of:

- the fair value of the consideration transferred; plus
- the amount of any non-controlling interest in the acquiree; plus if the business combination is achieved in stages, the fair value of the existing equity interest in the acquiree;
- less the net amount (generally fair value) of the identifiable assets acquired and liabilities assumed.

When this total is negative, a bargain purchase gain is recognised in profit or loss.

Non-controlling interests are measured at their proportionate share of the acquiree's identifiable net assets at the acquisition date. Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

Costs related to the acquisition, other than those associated with the issue of debt or equity securities that the Group incurs in connection with a business combination are expensed as incurred.

If the business combination is achieved in stages, the acquisition date carrying value of any previously held equity interest in the acquiree is re-measured to fair value at the acquisition date and any gains or losses arising from such re-measurement are recognised in profit or loss.

Any contingent consideration payable is recognised at fair value at the acquisition date. If the contingent consideration is classified as equity, it is not remeasured and settlement is accounted for within equity. Otherwise, subsequent changes to the fair value of the contingent consideration are recognised in profit or loss.

**(c) Disposal of subsidiaries**

When the Group ceases to have control, any retained interest in the entity is remeasured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income, in respect of that entity, are accounted for as if the group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### (d) Transactions eliminated on consolidation

Intra-group balances and any unrealised gains or losses or incomes and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealised gains arising from transactions with associates are eliminated to the extent of the Group's interest in the entity. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

### (e) Changes in ownership interests in subsidiaries without change of control

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions. The difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals of non-controlling interests are also recorded in equity.

### (f) Associates

Associates are all entities over which the group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investor's share of the profit or loss of the investee after the date of acquisition. The group's investment in associates includes goodwill identified on acquisition. In the separate financial statements, investments in associates are carried at cost less impairment.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

The Group's share of post-acquisition profit or loss is recognised in profit or loss and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income with a corresponding adjustment to the carrying amount of the investment. When the group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the group does not recognise further losses unless it has incurred legal or constructive obligations or made payments on behalf of the associate.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case, the group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount adjacent to 'share of profit/(loss)' of associates in profit or loss.

Profits and losses resulting from transactions between the Group and its associate are recognised in the Group's financial statements only to the extent of unrelated investor's interests in the associates. Unrealised losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been changed where necessary to ensure consistency with the policies adopted by the Group.

Dilution gains and losses arising on investments in associates are recognised in the profit or loss.

## 3.5 Foreign currency transactions and balances

### (a) Foreign currency transactions

Foreign currency transactions are recorded at the rate of exchange on the date of the transaction. At the reporting date, monetary assets and liabilities denominated in foreign currencies are reported using the closing exchange rate. Exchange differences arising on the settlement of transactions at rates different from those at the date of the transaction, as well as unrealized foreign exchange differences on unsettled foreign currency monetary assets and liabilities, are recognized in profit or loss.



Unrealized exchange differences on non-monetary financial assets are a component of the change in their entire fair value. For non-monetary financial assets measured at fair value through profit or loss, unrealized exchange differences are recognized in profit or loss. For non-monetary financial assets measured at fair value through other comprehensive income, unrealized exchange differences are recorded in other comprehensive income until the asset is sold or becomes impaired.

**(b) Foreign operations**

The assets and liabilities of foreign operations, including goodwill and fair value adjustments arising on acquisition, are translated to Nigerian Naira at exchange rates at each reporting date. The income and expenses of foreign operations are translated to Nigerian Naira at average rates..

Foreign currency differences are recognised in other comprehensive income, and presented in the foreign currency translation reserve in equity. However, if the operation is a non-wholly-owned subsidiary, then the relevant proportionate share of the translation difference is allocated to the non-controlling interest. When a foreign operation is disposed of such that control, significant influence or joint control is lost, the cumulative amount in the translation reserve related to that foreign operation is re-classified to profit or loss as part of the gain or loss on disposal.

**3.6 Interest income and interest expense**

'Interest income and expense for all interest bearing financial instruments are calculated by applying the effective interest rate to the gross carrying amount for non-credit impaired financial assets and are recognised within 'interest income' and 'interest expense' in the profit or loss. The effective interest rate is the rate that exactly discounts the estimated future cash payments and receipts through the expected life of the financial asset or liability (or, where appropriate, a shorter period) to the net carrying amount of the financial asset or liability.

For credit-impaired financial assets subsequent to initial recognition, interest income is calculated by applying the credit-adjusted effective interest rate to the amortised cost of the financial asset.

The calculation of the effective interest rate includes all transaction costs and fees paid or received that are an integral part of the effective interest rate. Transaction costs include incremental costs that are directly attributable to the acquisition or issue of a financial asset or liability.

**3.7 Fees and commissions income and expenses**

Fees and commission income and expenses that are integral to the effective interest rate on a financial asset or liability are included in the measurement of the effective interest rate. Other fees and commission income, including account servicing fees, investment management and other fiduciary activity fees, sales commission, placement fees and syndication fees, are recognised at a point in time, or over time as the performance obligations are satisfied.

**3.8 Net trading and foreign exchange income**

Net trading and foreign exchange income comprises gains less losses related to trading assets and liabilities, and includes all realised and unrealised fair value changes and foreign exchange differences. Net gains or losses on derivative financial instruments measured at fair value through profit or loss are also included in net trading income.

**3.9 Dividend income**

Dividend income is recognised when the right to receive income is established. Dividends are reflected as a component of other operating income and recognised gross of the associated withholding tax. The withholding tax expense is included as a component of taxation charge for the relevant period.

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 3.10 Income tax

Income tax expense comprises current and deferred tax. Income tax expense is recognised in the profit or loss except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current income tax liability is the expected tax payable on taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for the following temporary differences: the initial recognition of goodwill, the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit, and differences relating to investments in subsidiaries to the extent that they probably will not reverse in the foreseeable future. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on laws that have been enacted or substantively enacted by the reporting date.

'Deferred income tax liabilities are provided on taxable temporary differences arising from investments in subsidiaries, associates and joint arrangements, except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax assets are recognised on deductible temporary differences arising from investments in subsidiaries, associates and joint arrangements only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the temporary difference can be utilised.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities against current tax assets, and they relate to taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

### 3.11 Cash and bank balances

Cash and bank balances include notes and coins on hand, current balances with other banks, balances held with central banks and placements with banks which are used by the Group in the management of its short-term commitments.

Cash and cash equivalents as referred to in the statement of cash flow comprises cash on hand, non-restricted current accounts with central banks and amounts due from banks on demand or with an original maturity of three months or less.

Cash and bank balances are carried at amortised cost in the statement of financial position.

### 3.12 Financial assets at fair value through profit or loss

These are the assets the Group acquires principally for the purpose of selling in the near term, or holds as part of a portfolio that is managed together for short-term profit or position taking. They are measured at fair value with changes in fair value recognised as part of net trading and foreign exchange income in profit or loss.

### 3.13 Derivative financial instruments

Derivatives are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at their fair value. Fair values are obtained from quoted market prices in active markets,

including recent market transactions, and valuation techniques. Derivatives are carried as assets when their fair value are positive and as liabilities when their fair value are negative. All changes in fair value are recognized as part of net trading and foreign exchange income in profit or loss.

### 3.14 Property and equipment

#### (a) Recognition and measurement

Items of property and equipment are carried at cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset. When parts of an item of property and equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment.

#### (b) Subsequent costs

The cost of replacing part of an item of property and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The costs of the day-to-day servicing of property and equipment are recognised in profit or loss as incurred.

#### (c) Depreciation

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property and equipment since this most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset. Leased assets are depreciated over the shorter of the lease term and their useful lives. Depreciation begins when an asset is available for use and ceases at the earlier of the date that the asset is derecognised or classified as held for sale in accordance with IFRS 5 Non-current Assets Held for Sale and Discontinued Operations.

The estimated useful lives for the current and comparative period are as follows:

Land	Not depreciated
Buildings	50 years
Leasehold improvements	Over the shorter of the useful life of item or the lease period
Aircraft	Between 16 and 20 years, depending on the component
Motor vehicles	6 years
Furniture and Fittings	5 years
Computer hardware	5 years
Equipment	5 years
Work in progress	Not depreciated
Lifts*	10 years

\*In the financial statements, lifts are not treated as a separate class of property and equipment. They are included as part of Buildings.

Work in progress represents costs incurred on assets that are not available for use. On becoming available for use, the related amounts are transferred to the appropriate category of property and equipment.

Depreciation methods, useful lives and residual values are reassessed at each reporting date and adjusted if appropriate. Changes in the expected useful life are accounted for by changing the amortisation period or methodology, as appropriate, and treated as changes in accounting estimates.

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### (d) De-recognition

An item of property and equipment is derecognised on disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year the asset is derecognised.

### 3.15 Intangible assets

#### (a) Goodwill

Goodwill represents the excess of consideration over the Group's interest in net fair value of net identifiable assets, liabilities and contingent liabilities of the acquired subsidiaries at the date of acquisition. When the excess is negative, it is recognised immediately in profit or loss. Goodwill is measured at cost less accumulated impairment losses.

#### Subsequent measurement

Goodwill is allocated to cash-generating units or groups of cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose. Goodwill is tested annually as well as whenever a trigger event has been observed for impairment by comparing the present value of the expected future cash flows from a cash generating unit with the carrying value of its net assets, including attributable goodwill. Impairment losses on goodwill are not reversed.

#### (b) Software

Software acquired by the Group is stated at cost less accumulated amortisation and accumulated impairment losses.

Expenditure on internally developed software is recognised as an asset when the Group is able to demonstrate its intention and ability to complete the development and use the software in a manner that will generate future economic benefits, and can reliably measure the costs to complete the development. The capitalised costs of internally developed software include all costs directly attributable to developing the software, and are amortised over its useful life. Internally developed software is stated at capitalised cost less accumulated amortisation and impairment.

Subsequent expenditure on software assets is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is expensed as incurred.

Amortisation is recognised in profit or loss on a straight-line basis over the estimated useful life not exceeding five years, from the date that it is available for use. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at each reporting date. Changes in the expected useful life, or the expected pattern of consumption of future economic benefits embodied in the asset, are accounted for by changing the amortisation period or methodology, as appropriate, which are then treated as changes in accounting estimates.

### 3.16 Impairment of non-financial assets

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs to sell and its value in use. Where the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded subsidiaries or other available fair value indicators.

For assets excluding goodwill, an assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Group estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceeds the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in profit or loss. Impairment losses relating to goodwill are not reversed in future periods.

### **3.17 Non-Current Assets Held for Sale**

Non-current assets classified as held for sale are measured at the lower of carrying amount and fair value less costs to sell. Non-current assets are classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset is available for immediate sale in its present condition, subject to terms that are usual and customary for sales of such assets.

Immediately before classification as held for sale or distribution, the assets are re-measured in accordance with the Group's accounting policies. Thereafter generally the assets are measured at the lower of their carrying amount and fair value less costs to sell.

### **3.18 Repossessed collateral**

Reposessed collateral represents financial and non-financial assets acquired by the Group in settlement of overdue loans. The assets are initially recognised at fair value when acquired and included in the relevant assets depending on the nature and the Group's intention in respect of recovery of these assets; and are subsequently remeasured and accounted for in accordance with the accounting policies for these categories of assets. In situation property is reposessed following the foreclosure on loans that are in default, reposessed properties are measured at the lower of carrying amount and fair value less costs to sell and reported as assets held for sale.

The Group classifies non-current assets and disposal groups as held for sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. Non-current assets and disposal groups classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell.

Where reposessed collateral results in acquiring control over a business, the business combination is accounted for using the acquisition method of accounting with fair value of the settled loan representing the cost of acquisition (refer to the accounting policy for consolidation). Accounting policy for associates is applied to reposessed shares where the Group obtains significant influence, but not control. The cost of the associate is the fair value of the loan settled by reposessing the pledged shares.

### **3.19 Debt securities issued**

The Group classifies debt and equity as financial liabilities or equity instruments in accordance with the substance of the contractual terms of the instrument.

Debt securities issued are initially measured at fair value plus transaction costs, and subsequently measured at their amortised cost using the effective interest method, except where the Group chooses to carry the liabilities at fair value through profit or loss.

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### 3.20 Provisions

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

A provision for restructuring is recognised when the Group has approved a detailed and formal restructuring plan, and the restructuring either has commenced or has been announced publicly. Future operating costs are not provided for.

A provision for onerous contracts is recognised when the expected benefits to be derived by the Group from a contract are lower than the unavoidable cost of meeting its obligations under the contract. The provision is measured at the present value of the lower of the expected cost of terminating the contract and the expected net cost of continuing with the contract. Before a provision is established, the Group recognises any impairment loss on the assets associated with that contract.

### 3.21 Financial guarantee contracts

Financial guarantee contracts are contracts that require the Group (issuer) to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

Financial guarantee liabilities are initially recognised at their fair value, which is the premium received, and then amortised over the life of the financial guarantee. Subsequent to initial recognition, the financial guarantee liability is measured at the higher of the expected credit loss provision and the unamortised premium. Financial guarantees are included within other liabilities.

### 3.22 Employee benefits

#### Post-employment benefits

#### Defined contribution plans

The Group operates a defined contribution pension scheme. A defined contribution plan is a pension plan under which the Group makes fixed contributions on contractual basis. The group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Obligations for contributions to defined contribution plans are recognised as an expense in profit or loss when they are due.

UBA Plc operates a contributory pension plan in accordance with the Pension Reform Act, wherein the Bank contributes 10% of employees' basic salary, housing and transport allowance to the designated pension fund administrator chosen by each employee. As a part of the scheme, the Bank also remits employees' contribution of 8% of the relevant compensation to the same account, as provided by the Pension Reform Act, as amended. Other entities in the Group operate their contributory plan in accordance with relevant local laws in their locations.

#### Termination benefits

The Group recognises termination benefits as an expense when the Group is demonstrably committed, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. The Group settles termination benefits within twelve months and are accounted for as short-term benefits.

#### Short term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

A liability is recognised for the amount expected to be paid under short-term employee benefits if the Group has a



present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

### 3.23 Share capital and reserves

#### (a) Share issue costs

Incremental costs directly attributable to the issue of an equity instrument are deducted from the initial measurement of the equity instruments.

#### (b) Dividend on ordinary shares

Dividends on the Group's ordinary shares are recognised in equity in the period in which they are paid or, if earlier, approved by the Group's shareholders.

#### (c) Treasury shares

Where the Group or any member of the Group purchases the Group's shares, the consideration paid is deducted from the shareholders' equity as treasury shares until they are cancelled. Where such shares are subsequently sold or reissued, any consideration received is included in shareholders' equity.

### 3.24 Earnings per share

The Group presents basic earnings per share (EPS) for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Group by the weighted average number of ordinary shares outstanding during the period.

Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

### 3.25 Fiduciary activities

The Group commonly acts as trustees in other fiduciary capacities that result in the holding or placing of assets on behalf of individuals, trusts, retirement benefit plans and other institutions. These assets and incomes arising thereon are excluded from these financial statements, as they are not assets of the Group.

### 3.26 Stock of consumables

Stock of consumables comprise materials to be consumed in the process of rendering of services as well as banking accessories held for subsequent issuance to customers. They are measured at the lower of cost and net realisable value. Cost comprises costs of purchase and other costs incurred in bringing the items of stock to their present location and condition. Net realisable value is the estimated issuance price. When items of stock are issued to customers, their carrying amount is recognised as an expense in the period in which the related revenue is recognised.

### 3.27 Segment reporting

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components, whose operating results are reviewed regularly by the Executive Management Committee headed by the Chief Executive Officer, and the Board of Directors, to make decisions about resources allocated to each segment and assess its performance, and for which discrete financial information is available. All costs that are directly traceable to the operating segments are allocated to the segment concerned, while indirect costs are allocated based on the benefits derived from such cost.

### 3.28 IFRS 15: Revenue from contracts with customers

IFRS 15 - Revenue from Contracts with Customers defines principles for recognising revenue and is applicable to all contracts with customers. However, interest and fee income integral to financial instruments and leases will continue to fall outside the scope of IFRS 15 and will be accounted for using the other applicable standards (e.g., IFRS 9, and IFRS 16 Leases).

Revenue under IFRS 15 is recognised as goods and services are transferred, to the extent that the transferor anticipates entitlement to goods and services. The standard also specifies a comprehensive set of disclosure requirements regarding the nature, extent and timing as well as any uncertainty of revenue and the corresponding cash flows with customers.

### 3.29 IFRS 9: Financial instruments

#### a. Initial recognition, classification and measurement of financial assets

Regular-way purchases and sales of financial assets are recognized on the settlement date. Financial assets, which include both debt and equity securities are measured at initial recognition at fair value, and are classified and subsequently measured at fair value through profit or loss (FVTPL), fair value through other comprehensive income (FVOCI) or amortised cost. Subsequent classification and measurement for debt securities is based on the business model for managing the financial instruments and the contractual cash flow characteristics of the instruments.

Debt instruments are measured at amortised cost if both of the following conditions are met and the asset is not designated as FVTPL: (a) the asset is held within a business model that is Hold-to-Collect (HTC) as described below, and (b) the contractual terms of the instrument give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding (SPPI).

Debt instruments are measured at FVOCI if both of the following conditions are met and the asset is not designated as FVTPL: (a) the asset is held within a business model that is Hold-to-Collect-and-Sell (HTC&S) as described below, and (b) the contractual terms of the instrument give rise, on specified dates, to cash flows that are SPPI.

All other debt instruments are measured at FVTPL.

The Group has irrevocably elected to measure equity instruments at FVOCI as no equity instrument is held for trading purposes.

#### b. Business model assessment

The Group determines the business models at the level that best reflects how portfolios of financial assets are managed to achieve the Group's business objectives. Judgment is used in determining the business models, which is supported by relevant, objective evidence including:

- How the economic activities of our businesses generate benefits, for example through trading revenue, enhancing yields or other costs and how such economic activities are evaluated and reported to key management personnel;
- The significant risks affecting the performance of our businesses, for example, market risk, credit risk, or other risks and the activities undertaken to manage those risks; and
- Historical and future expectations of sales of the loans or securities portfolios managed as part of a business model.

The Group's business models fall into three categories, which are indicative of the key strategies used to generate returns:

- Hold-to-Collect (HTC): The objective of this business model is to hold financial assets to collect contractual principal and interest cash flows. Sales are incidental to this objective and are expected to be insignificant or infrequent.
- Hold-to-Collect-and-Sell (HTC&S): Both collecting contractual cash flows and sales are integral to achieving the objective of the business model.

- Other fair value business models: These business models are neither HTC nor HTC&S, and primarily represent business models where assets are held-for-trading or managed on a fair value basis.

**c. SPPI assessment**

Instruments held within a HTC or HTC&S business model are assessed to determine if their contractual cash flows are comprised of solely payments of principal and interest (SPPI). SPPI payments are those which would typically be expected from basic lending arrangements. Principal amounts include par repayments from lending and financing arrangements, and interest primarily relates to basic lending returns, including compensation for credit risk and the time value of money associated with the principal amount outstanding over a period of time. Interest can also include other basic lending risks and costs (for example, liquidity risk, servicing or administrative costs) associated with holding the financial asset for a period of time, and a profit margin.

Where the contractual terms introduce exposure to risk or variability of cash flows that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at FVTPL.

**d. Investment securities**

Investment securities include all securities classified as FVOCI and amortised cost. All investment securities are initially recorded at fair value and subsequently measured according to the respective classification.

Investment securities carried at amortised cost are measured using the effective interest method, and are presented net of any allowance for credit losses, calculated in accordance with the Group's policy for allowance for credit losses, as described below. Interest income, including the amortization of premiums and discounts on securities measured at amortised cost are recorded in interest income. Impairment gains or losses recognized on amortised cost securities are recorded in Allowance for credit losses. When a debt instrument measured at amortised cost is sold, the difference between the sale proceeds and the amortised cost of the security at the time of the sale is recorded as a fixed income securities income in Net trading and foreign exchange income.

Debt securities carried at FVOCI are measured at fair value with unrealized gains and losses arising from changes in fair value included in fair value reserve in equity. Impairment gains and losses are included in allowance for credit losses and correspondingly reduce the accumulated changes in fair value included in fair value reserve. When a debt instrument measured at FVOCI is sold, the cumulative gain or loss is reclassified from fair value reserve to net trading and foreign exchange income.

Equity securities carried at FVOCI are measured at fair value. Unrealized gains and losses arising from changes in fair value are recorded in fair value reserve and not subsequently reclassified to profit or loss when realized. Dividends from FVOCI equity securities are recognized in other operating income.

The Group accounts for all securities using settlement date accounting and changes in fair value between the trade date and settlement date are reflected in income for securities measured at FVTPL, and changes in the fair value of securities measured at FVOCI between the trade and settlement dates are recorded in OCI except for changes in foreign exchange rates on debt securities, which are recorded in net trading and foreign exchange income.

**e. Fair value option**

A financial instrument with a reliably measurable fair value can be designated as FVTPL (the fair value option) on its initial recognition even if the financial instrument was not acquired or incurred principally for the purpose of selling or repurchasing. The fair value option can be used for financial assets if it eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise from measuring assets or liabilities, or recognizing related gains and losses on a different basis (an "accounting mismatch"). The fair value option can be elected for financial liabilities if: (i) the election eliminates an accounting mismatch; (ii) the financial liability is part of a portfolio that is managed on a fair value basis, in accordance with a documented risk management or investment strategy; or (iii) there is an embedded derivative in the financial or non-financial host contract and the derivative is not closely related to the host contract. These instruments cannot be reclassified out of the FVTPL category while they are held or issued.

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Financial assets designated as FVTPL are recorded at fair value and any unrealized gains or losses arising due to changes in fair value are included in net trading and foreign exchange income.

Financial assets are reclassified when and only when the business model for managing those assets changes. The reclassification takes place from the start of the first reporting period following the change. Such changes are expected to be very infrequent and none occurred during the period.

#### f. Loans

Loans are debt instruments recognized initially at fair value and are subsequently measured in accordance with the classification of financial assets policy provided above. Loans are carried at amortised cost using the effective interest method, which represents the gross carrying amount less allowance for credit losses.

Interest on loans is recognized in interest income using the effective interest method. The estimated future cash flows used in this calculation include those determined by the contractual term of the asset and all fees that are considered to be integral to the effective interest rate. Also included in this amount are transaction costs and all other premiums or discounts.

Fees that relate to activities such as originating, restructuring or renegotiating loans are deferred and recognized as Interest income over the expected term of such loans using the effective interest method. Where there is a reasonable expectation that a loan will be originated, commitment and standby fees are also recognized as interest income over the expected term of the resulting loans using the effective interest method. Otherwise, such fees are recorded as other liabilities and amortised into Other operating income over the commitment or standby period.

Impairment losses on loans are recognized at each balance sheet date in accordance with the three-stage impairment model outlined below.

#### g. Allowance for credit losses

An allowance for credit losses (ACL) is established for all financial assets, except for financial assets classified or designated as FVTPL and equity securities, which are not subject to impairment assessment. Assets subject to impairment assessment include loans, overdrafts, debt securities, interest receivable and other financial assets. These are carried at amortised cost and presented net of ACL on the Consolidated Statement of Financial Position. ACL on loans is presented in Allowance for credit losses - loans and advances. ACL on debt securities measured at FVOCI is presented in profit or loss with the corresponding entry to other comprehensive income. ACL on other financial assets is calculated using the 'general approach' and presented in 'Allowance for impairment on account receivable'.

Off-balance sheet items subject to impairment assessment include financial guarantees and undrawn loan commitments. For all other off-balance sheet products subject to impairment assessment, ACL is separately calculated and included in Other Liabilities – Provisions.

The Credit Conversion Factor (CCF) is used to determine the credit exposure equivalent of the off balance sheet exposure including the open or undrawn limits. The undrawn portion of the approved limit that would have been drawn at the time of default are converted to exposure at default (EAD), this is in addition to the other off-balance sheet exposures like bonds and guarantees, letters of credit etc. In determining the CCF, the bank considers the behavioural cash flow, collateral type and the collateral value securing the facility, time to discover and prevent further drawing during the time of increased credit risk, time lag to convert the collateral to cash, the recovery strategy and cost are also considered. CCF is applied on the off balance exposures to determine the EAD and then subsequently the expected credit loss (ECL).

The ACL is measured at each reporting date according to a three-stage expected credit loss impairment model which is based on changes in credit risk of financial assets since initial recognition:

##### 1. Performing financial assets:

- Stage 1 – From initial recognition of a financial asset to the reporting date, where the asset has not experienced a significant increase in credit risk relative to its initial recognition, a loss allowance is recognized equal to the credit losses expected to result from defaults occurring over the 12 months following the

reporting date. Interest income is calculated on the gross carrying amount of these financial assets.

**2. Underperforming financial assets:**

- Stage 2 – Following a significant increase in credit risk relative to the initial recognition of the financial asset, a loss allowance is recognized equal to the credit losses expected over the remaining lifetime of the asset. Interest income is calculated on the gross carrying amount of these financial assets.

**3. Impaired financial assets**

- When a financial asset is considered to be credit-impaired, a loss allowance is recognized equal to credit losses expected over the remaining lifetime of the asset. The Stage 3 expected credit loss impairment model is based on changes in credit quality since initial recognition. Interest revenue is calculated based on the carrying amount of the asset, net of the loss allowance, rather than on its gross carrying amount.

The ACL is a discounted probability-weighted estimate of the cash shortfalls expected to result from defaults over the relevant time horizon. For loan commitments, credit loss estimates consider the portion of the commitment that is expected to be drawn over the relevant time period. For financial guarantees, credit loss estimates are based on the expected payments required under the guarantee contract.

Increases or decreases in the required ACL attributable to purchases and new originations, derecognitions or maturities, and remeasurements due to changes in loss expectations or stage migrations are recorded in Provision for credit losses. Write-offs and recoveries of amounts previously written off are recorded against ACL.

The ACL represents an unbiased estimate of expected credit losses on our financial assets as at the balance sheet date. Judgment is required in making assumptions and estimations when calculating the ACL, including movements between the three stages and the application of forward looking information. The underlying assumptions and estimates may result in changes to the provisions from period to period that significantly affect our results of operations.

**h. Measurement of expected credit losses**

Expected credit losses are based on a range of possible outcomes and consider all available reasonable and supportable information including internal and external ratings, historical credit loss experience, and expectations about future cash flows. The measurement of expected credit losses is based primarily on the product of the instrument's probability of default (PD), loss given default (LGD) and exposure at default (EAD) discounted to the reporting date. Stage 1 estimates project PD, LGD and EAD over a maximum period of 12 months while Stage 2 estimates project PD, LGD and EAD over the remaining lifetime of the instrument.

An expected credit loss estimate is produced for each individual exposure. Relevant parameters are modelled on a collective basis using portfolio segmentation (corporates, retail, public sector and commercial) that allows for appropriate incorporation of forward looking information.

Expected credit losses are discounted to the reporting period date using the effective interest rate.<sup>i</sup>

**Expected life**

For instruments in Stage 2 or Stage 3, loss allowances reflect expected credit losses over the expected remaining lifetime of the instrument. For most instruments, the expected life is limited to the remaining contractual life.

An exemption is provided for certain instruments with the following characteristics: (a) the instrument includes both a loan and undrawn commitment component; (b) the Group has the contractual ability to demand repayment and cancel the undrawn commitment; and (c) the Group's exposure to credit losses is not limited to the contractual notice period. For products in scope of this exemption, the expected life may exceed the remaining contractual life and is the period over which exposure to credit losses is not mitigated by normal credit risk management actions. This period varies by product and risk category and is estimated based on the historical experience with similar exposures and consideration of credit risk management actions taken as part of regular credit review cycle. Products in scope of this exemption include credit cards, overdraft balances and certain revolving lines of credit. Determining the instruments in

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scope for this exemption and estimating the appropriate remaining life based on our historical experience and credit risk mitigation practices requires significant judgment.

### j. Assessment of significant increase in credit risk

The assessment of significant increase in credit risk requires significant judgment. The Bank's process to assess changes in credit risk is based on the use 'backstop' indicators. Instruments which are more than 30 days past due may be credit-impaired. There is a rebuttable presumption that the credit risk has increased significantly if contractual payments are more than 30 days past due; this presumption is applied unless the Bank has reasonable and supportable information demonstrating that the credit risk has not increased significantly since initial recognition.

The following are considered as exception:

1. Outstanding obligation is a result of an amount being disputed between the bank and obligor where the dispute is not more than 90 days.
2. Outstanding obligation is an insignificant amount compared to the total amount due. Any amount not more than 10% of the total amount due is considered insignificant. Only applicable where there is no significant increase in credit risk and analysed on a case by case basis.

The assessment is generally performed at the instrument level and it is performed at least on quarterly basis. If any of the factors above indicate that a significant increase in credit risk has occurred, the instrument is moved from Stage 1 to Stage 2. The assessments for significant increases in credit risk since initial recognition and credit-impairment are performed independently at each reporting period. Assets can move in both directions through the stages of the impairment model. After a financial asset has migrated to Stage 2, if it is no longer considered that credit risk has significantly increased relative to initial recognition in a subsequent reporting period, it will move back to Stage 1 after 90 days.

Similarly, an asset that is in Stage 3 will move back to Stage 2 if it is no longer considered to be credit-impaired after 90 days. An asset will not move back from stage 3 to stage 1 until after a minimum of 180 days, if it is no longer considered to be credit impaired.

For certain instruments with low credit risk as at the reporting date, it is presumed that credit risk has not increased significantly relative to initial recognition. Credit risk is considered to be low if the instrument has a low risk of default, and the borrower has the ability to fulfil their contractual obligations both in the near term and in the longer term, including periods of adverse changes in the economic or business environment.

### k. Use of forward-looking information

The measurement of expected credit losses for each stage and the assessment of significant increase in credit risk considers information about past events and current conditions as well as reasonable and supportable projections of future events and economic conditions. The estimation and application of forward-looking information requires significant judgment.

The PD, LGD and EAD inputs used to estimate Stage 1 and Stage 2 credit loss allowances are modelled based on the macroeconomic variables (or changes in macroeconomic variables) that are most closely correlated with credit losses in the relevant portfolio. Each macroeconomic scenario used in the expected credit loss calculation includes a projection of all relevant macroeconomic variables applying scenario weights. Macroeconomic variables used in the expected credit loss models include GDP growth rate, foreign exchange rates, inflation rate, crude oil prices and population growth rate.

The estimation of expected credit losses in Stage 1 and Stage 2 is a discounted probability-weighted estimate that considers a minimum of three future macroeconomic scenarios. The base case scenario is based on macroeconomic forecasts published by relevant government agencies. Upside and downside scenarios vary relative to our base case scenario based on reasonably possible alternative macroeconomic conditions. Additional and more severe downside scenarios are designed to capture material non-linearity of potential credit losses in portfolios. Scenario design, including the identification of additional downside scenarios, occurs at least on an annual basis and more frequently if conditions warrant.

Scenarios are designed to capture a wide range of possible outcomes and weighted according to the best estimate of the relative likelihood of the range of outcomes that each scenario represents. Scenario weights take into account



historical frequency, current trends, and forward-looking conditions and are updated on a quarterly basis. All scenarios considered are applied to all portfolios subject to expected credit losses with the same probabilities.

The assessment of significant increases in credit risk is based on changes in probability-weighted forward-looking lifetime PD as at the reporting date, using the same macroeconomic scenarios as the calculation of expected credit losses.

## I. Definition of default

A default is considered to have occurred with regard to a particular obligor when either or both of the following events have taken place.

- The bank considers that the obligor is unlikely to pay its credit obligations in full, without recourse by the bank to actions such as realising security (if held).
- The obligor is past due more than 90 days on any material credit obligation to the bank (principal or interest). Overdrafts will be considered as being past due once the customer has breached an advised limit or been advised of a limit smaller than current outstanding.
- Interest payments equal to 90 days or more have been capitalized, rescheduled, rolled over into a new loan (except where facilities have been reclassified).

The elements to be taken as indications of unlikelihood to pay include:

- The bank sells the credit obligation at a material credit-related economic loss.
- The bank consents to a distressed restructuring of the credit obligation where this is likely to result in a diminished financial obligation caused by the material forgiveness, or postponement, of principal, interest or (where relevant) fees.
- The bank has filed for the obligor's bankruptcy or a similar order in respect of the obligor's credit obligation to the banking group.

The following are considered as exceptions:

- a. Outstanding obligation is a result of an amount being disputed between the bank and obligor where the dispute is not more than 150 days;
- b. In the case of specialized loans, default is defined as where the obligor is past due more than 180 days on any material credit obligation to the bank (principal or interest). This is consistent with CBN guidelines on IFRS 9. In addition, it is consistent with the Bank's historical default pattern on this category of loans. The specialized loans to which this is applicable are Project Financing, Object Financing, Income Producing Real Estate, Commercial Real Estate and Mortgage Loans;
- c. Outstanding obligation is an insignificant amount compared to the total amount due. Any amount not more than 10% of amount due is considered insignificant. Only applicable where there is no significant increase in credit risk and analysed on a case by case basis.
- d. Exposure is still in default due to a new debit when the initial debit has been cleared. Usually occurs when the debit that initiated the initial days past due has been paid but the days past due continues to reflect a debit.

## m. Credit-impaired financial assets (Stage 3)

Financial assets are assessed for credit-impairment at each balance sheet date and more frequently when circumstances warrant further assessment. Evidence of credit-impairment may include indications that the borrower is experiencing significant financial difficulty, probability of bankruptcy or other financial reorganization, as well as a measurable decrease in the estimated future cash flows evidenced by the adverse changes in the payments status of the borrower or economic conditions that correlate with defaults.

A loan is considered for transfer from stage 2 to stage 1 where there is significant improvement in credit risk and from stage 3 to stage 2 (declassified) where the facility is no longer in default. Factors that are considered in such backward transitioning include the following:

- i) Declassification of the exposure by all the licensed private credit bureaux or the credit risk management system;
- ii) Improvement of relevant credit risk drivers for an individual obligor (or pool of obligors);

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iii) Evidence of full repayment of principal or interest.

Generally, the above are to represent an improvement in credit risk to warrant consideration for a backward transition of loans. Where there is evidence of significant reduction in credit risk, the following probationary periods should apply before a loan may be moved to a lower stage (indicating lower risk):

Transfer from Stage 2 to 1:- 90 days

Transfer from Stage 3 to 2:- 90 days

Transfer from Stage 3 to Stage 1:- 180 days

When a financial asset has been identified as credit-impaired, expected credit losses are measured as the difference between the asset's gross carrying amount and the present value of estimated future cash flows discounted at the instrument's original effective interest rate. For impaired financial assets with drawn and undrawn components, expected credit losses also reflect any credit losses related to the portion of the loan commitment that is expected to be drawn down over the remaining life of the instrument.

When a financial asset is credit-impaired, interest ceases to be recognised on the regular accrual basis, which accrues income based on the gross carrying amount of the asset. Rather, interest income is calculated by applying the original effective interest rate to the amortised cost of the asset, which is the gross carrying amount less the related ACL.

Following impairment, interest income is recognized on the unwinding of the discount from the initial recognition of impairment.

### n. Purchase or Originated Credit Impaired Assets

Purchased or originated credit impaired (POCI) assets are financial assets that are credit impaired on initial recognition. POCI assets are recorded at fair value at original recognition and interest income is subsequently recognised based on a credit-adjusted EIR. The ECL allowance is only recognised or released to the extent that there is a subsequent change in the expected credit losses

POCI assets are financial assets that are credit impaired on initial recognition. The Group only recognises the cumulative changes in lifetime ECL since initial recognition, based on a probability-weighting of the four scenarios, discounted by the credit-adjusted EIR.

### o. Write-off of loans

Loans and the related ACL are written off, either partially or in full, when there is no realistic prospect of recovery. Where loans are secured, they are generally written off after receipt of any proceeds from the realization of collateral. In circumstances where the net realizable value of any collateral has been determined and there is no reasonable expectation of further recovery, write off may be earlier.

Written-off loans are derecognised from the Group's books. However, the Group continues enforcement activities on all written-off loans until full recovery is achieved or such time when it is objectively evident that recovery is no longer feasible.

### p. Modifications

The credit risk of a financial asset will not necessarily decrease merely as a result of a modification of the contractual cash flows. If the contractual cash flows on a financial asset have been renegotiated or modified and the financial asset was not derecognised, the Bank assesses whether there has been a significant increase in the credit risk of the financial by comparing:

- (1) the risk of a default occurring at the reporting date (based on the modified contractual terms); and
- (2) the risk of a default occurring at initial recognition (based on the original, unmodified contractual terms).

A modification will however lead to derecognition of existing loan and recognition of a new loan i.e. substantial modification if:

- the discounted present value of the cash flows under the new terms, including any fees received net of any fees paid and discounted using the original effective interest rate, is at least 10 per cent different from the discounted present value of the remaining cash flows of the original financial asset.

The following will be applicable to modified financial assets:

- The modification of a distressed asset is treated as an originated credit-impaired asset requiring recognition of life-time ECL after modification.
- The cumulative changes in lifetime expected credit losses since initial recognition is recognized as a loss allowance for purchase or originated credit-impaired financial asset at the reporting date.
- The general impairment model does not apply to purchased or originated credit-impaired assets.

The following situations (qualitative) may however not lead to a derecognition of the loan:

- Change in interest rate arising from a change in MPR which is the benchmark rate that drives borrowing rates in Nigeria;
- Change in financial asset's tenor (increase or decrease);
- Change in installment amount to higher or lower amount;
- Change in the annuity repayment pattern, for example, from monthly to quarterly, half-yearly or yearly
- Change in the applicable financial asset fee

Modification gain or loss is included as part of allowance for credit loss for each financial year.

#### q. **Classification and measurement of financial liabilities**

The Group recognizes financial liabilities when it first becomes a party to the contractual rights and obligations in the relevant contracts.

Under IFRS 9, financial liabilities are either classified as financial liabilities at amortised cost or financial liabilities at FVTPL.

The Group classifies its financial liabilities as measured at amortised cost, except for:

- Financial liabilities at FVTPL:** This classification is applied to derivatives, financial liabilities held for trading (e.g. short positions in the trading booking) and other financial liabilities designated as such at initial recognition. A financial liability is classified as held for trading if it is a part of a portfolio of specific financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit-taking.

Gains or losses from financial liabilities designated at fair value through profit or loss are presented partially in other comprehensive income (the amount of change in the fair value of the financial liability that is attributable to changes in the Group's own credit risk, which is determined as the amount that is not attributable to changes in market conditions that give rise to market risk) and partially profit or loss (the remaining amount of change in the fair value of the liability). This is unless such a presentation would create, or enlarge, an accounting mismatch, in which case the gains and losses attributable to changes in the Group's credit risk are also presented in profit or loss;

- Financial guarantee contracts and commitments.**

Financial liabilities that are not classified at fair value through profit or loss are measured at amortised cost using the effective interest rate method. Financial liabilities measured at amortised cost are deposits from banks or customers, borrowings, and subordinated liabilities.

#### r. **De-recognition of financial instruments**

The Group derecognizes a financial asset only when the contractual rights to the cash flows from the asset expire or when the Group transfers the right to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial assets are transferred, or has assumed an obligation to

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pay those cash flows to one or more recipients, subject to certain criteria.

Any interest in transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability.

The Group may enter into transactions whereby it transfers assets, but retains either all risks and rewards of the transferred assets or a portion of them. If all or substantially all risks and rewards are retained, then the transferred assets are not derecognised. In transactions where the Group neither retains nor transfers substantially all the risks and rewards of ownership of a financial asset, it derecognises the asset if control over the asset is lost.

The rights and obligations retained in the transfer are recognised separately as assets and liabilities as appropriate. In transfers where control over the asset is retained, the Group continues to recognise the asset to the extent of its continuing involvement, determined by the extent to which it is exposed to changes in the value of the transferred asset.

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled or expired.

### 3.30 IFRS 16 Leases

At contract inception the Group assesses at whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

#### Group as a lessee

The Group adopts a single measurement approach and recognizes right to use of assets and lease liability at commencement date of a lease contract.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including insubstance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

#### Group is the lessor

When assets are leased to a third party under finance lease terms, the present value of the lease income is recognised as a receivable. The difference between the gross receivable and the present value of the receivable is recognised as unearned finance income. Lease income is recognised over the term of the lease using the net investment method (before tax), which reflects a constant periodic rate of return.

### 3.31. IAS 29 - Financial Reporting in Hyperinflationary Economies

#### Classification of Ghana and Sierra Leone as hyperinflationary economies

IAS 29 'Financial Reporting in Hyperinflationary Economies' requires that the financial statements of entities whose functional currency is that of a hyperinflationary economy to be adjusted for the effects of changes in a suitable general

price index and to be expressed in terms of the current unit of measurement at the closing date of the reporting period. Accordingly, the inflation produced from the date of acquisition or from the revaluation date, as applicable, must be computed in the non-monetary items.

The standard does not establish an absolute inflation rate at which an economy is considered hyperinflationary. Instead, it considers a variety of non-exhaustive characteristics of the economic environment of a country that are seen as strong indicators of the existence of hyperinflation. 'Hyperinflationary accounting is adopted for any of the entity in the Group when characteristics of the economic environment of the country has indicated any of the following:

- (a) the general population prefers to keep its wealth in non-monetary assets or in a relatively stable foreign currency. Amounts of local currency held are immediately invested to maintain purchasing power;
- (b) the general population regards monetary amounts not in terms of the local currency but in terms of a relatively stable foreign currency. Prices may be quoted in that currency;
- (c) sales and purchases on credit take place at prices that compensate for the expected loss of purchasing power during the credit period, even if the period is short;
- (d) interest rates, wages and prices are linked to a price index; and
- (e) the cumulative inflation rate over three years is approaching, or exceeds, 100%.

The Ghana and Sierra Leone economies were designated as hyperinflationary from 31 December 2023. As a result, application of IAS 29 has been applied to United Bank for Africa (Ghana) Limited and United Bank for Africa (Sierra Leone) Limited which have a functional currency of Ghanaian cedi and Sierra Leonean leones respectively.

The financial results of the group entities whose functional currencies are the currencies of hyperinflationary economies are adjusted in terms of the measuring unit current at the end of the reporting period following the historic cost approach.

The carrying amounts of non-monetary assets and liabilities are adjusted to reflect the change in the general price index from the date of acquisition to the end of the reporting period. On initial application of hyperinflation, prior period gains and losses are recognised [in other comprehensive income/directly in equity].

Gains or losses on the net monetary position are recognised in profit or loss. All items recognised in the income statement are restated by applying the change in the general price index from the dates when the items of income and expenses were initially earned or incurred.

At the beginning of the first period of application, the components of equity, except retained earnings, are restated by applying a general price index from the dates the components were contributed or otherwise arose. These restatements are recognised directly in equity as an adjustment to opening retained earnings. Restated retained earnings are derived from all other amounts in the restated statement of financial position. At the end of the first period and in subsequent periods, all components of equity are restated by applying a general price index from the beginning of the period or the date of contribution, if later. [The combined effect of restating and translation is treated as a net change in OCI/The translation effect is recognised in OCI and the restatement effect is treated as a change in equity/directly in equity].

All items in the statement of cash flows are expressed in terms of the general price index at the end of the reporting period.

As the presentation currency of the Group and that of the Bank is that of a non-hyperinflationary economy, comparative amounts are not adjusted for the changes in the index or exchange rates in the current year.

### 3.32 New and amended IFRS Accounting Standards that are effective for the current years

Except for the following new standards, the Group has consistently applied the accounting policies as set out in Notes 3.1 - 3.30 to all periods presented in these consolidated and separate financial statements. The Group has adopted these new amendments with initial date of application of January 1, 2024.

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**a) Non-current Liabilities with Covenants - IAS 1 Presentation of Financial Statements**

The amendments improve the information an entity provides when its right to defer settlement of a liability for at least twelve months is subject to compliance with covenants. The amendments also respond to stakeholders' concerns about the classification of such a liability as current or non-current. This standard is effective on or after 1 January 2024.

**b) Lease Liability in a Sale and Leaseback - IFRS 16**

Lease Liability in a Sale and Leaseback amends IFRS 16 by adding subsequent measurement requirements for sale and leaseback transactions. This standard is effective on or after 1 January 2024. This amendment does not have an impact on the Group's Financial statement.

**c) Disclosures: Supplier Finance Arrangements - Amendments to IAS 7 and IFRS 7**

The amendments require an entity to provide information about the impact of supplier finance arrangements on liabilities and cash flows, including terms and conditions of those arrangements, quantitative information on liabilities related to those arrangements as at the beginning and end of the reporting period and the type and effect of non-cash changes in the carrying amounts of those arrangements. The information on those arrangements is required to be aggregated unless the individual arrangements have dissimilar or unique terms and conditions. In the context of quantitative liquidity risk disclosures required by IFRS 7, supplier finance arrangements are included as an example of other factors that might be relevant to disclose.

The amendments will be effective for annual reporting periods beginning on or after 1 January 2024. This amendment does not have an impact on the Group's Financial statement.

**d) Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants - Amendments to IAS 1**

This is a slight amendment to IAS 1- Presentation of Financial Statements, the amendment clarifies how an entity classifies debt and other financial liabilities as either current or noncurrent, depending on the rights that exist at the end of the reporting period. Classification is unaffected by the expectations of the entity or events after the reporting date (eg the receipt of a waiver or a breach of covenant). The amendments also clarify what IAS 1 means when it refers to the 'settlement' of a liability.

The amendments could affect the classification of liabilities, particularly for entities that previously considered management's intentions to determine classification and for some liabilities that can be converted into equity.

They must be applied retrospectively in accordance with the normal requirements in IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors. This amendment does not have an impact on the Group's Financial statement.

**e) International Tax Reform – Pillar Two Model Rules - Amendments to IAS 12**

In May 2023, the Board issued amendments to IAS 12, which introduce a mandatory exception in IAS 12 from recognising and disclosing deferred tax assets and liabilities related to Pillar Two income taxes.

The amendments clarify that IAS 12 applies to income taxes arising from tax law enacted or substantively enacted to implement the Pillar Two Model Rules published by the Organization for Economic Cooperation and Development (OECD), including tax law that implements qualified domestic minimum top-up taxes. Such tax legislation, and the income taxes arising from it, are referred to as 'Pillar Two legislation' and 'Pillar Two income taxes', respectively.



### 3.33 Standards and interpretations issued/amended but not yet effective

The standards listed below have been issued or amended by the IASB but are yet to become effective for annual periods beginning on or after 1 January 2024. The Group has not applied the following new or amended standards in preparing these consolidated and separate financial statements as it plans to adopt these standards at their respective effective dates. Commentaries on these new standards/amendments are provided below.

#### a) Amendments to IAS 21: Lack of Exchangeability

The IASB's amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates require disclosure of information that enables users of financial statements to understand the impact of a currency not being exchangeable. This is applied to annual reporting periods beginning on or after 1 January 2025 and can be applied earlier.

The amendment specifies when a currency is exchangeable into another currency and when it is not, how an entity determines the exchange rate to apply when a currency is not exchangeable, and require the disclosure of additional information when a currency is not exchangeable."

#### (b) Classification and Measurement of Financial Instruments - Amendments to IFRS 9 and IFRS 7

In May 2024, the Board issued Amendments to the Classification and Measurement of Financial Instruments (Amendments to IFRS 9 and IFRS 7), which:

- i) Clarifies that a financial liability is derecognised on the 'settlement date', i.e., when the related obligation is discharged, cancelled, expires or the liability otherwise qualifies for derecognition. It also introduces an accounting policy option to derecognise financial liabilities that are settled through an electronic payment system before settlement date if certain conditions are met.
- ii) Clarified how to assess the contractual cash flow characteristics of financial assets that include environmental, social and governance (ESG)-linked features and other similar contingent features.
- iii) Clarifies the treatment of non-recourse assets and contractually linked instruments.
- iv) Requires additional disclosures in IFRS 7 for financial assets and liabilities with contractual terms that reference a contingent event (including those that are ESG-linked), and equity instruments classified at fair value through other comprehensive income

This is applied to annual reporting periods beginning on or after 1 January 2026 and can be applied earlier.

#### c) IFRS 18 – Presentation and Disclosure in Financial Statements

This standard is effective to annual reporting periods beginning on or after 1 January 2027.

In April 2024, the Board issued IFRS 18 Presentation and Disclosure in Financial Statements which replaces IAS 1 Presentation in Financial Statements. IFRS 18 introduces new categories and subtotals in the statement of profit or loss. It also requires disclosure of management-defined performance measures (as defined) and includes new requirements for the location, aggregation and disaggregation of financial information.

For the purposes of classifying its income and expenses into the categories required by IFRS 18, an entity will need to assess whether it has a 'main business activity' of investing in assets or providing financing to customers, as specific classification requirements will apply to such entities. Determining whether an entity has such a specified main business activity is a matter of fact and circumstances which requires judgement. An entity may have more than one main business activity.

IFRS 18 introduces the concept of a management-defined performance measure (MPM) which it defines as a subtotal of income and expenses that an entity uses in public communications outside financial statements, to communicate

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management's view of an aspect of the financial performance of the entity as a whole to users.

**d) IFRS 19 - Subsidiaries without Public Accountability: Disclosures**

In May 2024, the Board issued IFRS 19 Subsidiaries without Public Accountability: Disclosures (IFRS 19), which allows eligible entities to elect to apply reduced disclosure requirements while still applying the recognition, measurement and presentation requirements in other IFRS accounting standards. Unless otherwise specified, eligible entities that elect to apply IFRS 19 will not need to apply the disclosure requirements in other IFRS accounting standards.

An entity applying IFRS 19 is required to disclose that fact as part of its general IFRS accounting standards compliance statement. IFRS 19 requires an entity whose financial statements comply with IFRS accounting standards including IFRS 19 to make an explicit and unreserved statement of such compliance.

This standard is effective to annual reporting periods beginning on or after 1 January 2027.

**e) Sale or Contribution of Assets between an Investor and its Associate or Joint Venture – Amendments to IFRS 10 and IAS 28**

The amendments address the conflict between IFRS 10 Consolidated Financial Statements and IAS 28 Investments in Associates and Joint Ventures in dealing with the loss of control of a subsidiary that is sold or contributed to an associate or joint venture.

The amendments clarify that a full gain or loss is recognised when a transfer to an associate or joint venture involves a business as defined in IFRS 3 Business combinations. Any gain or loss resulting from the sale or contribution of assets that does not constitute a business, however, is recognised only to the extent of unrelated investors' interests in the associate or joint venture.

This standard is effective to annual reporting periods beginning on or after 1 January 2027. The amendments must be applied prospectively. Early application is permitted and must be disclosed.

**f) Power Purchase Agreements - Amendments to IFRS 9 and IFRS 7**

In December 2024, the Board issued Contracts Referencing Nature-dependent Electricity (Amendments to IFRS 9 and IFRS 7). The amendments include:

- Clarifying the application of the 'own-use' requirements
- Permitting hedge accounting if these contracts are used as hedging instruments
- Adding new disclosure requirements to enable investors to understand the effect of these contracts on a company's financial performance and cash flows.

The amendments will be effective for annual reporting periods beginning on or after 1 January 2026. Early adoption is permitted, but will need to be disclosed

**3.34 Rounding of amounts**

All amounts disclosed in the financial statements and notes have been rounded off to the nearest million Nigerian Naira (NGN) unless otherwise stated.

## 4. FINANCIAL RISK MANAGEMENT

### 4.1 Introduction and overview

Given the scale and scope of its operations as well as the diversity of the geographies within which it operates, United Bank for Africa Plc (UBA Plc) has adopted an enterprise wide, integrated approach to risk management. The key objectives are as follow:

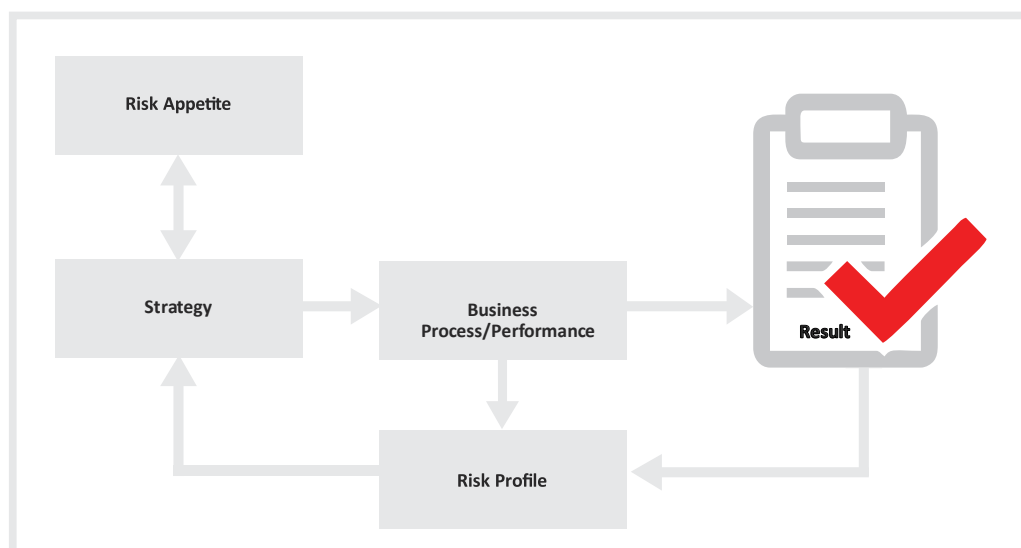
1. meet and exceed best practice global standards as defined by local and international regulatory bodies. The Group intend to achieve this by adhering to the principles of the Basel II Accords as adopted by the Central Bank of Nigeria (CBN);
2. ensure sustainable profitability and enterprise value protection by maintaining growth within appropriate risk-control boundaries; and
3. enhance corporate governance by involving the Board and Senior Management in setting the tone for the risk management agenda.

The key elements of the ERM framework are intended to enhance risk identification, measurement, control and reporting.

#### (a) Risk Management Strategy

UBA's risk management strategy is based on an embedded risk management process from the strategy formulation level to the business unit decision making. The strategic risk management objectives include:

- Evaluation of the strategic risks faced by the Group in the continuously evolving environment;
- Allocate resources in line with strategic objectives and risks;
- Determine the tolerable risk profile and formulate the acceptable risk appetite for the Group;
- Establish adequate risk management and internal control systems to support the business and the risk appetite; and
- Establish proper feedback mechanism as input into the strategic risk management process.



#### (b) Risk Management Culture

There is a commitment to ensuring that risk management is enshrined as a culture in the Group, from the Board of Directors to the individual business unit. There is considerable effort to infuse the risk/reward evaluation in the decision-making process to ensure that there is proper assessment of risk dimension in process design, performance appraisal, limit establishment, portfolio creation, monitoring activities and audit process. The aim is also to encourage a culture of

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

constant re-evaluation of risk profile and prompt risk mitigation action , where required.

In order to do this, there is proper dissemination of information and policies, development of frameworks, and staff training to ensure that all staff are adequately aware of their roles in the risk management process of the Group. As part of the risk culture, the Bank aim to ensure the following:

- General understanding and uniform application of risk management principles;
- Strong and visible commitment from senior management;
- Clearly defined responsibility and accountability;
- Central oversight of risk management across the enterprise;
- Central oversight of corporate governance across the enterprise;
- Ownership of risk management is at all levels; and
- Clearly defined risk appetite.

### (c) Role and responsibilities

The key players in the risk management framework and their responsibilities are as follows:

#### Board of Directors

The ultimate responsibility for risk management in UBA lies with the Board of Directors. The responsibilities of the Board with respect to risk management include, but are not limited to:

- Ensuring an appropriate corporate governance framework is developed and operated;
- Providing guidelines regarding the management of risk elements in the Group;
- Approving Group risk management policies;
- Determination of the Group's risk appetite;
- Ensuring that management controls and reporting procedures are satisfactory and reliable;
- Approving large credit exposures beyond the limit of the Board Credit Committee; and
- Approving capital demand plans based on risk budgets.

#### Board Committees

The Board of Directors has established various Board-level risk committees, to support its risk oversight roles and responsibilities. These committees review and advise on numerous risk matters requiring Board approvals.

The Board Risk Management Committee has direct oversight for the Bank's overall risk management framework. The Board Credit Committee considers and approves large exposure underwriting decisions within its authority and recommends those above its limit to the Board for consideration. The Board Audit, Governance, Nomination and Remuneration Committee assists the Board with regard to internal controls, audit assessments and compliance matters.

A list of various Board committees and their assigned responsibilities is contained in the corporate governance report.

#### Management Committees

Key Management Committees include:

### (i) Executive Management Committee (EMC)

The EMC is responsible for the following, among others, and is accountable to the Board:

- Executing strategy once approved by the Board;

- Overall performance of the Group;
- Managing the Group's risks; and
- Day-to-day oversight for the Group.

All non-credit product approvals must go to the EMC which shall review and approve or recommend for approval to the appropriate Board Committees in line with the Bank's advised Approval Limits. Above the EMC approval limits, Non-Credit products are approved by the Board Audit & Governance Committee (BAGC).

All new business activities irrespective of capital commitment must be approved by the BAGC through the EMC.

#### (ii) **Executive Credit Committee (ECC)**

The Committee's main objective is to develop and maintain a sound credit risk portfolio for the Group and to oversee the development and deployment of credit risk practices across the Group.

Its principal activities and functions are:-

- Set frameworks and guidelines for credit risk management for the Group
- Review and recommend all Credit related policies for the Group to the BCC for approval
- Monitor implementation and compliance with credit policy paying particular attention to the following:
  - Credit concentration
  - Credit portfolio quality
- Review credit requests and recommend those above its limit to BCC for approval
- Ensure the Group's Non Performing Loans portfolio is within the acceptable ratio
- Review all major credit audit issues with a view to adopting learning points for enhancement to the credit process

#### (iii) **Group Asset and Liability Committee**

The Group Asset and Liability Committee (GALCO), is a sub-committee of the EMC whose decisions are reported to the Finance & General Purpose Committee. GALCO has responsibility for managing UBA Group's balance sheet as well as traded and non-traded market risks.

In playing this role, GALCO does the following:-

- Recommend Treasury policies, frameworks and procedures to the Board Risk Management Committee (BRMC) through EMC for approval
- Manage the Group's balance sheet and ensure compliance with regulatory and statutory ratios and requirements
- Develop an optimal structure of the Group's balance sheet to optimize risk-reward through a review of:
  - Liquidity Gap Analysis
  - Maximum Cumulative Outflow (MCO)
  - Stress Test
  - Wholesale Borrowing Guidelines
  - Contingency Liquidity Plan
- Review Liquidity, Interest Rate and Currency Risks and approve risk mitigation proposals subject to ratification by EMC
- Set pricing strategies for the Group on assets and liabilities (pool rate, asset and/or liability composition) subject to ratification by EMC

# United Bank for Africa Plc

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### (iv) Criticized Assets Committee

The Criticized Assets Committee is a management committee which reviews Past Due Obligations (PDOs) and

- Develops the framework to reduce the Group's portfolio of risk assets on watch-list as well as delinquent accounts
- Monitor implementation of strategies developed for recoveries and reduction of loan delinquencies
- Ratifies proposed classification of accounts and provisioning levels
- Recommends write-offs for approval through the EMC to the Board

### (v) Group Risk Management Committee

The responsibilities of the Group Risk Management Committee are as follows:

- (a) To support the EMC in the discharge of its risk management responsibilities which includes but is not limited to the management of risk, determining risk tolerance levels, risk appetite, risk monitoring, risk assurance and risk disclosures for the Group.
- (b) To review, assess and make recommendations on the integrity and adequacy of the overall risk management function of the Group.
- (c) To review, assess and make recommendations to the Executive Management Committee regarding policies relating to risk management.
- (d) To review risk limits and periodic risk and compliance reports and make recommendations to the Executive Management Committee.
- (e) Recommend risk approval limits to Executive Management Committee.
- (f) To review and recommend on an annual basis the update of the risk management policies, frameworks and procedures of the Group.
- (g) Advise Executive Management Committee on any emerging risks that the Group is or could be exposed to and recommend mitigation actions.
- (h) Monitor overall risk management framework to ensure that the framework is uniformly applied in all the entities in the Group.
- (i) Review IT Risk Management and make recommendations in accordance with the risk appetite of the Group.
- (j) Monitor the Basel II Accord Capital Framework implementation and compliance program in the Group.
- (k) Periodic review of the Risk Assets Portfolio and Limits in line with internal and regulatory benchmarks.
- (l) Review and recommend yearly Risk Management staffing model and manpower development programs.

### Group Chief Risk Officer

The Group Chief Risk Officer has oversight for the effective and efficient governance of all risk functions in the Group. He is responsible for development and implementation of Group's risk management frameworks, policies and processes across the entire risk spectrum.

### (d) Central Risk Management Functions

Each risk function including Credit, Market, Operational and IT Risk has direct responsibility for the development and management of risk management activities. The responsibilities of divisional functions with respect to risk include:



- Develop and maintain policies, frameworks and risk management methodologies
- Provide guidance on the management of risks and ensure implementation of risk policies and strategies
- Provide recommendations for improvement of risk management
- Provide consolidated risk reports to the various Board and management committees such as EMC, ECC and/or Board of Directors
- Provide assurance that risk management policies and strategies are operating effectively to achieve the Group's business objectives.

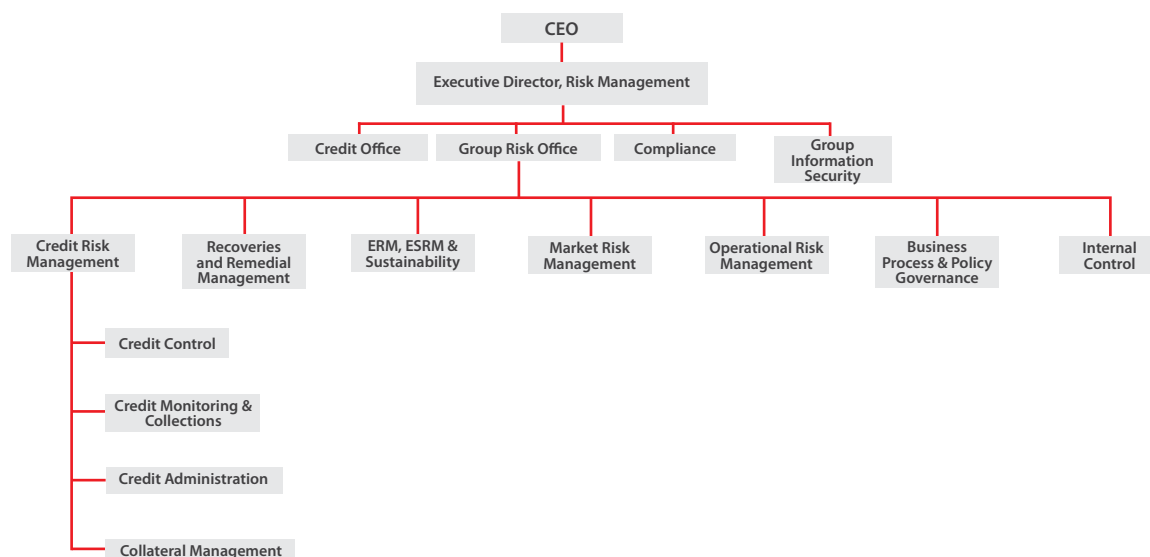
At a strategic level, our risk management objectives are as follows:

- To identify, assess, control, report and manage the Group's material risks and optimize risk/return decisions
- To ensure business growth plans are properly supported by effective risk infrastructure
- To manage the risk profile to ensure that specific financial deliverables remain possible under a range of adverse business conditions

#### (e) Risk Management Structure

The Group has in place an independent Risk Management Directorate which is essential to UBA's growth and earnings sustainability.

In response to the dynamic risk environment, the Credit Risk Management structure has been flattened to ensure increased oversight and improved responsiveness.



#### (f) Risk Management Policies

The principal risk policies cover the Group's main risk types, assigning responsibility for the management of specific risks and setting out requirements for control frameworks for all risk types. Fundamental to the delivery of the Group's risk management objectives are a series of methodologies that allow it to measure, model, price, stress-test, mitigate and report the risks that arise from its activities.

# United Bank for Africa Plc

## Notes to Financial Statements

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### (i) Risk Appetite

A key responsibility of the Board is the determination of the organization's risk appetite. This is codified in a Risk Appetite framework which considers the level of risk that the Group is willing to take in pursuit of its business objectives. This is expressed as the Group's appetite for earnings volatility across all businesses from a credit, marketing and liquidity risk perspective.

Risk appetite is institutionalized by establishing scale of activities through clearly defined target market criteria, product risk acceptance criteria, portfolio limits as well as risk-return requirements.

### (ii) Approval Authority

The Board of Directors also set internal approval limits which are reviewed from time to time as the circumstances of the Group demands. These are at all times guided by maximum regulatory limit as applicable.

### (iii) Risk concentration

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographical region, or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Group's performance to developments affecting a particular industry or geographical location.

In order to avoid excessive concentrations of risk, the Group's policies and procedures include specific guidelines to focus on maintaining a diversified portfolio. Identified concentrations of credit risks are controlled and managed accordingly. The Group applies a concentration risk management framework that sets exposure limits as a function of capital across all dimensions of its asset portfolio including geography, sector, obligor, product etc. This is closely monitored to ensure diversification of risk.

### (g) Environmental & Social Risk Management/Sustainability (ESRM/Sustainability)

The Group takes Environmental, Social and Governance (ESG) considerations as part of its overall strategy. This is achieved by integrating environmental and social standards into the Group's business operations and activities. The overall objective is to foster sustainable practices by creating equal benefits for people, the firm, and our planet. Our Environmental, Social and Governance framework is based on local and global standards such as the Nigerian Sustainable Banking Principles (NSBP), IFC Performance Standards, Equator Principles, the Sustainable Development Goals (SDGs). We are also guided by the World Bank good international industry practices as well as host country's local environmental laws and standards. The Group's sustainability targets are encapsulated in UBA Foundation's broader focus on the Environment, Education and Economic Empowerment.

## 4.2 Operational Risk

Operational Risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. This includes legal risk but excludes reputational and strategic risks. The Operational Risk Management Policy of the Group provides guidelines to proactively identify operational risk in all business functions of the Bank. It provides a standardized approach and comprehensive procedures for risk identification, assessment, controlling, monitoring, management and reporting. In addition, creates risk awareness amongst all employees and facilitates best practice operational risk management.

Various tools and methodologies are deployed by the Bank to implement its operational risk management. This includes:

**Risk and Control Self-Assessment (RCSA)** – This is an important piece of the Bank's robust risk management strategy.

**Key Risk Indicators (KRI)** - This is the metrics that provide insight into business function risk profile and identification of

early warning signs of potential vulnerability.

**Losses & Loss Events Reporting** – All business functions report losses using automated loss reporting tool.

**Business Continuity Management (BCM)** – The Bank is BCMS ISO 22301 certified and in compliance with the requirements of the standard. The Bank has developed and maintains robust business continuity plan that protect staff, its assets, and the interests of customers. These plans are designed to cover a wide range of business disruptions that may range from the inability to operate from a single building to more widespread events that impact a city or region.

**Operational Risk Capital Calculation** – The bank adopts the Basic Indicator Approach (BIA) in line with Central Bank of Nigeria requirements.

### 4.3 Compliance

UBA Group maintains zero tolerance for Compliance & regulatory infraction. To this end, the focus of the Compliance function as entrenched by the Board is to instill a Compliance culture within the Group by ensuring that Compliance is integrated in the Group's business practices and processes. Regulatory Compliance department within the Risk management structure ensures adherence to the requirements of the law, regulation, industry organizational codes, principles of good governance and ethical standards in the conduct of the Banks business.

The essence is geared towards combating Money Laundering, Terrorist Financing, and proliferations of equipment for mass destruction.

The objectives of our Regulatory Compliance function are as follows:

- Proactively mitigate all regulatory risks in the Group
- Design, plan and implement compliance programs that ensures that the Bank's policies, procedures, products and services are compliant with applicable laws, rules and regulatory requirements.
- Manage existing or potential threats related to legal or policy noncompliance—or ethical misconduct—that could lead to fines or penalties, reputational damage, or the inability to operate in key markets.
- Ensure there is a compliance culture within the Group.
- Ensure periodic review and update of the Anti-Money Laundering/ Counter Terrorist Financing (AML/CFT) Policy and Know Your Customer (KYC) policy & Procedural Manual annually
- Respond to government investigations and queries by acting as the principal point of contact whenever the government agent wants to get in touch with the Bank for issues relating to regulatory compliance.
- Report all regulatory Compliance issues and risks to Executive management committee and Board Risk Management Committee.

The Compliance function is independently reporting into the Risk management directorate and also reviewed by Group internal audit.

### 4.4 Group Information Security/Cybersecurity

The Bank recognised the importance of managing Cybersecurity Risks as part of its overall business sustainability and risk management strategy, with substantial investments made in the right people, processes and technologies to manage these risks. Aligning with our business strategy, we performed detailed evaluation of the specific risks we are susceptible to and developed a multi-year roadmap to address current and future threats. The Bank has a secure, vigilant and resilient strategy to cybersecurity, which means that we have a multilayered approach to the defence against cybercriminals; however, our people remain our first line of defence.

We have witnessed a significant increase in the awareness level among staff and customers regarding cyber security.

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## Notes to Financial Statements

For the year ended 31 December 2024

The Bank overhauled its Security Operations to provide the right level of 24/7 visibility into threats that may occur both within and outside the network of the Bank. We strategically invested in state-of-the-art security technologies that have Artificial Intelligence (AI) and Robotics Automation(RA) capabilities embedded. This ensures that we are always ready and can pre-empt attacks before they occur.

In an interconnected world, one in which we cannot thrive in isolation; we developed channels that would help us leverage interconnection with Regulators, Fintechs and other banks to create enhanced value to our customers. As a result, we also built up our cyber defences to boost our capabilities for detection, protection and response, especially around Cloud, Identity and Access Management and Third-party connections/interfaces.

Also the Bank onboarded the services of a tier-one international security Firm to support our cyber security capabilities and ensure we are aligned with international best practices as a global Bank.

Data privacy and protection are areas we have taken very seriously; from instituting the right processes to adhering to the various regulations/standards, we also invested in tools that would enforce the standards/procedures.

All cyber risk imperatives are reported to the Board Risk Management Committee (BRMC) monthly, and appropriate governance and oversight over cybersecurity have been instituted within the Group. Metrics and KRIs have also been developed and monitored Groupwide to track progress on our plans.

### 4.5 Credit Risk

#### (a) Overview

Credit risk is the potential for financial loss resulting from the failure of a borrower or counterparty to honour its financial or contractual obligations. Credit represent a significant part of the overall risk exposure of the Group and is largely represented by the loans and advances on the books of the Group. The Group has several policies and frameworks in place for managing credit risk across the Group.

#### (i) Credit Risk Management (CRM)

The Credit Risk Management division acts as the custodian of Group credit policies and recommends reviews based on regulatory changes and other developments in the operating environment. It develops and implements the Group credit risk management framework, as well as a portfolio management strategy towards achieving a diversified, high quality asset mix to minimize delinquencies.

In addition, CRM ensures appropriate control measures are taken in the documentation and administration of approved loans.

#### (ii) Credit Risk Governance

The Board through Board Credit Committee (BCC) is responsible for the overall governance of credit risk and the management of the credit portfolio of the Group. It reviews and recommends credit policies to the Board. The Executive Credit Committee (ECC) sets frameworks and guidelines for credit risk management for the Group and reviews and recommends for approval to the BCC all credit related policies for the Group. ECC monitors implementation and compliance with credit policy paying particular attention to the following:

- a. Credit concentration
- b. Credit portfolio performance
- c. Credit quality

With regards to approval of credit facilities, the ECC approves facilities that are above the limit of the GMD, while the BCC approves credit facilities that are above the limit of the ECC. The Board of Directors is the overall approving authority, approving credit facilities that are above the limit of the BCC.

#### (iii) Credit Monitoring

Credit monitoring runs as a separate group of risk management to improve oversight of loan performance. Its primary function is to continuously monitor the bank's loan portfolio to ensure ongoing portfolio performance and achievement of portfolio quality targets. Credit Monitoring ensures all loans are booked in line with the Group's policy. They also identify exceptions which may prevent the loan from being paid in a timely manner. Observed Credit exceptions are escalated for possible resolution, sanction implementation and management attention. The group takes proactive steps to ensure follow up on accounts showing signs of delinquency.

#### (iv) Credit Concentration Management

The Group has a Credit Concentration Risk Management policy which provides a framework within which lending decisions can be made so as to ensure an adequate level of diversification of the Group's credit portfolio. The policy provides risk-based limits that restrict lending activities to within the Group's desired risk appetite and tolerance.

The Group ensures that:

It manages its portfolio by ensuring adequate diversification across industries, segments and jurisdictions to maintain high portfolio quality and liquidity

Provides risk based concentration limits to ensure that exposures to single obligors, sectors and countries are contained within acceptable risk appetite.

#### (v) Credit Risk Measurement

In measuring credit risk of loans and advances to various counterparties, the Group considers the credit worthiness and financial capacity of the obligor to pay or meet contractual obligations, current exposures to the counter party/obligor and its likely future developments, credit history of the counterparty/obligor; and the likely recovery ratio in case of default obligations-value of collateral and other ways out. Our credit exposure comprises wholesale and retail loans and advances and debt securities. The Group's policy is to lend principally on the basis of our customers' repayment capacity through quantitative and qualitative evaluation. However we strive to ensure that our loans are backed by collateral to reflect the risk of the obligors and the nature of the facility.

In the estimation of credit risk, the Group estimates the following parameters:

- Probability of Default (PD)
- Loss Given Default (LGD)
- Exposure at Default"

##### Probability of Default

This is the probability that an obligor or counterparty will default over a given period, usually one year. To measure expected credit loss, we develop a 12-month PD or equivalent (used in Stage 1 provisioning) and a lifetime PD or equivalent (used for Stages 2 and 3 provisioning). The PD is used to reflect the current expectation of default and considers available reasonable and supportive forwarding-looking information.

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## Notes to Financial Statements

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### Loss Given Default

LGD is defined as the portion of the loan determined to be irrecoverable at the time of loan default (1 – recovery rate). Our methods for estimating LGD includes both quantitative and qualitative factors which are adjusted for forward looking information to measure lifetime expected credit losses.

### Exposure at default

This represents the amount that is outstanding at the point of default. Its estimation includes the drawn amount and expected utilization of the undrawn commitment at default.

### (vi) General Risk Rating Process

The Group adopts a two-dimensional approach to the assessment of credit risk in the Risk Rating Process for all obligors.

Obligors are assigned an Obligor Risk Rating (ORR) while a Facility Risk Rating (FRRs) is assigned to facilities. However certain obligors, retail and commercial loans applicants that do not have a risk rating, must access credit through product programmes while those that have credit ratings can access through the individually assessed credit window. Scoring system is used for consumer loans whereby loans that achieve a predetermined minimum score are approved.

Inputs used to determine obligor risk ratings (ORRs) are derived based on quantitative and qualitative factors. The quantitative factors are primarily based on a metrics that uses information on the obligor's financial position while the qualitative factors include:

- Management quality
- Industry risks
- Company profile
- Economic factors

The integrity of the Group's portfolio management process is dependent on accurate and timely risk ratings. Deterioration in credit risks is quickly identified and communicated to facilitate prompt action. The rating is reviewed on a periodic basis and this is reflected in the management of such portfolio. The default also leads to prevention of further drawdown while steps are taken to recover the outstanding balance and/or realise the collateral.

Deterioration in credit risk are identified based on factors such as

- Ratings downgrade
- Missed payments
- Non-compliance with loan covenants
- Deterioration of quality/value of collateral

### (vii) Credit Rating of Counterparty/Obligor

All risk rating processes are reviewed and validated periodically to ensure relevance to business realities, and relate to loans and advances to customers, loans and advances to banks, financial assets held for trading and investment securities. External ratings may also be obtained where such is available. The Risk Rating buckets and definitions are as highlighted below:

#### UBA Risk Buckets and Definition

Description	Rating Bucket	Range of Scores	Risk Range	Risk Range (Description)
Extremely Low Risk	AAA	1.00 - 1.99	90% - 100%	Low Risk Range
Very Low Risk	AA	2.00 - 2.99	80% - 89%	
Low Risk	A	3.00 - 3.99	70% - 79%	
Acceptable Risk	BBB	4.00 - 4.99	60% - 69%	Acceptable Risk Range
Moderately High Risk	BB	5.00 - 5.99	50% - 59%	
High Risk	B	6.00 - 6.99	40% - 49%	High Risk Range
Very High Risk	CCC	7.00 - 7.99	30% - 39%	
Extremely High Risk	CC	8.00 - 8.99	0% - 29%	Unacceptable Risk Range
High Likelihood of Default	C	9.00 - 9.99	Below 0%	
Default	D	Above 9.99	Below 0%	

The risk ratings are a primary tool in the review and decision making in the credit process. The Group does not lend on unsecured basis to obligors that are below investment grade (BB and above). The Group shall discourage lending to obligors in the unacceptable risk range.

#### (viii) Remedial Management Process

This process is managed by the Group Remedial Management & Recovery Division (GRMRD). Depending on the severity of classification, the Group undertakes remedial corrective action geared towards ensuring the performance of weak credits. Early attention, including substantive discussions with borrowers, is required to correct deficiencies.

Remedial process covers the evaluation, analysis or restructuring of credit facilities for existing PDOs. It may include new extensions of credit and/or restructuring of terms. Some of the possible actions are summarised as follows:

- Rate/Payment modification or longer-term payment relief - adjusting interest rates or payment frequency;
- Ageing/Extension: Modifying the length of the loan;
- Cash Out: Refinancing a loan at a higher principal amount in order to get additional funds for other uses;
- Short Sale – Loan is discounted to prevent imminent foreclosure; and
- Deed in lieu – Voluntary conveyance of interest in property to the Bank

The process calls for full information gathering, together with financial and risk analysis leading up to the approval decision. Analysis and standards vary according to business product, market, transaction characteristics and environmental issues. In all cases, we strive to achieve good judgment, in ensuring that all relevant issues have been addressed in each situation.

#### (ix) Work out and recovery

The Group Remedial Management & Recovery Division (GRMRD) is the collections arm of Credit Risk Management that evaluates, monitors, and supervises the re-structuring, repayments and collections of all past due obligations that have been prudentially classified and show early warning signs of default. The division has a three-level governance structure:

Level 1 is an oversight and supervisory function performed by the Divisional Head through the Regional Heads;

Level 2 is a supervisory and management function performed by the Regional Heads through the Zonal Heads; and



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Level 3 is an operational function performed by the Zonal Head in conjunction with the Recovery/Remedial officers from the regional bank offices.

RMCRD maintains effective governance and control over its entire process and adopts a standard methodology consisting of five steps.

Risk Management and Credit Recovery Division methodology

Steps		Activities
1.	Identification	Identification of past due obligations due for recovery, collections and remedial action  Identification of strategies to be adopted  Identification of the least cost alternative of achieving timely collections within resource constraints
2.	Assessment & Implementation	Accurate review and professional assessment of credit records  Implementation of identified strategies  Update the database
3.	Management & Monitoring	Proffer professional work-out situations to aid prompt settlement  Review identified strategies for adequacy in managing past due obligations  Proffer solutions that will aid the credit decision making process
4.	Controlling	Establish key control processes, practices and reporting requirements on a case-by-case basis.  Ensure work-out situations align with UBA's strategic framework  Proffer solutions that will aid the credit decision making process
5.	Reporting	Communicate learning points from case profiles on past due obligations in order to improve the quality of lending practices  Report cases of imminent crystallisation of default  Present remedial actions to reduce and/or mitigate default

#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.2 Credit risk - Continued

##### (b) Credit risk Exposure

##### (i) Maximum exposure to credit risk before collateral held or other credit enhancements

The following table shows the maximum exposure to credit risk by class of financial asset. The Group's maximum exposure to credit risk is represented by the net carrying amounts of the financial assets with the exception of financial and other guarantees issued by the Group for which the maximum exposure to credit risk is represented by the maximum amount the Group would have to pay if the guarantees are called on.

Credit risk exposures relating to on-balance sheet assets are as follows:

	Maximum exposure Group		Maximum exposure Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
<i>In millions of Nigerian Naira</i>				
<b>Cash and bank balances</b>				
Current balances with banks	2,553,448	2,081,261	2,534,636	1,763,642
Unrestricted balances with Central Banks	958,127	697,528	7	230,732
Money market placements	429,252	428,989	517,190	409,545
Restricted balances with central banks	3,929,953	2,686,563	3,589,647	2,585,578
<b>Financial assets at fair value through profit or loss</b>				
Treasury bills	18,016	525	18,016	525
Bonds	82,671	33,324	2	9
<b>Derivative assets</b>	188,583	498,824	188,583	498,824
<b>Assets under management</b>	15,175	14,026	15,175	14,026
<b>Loans and advances to banks</b>	556,072	320,732	290,941	147,547
<b>Loans and advances to individuals</b>				
Overdraft	67,203	21,162	15,885	6,336
Term loan	505,573	334,058	61,435	50,672
<b>Loans and advances to corporate entities and others</b>				
Overdraft	1,008,319	1,069,110	299,679	472,764
Term Loan	5,367,529	3,792,187	3,537,613	2,778,270
Others	5,921	12,331	5,921	12,331
<b>Investment securities at fair value through other comprehensive income:</b>				
Treasury bills	2,767,735	1,850,215	2,107,442	1,590,294
Bonds	1,656,762	946,163	1,523,095	832,642
Promissory notes	12,196	9,400	10,266	9,400
<b>Investment securities at amortised cost:</b>				
Treasury bills	4,092,878	1,811,319	-	-
Bonds	3,499,521	2,503,638	462,964	174,706
<b>Other assets</b>	1,150,968	720,313	919,532	577,708
<b>Total</b>	<b>28,865,902</b>	<b>19,831,668</b>	<b>16,098,029</b>	<b>12,155,551</b>
Loans exposure to total exposure	26%	28%	26%	29%
Debt securities exposure to total exposure	42%	36%	26%	21%
Other financial assets exposure to total exposure	32%	36%	48%	50%
	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

Credit risk exposures relating to off-balance sheet assets are as follows:

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
<i>In millions of Nigerian Naira</i>				
Performance bonds and guarantees	1,631,992	1,530,415	873,231	704,100
Letters of credits	262,050	1,252,696	105,621	207,250
	<b>1,894,042</b>	<b>2,783,111</b>	<b>978,852</b>	<b>911,350</b>
Bonds and guarantee exposure to total exposure	86%	55%	89%	77%
Letters of credit exposure to total off-balance sheet exposure	14%	45%	11%	23%
	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>
Credit risk exposures relating to loan commitment are as follows:				
Loan commitment to corporate entities and others				
Term Loan	23,711	79,766	15,006	46,453
	<b>23,711</b>	<b>79,766</b>	<b>15,006</b>	<b>46,453</b>

There are no loan commitments to individuals.

The credit risk exposure as at period end is representative of the average exposure in the period.

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

#### 4.2 Credit risk - Continued)

##### (b) Credit risk Exposure - Continued

##### (ii) Credit concentration - location

The Group monitors concentrations of credit risk by sector, geographic location and industry. Concentration by location for loans and advances is measured based on the location of the Group entity holding the asset, which has a high correlation with the location of the borrower. Concentration by location for investment securities is measured based on the location of the issuer of the security. The amounts stated are net of impairment allowances.

An analysis of concentrations of credit risk at the reporting date is shown below:

December 31, 2024

In millions of Nigerian Naira

	Group				Bank			
	Nigeria	Rest of Africa	Rest of the world	Total	Nigeria	Rest of Africa	Rest of the world	Total
<b>Financial assets</b>								
<b>Cash and bank balances:</b>								
- Current balances with banks	-	18,812	2,534,636	2,553,448	-	-	2,534,636	2,534,636
- Unrestricted balances with Central Banks	7	958,120	-	958,127	7	-	-	7
- Money market placements	-	(11,414)	440,996	429,582	-	76,524	440,996	517,520
- Restricted balances with central banks	3,589,647	340,306	-	3,929,953	3,589,647	-	-	3,589,647
<b>Assets under management</b>	15,175	-	-	15,175	15,175	-	-	15,175
<b>Financial assets at FVTPL:</b>								
- Treasury bills	18,016	-	-	18,016	18,016	-	-	18,016
- Government bonds	2	82,669	-	82,671	2	-	-	2
<b>Derivative assets</b>	188,583	-	-	188,583	188,583	-	-	188,583
<b>Loans and advances to banks</b>								
- Corporates	290,941	-	265,131	556,072	-	-	290,941	290,941
<b>Loans and advances to customers:</b>								
Individuals:								
- Overdrafts	15,885	51,318	-	67,203	15,885	-	-	15,885
- Term loans	61,435	444,138	-	505,573	61,435	-	-	61,435
Corporates:								
- Overdrafts	299,679	708,640	-	1,008,319	299,679	-	-	299,679
- Term loans	3,396,633	1,816,522	154,374	5,367,529	3,396,633	-	140,980	3,537,613
- Others	5,921	-	-	5,921	5,921	-	-	5,921
<b>Investment securities:</b>								
At amortised cost								
- Treasury bills	-	4,107,346	-	4,107,346	-	-	-	-
- Bonds	462,964	2,986,018	36,071	3,485,053	462,964	-	-	462,964
At FVOCI								
- Treasury bills	2,107,442	660,293	-	2,767,735	2,107,442	-	-	2,107,442
- Bonds	1,523,095	67,617	66,050	1,656,762	1,523,095	-	-	1,523,095
- Promissory notes	10,266	1,930	-	12,196	10,266	-	-	10,266
<b>Other assets</b>	861,982	288,986	-	1,150,968	861,982	76,138	-	938,120
<b>Total financial assets</b>	<b>12,847,673</b>	<b>12,521,302</b>	<b>3,497,257</b>	<b>28,866,232</b>	<b>12,556,732</b>	<b>152,662</b>	<b>3,407,553</b>	<b>16,116,947</b>
<b>Commitments and guarantees</b>								
- Performance bonds and guarantees	873,231	758,761	-	1,631,992	873,231	-	-	873,231
- Letters of credits	105,621	156,429	-	262,050	105,621	-	-	105,621
- Loan commitments	15,006	8,705	-	23,711	15,006	-	-	15,006
<b>Total commitments and guarantees</b>	<b>993,858</b>	<b>923,895</b>	<b>-</b>	<b>1,917,753</b>	<b>993,858</b>	<b>-</b>	<b>-</b>	<b>993,858</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 4 FINANCIAL RISK MANAGEMENT - CONTINUED

#### 4.2 Credit risk - Continued

December 31, 2023

In millions of Nigerian Naira	Group				Bank			
	Nigeria	Rest of Africa	Rest of the world	Total	Nigeria	Rest of Africa	Rest of the world	Total
<b>Financial assets</b>								
Cash and bank balances:								
- Current balances with banks	-	328,636	1,752,625	2,081,261	-	11,017	1,752,625	1,763,642
- Unrestricted balances with Central Banks	230,732	466,796	-	697,528	230,732	-	-	230,732
- Money market placements	-	19,444	410,471	429,915	-	-	410,471	410,471
- Restricted balances with central banks	2,585,578	100,985	-	2,686,563	2,585,578	-	-	2,585,578
<b>Assets under management</b>	<b>14,026</b>	<b>-</b>	<b>-</b>	<b>14,026</b>	<b>14,026</b>	<b>-</b>	<b>-</b>	<b>14,026</b>
<b>Financial assets at FVTPL:</b>								
- Treasury bills	525	-	-	525	525	-	-	525
- Government bonds	9	33,315	-	33,324	9	-	-	9
<b>Derivative assets</b>	<b>498,824</b>	<b>-</b>	<b>-</b>	<b>498,824</b>	<b>498,824</b>	<b>-</b>	<b>-</b>	<b>498,824</b>
<b>Loans and advances to banks</b>								
- Corporates	-	180,011	140,721	320,732	-	-	147,547	147,547
<b>Loans and advances to customers:</b>								
Individuals:								
- Overdrafts	6,336	14,826	-	21,162	6,336	-	-	6,336
- Term loans	50,672	283,386	-	334,058	50,672	-	-	50,672
Corporates:								
- Overdrafts	472,764	596,346	-	1,069,110	472,764	-	-	472,764
- Term loans	2,763,544	1,012,992	14,726	3,791,262	2,762,618	-	14,726	2,777,344
- Others	12,331	-	-	12,331	12,331	-	-	12,331
<b>Investment securities:</b>								
At amortised cost								
- Treasury bills	-	1,821,121	-	1,821,121	-	-	-	-
- Bonds	67,548	2,284,369	141,919	2,493,835	67,548	-	107,158	174,706
At FVOCI								
- Treasury bills	1,590,294	259,921	-	1,850,215	1,590,294	-	-	1,590,294
- Bonds	832,642	62,738	50,783	946,163	832,642	-	-	832,642
- Promissory notes	9,400	-	-	9,400	9,400	-	-	9,400
Other assets	144,167	576,146	-	720,313	561,493	27,635	-	589,128
<b>Total financial assets</b>	<b>9,279,392</b>	<b>8,041,032</b>	<b>2,511,245</b>	<b>19,831,668</b>	<b>9,695,792</b>	<b>38,652</b>	<b>2,432,527</b>	<b>12,166,971</b>
<b>Commitments and guarantees</b>								
- Performance bonds and guarantees	704,100	826,315	-	1,530,415	704,100	-	-	704,100
- Letters of credits	207,250	1,045,446	-	1,252,696	207,250	-	-	207,250
- Loan commitments	46,453	33,313	-	79,766	46,453	-	-	46,453
<b>Total commitments and guarantees</b>	<b>957,803</b>	<b>1,905,074</b>	<b>-</b>	<b>2,862,877</b>	<b>957,803</b>	<b>-</b>	<b>-</b>	<b>957,804</b>

#### 4 FINANCIAL RISK MANAGEMENT - CONTINUED

##### Credit risk - Continued

##### (iii) Credit concentration - Industry

The following table analyses the Group's credit exposure at carrying amounts (without taking into account any collateral held or other credit support), as categorised by the industry sectors of the Group's counterparties. The amounts stated are net of impairment allowances.

Group	Agriculture	Construction and Real Estate	Education	Finance and Insurance	General	General Commerce	Governments	Information and Communication	Manufacturing	Oil and Gas	Power and Energy	Transportation and Storage	Total
<i>In millions of Nigerian Naira</i>													
<b>December 31, 2024</b>													
<b>Cash and bank balances:</b>													
- Current balances with banks	-	-	-	2,553,448	-	-	-	-	-	-	-	-	2,553,448
- Unrestricted balances with Central Banks	-	-	-	958,127	-	-	-	-	-	-	-	-	958,127
- Money market placements	-	-	-	429,582	-	-	-	-	-	-	-	-	429,582
- Restricted balances with central banks	-	-	-	392,993	-	-	-	-	-	-	-	-	3,929,993
<b>Assets under management</b>	-	-	-	15,175	-	-	-	-	-	-	-	-	15,175
<b>Financial assets at FVTPL:</b>													
- Treasury bills	-	-	-	-	-	-	18,016	-	-	-	-	-	18,016
- Government bonds	-	-	-	-	-	-	82,671	-	-	-	-	-	82,671
<b>Derivative assets</b>	-	-	-	188,583	-	-	-	-	-	-	-	-	188,583
<b>Loans and advances to banks</b>	-	-	-	556,072	-	-	-	-	-	-	-	-	556,072
<b>Loans and advances to customers:</b>													
<b>Individuals</b>													
- Overdrafts	-	-	-	-	67,203	-	-	-	-	-	-	-	67,203
- Term loans	-	-	-	-	505,573	-	-	-	-	-	-	-	505,573
<b>Corporates</b>													
- Overdrafts	106,863	21,034	9,255	109,269	16,350	217,525	41,155	89,240	150,399	131,944	92,713	22,572	1,008,319
- Term loans	158,400	520,979	8,055	534,292	323,877	1,059,763	673,719	238,928	524,134	1,204,957	354,640	62,358	5,367,529
- Others	-	-	-	-	-	5,921	-	-	-	-	-	-	5,921
<b>Investment securities:</b>													
At Amortised cost													
- Treasury bills	-	-	-	-	-	-	4,107,346	-	-	-	-	-	4,107,346
- Bonds	-	-	-	154,374	-	-	3,330,679	-	-	-	-	-	3,485,053
At FVOCI													
- Treasury bills	-	-	-	-	-	-	2,767,735	-	-	-	-	-	2,767,735
- Bonds	-	-	-	-	-	-	1,656,762	-	-	-	-	-	1,656,762
- Promissory notes	-	-	-	-	-	-	12,196	-	-	-	-	-	12,196
<b>Other assets</b>	-	-	-	288,986	861,982	-	-	-	-	-	-	-	1,150,968
<b>Total financial assets</b>	<b>265,263</b>	<b>542,013</b>	<b>17,310</b>	<b>9,717,861</b>	<b>1,774,985</b>	<b>1,283,209</b>	<b>12,690,279</b>	<b>328,168</b>	<b>674,533</b>	<b>1,336,901</b>	<b>447,353</b>	<b>84,930</b>	<b>28,866,232</b>
<b>Commitments and guarantees</b>													
- Performance bonds and guarantees	4,328	1,203,072	475	4,380	14,953	22,840	45,592	3,903	63,165	220,444	18,627	30,213	1,631,992
- Letters of credits	4,636	1,071	-	8,698	374	-	1,424	2,269	93,425	149,897	256	-	262,050
- Loan Commitments	-	-	-	-	-	-	-	-	-	23,711	-	-	23,711
<b>Total commitments and guarantees</b>	<b>8,964</b>	<b>1,204,143</b>	<b>475</b>	<b>13,078</b>	<b>15,327</b>	<b>22,840</b>	<b>47,016</b>	<b>6,172</b>	<b>156,590</b>	<b>394,052</b>	<b>18,883</b>	<b>30,213</b>	<b>1,917,753</b>

#### 4 FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.2 Credit risk - Continued

##### Credit concentration - Industry - Continued

The following table analyses the Bank's credit exposure at carrying amounts (without taking into account any collateral held or other credit support), as categorised by the industry sectors of the Banks counterparties. The amounts stated are net of impairment allowances.

Bank	Agriculture	Construction and Real Estate	Education	Finance and Insurance	General	General Commerce	Govt-ments	Information and Communication	Manufacturing	Oil and Gas	Power and Energy	Transportation and Storage	Total
<i>In millions of Nigerian Naira</i>													
<b>December 31, 2024</b>													
<b>Financial assets</b>													
Cash and bank balances:													
- Current balances with banks	-	-	-	2,534,636	-	-	-	-	-	-	-	-	2,534,636
- Unrestricted balances with Central Banks	-	-	-	7	-	-	-	-	-	-	-	-	7
- Money market placements	-	-	-	517,520	-	-	-	-	-	-	-	-	517,520
- Restricted balances with central banks	-	-	-	3,589,647	-	-	-	-	-	-	-	-	3,589,647
Assets under management	-	-	-	15,175	-	-	-	-	-	-	-	-	15,175
<b>Financial assets at FVTPL:</b>													
- Treasury bills	-	-	-	-	-	-	18,016	-	-	-	-	-	18,016
- Government bonds	-	-	-	-	-	-	2	-	-	-	-	-	2
<b>Derivative assets</b>													
- 188,583	-	-	-	188,583	-	-	-	-	-	-	-	-	188,583
<b>Loans and advances to banks</b>													
- 290,941	-	-	-	290,941	-	-	-	-	-	-	-	-	290,941
<b>Loans and advances to customers:</b>													
Individuals													
- Overdrafts	-	-	-	-	15,885	-	-	-	-	-	-	-	15,885
- Term loans	-	-	-	-	61,435	-	-	-	-	-	-	-	61,435
Corporates													
- Overdrafts	6,966	1,982	543	101,708	10,624	19,810	7,254	9,751	44,211	29,889	66,745	196	299,679
- Term loans	37,014	282,250	742	498,774	317,753	626,796	302,884	92,778	345,146	774,838	258,638	-	3,537,613
- Others	-	-	-	-	-	5,921	-	-	-	-	-	-	5,921
<b>Investment securities:</b>													
At amortised cost													
- Bonds	-	-	-	-	-	-	462,964	-	-	-	-	-	462,964
At FVOCI													
- Treasury bills	-	-	-	-	-	-	2,107,442	-	-	-	-	-	2,107,442
- Promissory notes	-	-	-	-	-	-	10,266	-	-	-	-	-	10,266
- Bonds	-	-	-	-	-	-	1,523,095	-	-	-	-	-	1,523,095
Other assets	-	-	-	76,138	861,982	-	-	-	-	-	-	-	938,120
<b>Total financial assets</b>	<b>43,980</b>	<b>284,232</b>	<b>1,285</b>	<b>7,813,129</b>	<b>1,267,679</b>	<b>652,527</b>	<b>4,431,923</b>	<b>102,529</b>	<b>389,357</b>	<b>804,727</b>	<b>325,383</b>	<b>196</b>	<b>16,116,947</b>
<b>Commitments and guarantees</b>													
- Performance bonds and guarantees	3,129	649,100	475	-	14,927	22,840	449	1,028	11,273	153,700	15,911	399	873,231
- Letters of credits	-	-	-	-	-	-	-	-	-	105,621	-	-	105,621
- Loan Commitments	-	-	-	-	-	-	-	-	-	15,006	-	-	15,006
<b>Total commitments and guarantees</b>	<b>3,129</b>	<b>649,100</b>	<b>475</b>	<b>-</b>	<b>14,927</b>	<b>22,840</b>	<b>449</b>	<b>1,028</b>	<b>11,273</b>	<b>274,327</b>	<b>15,911</b>	<b>399</b>	<b>993,858</b>

**4 FINANCIAL RISK MANAGEMENT - CONTINUED**  
**Credit concentration - Industry - Continued**

Group	Agriculture	Construction and Real Estate	Education	Finance and Insurance	General	General Commerce	Governments	Information and Communication	Manufacturing	Oil and Gas	Power and Energy	Transportation and Storage	Total
<i>In millions of Nigerian Naira</i>													
<b>December 31, 2023</b>													
<b>Cash and bank balances:</b>													
- Current balances with banks	-	-	-	2,081,261	-	-	-	-	-	-	-	-	2,081,261
- Unrestricted balances with Central Banks	-	-	-	697,528	-	-	-	-	-	-	-	-	697,528
- Money market placements	-	-	-	429,915	-	-	-	-	-	-	-	-	429,915
- Restricted balances with central banks	-	-	-	2,686,563	-	-	-	-	-	-	-	-	2,686,563
<b>Assets under management</b>	-	-	-	14,026	-	-	-	-	-	-	-	-	14,026
<b>Financial assets at FVTPL:</b>													
- Treasury bills	-	-	-	-	-	-	525	-	-	-	-	-	525
<b>- Government bonds</b>	-	-	-	-	-	-	33,324	-	-	-	-	-	33,324
<b>Derivative assets</b>	-	-	-	498,824	-	-	-	-	-	-	-	-	498,824
<b>Loans and advances to banks</b>	-	-	-	320,732	-	-	-	-	-	-	-	-	320,732
Loans and advances to customers:													
Individuals													
- Overdrafts	-	-	-	-	21,162	-	-	-	-	-	-	-	21,162
- Term loans	-	-	-	-	334,058	-	-	-	-	-	-	-	334,058
Corporates													
- Overdrafts	138,178	66,039	5,343	50,084	26,201	308,355	63,696	59,155	189,078	114,609	28,568	19,804	1,069,110
- Term loans	79,426	422,886	6,362	278,353	250,559	275,045	441,850	321,387	473,325	967,333	229,772	45,889	3,792,187
<b>- Others</b>	-	-	-	-	-	12,331	-	-	-	-	-	-	12,331
Investment securities:													-
At Amortised cost													
- Treasury bills	-	-	-	-	-	-	1,821,121	-	-	-	-	-	1,821,121
- Bonds	-	-	-	14,726	-	-	2,479,109	-	-	-	-	-	2,493,835
At FVOCI													
- Treasury bills	-	-	-	-	-	-	1,850,215	-	-	-	-	-	1,850,215
- Bonds	-	-	-	-	-	-	945,238	-	-	-	-	-	945,238
- Promissory notes	-	-	-	-	-	-	9,400	-	-	-	-	-	9,400
Other assets	-	-	-	576,146	144,167	-	-	-	-	-	-	-	720,313
<b>Total financial assets</b>	<b>217,604</b>	<b>488,925</b>	<b>11,705</b>	<b>7,648,158</b>	<b>776,147</b>	<b>595,731</b>	<b>7,644,478</b>	<b>380,542</b>	<b>662,403</b>	<b>1,081,942</b>	<b>258,340</b>	<b>65,693</b>	<b>19,831,668</b>
<b>Commitments and guarantees</b>													
- Performance bonds and guarantees	5,141	752,124	200	1,624	266,325	144,129	-	12,125	59,580	121,464	142,637	25,066	1,530,415
- Letters of credits	1,085	9,340	-	698	3,172	421,237	-	37,364	60,692	688,042	31,066	-	1,252,696
- Loan commitments	-	-	-	-	-	-	-	-	-	79,766	-	-	79,766
<b>Total commitments and guarantees</b>	<b>6,226</b>	<b>761,464</b>	<b>200</b>	<b>2,322</b>	<b>269,497</b>	<b>565,366</b>	<b>-</b>	<b>49,489</b>	<b>120,272</b>	<b>889,272</b>	<b>173,703</b>	<b>25,066</b>	<b>2,862,877</b>



**4 FINANCIAL RISK MANAGEMENT - CONTINUED**  
**Credit Concentration - Industry - Continued**

Bank	Agriculture	Construction and Real Estate	Education	Finance and Insurance	General Commerce	General Commerce	Governments	Information and Communication	Manufacturing	Oil and Gas	Power and Energy	Transportation and Storage	Total
<i>In millions of Nigerian Naira</i>													
<b>December 31, 2023</b>													
<b>Financial assets</b>													
- Cash and bank balances:													
- Current balances with banks	-	-	-	1,763,642	-	-	-	-	-	-	-	-	1,763,642
- Unrestricted balances with Central Banks	-	-	-	230,732	-	-	-	-	-	-	-	-	230,732
- Money market placements	-	-	-	410,471	-	-	-	-	-	-	-	-	410,471
- Restricted balances with central banks	-	-	-	2,585,578	-	-	-	-	-	-	-	-	2,585,578
<b>Assets under management</b>	-	-	-	14,026	-	-	-	-	-	-	-	-	14,026
<b>Financial assets at FVTPL:</b>													
- Treasury bills	-	-	-	-	-	-	525	-	-	-	-	-	525
- Government bonds	-	-	-	-	-	-	9	-	-	-	-	-	9
- Derivative assets	-	-	-	498,824	-	-	-	-	-	-	-	-	498,824
- Loans and advances to banks	-	-	-	147,547	-	-	-	-	-	-	-	-	147,547
<b>Loans and advances to customers:</b>													
Individuals													
- Overdrafts	-	-	-	-	6,336	-	-	-	-	-	-	-	6,336
- Term loans	-	-	-	-	50,672	-	-	-	-	-	-	-	50,672
Corporates													
- Overdrafts	20,401	8,251	250	35,638	23,035	145,856	29,009	32,323	135,309	38,386	628	3,678	472,764
- Term loans	19,003	243,735	3,447	257,445	243,835	285,613	290,003	238,118	360,460	648,201	184,765	3,645	2,778,270
- Others	-	-	-	-	-	12,331	-	-	-	-	-	-	12,331
<b>Investment securities:</b>													
At Amortised cost													
- Bonds	-	-	-	107,158	-	-	67,548	-	-	-	-	-	174,706
At FVOCI													
- Treasury bills	-	-	-	-	-	-	1,590,294	-	-	-	-	-	1,590,294
- Promissory notes	-	-	-	-	-	-	9,400	-	-	-	-	-	9,400
- Bonds	-	-	-	-	-	-	832,642	-	-	-	-	-	832,642
Other assets	-	-	-	27,635	561,493	-	-	-	-	-	-	-	589,128
<b>Total financial assets</b>	<b>39,404</b>	<b>251,986</b>	<b>3,697</b>	<b>6,078,696</b>	<b>885,371</b>	<b>443,800</b>	<b>2,819,430</b>	<b>270,441</b>	<b>495,769</b>	<b>686,587</b>	<b>185,393</b>	<b>7,323</b>	<b>12,167,897</b>
<b>Commitments and guarantees</b>													
- Performance bonds and guarantees	895	281,088	200	-	190,559	34,637	-	1,040	3,064	101,803	85,836	4,978	704,100
- Letters of credits	1,085	41,30	-	698	3,172	82,235	-	28,396	50,295	37,046	193	-	210,410
- Loan commitments	-	-	-	-	-	-	-	-	-	46,453	-	-	46,453
<b>Total commitments and guarantees</b>	<b>1,980</b>	<b>285,218</b>	<b>200</b>	<b>698</b>	<b>193,731</b>	<b>116,872</b>	<b>-</b>	<b>29,436</b>	<b>53,359</b>	<b>185,302</b>	<b>86,029</b>	<b>4,978</b>	<b>960,964</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 4 FINANCIAL RISK MANAGEMENT - CONTINUED

#### 4.2 Credit risk - Continued

##### (c) Credit Quality

The Group manages the credit quality of its financial assets using internal credit ratings. It is the Group's policy to maintain accurate and consistent risk ratings across the credit portfolio. This facilitates focused management of the applicable risks and the comparison of credit exposures across all lines of business, geographic regions and products. The rating system is supported by a variety of financial analytics, combined with processed market information to provide the main inputs for the measurement of counterparty risk.

All internal risk ratings are tailored to the various categories and are derived in accordance with the Group's rating policy. The attributable risk ratings are assessed and updated regularly.

The credit quality of the Group's loans and advances are categorized as follows:

##### **Stage 1 Loans and Advances:**

These are loans and advances that have not deteriorated significantly in credit quality since initial recognition or that have low credit risk (where the optional simplification is applied) at the reporting date.

##### **Stage 2 Loans and Advances:**

These are loans and advances that have deteriorated significantly in credit quality since initial recognition but do not have objective evidence of a credit loss event.

##### **Stage 3 Loans and Advances:**

These are loans and advances that have objective evidence of a credit loss event. Stage 3 allocation is driven by either the identification of credit impairment or an exposure being classified as defaulted.

##### **Impaired loans and securities**

Impaired loans and securities are loans and securities for which the Group determines that it is probable that it will be unable to collect all principal and interest due according to the contractual terms of the loan / securities agreement(s). These are loans and securities specifically impaired.

##### **Loans with renegotiated terms**

The contractual terms of a loan may be modified for a number of reasons including changing market conditions, customer retention and other factors not related to a current or potential credit deterioration of the customer. The Group renegotiates loans to customers to maximise collection opportunities and minimise the risk of default. The revised terms of renegotiated facilities usually include extended maturity, changing timing of interest payments and amendments to the terms of the loan agreement. As at 31 December 2024, the carrying amount of loans with renegotiated terms was N99.55 billion (December 2023 : N73.30 billion). There are no other financial assets with renegotiated terms as at 31 December 2024 (December 2023: nil).

##### **Impairment assessment under IFRS**

The Group assesses its impairment for the purpose of IFRS reporting using the 'forward-looking' Expected Credit Loss (ECL) model in line with provisions of IFRS 9 - Financial Instrument.

The Group records an allowance for expected losses for all loans and other debt financial assets not held at FVPL, together with loan commitments and financial guarantee contracts. The allowance is based on the expected credit losses associated with the probability of default in the next twelve months unless there has been a significant increase in credit risk since origination, in which case, the allowance is based on the probability of default over the life of the asset.

The measurement of expected credit losses is based on the product of the instrument's probability of default (PD), loss given default (LGD), and exposure at default (EAD), discounted to the reporting date using the effective interest rate.

The ECL model has three stages. The Group recognises a 12-month expected loss allowance on initial recognition (stage 1) and a lifetime expected loss allowance when there has been a significant increase in credit risk since initial recognition (stage 2). Stage 3 requires objective evidence that an asset is credit-impaired and then a lifetime expected loss allowance is recognised.

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

#### 4.2 Credit Quality - Continued

(i) The table below shows the credit quality by class of asset for all financial assets exposed to credit risk.

December 31, 2024	Group					Bank				
In millions of Nigerian Naira	Stage 1 - 12-month ECL	Stage 2 - Lifetime ECL	Stage 3 - Lifetime ECL	POCI	Total	Stage 1 - 12-month ECL	Stage 2 - Lifetime ECL	Stage 3 - Lifetime ECL	POCI	Total
<b>Cash and bank balances:</b>										
- Current balances with banks	2,553,448	-	-	-	2,553,448	2,534,636	-	-	-	2,534,636
- Unrestricted balances with Central Banks	958,127	-	-	-	958,127	7	-	-	-	7
- Money market placements	429,582	-	-	-	429,582	517,520	-	-	-	517,520
- Restricted balances with central banks	3,929,953	-	-	-	3,929,953	3,589,646	-	-	-	3,589,646
Assets under management	15,175	-	-	-	15,175	15,175	-	-	-	15,175
Financial assets at FVTPL:										
- Treasury bills	18,016	-	-	-	18,016	18,016	-	-	-	18,016
- Government bonds	82,671	-	-	-	82,671	2	-	-	-	2
Derivative assets	188,583	-	-	-	188,583	188,583	-	-	-	188,583
Loans and advances to banks	570,958	-	-	-	570,958	294,126	-	-	-	294,126
Loans and advances to customers										
Individuals										
- Overdrafts	17,855	9,125	50,770	-	77,750	14,989	-	3,163	-	18,152
- Term loans	502,680	12,177	20,830	-	535,687	69,180	68	721	-	69,969
Corporates	-	-	-	-	-	-	-	-	-	-
- Overdrafts	722,633	151,424	247,612	-	1,121,669	225,867	75,128	44,306	-	345,301
- Term loans	4,489,256	926,548	118,414	-	5,534,218	2,832,647	729,351	55,008	-	3,617,006
- Others	6,019	-	-	-	6,019	6,019	-	-	-	6,019
Investment securities:										
At Amortised Cost										
- Treasury bills	4,107,346	-	-	-	4,107,346	-	-	-	-	-
- Bonds	3,550,496	-	-	31,010	3,581,506	467,307	-	-	-	467,307
At FVOCI										
- Treasury bills	2,767,735	-	-	-	2,767,735	2,107,442	-	-	-	2,107,442
- Bonds	1,633,060	-	-	23,702	1,656,762	1,499,393	-	-	23,702	1,523,095
- Promissory notes	12,196	-	-	-	12,196	10,266	-	-	-	10,266
Other assets	1,150,968	-	47,953	-	1,198,921	938,120	-	44,836	-	982,956
Gross financial assets	<b>27,706,757</b>	<b>1,099,274</b>	<b>485,579</b>	<b>54,712</b>	<b>29,346,322</b>	<b>15,328,942</b>	<b>804,547</b>	<b>148,034</b>	<b>23,702</b>	<b>16,305,224</b>
Allowance for impairment on financial assets is as follows:										
<b>Allowance for credit losses</b>										
Loans and advances to customers										
- Individuals	17,464	3,897	19,300	-	40,661	8,177	14	2,610	-	10,801
- Corporates	80,313	22,459	177,366	-	280,138	17,274	14,189	93,650	-	125,113
Loans and advances to banks	14,886	-	-	-	14,886	3,185	-	-	-	3,185
	<b>112,663</b>	<b>26,356</b>	<b>196,666</b>	<b>-</b>	<b>335,685</b>	<b>28,636</b>	<b>14,203</b>	<b>96,260</b>	<b>-</b>	<b>139,099</b>
<b>Allowance for impairment</b>										
Other assets	47,953	-	-	-	47,953	44,836	-	-	-	44,836
Investment securities	96,453	-	-	-	96,453	4,343	-	-	-	4,343
	<b>144,406</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>144,406</b>	<b>49,179</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>49,179</b>
<b>Total impairment allowance on financial assets</b>	<b>257,069</b>	<b>26,356</b>	<b>196,666</b>	<b>-</b>	<b>480,091</b>	<b>77,815</b>	<b>14,203</b>	<b>96,260</b>	<b>-</b>	<b>188,278</b>
<b>Net amount</b>	<b>27,449,688</b>	<b>1,072,918</b>	<b>288,913</b>	<b>54,712</b>	<b>28,866,231</b>	<b>15,251,127</b>	<b>790,344</b>	<b>51,774</b>	<b>23,702</b>	<b>16,116,946</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

#### 4.2 Credit Quality - Continued

December 31, 2023	Group					Bank				
In millions of Nigerian Naira	Stage 1 - 12-month ECL	Stage 2 - Lifetime ECL	Stage 3 - Life- time ECL	POCI	Total	Stage 1 - 12-month ECL	Stage 2 - Life- time ECL	Stage 3 - Life- time ECL	POCI	Total
<b>Cash and bank balances:</b>										
- Current balances with banks	2,081,261	-	-		2,081,261	1,763,642	-	-		1,763,642
- Unrestricted balances with Central Banks	697,528	-	-		697,528	230,732	-	-		230,732
- Money market placements	429,915	-	-		429,915	410,471	-	-		410,471
- Restricted balances with central banks	2,686,563	-	-		2,686,563	2,585,577	-	-		2,585,577
<b>Assets under management</b>	<b>14,026</b>				<b>14,026</b>	<b>14,026</b>				<b>14,026</b>
Financial assets at FVTPL:										
- Treasury bills	525	-	-		525	525	-	-		525
- Government bonds	33,324	-	-		33,324	9	-	-		9
<b>Derivative assets</b>	<b>498,824</b>				<b>498,824</b>	<b>498,824</b>				<b>498,824</b>
<b>Loans and advances to banks</b>	<b>323,915</b>				<b>323,915</b>	<b>150,606</b>				<b>150,606</b>
<b>Loans and advances to customers</b>										
Individuals										
- Overdrafts	3,796	4,264	33,182		41,242	1,779	-	9,283		11,062
- Term loans	333,474	12,006	8,988		354,468	64,990	404	2,646		68,040
Corporates										
- Overdrafts	683,463	259,839	216,126		1,159,428	363,138	48,105	72,461		483,704
- Term loans	3,272,829	548,884	80,530		3,902,243	2,321,129	492,435	60,902		2,874,466
- Others	12,883	-	-		12,883	12,883	-	-		12,883
<b>Investment securities:</b>										
At Amortised Cost										
- Treasury bills	1,686,899	-	134,222		1,821,121	-	-	-		-
- Bonds	2,366,241	-	192,944		2,559,185	181,908	-	-		181,908
At FVOCI										
- Treasury bills	1,850,215	-	-		1,850,215	1,590,294	-	-		1,590,294
- Bonds	946,163	-	-		946,163	832,642	-	-		832,642
- Promissory notes	9,400	-	-		9,400	9,400	-	-		9,400
<b>Other assets</b>	<b>720,311</b>		<b>28,945</b>		<b>749,256</b>	<b>589,128</b>		<b>22,733</b>		<b>611,861</b>
<b>Gross financial assets</b>	<b>18,651,555</b>	<b>824,993</b>	<b>694,937</b>		<b>20,171,485</b>	<b>11,621,703</b>	<b>540,944</b>	<b>168,025</b>		<b>12,330,672</b>
Allowance for impairment on financial assets is as follows:										
<b>Allowance for credit losses</b>										
Loans and advances to customers										
- Individuals	21,923	1,511	17,056		40,490	14,907	26	7,161		22,094
- Corporates	123,075	15,715	62,136		200,926	72,445	14,291	20,952		107,688
Loans and advances to banks	3,183	-	-		3,183	3,059	-	-		3,059
	<b>148,181</b>	<b>17,226</b>	<b>79,192</b>		<b>244,599</b>	<b>90,411</b>	<b>14,317</b>	<b>28,113</b>		<b>132,841</b>
<b>Allowance for impairment</b>										
Other assets	28,945	-	-		28,945	22,733	-	-		22,733
Investment securities	65,350	-	-		65,350	7,202	-	-		7,202
	<b>94,295</b>	<b>-</b>	<b>-</b>		<b>94,295</b>	<b>29,935</b>	<b>-</b>	<b>-</b>		<b>29,935</b>
<b>Total impairment allowance on financial assets</b>	<b>242,476</b>	<b>17,226</b>	<b>79,192</b>		<b>338,894</b>	<b>120,346</b>	<b>14,317</b>	<b>28,113</b>		<b>162,776</b>
<b>Net amount</b>	<b>18,409,079</b>	<b>807,767</b>	<b>615,745</b>		<b>19,832,591</b>	<b>11,501,357</b>	<b>526,627</b>	<b>139,912</b>		<b>12,167,896</b>

#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.2 Credit Quality - Continued

(ii) The internal credit rating of financial assets that are classified as Stage 1 at the reporting date is as follows:

<b>Group</b>								
<b>December 31, 2024</b>								
<i>In millions of Nigerian Naira</i>	<b>Very Low risk</b>	<b>Low risk</b>	<b>Acceptable risk</b>	<b>Moderately High risk</b>	<b>Unrated</b>	<b>Gross Amount</b>	<b>Allowance for credit losses</b>	<b>Carrying amount</b>
Cash and bank balances:								
- Current balances with banks	-	2,553,448	-	-	-	2,553,448	-	2,553,448
- Unrestricted balances with Central Banks	958,127	-	-	-	-	958,127	-	958,127
- Money market placements	-	429,582	-	-	-	429,582	-	429,582
- Restricted balances with central banks	3,929,953	-	-	-	-	3,929,953	-	3,929,953
Assets under management	-	15,175	-	-	-	15,175	-	15,175
Financial assets at FVTPL:								
- Treasury bills	18,016	-	-	-	-	18,016	-	18,016
- Government bonds	82,671	-	-	-	-	82,671	-	82,671
Derivative assets	188,583	-	-	-	-	188,583	-	188,583
Loans and advances to banks	-	27,423	543,535	-	-	570,958	(14,886)	556,072
Loans and advances to customers								
Individuals								
- Overdrafts	-	-	17,855	-	-	17,855	(2,167)	15,688
- Term loans	-	-	502,680	-	-	502,680	(15,297)	487,383
Corporates								
- Overdrafts	12,358	107,589	602,686	-	-	722,633	(4,403)	718,230
- Term loans	294,732	385,139	3,809,385	-	-	4,489,256	(75,812)	4,413,444
- Others	-	-	6,019	-	-	6,019	(98)	5,921
Investment securities:								
At Amortised Cost								
- Treasury bills	4,107,346	-	-	-	-	4,107,346	-	4,107,346
- Bonds	3,464,815	30,969	-	54,712	-	3,550,496	(96,453)	3,454,043
At FVOCI								
- Treasury bills	2,767,735	-	-	-	-	2,767,735	-	2,767,735
- Bonds	1,633,060	-	-	-	-	1,633,060	-	1,633,060
- Promissory notes	12,196	-	-	-	-	12,196	-	12,196
Other assets	-	-	-	-	1,150,968	1,150,968	(47,953)	1,103,015
	<b>17,469,592</b>	<b>3,549,325</b>	<b>5,482,160</b>	<b>54,712</b>	<b>1,150,968</b>	<b>27,706,757</b>	<b>(257,069)</b>	<b>27,449,687</b>

For the year ended 31 December 2024

#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.2 Credit Quality - Continued

(ii) The internal credit rating of financial assets that are classified as Stage 1 at the reporting date is as follows:

###### Group

December 31, 2023

<i>In millions of Nigerian Naira</i>	Very Low risk	Low risk	Acceptable risk	Moderately High risk	Unrated	Gross Amount	Allowance for credit losses	Carrying amount
Cash and bank balances:								
- Current balances with banks	-	2,081,261	-	-	-	2,081,261	-	2,081,261
- Unrestricted balances with Central Banks	697,528	-	-	-	-	697,528	-	697,528
- Money market placements	-	429,915	-	-	-	429,915	-	429,915
- Restricted balances with central banks	2,687,115	-	-	-	-	2,686,563	-	2,686,563
Assets under management	-	14,026	-	-	-	14,026	-	14,026
Financial assets at FVTPL:								
- Treasury bills	525	-	-	-	-	525	-	525
- Government bonds	33,324	-	-	-	-	33,324	-	33,324
Derivative assets	498,824	-	-	-	-	498,824	-	498,824
Loans and advances to banks	-	11,758	312,157	-	-	323,915	(3,183)	320,732
Loans and advances to customers						-		
Individuals						-		
- Overdrafts	-	-	3,796	-	-	3,796	(2,113)	1,683
- Term loans	-	-	333,474	-	-	333,474	(19,810)	313,664
Corporates								
- Overdrafts	14,994	90,515	577,954	-	-	683,463	(51,104)	632,359
- Term loans	69,812	54,931	3,148,086	-	-	3,272,829	(71,419)	3,201,410
- Others	-	-	12,883	-	-	12,883	(552)	12,331
Investment securities:								
At Amortised Cost								
- Treasury bills	1,686,899	-	-	-	-	1,686,899	-	1,686,899
- Bonds	2,345,043	19,969	1,229	-	-	2,366,241	(65,350)	2,300,891
At FVOCI								
- Treasury bills	1,850,215	-	-	-	-	1,850,215	-	1,850,215
- Bonds	946,163	-	-	-	-	946,163	-	946,163
- Promissory notes	9,400	-	-	-	-	9,400	-	9,400
<b>Other assets</b>	-	-	-	-	<b>720,311</b>	<b>720,311</b>	<b>(28,945)</b>	<b>691,366</b>
	<b>10,839,842</b>	<b>2,702,375</b>	<b>4,389,579</b>	<b>-</b>	<b>720,311</b>	<b>18,651,555</b>	<b>(242,476)</b>	<b>18,409,079</b>

#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.2 Credit Quality - Continued

###### Bank

December 31, 2024

*In millions of Nigerian Naira*

	Very Low risk	Low risk	Acceptable risk	Moderately High risk	Unrated	Gross Amount	Allowance for credit losses	Carrying amount
Cash and bank balances:								
- Current balances with banks	-	2,534,636	-	-	-	2,534,636	-	2,534,636
- Unrestricted balances with Central Banks	7	-	-	-	-	7	-	7
- Money market placements	-	517,520	-	-	-	517,520	-	517,520
- Restricted balances with central banks	3,589,646	-	-	-	-	3,589,646	-	3,589,646
Assets under management	-	15,175	-	-	-	15,175	-	15,175
Financial assets at FVTPL:								-
- Treasury bills	18,016	-	-	-	-	18,016	-	18,016
- Government bonds	2	-	-	-	-	2	-	2
Derivative assets	188,583	-	-	-	-	188,583	-	188,583
Loans and advances to banks	-	15,665	278,461	-	-	294,126	(3,185)	290,941
Loans and advances to customers								
Individuals								
- Overdrafts	-	-	14,989	-	-	14,989	(104)	14,885
- Term loans	-	-	69,180	-	-	69,180	(8,073)	61,107
Corporates								-
- Overdrafts	4,481	17,605	203,781	-	-	225,867	(1,022)	224,845
- Term loans	202,820	275,681	2,354,146	-	-	2,832,647	(16,154)	2,816,493
- Others	-	-	6,019	-	-	6,019	(98)	5,921
Investment securities:								-
At Amortised Cost								-
- Treasury bills	-	-	-	-	-	-	-	-
- Bonds	436,338	30,969	-	-	-	467,307	(4,343)	462,964
At FVOCI								-
- Treasury bills	2,107,442	-	-	-	-	2,107,442	-	2,107,442
- Bonds	1,475,691	-	-	23,702	-	1,499,393	-	1,499,393
- Promissory notes	10,266	-	-	-	-	10,266	-	10,266
Other assets	-	-	-	-	938,120	938,120	(44,836)	893,284
	<b>8,033,292</b>	<b>3,407,251</b>	<b>2,926,576</b>	<b>23,702</b>	<b>938,120</b>	<b>15,328,942</b>	<b>(77,815)</b>	<b>15,251,126</b>



#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.2 Credit Quality - Continued

###### Bank

December 31, 2023

In millions of Nigerian Naira

	Very Low risk	Low risk	Acceptable risk	Moderately High risk	Unrated	Gross Amount	Allowance for credit losses	Carrying amount
Cash and bank balances:								
- Current balances with banks	-	1,763,642	-	-	-	1,763,642	-	1,763,642
- Unrestricted balances with Central Banks	230,732	-	-	-	-	230,732	-	230,732
- Money market placements	-	410,471	-	-	-	410,471	-	410,471
- Restricted balances with central banks	2,586,129	-	-	-	-	2,586,680	-	2,586,680
Assets under management	-	14,026	-	-	-	12,923	-	12,923
Financial assets at FVTPL:								
- Treasury bills	525	-	-	-	-	525	-	525
- Government bonds	9	-	-	-	-	9	-	9
Derivative assets	498,824	-	-	-	-	498,824	-	498,824
Loans and advances to banks	-	150,606	-	-	-	150,606	(3,059)	147,547
Loans and advances to customers								
Individuals								
- Overdrafts	-	-	11,062	-	-	1,779	(95)	1,684
- Term loans	-	-	68,040	-	-	64,990	(14,812)	50,178
Corporates								
- Overdrafts	-	84,402	399,302	-	-	363,138	(2,627)	360,511
- Term loans	49,324	27,269	2,797,873	-	-	2,321,129	(69,266)	2,251,863
- Others	-	-	12,883	-	-	12,883	(552)	12,331
Investment securities:								
At Amortised Cost								
- Treasury bills	-	-	-	-	-	-	-	-
- Bonds	160,710	19,969	1,229	-	-	181,908	(7,202)	174,706
At FVOCI								
- Treasury bills	1,590,294	-	-	-	-	1,590,294	-	1,590,294
- Bonds	832,642	-	-	-	-	832,642	-	832,642
- Promissory notes	9,400	-	-	-	-	9,400	-	9,400
Other assets	-	-	-	-	589,128	589,128	(22,733)	566,395
	<b>5,958,589</b>	<b>2,470,385</b>	<b>3,290,390</b>	<b>-</b>	<b>589,128</b>	<b>11,621,703</b>	<b>(120,346)</b>	<b>11,501,357</b>

#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.2 Credit Quality - Continued

###### (d) Statement of Prudential Adjustments

Provisions under prudential guidelines are determined using the time based provisioning prescribed by the Revised Central Bank of Nigeria (CBN) Prudential Guidelines and the Central Banks of the foreign subsidiaries' regulations. This is at variance with the expected credit loss model required by IFRS under IFRS 9. As a result of the differences in the methodology/provision, there will be variances in the impairments allowances required under the two methodologies.

Paragraph 12.4 of the revised Prudential Guidelines for Deposit Money Banks in Nigeria stipulates that Banks would be required to make provisions for loans as prescribed in the relevant IFRS Standards when IFRS is adopted.

However, Banks would be required to comply with the following:

Provisions for loans recognized in the profit and loss account should be determined based on the requirements of IFRS. However, the IFRS provision should be compared with provisions determined under prudential guidelines and the expected impact/changes in general reserves should be treated as follows:

- Prudential Provisions is greater than IFRS provisions; the excess provision resulting therefrom should be transferred from the general reserve account to a "regulatory risk reserve".
- Prudential Provisions is less than IFRS provisions; IFRS determined provision is charged to the statement of comprehensive income. The cumulative balance in the regulatory risk reserve is thereafter reversed to the general reserve account.

As at 31 December 2024, the difference between the Prudential provision and IFRS impairment was ₦50.611 billion for the Group (December 2023: ₦18.146 billion) and ₦241.560 billion for the Bank (December 2023: ₦164.346 billion). As the IFRS impairment is more than the prudential provision, this requires no transfer to/from retained earnings to regulatory credit risk reserve at the Group but a transfer of ₦77.214 billion was made to regulatory credit risk reserve from retained earnings at the Bank, as disclosed in the statement of changes in equity. These amounts represent the difference between provisions for credit and other known losses as determined under the Prudential Guidelines issued by the Central Bank of Nigeria (CBN) and the Host Central Banks of foreign subsidiaries, and impairment reserve as determined in line with IFRS 9 as at year end.

*In millions of Nigerian Naira*

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Total impairment based on IFRS	483,311	344,672	191,499	168,555
Total impairment based on Prudential Guidelines	432,038	362,818	433,059	332,902
Regulatory credit risk reserve (required)	51,273	(18,146)	(241,560)	(164,346)
Regulatory credit risk reserve (opening)	(18,146)	(52,645)	(164,346)	(54,265)
<b>Transfer (to)/from regulatory risk reserve</b>	<b>-</b>	<b>34,499</b>	<b>(77,214)</b>	<b>(110,081)</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 4 FINANCIAL RISK MANAGEMENT - CONTINUED

#### 4.2 Credit risk - Continued

##### (e) Credit Collateral

The Group holds collateral against loans and advances to customers in the form of mortgage interests over property, other registered securities over assets, and guarantees. Estimates of fair value are based on the value of collateral assessed at the time of borrowing and updated periodically. Collateral generally is not held over loans and advances to banks except when securities are held as part of reverse repurchase and securities borrowing activity. Collateral is usually also not held against investment securities.

Irrespective of how well a credit proposal is structured, a second way out in form of adequate collateral coverage for all loans is a major requirement in order to protect the bank from incurring loan losses due to unforeseen events resulting from deterioration of the quality of a loan.

Consequently, the Group issues appropriate guidelines for acceptability of loan collateral from time to time, and during the period, there were no changes in the Group's collateral policies that would warrant any change in collateral quality. These articulate acceptable collateral in respect of each credit product including description, required documentation for perfection of collateral and minimum realizable value.

All items pledged as security for loan facilities are insured with the Bank noted as the first loss payee.

Some of the collaterals acceptable to the Bank under appropriate documentations are briefly described as follows:

##### 1. Cash

Cash is the most liquid and readily realizable form of security and the most acceptable to the Bank. Furthermore, cash pledged must be in the same currency as the credit and also in the possession of the Bank either in savings or a deposit account.

##### 2. Treasury bills/certificates

Treasury bills/certificates are acceptable as bank security provided the instruments are purchased through the Bank and have been properly assigned to the bank. Since payments are channelled through the Bank on due dates, realization of the security is relatively easy.

##### 3. Stock and shares

Stocks and shares of reputable quoted companies are acceptable collateral securities. Unquoted shares are usually not acceptable as collaterals.

##### 4. Legal Mortgage

The Bank takes and perfects its interest in acceptable property that are transferred by the obligor as collateral for loan, such that in case of any default by the obligor, the Bank would not require a court order before realizing the security. Location restrictions are however specified in respect of landed property.

##### 5. Debenture

The Bank accepts to take a charge on both current and non-current assets of a borrower by a debenture which is a written acknowledgement of indebtedness by a company usually given under its seal and also sets out the terms for repayment of interest and principal of the credit. A debenture is executed by an obligor in favour of the Bank and it gives a specific or general charge on the company's assets, both present and future.

##### 6. Life Insurance Policies

Generally, life policy with a reputable insurance company approved by the Bank and free of restrictions adverse to the Bank's interest is an acceptable security for loan. This could be an endowment policy or whole life policy though the Bank prefers the endowment policy.

##### 7. Guarantees

The Bank accepts guarantees from well rated banks as well as acceptable parties (guarantors) as additional comfort and security for loans. A guarantee is a written promise by one person called the guarantor or surety to be answerable for the debt, default or miscarriage of another person called principal debtor.

UBA also accepts unconditional insurance credit and performance bonds of first class insurance companies and also the guarantee of the Federal and State Governments. Other guarantees must however be supported by tangible assets for them to become valid for lending.

#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.2 Credit risk - Continued

##### (e) Credit Collateral - Continued

An estimate of the fair value of collateral and other security enhancements held against loans and advances to customers is shown below:

*In millions of Nigerian Naira*

##### Loans to individuals

Against Stage 3 loans

Property

Others

Against Stage 2 loans

Property

Others

Against Stage 1 loans

Property

Others

##### Total for loans to individuals

##### Loans to corporates

Against Stage 3 loans

Property

Others

Against Stage 2 loans

Property

Others

Against Stage 1 loans

Property

Others

##### Total for loans to corporates

##### Total for loans and advances to customers

Details of collateral held against loans and advances and off-balance sheet exposures and their carrying amounts are shown below. The Group manages collaterals for loans and advances based on the nature of those collaterals.

**December 31, 2024**

*In millions of Nigerian Naira*

##### Loans and advances to banks

Secured against other collateral\*

Unsecured

##### Loans and advances to customers

Secured against real estate

Secured against cash

Secured against other collateral\*

Unsecured

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Against Stage 3 loans				
Property	-	-	-	-
Others	80,519	42,170	4,371	11,929
	80,519	42,170	4,371	11,929
Against Stage 2 loans				
Property	-	21	-	-
Others	23,430	16,271	12	405
	23,430	16,291	12	405
Against Stage 1 loans				
Property	2,472	2,703	2,018	727
Others	558,485	336,210	90,412	66,247
	560,957	338,913	92,430	66,974
<b>Total for loans to individuals</b>	<b>664,906</b>	<b>397,374</b>	<b>96,813</b>	<b>79,308</b>
Loans to corporates				
Against Stage 3 loans				
Property	351,656	170,369	73,176	110,431
Others	243,452	151,551	39,958	7,847
	<b>595,108</b>	<b>321,920</b>	<b>113,134</b>	<b>118,278</b>
Against Stage 2 loans				
Property	525,640	293,715	177,155	194,351
Others	1,241,079	612,500	923,161	387,866
	<b>1,766,719</b>	<b>906,215</b>	<b>1,100,316</b>	<b>582,217</b>
Against Stage 1 loans				
Property	1,463,271	758,249	802,185	403,377
Others	3,581,328	3,640,369	2,491,537	2,328,672
	5,044,599	4,398,618	3,293,722	2,732,049
<b>Total for loans to corporates</b>	<b>7,406,426</b>	<b>5,626,753</b>	<b>4,507,172</b>	<b>3,432,544</b>
<b>Total for loans and advances to customers</b>	<b>8,071,332</b>	<b>6,024,127</b>	<b>4,603,985</b>	<b>3,511,852</b>

	Group		Bank	
	Total Exposure	Value of Collateral	Total Exposure	Value of Collateral
Secured against other collateral*	493,266	602,977	188,583	244,135
Unsecured	62,806	-	102,358	-
	<b>556,072</b>	<b>602,977</b>	<b>290,941</b>	<b>244,135</b>
Loans and advances to customers				
Secured against real estate	1,450,062	2,343,039	629,183	1,054,534
Secured against cash	376,354	401,014	139,008	142,150
Secured against other collateral*	5,016,342	5,327,279	3,040,555	3,407,301
Unsecured	111,787	-	111,787	-
	<b>6,954,545</b>	<b>8,071,332</b>	<b>3,920,533</b>	<b>4,603,985</b>

\* Other collateral are mainly domiciliation of payments (sales, invoices, salaries, allowances and terminal benefits), lien on shipping documents, corporate guarantees and similar collaterals.

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

#### 4.2 Credit risk - Continued

##### (e) Credit Collateral - Continued

	Group		Bank	
December 31, 2024	Total Exposure	Value of Collateral	Total Exposure	Value of Collateral
<i>In millions of Nigerian Naira</i>				
<b>Off-balance sheet exposures</b>				
Secured against real estate	105,176	124,430	35,293	43,019
Secured against cash	458,004	470,681	246,263	255,703
Secured against other collateral*	1,357,757	1,535,831	636,190	680,125
	<b>1,917,753</b>	<b>2,130,942</b>	<b>993,858</b>	<b>978,847</b>
<b>31 December 2023</b>				
Loans and advances to banks				
Secured against other collateral*	292,270	749,183	119,085	201,679
Unsecured	28,462	-	28,462	-
	<b>320,732</b>	<b>749,183</b>	<b>147,547</b>	<b>101,679</b>
<b>Loans and advances to customers</b>				
Secured against real estate	837,348	530,168	622,371	708,887
Secured against cash	447,444	622,317	407,450	303,014
Secured against other collateral*	3,840,158	3,903,954	2,186,653	2,499,951
Unsecured	103,899	-	103,899	-
	<b>5,228,849</b>	<b>5,056,439</b>	<b>3,320,373</b>	<b>3,511,852</b>
<b>Off-balance sheet exposures</b>				
Secured against real estate	22,578	42,348	5,962	8,286
Secured against cash	262,860	319,045	200,710	306,624
Secured against other collateral*	2,577,439	2,798,998	754,292	987,651
	<b>2,862,877</b>	<b>3,160,391</b>	<b>960,964</b>	<b>1,302,561</b>

\* Other collateral are mainly domiciliation of payments (sales, invoices, salaries, allowances and terminal benefits), lien on shipping documents, corporate guarantees and similar collaterals.

Other financial assets comprising cash and bank balances (including balances with central banks), financial assets held for trading, investment securities and accounts receivable are not secured. The Group's investment in government securities and its cash and balances with central banks are not considered to require collaterals given their sovereign nature.

##### (f) Repossessed collateral

The repossessed collateral in the Group's books have been recognized as assets classified as held for sale in line with IFRS 5. See note 34. These assets were held as collateral against certain loans and have been used in offsetting the affected customers' outstanding obligations.

Details of collaterals realised during the year is as shown below:

	Loans and advances to customers			
	Group		Bank	
<i>In millions of Nigerian Naira</i>	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Property	12,457	5,939	680	1,704
	<b>12,457</b>	<b>5,939</b>	<b>680</b>	<b>1,704</b>

#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.3 Liquidity risk

###### (a) Overview

Liquidity risk arises in the general funding of the Group's activities and in the management of position. Liquidity risk is the risk that the Group does not have sufficient financial resources to meet maturing obligations or can only access these financial resources at excessive cost. Liquidity risk includes both the risk of being unable to fund assets at appropriate maturities and rates and the risk of being unable to liquidate an asset at a reasonable price and in an appropriate time frame. To limit this risk, management has arranged for diversified funding sources in addition to its core deposit base, and adopted a policy of managing assets with liquidity in mind and monitoring future cash flows and liquidity on a daily basis. The Group remains well funded with strong liquidity position.

###### (i) Liquidity Risk Management

In terms of measuring, managing and mitigating liquidity mismatches, UBA Group focuses on two types of liquidity risk, namely funding liquidity risk and market liquidity risk. Funding liquidity risk is the risk that UBA Group is unable to meet its payment obligations as they fall due. These payment obligations could emanate from depositor withdrawals or the inability to roll over maturing debt or meet contractual commitments to lend. Market liquidity risk is the risk that the group will be unable to sell assets without incurring an unacceptable loss, in order to generate cash required to meet payment obligations under a stress liquidity event. The Group manages its liquidity prudently in all geographical locations and for all currencies. The principal uncertainties for liquidity risk are that customers withdraw their deposits at a substantially faster rate than expected, or that asset repayments are not received on the expected maturity date. To mitigate these uncertainties, our funding base is diverse and largely customer-driven, while customer assets are of short tenor. In addition we have contingency funding plans including a portfolio of liquid assets that can be realised if a liquidity stress occurs, as well as ready access to wholesale funds under normal market conditions. We have significant levels of marketable securities, including government securities that can be monetised or pledged as collateral in the event of a liquidity stress.

Contingency funding plans are reviewed and approved annually. They provide a broad set of Early Warning Indicators, an escalation framework and a set of management actions that could be effectively implemented by the appropriate level of senior management in the event of a liquidity stress. A similar plan is maintained within each country.

###### (ii) Liquidity Risk Governance

The board of directors retains ultimate responsibility for the effective management of liquidity risk. Through the Group Risk Management Committee (GRMC), the board has delegated its responsibility for the management of liquidity risk to the Group Assets & Liability Committee (GALCO). GALCO is the responsible governing management body that monitors liquidity management metrics. Liquidity in each country is managed by the country ALCO within pre-defined liquidity limits and in compliance with Group liquidity policies and practices, as well as local regulatory requirements. Group Market Risk management and Group Treasury are responsible for proactively managing liquidity risk at an operational, tactical and strategic level.

###### (iii) Liquidity Risk Measurement

There are two measures used across the Group for managing liquidity risk namely: liquidity ratio mechanism which is a statutory requirement from most Central Banks in order to protect third party deposits, and funding gap analysis of assets and liabilities. The funding gap analysis is applied through the use of a maturity ladder by assessing all the bank's cash inflows against outflows to identify the potential for net shortfalls or net funding requirements (i.e. a cumulative net excess or deficit of funds) at selected maturity dates. The maturity ladder is monitored on a day -to-day basis and stress testing is undertaken on a quarterly basis by applying different scenarios to the maturity ladder and assessing the bank's funding requirements under each scenario. All UBA businesses and subsidiaries also construct their maturity ladder and

## United Bank for Africa Plc

### Notes to Financial Statements

For the year ended 31 December 2024

compile reports based on agreed assumptions which is consolidated into a global report for Group ALCO review. The country treasurer for each subsidiary/Group Head Balance Sheet Management also documents the appropriate actions and includes the same into the Contingency Funding Plan (CFP) for implementation.

Liquidity stress testing is also performed for each of UBA Group's major entities and operating subsidiaries. Stress testing and scenario analyses are intended to quantify the potential impact of a liquidity event on the balance sheet and liquidity position, and to identify viable funding alternatives that can be utilized. These scenarios include assumptions about significant changes in key funding sources, market triggers (such as credit ratings), potential uses of funding and political and economic conditions in certain countries. These conditions include expected and stressed market conditions as well as Company-specific events.

#### (b) Liquidity ratios

The key measure used by the Group for managing liquidity risk is the ratio of net liquid assets to deposits from customers. For this purpose, net liquid assets are considered as including cash and cash equivalents and investment grade debt securities for which there is an active and liquid market less any deposits from banks, debt securities issued, other borrowings and commitment maturing within one month.

The liquidity position of the Group remained strong in the course of the period and materially above the minimum liquidity ratio requirement of 30% prescribed by the Central Bank of Nigeria. Details of the Bank's ratio of net liquid assets to deposits and customers at the reporting date and during the reporting period were as follows:

	Bank	Bank
	Dec. 2024	Dec. 2023
At year end	39.08%	37.74%
Average for the year	45.65%	43.50%
Maximum for the year	65.03%	52.81%
Minimum for the year	32.17%	32.33%

#### (c) Analysis of financial assets and liabilities by remaining contractual maturities

The tables below show the undiscounted cash flow on the Group's financial liabilities and on the basis of the earliest possible contractual maturity. The Gross nominal inflow/outflow disclosed in the table is the contractual, undiscounted cash flows on the financial liabilities or commitments, except for derivatives assets and liabilities which are stated at their fair values.

The Group's expected cash flows on some financial assets and financial liabilities vary significantly from the contractual cash flows. Demand and savings deposits are expected to remain stable or increase, while unrecognised loan commitments are not expected to be drawn down immediately.



#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.3 Liquidity risk - Continued

###### Maturity analysis for financial liabilities

###### Group

December 31, 2024

In millions of Nigerian Naira

###### Non-derivative financial liabilities

Note	Carrying amount	Gross nominal amount	Less than 1 month	1 - 3 Months	3 - 6 Months	6 - 12 Months	More than 1 year
Deposits from banks	2,756,472	3,702,989	3,164,972	538,017	-	-	-
Deposits from customers							
Retail Customers:							
Term deposits	709,277	1,005,422	386,954	99,980	20,163	498,325	-
Current deposits	2,759,385	3,202,870	645,051	274,124	122,525	996,650	1,164,520
Savings deposits	5,024,553	5,520,288	983,515	1,100,203	491,758	1,591,961	1,352,852
Corporate Customers:							
Term deposits	1,804,983	2,030,227	1,548,905	400,203	80,707	-	412
Current deposits	11,596,490	12,625,431	1,404,472	1,571,104	702,236	2,273,340	6,674,279
Other financial liabilities	669,444	796,299	108,461	172,315	47,723	165,076	302,724
Borrowings	1,394,796	1,542,667	-	410,831	171,179	340,579	620,078
<b>Total financial liabilities</b>	<b>26,715,401</b>	<b>30,426,193</b>	<b>8,242,329</b>	<b>4,566,776</b>	<b>1,636,291</b>	<b>5,865,931</b>	<b>10,114,865</b>

###### Derivative liabilities:

Cross Currency Swap	33,849	554,071	12,298	541,773	-	-	-
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###### Contingents and loan commitments

Performance bonds and guarantees	1,631,992	1,634,775	172,297	84,206	218,917	157,436	1,001,919
Letters of credit	262,050	262,451	88,196	67,942	-	59,056	47,257
Loan commitments	23,711	23,711	23,711	-	-	-	-
			813,196	2,400,896	3,909,260	3,113,979	2,762,416

###### Assets used to manage liquidity

Cash and bank balances	8,163,668	8,164,001	1,703,016	2,515,441			3,945,544
Assets under management	15,175	15,175	-	-	13,054	2,121	-
Financial assets at FVTPL							
Treasury bills	18,016	18,842	18,842	-	-	-	-
Bonds	82,671	92,276	-	92,276	-	-	-
Loans and advances to banks	556,072	570,958	67,319	50,896	55,794	155,217	241,732

###### Loans and advances to customers

Individual							
Term loans	505,573	535,687	22,552	37,594	40,235	78,168	357,138
Overdrafts	67,203	77,750	73,448	3,934	367	-	-
Corporates							
Term loans	5,367,529	5,534,218	401,456	437,809	612,002	716,651	3,366,300
Overdrafts	1,008,319	1,121,669	880,938	126,075	114,656	-	-
Others	5,921	6,019	6,019	-	-	-	-

###### Investment securities

At FVOCI							
Treasury bills	2,767,735	2,951,710	204,740	520,241	994,423	1,232,306	-
Bonds	1,656,762	1,748,016	85,495	307,187	431,082	68,000	856,252
Promissory notes	12,196	12,394		12,394			

###### At amortised cost

Treasury bills	4,092,878	4,297,522	313,793	797,343	1,524,093	1,662,293	-
Bonds	3,499,521	3,891,382	190,326	683,850	959,662	151,380	1,906,164
Other assets	1,150,968	1,344,967	268,993	201,745	215,195	121,047	537,987
Derivative assets	188,583	1,643,962	-	657,585	986,377	-	-

<b>Total financial assets</b>	<b>32,658,311</b>	<b>32,026,547</b>	<b>4,236,936</b>	<b>6,444,369</b>	<b>5,946,941</b>	<b>4,187,184</b>	<b>11,211,117</b>
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<b>Gap</b>	<b>3,991,308</b>	<b>(874,655)</b>	<b>(4,301,895)</b>	<b>1,183,672</b>	<b>4,091,733</b>	<b>(1,895,239)</b>	<b>47,076</b>
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# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

#### 4.3 Liquidity risk - Continued

##### Maturity analysis for financial liabilities

##### Bank

December 31, 2024

In millions of Nigerian Naira

##### Non-derivative liabilities

Notes	Carrying amount	Gross nominal amount	Less than 1 month	1 - 3 Months	3 - 6 Months	6 - 12 Months	More than 1 year
Deposits from banks	1,643,031	1,909,024	1,676,577	232,447	-	-	-
Deposits from customers							
Retail Customers:							
Term deposits	25,487	30,147	19,189	4,958	6,000	-	-
Current deposits	1,035,023	1,135,023	415,138	128,798	57,569	186,367	347,152
Savings deposits	3,409,173	3,509,173	1,007,391	679,454	303,695	983,150	535,483
Corporate Customers:							
Term deposits	835,824	895,461	683,167	176,515	35,597	-	182
Current deposits	6,529,168	6,681,025	743,207	831,384	371,604	1,202,988	3,531,842
Other financial liabilities	786,663	931,878	199,630	317,157	87,837	119,778	207,476
Borrowings	1,223,973	1,404,229	63,453	317,266	158,633	290,248	574,629
<b>Total financial liabilities</b>	<b>15,488,342</b>	<b>16,495,960</b>	<b>4,807,752</b>	<b>2,687,979</b>	<b>1,020,935</b>	<b>2,782,530</b>	<b>5,196,764</b>
Derivative liabilities							
Cross Currency Swap	33,849	554,071	12,298	541,773	-	-	-

##### Contingents and loan commitments

Performance bonds and guarantees	873,231	874,168	20,313	34,230	68,684	94,925	656,017
Letters of credit	105,621	106,022	106,022				
Loan commitments	15,006	15,006	-	15,006	-	-	-

##### Assets used to manage liquidity

Cash and bank balances	6,732,741	7,231,646	999,228	2,641,022			3,591,396
Assets under management	15,175	15,175	-	-	13,054	2,121	-
Financial assets at FVTPL							
Treasury bills	18,016	19,698	19,698	-	-	-	-
Bonds	2	2	-	2			
Loans and advances to banks	290,941	294,126	37,319	30,896	35,794	35,217	154,900
Loans and advances to customers							
Individual :							
Term loans	61,435	69,969	9,293	6,056	6,399	11,817	36,404
Overdrafts	15,885	18,152	13,095	3,788	61	1,208	-
Corporates :							
Term loans	3,537,613	3,617,006	365,290	247,304	462,761	451,939	2,089,713
Overdrafts	299,679	345,301	215,557	20,725	9,724	99,295	-
Others	5,921	6,019	6,019	-	-	-	-
Investment securities							
At FVOCI							
Treasury bills	2,107,442	2,247,526	155,896	396,128	757,185	938,317	-
Bonds	1,523,095	1,606,987	78,597	282,403	396,302	62,514	787,170
Promissory notes	10,266	11,266	-	-	-	1,434	9,832
At amortised cost							
Bonds	462,964	514,805	25,179	90,469	126,957	20,027	252,173
Other assets	919,532	1,074,522	214,904	161,178	171,923	96,707	429,809
Derivative asset	188,583	1,643,962	-	657,585	986,377	-	-
<b>Total financial assets</b>	<b>16,189,290</b>	<b>18,716,162</b>	<b>2,140,074</b>	<b>4,537,556</b>	<b>2,966,539</b>	<b>1,720,596</b>	<b>7,351,396</b>
<b>Gap</b>	<b>(326,759)</b>	<b>670,935</b>	<b>(2,806,310)</b>	<b>1,258,568</b>	<b>1,876,920</b>	<b>(1,156,859)</b>	<b>1,498,616</b>

#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.3 Liquidity risk - Continued)

##### Maturity analysis for financial liabilities - Continued

December 31, 2023

Group

In millions of Nigerian Naira

##### Non-derivative financial liabilities

Note	Carrying amount	Gross nominal amount	Less than 1 month	1 - 3 Months	3 - 6 Months	6 - 12 Months	More than 1 year
Deposits from banks	2,464,444	2,484,803	1,895,650	589,153	-	-	-
Deposits from customers							
Retail Customers:							
Term deposits	471,512	540,952	201,668	332,088	6,597	512	88
Current deposits	1,623,466	1,823,466	443,520	405,866	324,693	162,347	487,040
Savings deposits	3,246,286	3,306,285	699,257	756,646	551,869	486,943	811,571
Corporate Customers:							
Term deposits	1,691,134	1,763,946	494,669	1,242,353	24,680	1,914	329
Current deposits	7,858,879	7,908,400	1,430,760	1,884,600	1,577,680	753,840	2,261,520
Other financial liabilities	301,022	310,882	-	77,969	81,735	105,729	45,449
Borrowings	858,740	885,208	-	-	274,852	166,826	443,530
<b>Total financial liabilities</b>	<b>18,515,483</b>	<b>19,023,942</b>	<b>5,165,524</b>	<b>5,288,675</b>	<b>2,842,106</b>	<b>1,678,111</b>	<b>4,049,527</b>

##### Derivative liabilities:

Cross Currency Swap	1,885	200,218	-	200,218	-	-	-
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##### Contingents and loan commitments

Performance bonds and guarantees	1,530,415	1,530,415	1,326,685	65,383	33,015	37,766	67,566
Letters of credit	1,252,696	1,252,695	296,179	776,893	39,182	79,152	61,288
Loan commitments	2,783,110	2,783,110	-	-	-	-	2,783,110

##### Assets used to manage liquidity

Cash and bank balances	6,069,497	5,910,019	1,127,993	2,095,463	-	-	2,686,563
Assets under management	14,026	14,026	-	-	11,905	-	2,121
Financial assets at FVTPL							
Treasury bills	525	525	525	-	-	-	-
Bonds	33,324	35,524	-	25,332	10,192	-	-
Loans and advances to banks	320,732	331,005	72,761	35,081	31,000	36,230	155,933

##### Loans and advances to customers

Individual							
Term loans	334,058	339,438	82,662	39,854	39,218	81,160	96,544
Overdrafts	21,162	38,906	9,637	12,055	12,416	4,799	-
Corporates							
Term loans	3,792,187	3,815,752	1,044,381	503,534	444,958	620,034	1,202,845
Overdrafts	1,069,110	1,590,615	501,005	241,553	598,589	249,468	-
Others	12,331	12,331	12,331	-	-	-	-

##### Investment securities

At FVOCI							
Treasury bills	1,850,215	1,850,215	354,529	575,610	590,675	329,400	-
Bonds	946,163	946,131	2,002	14,600	-	591,013	338,516
Promissory notes	9,400	10,733	-	-	-	-	10,733
At amortised cost							
Treasury bills	1,821,121	1,912,177	440,010	566,559	581,387	324,221	-
Bonds	2,559,185	2,593,387	5,275	38,476	-	1,557,527	992,109
Other assets	720,313	749,256	35,279	-	-	-	713,977
Derivative assets	498,824	1,033,098	-	509,614	523,485	-	-
<b>Total financial assets</b>	<b>20,072,173</b>	<b>21,183,138</b>	<b>3,688,390</b>	<b>4,657,729</b>	<b>2,843,824</b>	<b>3,793,853</b>	<b>6,199,342</b>

##### Gap

<b>(4,011,416)</b>	<b>(3,607,242)</b>	<b>(3,099,998)</b>	<b>(1,673,441)</b>	<b>(70,479)</b>	<b>1,998,824</b>	<b>(762,149)</b>
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# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

#### 4.3 Liquidity risk - Continued

##### Maturity analysis for financial liabilities - Continued

December 31, 2023

Bank

In millions of Nigerian Naira

##### Non-derivative financial liabilities

Note	Carrying amount	Gross nominal amount	Less than 1 month	1 - 3 Months	3 - 6 Months	6 - 12 Months	More than 1 year
Deposits from banks	1,598,524	1,661,021	946,487	714,534	-	-	-
Deposits from customers							
Retail Customers:							
Term deposits	141,499	151,131	39,681	9,658	1,980	154	99,658
Current deposits	672,120	702,576	100,818	198,486	134,424	67,212	201,636
Savings deposits	2,364,531	2,464,530	472,906	543,842	401,970	354,680	691,133
Corporate Customers:							
Term deposits	887,314	960,125	269,251	676,219	13,434	1,042	179
Current deposits	4,695,166	4,774,688	756,203	1,093,672	874,938	737,469	1,312,406
Other financial liabilities	353,242	477,441	124,500	75,555	46,827	209,084	21,475
Borrowings	856,330	858,329	-	-	276,852	166,826	414,651
<b>Total financial liabilities</b>	<b>11,568,726</b>	<b>12,049,841</b>	<b>2,709,846</b>	<b>3,311,966</b>	<b>1,750,425</b>	<b>1,536,466</b>	<b>2,741,138</b>

##### Derivative liabilities

Cross Currency Swap	1,885	200,218	-	200,218	-	-	-
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Contingents and loan commitments

Performance bonds and guarantees	704,100	706,598	554,101	32,005	24,069	49,341	47,082
Letters of credit	207,250	210,652	75,076	53,355	10,004	17,114	55,103
Loan commitments	46,453	46,507	46,507	-	-	-	-

Assets used to manage liquidity

Cash and bank balances	5,036,380	5,036,380	2,219,624	2,600,553	145,433	41,597	29,174
Assets under management	14,026	14,026	-	-	11,905	-	2,121

Financial assets at FVTPL

Treasury bills	525	525	525	-	-	-	-
Bonds	9	9	-	9	-	-	-

Loans and advances to banks	147,547	233,695	67,988	77,923	1,157	1,715	84,913
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Loans and advances to customers

Individual :							
Term loans	50,672	62,833	(112,157)	15,562	22,782	43,561	93,085
Overdrafts	6,336	24,791	24,791	-	-	-	-

Corporates :

Term loans	2,778,270	3,065,973	1,693,899	442,245	245,780	348,786	335,263
Overdrafts	472,764	1,279,026	207,477	22,441	296,231	652,262	100,615
Others	12,331	13,558	-	-	-	-	13,558

Investment securities

At FVOCI							
Treasury bills	1,590,294	1,656,153	580,965	394,898	283,819	<b>396,471</b>	-
Bonds	832,642	859,731	11,967	14,733	2,553	31,637	798,840
Promissory notes	9,400	30,600	-	-	-	-	30,600

At amortised cost

Bonds	174,706	192,545	10,454	42,148	75,754	-	64,189
Other assets	577,708	589,128	-	173,102	-	9,722	406,304
Derivative asset	498,824	1,020,924	226,872	-	415,932	378,120	-

<b>Total financial assets</b>	<b>12,202,433</b>	<b>14,079,897</b>	<b>4,932,404</b>	<b>3,783,615</b>	<b>1,501,346</b>	<b>1,903,870</b>	<b>1,958,662</b>
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<b>Gap</b>	<b>(325,981)</b>	<b>866,081</b>	<b>1,546,874</b>	<b>186,071</b>	<b>(283,152)</b>	<b>300,949</b>	<b>(884,661)</b>
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## 4. FINANCIAL RISK MANAGEMENT - CONTINUED

### 4.4 Market risk

#### (a) Overview

Market risk is the risk that the fair value or future cash flows of financial instruments will fluctuate due to changes in market variables such as interest rates, foreign exchange rates and equity prices. The overall objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk. The Group classifies exposures to market risk into either trading or non-trading portfolios and manages each of these portfolios separately. The trading portfolios comprise positions arising from market-making and warehousing of customer derived positions while non-trading portfolios comprise positions that primarily arise from the interest rate management of our retail and commercial banking assets and liabilities as well as financial instruments designated as FVOCI and amortised cost. UBA Group follows the Standardised Approach for market risk regulatory reporting purposes.

#### (i) Market Risk Management

The objective of market risk management in UBA is to ensure that all significant market risks are identified, measured, and managed in a consistent and effective manner across the Group in order to stabilize earnings and capital and also to ensure that the Group carries out its affairs within acceptable parameters and in line with the market risk appetite.

Market risk achieves the above stated objective, through a mix of quantitative and statistical controls which covers the under listed activities:

Market data collection and statistical analysis

Limit determination based on market volatility and in-country macro-prudential & regulatory guidelines.

Stop loss limit utilization monitoring

Position monitoring

New trading products risk assessment

P&L attribution analysis

Pricing model validation and sign off

Trading portfolio stress testing

Regulatory limit monitoring

Position data extraction and Internal limit monitoring

Contingency funding plan maintenance and testing

Risk profile reporting to GALCO.

The material risks identified by these measures are summarised in daily reports that are circulated to, and discussed with, senior management.

The universal market risk factors in UBA Group are interest rates, foreign exchange rates and equity prices. The associated market risks are:

- Foreign currency risk; arising from changes in exchange rates
- Interest rate risk; arising from changes in yield curves and credit spreads
- Equity risk; arising from changes in the prices of equities, equity indices and equity baskets.

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### (ii) Market Risk Governance

The Board of Directors is responsible for determining UBA Group's risk appetite and tolerance limits for all its market risk exposures. Senior management is responsible for supporting the Board in determining market risk appetite and tolerance limits as well as putting in place all requisite processes, procedures and tools to ensure proper implementation of a robust system for managing, monitoring and reporting market risk appetite. The Board through Board Risk Management Committee (BRMC) is responsible for the overall governance of market risk as well as defining the terms of reference and delegating responsibilities to both the Group Risk Management Committee (GRMC) and Group Asset & Liability Management Committee (GALCO). GALCO has Group oversight and is charged with ensuring that market risks are managed homogeneously in all areas of operation. Further to the above, oversight of market risk is vested in BRMC, GALCO and the Board Audit & Governance Committee (BAGC) while the day to day management rests with the Executive Director, Risk Management, Corporate Governance & Compliance. The Group Market Risk Division is not only responsible for the development of detailed risk management policies but is also involved in the day to day review of their implementation. The market risk management policies are usually validated / approved by the Board in accordance with the approval guidelines. Trading limits are approved by GALCO and BAGC and ratified by the Board while exposures against these limits are monitored by market risk management team. Market risk exposures are measured and reported and reported to management and bank executives on a daily basis. Documented policies and procedures are in place to ensure that exceptions are resolved timeously.

### (iii) Market Risk Measurement

The Group's policy is that all trading activities are undertaken within the context of the approved Market Risk Management appetite and limits. Market Risk Management team is responsible for identifying, measuring, managing, monitoring and reporting market risk as outlined in market risk management policy and other related policies.

The Group uses limits, triggers, value at risk, earnings-at-risk, gap analyses and scenario analyses to measure and control the market risk exposures within its trading and banking books. The Group also performs regular stress tests on its banking and trading books.

### (iv) Approach to Managing Market Risk in the Trading Book

The techniques used to ensure and control trading book market risk include limit monitoring, daily valuation of positions, Value at Risk (VaR), Back testing, stop loss triggers, stress testing/sensitivity analysis etc.

**Market Risk Limits:** The Bank has put in place specific market risk limits and triggers (regulatory and in-house) to prevent undue risk exposure to the Group. Market risk limits are based on recommendations by GALCO and approved by the Board. Position limits, transaction size and portfolio volume limits are in place for each trading portfolio. UBA Group sets various limits for total market risk and specific foreign exchange, interest rate, equity and other price risks. All limits are reviewed at least annually, and more frequently if required, to ensure that they remain relevant given market conditions and business strategy. Compliance with limits is monitored independently on a daily basis by Group Market Risk and Internal Control. Limit excesses are escalated and approved under a delegated authority structure and reported to the GALCO. Excesses are also reported monthly to Group Risk Management Committee (GRMC) and quarterly to Board Risk Management Committee (BRMC).

**Stop loss Triggers:** Stop loss triggers are used to protect the profitability of the trading desk. They establish decision points to confirm the Group's tolerance for accepting trading risk losses on a cumulative basis. The triggers are monitored on a daily basis by market risk management team.

**Daily Valuation Of Market Risk Positions:** Mark to Market (MTM) for relevant products/positions is done in line with International Financial Reporting Standard (IFRS). All market risk financial instruments are categorized into:

- 1) Fair value through profit or loss(FVTPL) – valued on fair value accounting methodology and MTM daily.
- 2) Fair value through other comprehensive income(FVOCI) – valued on fair value accounting methodology and MTM monthly.

- 3) Amortised cost – This portfolio is not MTM because positions are held until maturity.

Marking-to-market is at least the daily valuation of positions at readily available close out prices that are sourced independently. Where marking-to-market is not possible, marking-to-model technique is employed. Marking-to-model is defined as any valuation which has to be benchmarked, extrapolated or otherwise calculated from a market input. Assets that must be marked-to-model either don't have a regular market that provides accurate pricing, or valuations rely on a complex set of reference variables and time frames. E.g. complex financial instruments and derivatives.

**Stress Testing:** Market risk management complements the VaR measurement by regular stress testing of market risk exposures to highlight the potential risk that may arise from extreme market events that are rare but plausible. Stress testing provides an indication of the potential losses that could occur under extreme but plausible market conditions including when longer holding periods may be required to exit positions. Consistent stress-testing methodology is applied to trading and non trading books. Stress testing methodology considers both historical market events and forward-looking scenarios. The stress testing scenarios include market and credit scenarios, portfolio specific scenarios and macro economic scenarios. Stress scenarios are regularly updated to reflect changes in risk profile and economic events.

**Factor Sensitivities:** Factor sensitivities are expressed as the change in the value of a position for a defined change in a market risk factor, such as a change in the value of Nigerian Government Treasury bill for a one hundred basis point change in interest rates. UBA Group's Market Risk Management, within the Risk organization, works to ensure that factor sensitivities are calculated and monitored for all material risks taken in the trading portfolios.

#### (v) Approach to Managing Market Risk in the Non-trading Portfolio

Market risk from non-trading portfolios stems from the potential impact of changes in interest rates and foreign exchange rates on UBA's net interest revenues, the changes in accumulated other comprehensive income (loss) from its investment portfolios and capital invested in foreign currencies.

The management of banking book related market risk exposures involves managing the potential adverse effect of interest rate movements on banking book earnings (net interest income and banking book MTM profit or loss) and economic value of equity. Market risk in the banking book arises as a result of the mismatch between the future yield on assets and their funding cost and also the different re-pricing characteristics of banking book assets and liabilities. UBA Group uses a variety of tools to track and manage this risk. These tools include;

- Re-pricing gap analysis
- Liquidity gap analysis
- Earnings-at-Risk (EAR)
- Sensitivity Analysis

#### (vi) Exposure to interest rate risk- non-trading portfolio

UBA Group's principal measure of risk to net interest revenue is interest rate exposure (IRE). This is the risk that changes in interest rates could have a negative impact on the Bank's margins, earnings and capital. The objective of the Bank's interest rate risk management is to ensure that earnings are stable and predictable over time. The Bank is exposed to interest rate risk through the interest-bearing assets and liabilities in its trading and banking books. Non-traded interest rate risk arises in the banking book from the provision of retail and wholesale (non-traded) banking products and services, as well as from certain structural exposures within the Group balance sheet, mainly due to different re-pricing characteristics of banking book assets and liabilities.

Interest rate risk is managed principally through monitoring interest rate gaps and having pre-approved limits for re-pricing bands. There will always be a mis-match between maturing assets and maturing liabilities, and changes in interest rates means that the Net Interest Margin (NIM) is affected on a daily basis by maturing and re-pricing activities. This change is measured through calculation of Earnings at Risk or EaR on a portfolio over the life of its assets and liabilities. EaR is usually calculated at various levels of change to simulate the likely change in the course of normal business or the expected risk where there is an unusual market event.



# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

GALCO has oversight for compliance with these limits and execution of gapping strategy is carried out by Group Treasury.

The management of interest rate risk against interest rate gap limits is supplemented by monitoring the sensitivity of the Group's financial assets and liabilities to various standard and non-standard interest rate scenarios.

In order to manage changes in interest rates effectively, the Group may modify pricing on new customer loans and deposits, purchase fixed rate securities, issue debt that is either fixed or floating or enter into derivative transactions that have the opposite risk exposures. UBA regularly assesses the viability of these and other strategies to reduce its interest rate risks and implements such strategies when it believes those actions are prudent.

### (b) Interest rate risk

UBA Group's operations are subject to the risk of interest rate fluctuations to the extent that interest-earning assets (including investments) and interest-bearing liabilities mature or re-price at different times or in differing amounts. Risk management activities are aimed at optimising net interest income and maintaining market interest rate levels consistent with the Group's business strategies.

The table below is a summary of the group's interest rate gap position at the reporting date. All assets, liabilities and derivatives instruments are allocated to gap intervals based on either their re-pricing or maturity characteristics. The Group's assets and liabilities are included at carrying amount and categorised by the earlier of their contractual re-pricing or maturity dates. Assets and liabilities for which no identifiable contractual repricing or maturity dates exist are allocated to gap intervals based on behavioural profiling. Overall non-trading interest rate risk positions are managed by Group Treasury which uses investment securities, advances to other financial institutions (banks and discount houses) to manage the overall position arising from the Group's non-trading activities.

#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.4 Market risk - Continued

##### Interest rate risk - Continued

December 31, 2024

Group

In millions of Nigerian Naira

##### Financial assets at FVTPL

	Carrying amount	< 1 month	1-3 months	3-6 months	6-12 months	More than 1 year	Non-interest bearing
Cash and bank balances	8,163,668	-	132,062	-	297,520	-	7,734,086
Assets under management	15,175	-	-	13,054	2,121	-	-
Treasury bills	18,016	-	18,016	-	-	-	-
Bonds	82,671	-	-	-	82,671	-	-
Loans and advances to banks	556,072	133,394	15,197	10,785	16,768	379,929	-
Loans and advances to customers:							

##### Individual

Term loans	505,573	-	-	12,419	79,487	413,667	-
Overdrafts	67,203	14,258	3,074	15,802	34,069	-	-

##### Corporates

Term loans	5,367,529	1,287,352	277,596	159,179	192,767	3,450,635	-
Overdrafts	1,008,319	194,435	182,453	24,042	29,115	578,275	-
Others	5,921	-	5,921				

##### Investment securities:

At FVOCI:

Treasury bills	2,767,735	204,740	520,241	994,423	1,048,331	-	-
Bonds	1,656,762	85,495	307,187	431,082	68,000	764,998	-
Promissory notes	12,196	-	12,196	-	-	-	-
Equity	505,413	-	-	-	-	-	505,413

##### At amortised cost:

Treasury bills	4,092,878	313,793	797,343	1,524,093	1,457,649	-	-
Bonds	3,499,521	190,326	683,850	959,662	151,380	1,514,303	-
Derivative assets	188,583	-	-	-	-	-	188,583
Other assets	1,150,968	-	-	-	-	-	1,150,968

**29,664,203    2,423,793    2,955,137    4,144,541    3,459,879    7,101,807    9,579,050**

Derivative liability	45,893		-	-	-	-	45,893
Deposits from banks	3,702,989		538,017	-	-	-	3,164,972
Deposits from customers	22,886,016	2,919,374	1,600,386	592,628	1,591,961	1,353,367	14,828,301
Other liabilities	378,252	-	-	-	-	-	378,252
Borrowings	1,322,667	68,472	342,359	171,179	120,579	620,078	-

**28,335,817    2,987,845    2,480,761    763,807    1,712,539    1,973,444    18,417,417**

Gaps

**1,328,386    (564,052)    474,376    3,380,734    1,747,340    5,128,363    (8,838,367)**

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

#### 4.4 Market risk - Continued

##### Interest rate risk - Continued

December 31, 2023

Group	Re-pricing period						
	Carrying amount	< 1 month	1-3 months	3-6 months	6-12 months	More than 1 year	Non-interest bearing
In millions of Nigerian Naira							
Cash and bank balances	6,069,496	790,422	-	-	-	-	5,279,074
Assets under management	14,026	-	-	11,905	2,121	-	-
Financial assets at FVTPL							
Treasury bills	525	525	-	-	-	-	-
Bonds	33,324	33,324	-	-	-	-	-
Loans and advances to banks	320,732	162,488	35,081	31,000	36,230.26	55,933.37	-
Loans and advances to customers:							
Individual							
Term loans	334,058	154,282	39,854	35,218	41,160	63,544	-
Overdrafts	21,162	203	12,055	4,106	4,799	-	-
Corporates							
Term loans	3,792,187	1,520,816	503,534	444,958	520,034	802,845	-
Overdrafts	1,069,110	-	241,553	578,089	249,468		-
Others	12,331	12,331	-	-	-	-	-
Investment securities:							
At FVOCI:							
Treasury bills	1,850,215	354,529	575,610	590,675	329,400	-	-
Bonds	946,163	2,034	14,600		591,013	338,516	-
Promissory notes	9,400	-	-	-	-	9,400	-
Equity	287,257	-	-	-	-	-	287,257
At amortised cost:							
Treasury bills	1,821,121	348,954	566,559	581,387	324,221	-	-
Bonds	2,559,185	71,073	38,476	-	1,557,527	892,109	
Derivative assets	498,824	-	-	-	-	-	498,824
Other assets	720,311	-	-	-	-	-	720,311
	20,359,427	3,450,981	2,027,321	2,277,338	3,655,974	2,162,348	6,785,466
Derivative liability	1,885	-	-	-	-	-	1,885
Deposits from banks	2,464,444	2,175,291	289,153	-	-	-	-
Deposits from customers	14,891,277	1,621,948	2,290,466	1,832,373	916,187	2,748,560	5,481,744
Other liabilities	301,022	303	77,969	81,735	95,566	45,449	-
Borrowings	858,739	-	-	274,852	166,826	417,061	-
	18,517,367	3,797,542	2,657,588	2,188,960	1,178,578	3,211,070	5,483,629
Gaps	1,842,060	(346,561)	(630,267)	88,378	2,477,396	(1,048,722)	1,301,837

#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.4 Market risk - Continued

##### Interest rate risk - Continued

December 31, 2024

Bank	Re-pricing period						Non-interest bearing
	Carrying amount	< 1 month	1-3 months	3-6 months	6-12 months	More than 1 year	
In millions of Nigerian Naira							
Cash and bank balances	7,231,646	-	297,520	-	-	-	6,934,126
Assets under management	15,175	-	-	13,054	2,121		-
Financial assets at FVTPL							
Treasury bills	18,016	-	-	-	18,016	-	
Promisory Notes	-	-					
Bonds	2	-	2	-	-	-	-
Loans and advances to banks	290,941	76,139	8,674	79,391	9,571	117,166	-
Loans and advances to customers:							
Individual							
Term loans	61,435	3,353	3,098	1,776	2,151	5,507	-
Overdrafts	15,885	15,485	19,899	19,147	232	4,605	-
Corporates							
Term loans	3,537,613	770,055	166,050	95,216	115,308	2,393,051	-
Overdrafts	299,679	80,111	17,275	9,906	11,996	180,392	-
Others	5,921	-	-	-	5,921	-	-
Investment securities:							
At FVOCI:							
Treasury bills	2,107,442	332,612	21,970	96,588	1,656,273	-	-
Bonds	1,523,095	81,801	-	-	82,207	1,359,087	-
Promissory notes	10,266	1,709	-	-	-	8,557	-
Equity	490,484	-	-	-	-	-	490,484
At amortised cost:							
Bonds	462,964	22,640	81,346	114,154	18,007	226,817	-
Derivative assets	188,583	-	-	-	-	-	188,583
Other assets	919,532	-	-	-	-	-	919,532
	17,178,679	1,383,906	615,834	429,231	1,921,802	4,295,183	8,532,725
Derivative liability	45,893	45,893	-	-	-	-	-
Deposits from banks	1,909,024	1,494,490	414,534			-	-
Deposits from customers	12,045,834	4,289,893	1,261,702	1,009,362	504,681	1,514,042	3,466,154
Other liabilities	931,878	578,937	-	-	-	-	352,941
Borrowings	1,225,722	369,393		274,852	166,826	414,651	-
	16,158,351	6,778,606	1,676,236	1,284,214	671,507	1,928,694	3,819,095
Gaps	1,020,328	(5,394,700)	(1,060,402)	(854,983)	1,250,295	2,366,489	4,713,630

For the year ended 31 December 2024

#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.4 Market risk - Continued

##### Interest rate risk - Continued

December 31, 2023

Bank

In millions of Nigerian Naira

	Re-pricing period						Non-interest bearing
	Carrying amount	< 1 month	1-3 months	3-6 months	6-12 months	More than 1 year	
Cash and bank balances	5,037,306	771,904	-	-	-	-	4,265,402
Assets under management	14,026	-	-	11,905	2,121	-	-
Financial assets at FVTPL							
Treasury bills	525	525	-	-	-	-	-
Bonds	9	9	-	-	-	-	-
Loans and advances to banks	147,547	79,073	15,180	13,414	15,677	24,203	-
Loans and advances to customers:							
Individual							
Term loans	50,672	5,209	10,079	8,906	10,409	16,069	-
Overdrafts	6,336	-	2,412	2,132	1,792	-	-
Corporates							
Term loans	2,778,270	1,422,925	300,462	265,510	310,309	479,064	-
Overdrafts	472,764	9,925	186,813	165,081	110,945	-	-
Others	12,331	12,331	-	-	-	-	-
Investment securities:							
At FVOCI:							
Treasury bills	1,590,294	304,723	494,748	507,697	283,126	-	-
Bonds	832,642	1,793	12,848	-	520,101	297,900	-
Promissory notes	9,400	-	-	-	-	9,400	-
Equity	278,009	-	-	-	-	278,009	-
At amortised cost:							
Treasury bills	-	-	-	-	-	-	-
Bonds	181,908	7,007	2,705	-	109,486	62,711	-
Derivative assets	498,824	-	-	-	-	-	498,824
Other assets	589,128	52,485	-	-	-	-	536,643
	<b>12,499,991</b>	<b>2,667,910</b>	<b>1,025,247</b>	<b>974,644</b>	<b>1,363,965</b>	<b>1,167,355</b>	<b>5,300,869</b>
Derivative liability	1,885	1,885	-	-	-	-	-
Deposits from banks	1,598,524	1,183,990	414,534	-	-	-	-
Deposits from customers	8,760,630	1,004,689	1,261,702	1,009,362	504,681	1,514,042	3,466,154
Other liabilities	353,243	302	-	-	-	-	352,941
Borrowings	856,329	-	-	274,852	166,826	414,651	-
	<b>11,570,611</b>	<b>2,190,866</b>	<b>1,676,236</b>	<b>1,284,214</b>	<b>671,507</b>	<b>1,928,694</b>	<b>3,819,095</b>
<b>Gaps</b>	<b>929,380</b>	<b>477,044</b>	<b>(650,989)</b>	<b>(309,569)</b>	<b>692,458</b>	<b>(761,338)</b>	<b>1,481,774</b>

#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.4 Market risk - Continued

##### Interest rate sensitivity analysis of floating rate financial instruments

The tables below shows the impact of interest rate changes (increase / decrease) on the Group's floating-rate financial instrument portfolios and the effect on profit or loss. The sensitivity analysis is based on a conservative assumption of 50 basis point change on the instrument with other variables remaining constant and also assuming there is no asymmetrical movement in yield curve.

Borrowings <i>In millions of Nigerian Naira</i>	Group		Bank	
	31 Dec. 24	31 Dec. 23	31 Dec. 24	31 Dec. 23
- European Investment Bank (EIB) (note 37.4)	16,145	19,828	16,145	19,828
- Eurobond debt security (note 37.5)	465,616	285,268	465,616	285,268
- African Development Bank (note 37.3)	-	24,591	-	24,591
- African Export-Import Bank - 37.10	-	142,235	-	142,235
- DEG (note 37.7)	44,212	38,065	44,212	38,065
- Proparco (note 37.6)	53,425	49,288	53,425	49,288
- First Rand Bank (RMB) - 37.8	156,366	144,659	156,366	144,659
- Africa Trade Finance (ATF) -37.9	313,907	130,194	313,907	130,194
- Standard Chartered Bank - 37.11	155,964	-	155,964	-
- Others	96,945	2,410	-	-
	<b>1,302,581</b>	<b>836,538</b>	<b>1,205,636</b>	<b>834,128</b>
Impact on profit or loss:				
Favourable change @ 0.5% increase in rates	(6,513)	(4,183)	(6,028)	(4,171)
Unfavourable change @ 0.5% reduction in rates	6,513	4,183	6,028	4,171

##### (c) Price risk

The Group is exposed to the impact of price changes on its financial assets measured at FVTPL, FVTOCI and its equity instruments.

##### Price sensitivity analysis for financial instruments measured at FVTPL

The table below shows the impact of price changes (increase / decrease) on the Group's financial assets measured at fair value and the effect on profit & loss. For the purpose of sensitivity analysis, a conservative assumption of 2% change in prices with other variables remaining constant was made.

For the year ended 31 December 2024

#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.4 Market risk - Continued

##### Interest rate risk - Continued

*In millions of Nigerian Naira*

	Group		Bank	
	31 Dec. 24	31 Dec. 23	31 Dec. 24	31 Dec. 23
Treasury bills	18,016	525	18,016	525
Government bonds	82,671	33,324	2	9
	<b>100,687</b>	<b>33,849</b>	<b>18,018</b>	<b>534</b>
<b>Impact on profit or loss:</b>				
Favourable change @ 2% increase in prices	(2,014)	(677)	(360)	(11)
Unfavourable change @ 2% reduction in prices	2,014	677	360	11
<b>Derivative assets</b>	188,583	498,824	188,583	498,824
<b>Impact on profit or loss:</b>				
Favourable change @ 2% increase in rates	27,455	1,882	27,455	1,882
Unfavourable change @ 2% reduction in rates	(21,762)	(19,374)	(21,762)	(19,374)
<b>Derivative liabilities</b>	33,849	12,298	33,849	12,298
<b>Impact on profit or loss:</b>				
Favourable change @ 2% increase in rates	10,019	142	10,019	142
Unfavourable change @ 2% reduction in rates	(15,708)	(3,715)	(15,708)	(3,715)

##### Price sensitivity analysis for financial instruments measured at FVOCI:

The table below shows the impact of price changes (increase / decrease) on the Group's financial instruments at FVOCI and the effect on other comprehensive income. For debt securities which are categorised under level 1 in the fair value hierarchy, a 2% change in prices has been assumed with other variables remaining constant.

	Group		Bank	
	31 Dec. 24	31 Dec. 23	31 Dec. 24	31 Dec. 23
<i>In millions of Nigerian Naira</i>				
<b>Debt securities</b>				
<b>Investment securities at FVOCI:</b>				
Treasury bills	2,767,735	1,850,215	2,107,442	1,590,294
Government bonds	1,656,762	946,163	1,523,095	832,642
<b>Total</b>	<b>4,424,497</b>	<b>2,796,378</b>	<b>3,630,537</b>	<b>2,422,936</b>
<b>Impact on other comprehensive income statement:</b>				
Favourable change @ 2% increase in prices	88,490	55,928	72,611	48,459
Unfavourable change @ 2% reduction in prices	(88,490)	(55,928)	(72,611)	(48,459)



#### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

##### 4.4 Market risk - Continued

###### Equity price risk

Equity price risk is the risk that the fair value of equities decreases as a result of changes in the level of equity indices and individual stocks. The non-trading equity price risk exposure arises from equity securities classified as FVOCI. The sensitivity analysis on the Group's total equity position is shown below.

Sensitivity analysis for level 1 equity securities is based on average movement in share price index for quoted shares during the year. Price sensitivity analysis for the Group's Level 2 unquoted equities was based on assumptions of a 5% change in the last trading prices obtained from over-the-counter (OTC) trades that were done as at the reporting date. For unquoted equity securities categorised under level 3 in the fair value hierarchy, 5% increases/decreases were assumed for the significant unobservable inputs (cost of equity and terminal growth rates).

###### Total Equity Positions

*In millions of Nigerian Naira*

Investment securities at FVOCI

###### Total

Impact on Other comprehensive income:

Favourable change @ 5% increase in prices

Unfavourable change @ 5% reduction in prices

Group		Bank	
31 Dec. 24	31 Dec. 23	31 Dec. 24	31 Dec. 23
499,506	282,312	484,577	273,064
<b>499,506</b>	<b>282,312</b>	<b>484,577</b>	<b>273,064</b>
24,975	14,116	24,229	13,653
(24,975)	(14,116)	(24,229)	(13,653)

##### (d) Exchange rate exposure limits

###### FCY sensitivity analysis on foreign exchange rate

Foreign exchange risk is the risk of an adverse impact on the group's financial position or earnings or key ratios as a result of movements in foreign exchange rates impacting balance sheet exposures. The group is exposed to foreign exchange rate both as a result of on-balance sheet transactions in a currency other than the Naira, as well as through structural foreign exchange risk from the translation of its foreign operations' results into Naira. The impact on equity as a result of structural foreign exchange risk is recognised in the foreign currency translation reserve balance. Foreign exchange risk is primarily controlled via in-country macro-prudential and regulatory limits as well as the group's policies around trading limits. The Board and Group ALCO set limits on the level of exposure by currency and in aggregate for both overnight and intra day positions. These limits must be in line with regulatory Open Position Limit (OPL). Compliance with both internal limits and regulatory limits are monitored daily with zero tolerance for limit breaches. These limits include OPL, dealers' limit, overnight/intraday limits, maturity gap limits, management action trigger, product limits, counterparty limits and cross border limits.

The tables below show foreign currencies to which the Group had exposure at the end of the reporting period and the sensitivity of the Group's profit before tax and equity to changes in exchange rates. The analysis calculates the effect of reasonably possible movement of the foreign exchange rates against the Nigerian Naira (all other variables being constant) on the income statement due to changes to the carrying amounts of the Group's foreign currency sensitive financial assets and liabilities. A negative amount in the table reflects a potential net reduction in the income statement or equity, while a positive amount reflects a net potential increase. An equivalent decrease in each of the currencies below against the Nigerian Naira would have resulted in an equivalent but opposite impact.

For the purpose of disclosing the sensitivity analysis for foreign currency risk, the Group's foreign currency risk arising from the translation of its foreign operations are not taken into account even though they may have an impact on equity. This is because foreign currency risk can only arise on financial instruments denominated in a currency other than the functional currency in which they are measured and translation exposures arise from financial and non-financial items held by an entity with a functional currency different from the group's presentation currency.

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

#### 4.4 Market risk - Continued

##### (d) Exchange rate exposure limits

The information disclosed on the net foreign currency (FCY) exposure is representative of the average exposure in the period. The Bank believes that for each foreign currency exposure, it is reasonable to assume 10% depreciation of the Naira holding all other variables constant.

Group	Naira	US Dollar	Euro	Pound	Others	Total
<i>In millions of Nigerian Naira</i>						
<b>December 31, 2024</b>						
Cash and bank balances	4,339,387	2,704,203	703,463	26,256	390,360	8,163,668
Financial assets at FVTPL	18,018	-	-	-	82,669	100,687
Derivative assets	188,583	-	-	-	-	188,583
Loans and advances to banks	-	491,758	4,892	270	-	556,072
Loans and advances to customers	1,368,941	2,384,355	94,724	932	3,105,593	6,954,545
Investment securities	2,784,847	682,114	76,743	-	8,990,801	12,534,505
Other assets	575,157	355,859	35,071	1,799	231,035	1,198,921
<b>Total financial assets</b>	<b>9,274,933</b>	<b>6,618,289</b>	<b>914,893</b>	<b>29,257</b>	<b>12,800,458</b>	<b>29,696,981</b>
Derivative liability	33,849	-	-	-	-	33,849
Deposits from banks	808,278	332,315	342,631	5,137	1,268,111	2,756,472
Deposits from customers	7,493,838	5,007,219	271,284	43,693	9,078,656	21,894,689
Other liabilities	24,686	347,886	176,362	17,816	102,694	669,444
Borrowings	18,337	1,376,458	-	-	-	1,394,796
<b>Total financial liabilities</b>	<b>8,378,987</b>	<b>7,063,878</b>	<b>790,277</b>	<b>66,646</b>	<b>10,449,462</b>	<b>26,749,250</b>
Swap and forward contracts	(1,643,962)	1,643,962	-	-	-	-
<b>Net FCY Exposure</b>		<b>1,198,373</b>	<b>124,616</b>	<b>(37,389)</b>	<b>2,350,996</b>	
Effect of naira depreciation by 10% on profit before tax		119,837	12,462	(3,739)	235,100	363,660
Effect of naira appreciation by 10% on profit before tax		(119,837)	(12,462)	3,739	(235,100)	(363,660)

## 4. FINANCIAL RISK MANAGEMENT - CONTINUED

### 4.4 Market risk - Continued

#### (d) Exchange rate exposure limits - Continued

##### Group

In millions of Nigerian Naira  
December 31, 2023

	Naira	US Dollar	Euro	Pound	Others	Total
Cash and bank balances	2,941,549	2,244,640	437,467	14,298	431,542	6,069,495
Financial assets at FVTPL	534	-	-	-	33,315	33,849
Derivative assets	498,824	-	-	-	-	498,824
Loans and advances to banks	17,742	88,195	12,633	4	202,158	320,732
Loans and advances to customers	1,141,944	2,271,855	148,045	3,861	1,663,143	5,228,849
Investment securities	2,698,780	359,364	46,244	-	4,303,606	7,407,994
Other assets	243,877	35,192	40,864	17,104	412,219	749,256
<b>Total financial assets</b>	<b>7,543,250</b>	<b>4,999,246</b>	<b>685,253</b>	<b>35,267</b>	<b>7,045,983</b>	<b>20,309,000</b>
Derivative liability	1,885	-	-	-	-	1,885
Deposits from banks	262,558	996,825	224,156	2,632	978,272	2,464,444
Deposits from customers	6,345,430	3,420,893	212,568	28,538	4,883,847	14,891,277
Other liabilities	77,929	38,434	153,245	3,839	27,575	301,022
Borrowings	22,202	834,127	-	-	2,410	858,739
<b>Total financial liabilities</b>	<b>6,710,004</b>	<b>5,290,279</b>	<b>589,969</b>	<b>35,009</b>	<b>5,892,104</b>	<b>18,517,367</b>
Swap and forward contracts	(1,033,098)	1,033,098	-	-	-	-
<b>Net FCY Exposure</b>		<b>742,065</b>	<b>95,284</b>	<b>258</b>	<b>1,153,879</b>	
Effect of naira depreciation by 10% on profit before tax		74,207	9,528	26	-	83,761
Effect of naira appreciation by 10% on profit before tax		(74,207)	(9,528)	(26)	-	(83,761)

##### Bank

In millions of Nigerian Naira  
December 31, 2024

	Naira	US Dollar	Euro	Pound	Others	Total
Cash and bank balances	4,339,387	2,095,832	276,887	16,680	3,956	6,732,741
Financial assets at FVTPL	18,018	-	-	-	-	18,018
Derivative assets	188,583	-	-	-	-	188,583
Loans and advances to banks	-	290,941	-	-	-	290,941
Loans and advances to customers	1,660,673	2,162,041	96,616	920	283	3,920,533
Investment securities	2,784,847	1,740,822	68,581	-	-	4,594,251
Other assets	575,157	355,859	5,059	28,293	-	964,368
<b>Total financial assets</b>	<b>9,566,665</b>	<b>6,645,495</b>	<b>447,144</b>	<b>45,892</b>	<b>4,239</b>	<b>16,709,435</b>
Derivative liability	33,849	-	-	-	-	33,849
Deposits from banks	808,278	780,697	54,043	12	-	1,643,031
Deposits from customers	7,493,838	4,212,665	83,790	44,382	1	11,834,675
Other liabilities	24,686	447,201	309,320	1,501	3,955	786,663
Borrowings	18,337	1,205,635	-	-	-	1,223,973
<b>Total financial liabilities</b>	<b>8,378,987</b>	<b>6,646,199</b>	<b>447,153</b>	<b>45,895</b>	<b>3,956</b>	<b>15,522,190</b>
Swap and forward contracts	(1,643,962)	1,643,962	-	-	-	-
<b>Net FCY Exposure</b>		<b>1,643,299</b>	<b>(9)</b>	<b>(3)</b>	<b>283</b>	
Effect of naira depreciation by 15% on profit before tax		246,489	(1)	(0)	42	246,529
Effect of naira appreciation by 15% on profit before tax		(246,489)	1	0	(42)	(246,529)

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 4. FINANCIAL RISK MANAGEMENT - CONTINUED

#### 4.4 Market risk - Continued

##### (d) Exchange rate exposure limits

*In millions of Nigerian Naira*

**December 31, 2023**

	Naira	US Dollar	Euro	Pound	Others	Total
Cash and bank balances	2,941,549	1,850,943	225,251	8,197	10,440	5,036,380
Financial assets held for trading	534	-	-	-	-	534
Derivative assets	498,824	-	-	-	-	498,824
Loans and advances to banks	17,742	129,805	-	-	-	147,547
Loans and advances to customers	1,141,944	2,053,257	123,288	1,884	-	3,320,373
Investment securities	2,698,780	158,236	28,036	-	-	2,885,053
Other assets	243,877	353,390	1,052	2,048	74	600,440
<b>Total financial assets</b>	<b>7,543,250</b>	<b>4,545,630</b>	<b>377,627</b>	<b>12,129</b>	<b>10,514</b>	<b>12,489,151</b>
Derivative liability	1,885	-	-	-	-	1,885
Deposits from banks	262,558	1,284,353	50,569	1,044	-	1,598,524
Deposits from customers	6,345,430	2,309,662	80,935	24,601	1	8,760,630
Other liabilities	77,929	38,434	223,802	-	13,078	353,243
Borrowings	22,202	834,127	-	-	-	856,329
<b>Total financial liabilities</b>	<b>6,710,004</b>	<b>4,466,576</b>	<b>355,306</b>	<b>25,645</b>	<b>13,079</b>	<b>11,570,611</b>
Swap and forward contracts	(1,033,098)	1,033,098	-	-	-	-
<b>Net FCY Exposure</b>		<b>1,112,152</b>	<b>22,321</b>	<b>(13,516)</b>	<b>(2,565)</b>	
Effect of naira depreciation by 15% on profit before tax		166,823	3,348	(2,027)	(385)	167,759
Effect of naira appreciation by 15% on profit before tax		(166,823)	(3,348)	2,027	385	(167,759)

**5. CAPITAL**

The Bank maintains an actively managed capital base to cover risks inherent in the business and is meeting the capital adequacy requirements of local banking supervisors. The Group's lead regulator, the Central Bank of Nigeria (CBN) sets and monitors capital requirements for the Bank. The parent company and individual banking operations are directly supervised by the Central Bank of Nigeria (CBN) and the respective regulatory authorities in the countries in which the subsidiary banking operations are domiciled.

**5.1 Capital management**

The primary objectives of the Group's capital management policy are to ensure that the Group complies with externally imposed capital requirements and maintains strong credit ratings and healthy capital ratios in order to support its business and to maximise shareholder value. The Group manages its capital structure and makes adjustments to it according to changes in economic conditions and the risk of its activities. In order to maintain or adjust its capital structure, the Bank may adjust the amount of dividend payment to shareholders, return capital to shareholders or issue capital securities. Capital management is overseen by the Board of Directors who have overall responsibility for ensuring adequate capital is maintained for the Group.

The Group has a process of ensuring adequate capital is maintained and this process includes:

- Capital planning
- Prudent portfolio management
- Capital adequacy stress testing
- Contingency Planning

The objective of the capital management process is to:

- Adequately assess impairment losses and impact on capital impairment;
- Meet CBN's capital adequacy requirements
- Optimise the use and allocation of capital resources and align our target capital with our optimum capital structure

**5.2 Regulatory capital**

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders.

The group monitors regulatory capital using the capital adequacy ratio. This ratio is calculated as total regulatory capital divided by risk weighted assets. Total regulatory capital and risk weighted assets are calculated as shown in the table below.

The Central Bank of Nigeria sets and monitors capital requirements for the Bank. The parent company and individual banking operations are directly supervised by the Central Bank of Nigeria and the respective regulatory authorities in the countries in which the subsidiary banking operations are domiciled.

The Central Bank of Nigeria requires the Bank to maintain a prescribed ratio of total capital to total risk-weighted assets.

The Group's regulatory capital is split into two tiers:

Tier 1 capital includes ordinary share capital, share premium, retained earnings, translation reserve and non-controlling interests after deductions for goodwill and intangible assets, and other regulatory adjustments relating to items that are included in equity but are treated differently for capital adequacy purposes.

Tier 2 capital includes qualifying subordinated liabilities and the element of the fair value reserve relating to unrealised gains on financial instruments classified as FVOCI.

Various limits are applied to elements of the capital base. Elements of Tier 2 capital are limited to a maximum of one-

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 5. CAPITAL - CONTINUED

#### 5.2 Regulatory Capital - Continued

third of Tier 1 capital, after making deductions of goodwill, deferred tax asset and other intangible assets but before deductions of investments.

Banking operations are categorised mainly as trading book or banking book, and risk-weighted assets are determined according to specified requirements that seek to reflect the varying levels of risk attached to assets and off-balance sheet exposures.

During the year, the Group's strategy, which was unchanged, was to maintain a strong capital base so as to retain investor, creditor and market confidence and to sustain future development of the business. The impact of the level of capital on shareholders' return is also recognised and the Group recognises the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a sound capital position.

Capital adequacy ratio is the quotient of the capital base of the Bank and the Bank's risk weighted asset base. UBA Plc operates under an international banking authorization with a minimum regulatory capital of N50 billion, with a minimum capital requirements of 10.5percent as Common Equity Tier I (CET1) capital ratio, 11.25per cent as Tier I capital ratio, 15per cent as Total Capital Adequacy Ratio, additional 1per cent each as Capital Conversation Buffer (CCB1) and Higher Loss Absorbency (HLA). The HLA is to be met fully with CET1 capital, while CCB1 to be met with Total Eligible Capital, implying 12.5percent minimum CET1 and 17percent minimum Total Capital Adequacy Ratio, for banks designated as Domestic Systemically Important Bank (DSIB), with international authorization. UBA has international authorization and is also designated as Domestic Systemically Important Bank (DSIB).

#### Capital deficiency in subsidiaries

There is no capital deficiency in the subsidiaries of the Bank as of December 31, 2024 (Dec 2023: Nil). The Bank maintains an active oversight on its subsidiaries through its representation on their respective Boards. On a periodic basis, the capital adequacy/solvency position of subsidiaries as per the applicable regulations, is reported to their respective Boards as well as to the Board of the Bank.

## 5. CAPITAL

### (f) Capital management

#### Regulatory capital - Continued

In millions of Nigeria naira		Group		Bank	
		Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Tier 1 capital					
Ordinary share capital		17,100	17,100	17,100	17,100
Share premium		98,715	98,715	98,715	98,715
Retained earnings		1,425,037	919,872	787,808	532,088
Other reserves	39	347,647	256,749	305,075	220,370
Non-controlling interests		102,074	68,033	-	-
Gross Tier 1 capital		1,990,573	1,360,469	1,208,698	868,273
Less:					
Deferred tax on accumulated losses	32	10,826	-	52,900	-
Intangible assets		66,864	43,855	13,641	10,763
CET1 and Tier 1 Capital After Regulatory Deduction		1,912,883	1,316,614	1,142,157	857,510
Investment in subsidiaries		-	-	(92,145)	(92,145)
Eligible Tier 1 Capital		1,912,883	1,316,614	1,050,012	765,365
Tier 2 capital					
Fair value reserve for securities measured at FVOCI	39	1,409,920	651,580	235,898	202,263
Less: limit of tier 2 to tier 1 capital		(746,396)	(198,090)	-	-
Qualifying Tier 2 Capital Before Deductions		663,524	453,490	235,898	202,263
Less: Investment in subsidiaries		-	-	(92,145)	(92,145)
Net Tier 2 Capital		663,524	453,490	143,753	110,118
Qualifying capital					
Net Tier I regulatory capital		1,912,883	1,316,614	1,050,012	765,365
Net Tier II regulatory capital		663,524	453,490	143,753	110,118
Total qualifying capital		2,576,407	1,770,104	1,193,765	875,483
Composition of risk-weighted assets:					
Risk-weighted amount for credit risk		6,497,667	4,373,090	3,579,929	2,442,727
Risk-weighted amount for operational risk		1,640,781	899,162	1,102,474	536,403
Risk-weighted amount for market risk		171,494	153,189	171,494	95,129
Total Risk-weighted assets		8,309,942	5,425,441	4,853,897	3,074,259
Capital ratios					
Risk Weighted Capital Adequacy Ratio		31.0%	32.6%	24.6%	28.5%

### 5.3 Capital allocation

The allocation of capital between specific operations and activities is to a large extent, driven by optimisation of the return achieved on the capital allocated. The amount of capital allocated to each operation or activity is based primarily upon the regulatory capital but in some cases the regulatory requirements do not reflect fully the varying degree of risk associated with different activities. In such cases the capital requirements may be flexed to reflect differing risk profiles, subject to the overall level of capital to support a particular operation or activity not falling below the minimum required for regulatory purposes.

Although maximisation of the return on risk-adjusted capital is the principal basis used in determining how capital is allocated within the Group to particular operations or activities, it is not the sole basis used for decision making. Account also is taken of synergies with other operations and activities, the availability of management and other resources, and the fit of the activity with the Group's longer term strategic objectives.



For the year ended 31 December 2024

## 6. FAIR VALUE MEASUREMENT

### Fair values of financial instruments

The fair values of financial assets and financial liabilities that are traded in active markets are based on quoted market prices or dealer price quotations. For all other financial instruments, the Group determines fair values using other valuation techniques.

For financial instruments that trade infrequently and have little price transparency, fair value is less objective and requires varying degrees of judgment depending on liquidity, concentration, uncertainty of market factors, pricing assumptions and other risks affecting the specific instrument.

### 6.1 Valuation models

The Group measures fair values using the following fair value hierarchy, which reflects the significance of the inputs used in making the measurements.

- **Level 1:** inputs that are quoted market prices (unadjusted) in active markets for identical instruments. The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for financial assets held by the Group is the current bid price. These instruments are included in Level 1. Instruments included in Level 1 comprise primarily quoted equity and debt investments classified as trading securities or available for sale.
- **Level 2:** inputs other than quoted prices included within Level 1 that are observable either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques in which all significant inputs are directly or indirectly observable from market data. The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined by using valuation techniques. These valuation techniques maximize the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2. If one or more of the significant inputs is not based on observable market data, the instrument is included in Level 3. Specific valuation techniques used to value financial instruments include:
  - Quoted market prices or dealer quotes for similar instruments;
  - The fair value of interest rate swaps is calculated as the present value of the estimated future cash flows based on observable yield curves;
  - The fair value of forward foreign exchange contracts is determined using forward exchange rates at the balance sheet date, with the resulting value discounted back to present value;
  - Other techniques, such as discounted cash flow analysis, are used to determine fair value for the remaining financial instruments.
- **Level 3:** inputs that are unobservable. This category includes all instruments for which the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments for which significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

Valuation techniques include net present value and discounted cash flow models, comparison with similar instruments for which market observable prices exist, Black-Scholes and polynomial option pricing models and other valuation models. Assumptions and inputs used in valuation techniques include risk-free and benchmark interest rates, credit spreads

## 6 FAIR VALUE MEASUREMENT - CONTINUED

### 6.1 Valuation models - Continued

and other premia used in estimating discount rate, bond and equity prices, foreign currency exchange rates, equity and equity index prices and expected price volatilities and correlations.

The objective of valuation techniques is to arrive at a fair value measurement that reflects the price that would be received to sell the asset or paid to transfer the liability in an orderly transaction between market participants at the measurement date.

The Group uses widely recognized valuation models for determining the fair value of common and more simple financial instruments, such as interest rate and currency swaps that use only observable market data and require little management judgment and estimation. Observable prices or model inputs are usually available in the market for listed debt and equity securities, exchange-traded derivatives and simple over-the-counter derivatives such as interest rate swaps. Availability of observable market prices and model inputs reduces the need for management judgment and estimation and also reduces the uncertainty associated with determining fair values. Availability of observable market prices and inputs varies depending on the products and markets and is prone to changes based on specific events and general conditions in the financial markets. The Group's valuation methodology for securities uses a discounted cash flow methodology and dividend discount methodology. The methodologies are often used by market participants to price similar securities.

For more complex instruments, the Group uses proprietary valuation models, which are usually developed from recognized valuation models. Some or all of the significant inputs into these models may not be observable in the market, and are derived from market prices or rates or are estimated based on assumptions. Valuation models that employ significant unobservable inputs require a higher degree of management judgment and estimation in the determination of fair value. Management judgment and estimation are usually required for selection of the appropriate valuation model to be used, determination of expected future cash flows on the financial instrument being valued, determination of the probability of counterparty default and prepayments and selection of appropriate discount rates.

Fair value estimates obtained from models are adjusted for any other factors such as liquidity risk or model uncertainties, to the extent that the Group believes that a third party market participant would take them into account in pricing a transaction. Fair values reflect the credit risk of the instrument and include adjustments to take account of the credit risk of the Group entity and the counterparty where appropriate. For measuring derivatives that might change classification from being an asset to a liability or vice versa such as interest rate swaps, fair values take into account both credit valuation adjustment (CVA) and debit valuation adjustment (DVA) when market participants take this into consideration in pricing the derivatives.

Model inputs and values are calibrated against historical data and published forecasts and where possible, against current or recent observed transactions in different instruments and against broker quotes. This calibration process is inherently subjective and it yields ranges of possible inputs and estimates of fair value, and management judgment is required to select the most appropriate point in the range.

If the Group measures portfolios of financial assets and financial liabilities on the basis of net exposures to market risks, then it applies judgment in determining appropriate portfolio-level adjustments such as bid-ask spreads and relevant risk premiums.

### 6.2 Valuation framework

The Group has an established control framework with respect to the measurement of fair values. This framework includes an Investor Relations and Portfolio Investments Management Unit which is independent of front office management and reports to the Group Chief Financial Officer, and which has overall responsibility for valuations. There is also the Risk Measurement unit responsible for independently verifying the results of third party valuation. Specific controls include:

- Verification of observable pricing;
- Re-performance of model valuations;

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 6. FAIR VALUE MEASUREMENT

#### 6.2 Valuation framework

- A review and approval process for new models and changes to models involving both Product Control and Group Market Risk;
- periodic calibration and back-testing of models against observed market transactions;
- Analysis and investigation of significant daily valuation movements; and
- Review of significant unobservable inputs, valuation adjustments and significant changes to the fair value measurement of level 3 instruments compared with the previous month, by a committee of senior Product Control and Group Market Risk personnel.

When third party information, such as broker quotes or pricing services, is used to measure fair value, the risk measurement unit assesses and documents the evidence obtained from the third parties to support the conclusion that such valuations meet the requirements of IFRS. This includes:

- Verifying that the broker or pricing service is approved by the Group for use in pricing the relevant type of financial instrument;
- Understanding how the fair value has been arrived at and the extent to which it represents actual market transactions;
- When prices for similar instruments are used to measure fair value, how these prices have been adjusted to reflect the characteristics of the instrument subject to measurement; and
- If a number of quotes for the same financial instrument have been obtained, then how fair value has been determined using those quotes.

#### 6.3 Financial instruments measured at fair value

The table below analyses financial instruments measured at fair value at the end of the reporting period, by the level in the fair value hierarchy into which the fair value measurement is categorised. The amounts are based on the values recognised in the statement of financial position. All fair value measurements are recurring.

##### Group:

December 31 2024

*In millions of Nigerian Naira*

##### Assets

##### Financial assets at FVTPL

Government bonds	23	2	82,669	-	82,671
Treasury bills		17,315	701	-	18,016

Derivative assets measured at fair value through profit and loss:	33(a)	-	188,583	-	188,583
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##### Investment securities at FVOCI

Treasury bills	26	894,378	1,873,357	-	2,767,735
Bonds		1,409,114	247,648	-	1,656,762
Promissory notes		-	12,196	-	12,196
Equity investments		5,907	-	499,506	505,413
<b>Total assets</b>		<b>2,326,716</b>	<b>2,405,154</b>	<b>499,506</b>	<b>5,231,376</b>

##### Liabilities

Derivative liability	33(b)	-	33,849	-	33,849
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## 6. FAIR VALUE MEASUREMENT - CONTINUED

### 6.3 Financial instruments measured at fair value

#### Bank:

December 31, 2024

In millions of Nigerian Naira

#### Assets

##### Financial assets at FVTPL

	Note	Level 1	Level 2	Level 3	Total
Government bonds	23	2	-	-	2
Treasury bills		17,315	701	-	18,016
Derivative assets measured at fair value through profit and loss:		-	188,583	-	188,583
	33(a)				-
<b>Investment securities at FVOCI</b>					-
Treasury bills	26	894,378	1,213,064	-	2,107,442
Bonds		1,409,114	113,981	-	1,523,095
Promissory notes		-	10,266	-	10,266
Equity investments		5,907	-	484,577	490,484
		<b>2,326,716</b>	<b>1,526,595</b>	<b>484,577</b>	<b>4,337,888</b>

#### Liabilities

##### Financial liabilities

Derivative liability	33(b)	-	33,849	-	33,849
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#### Group:

December 31, 2023

In millions of Nigerian Naira

#### Assets

##### Financial assets held for trading

	Note	Level 1	Level 2	Level 3	Total
Government bonds	23	9	33,315	-	33,324
Treasury bills		-	525	-	525
Derivative assets measured at fair value through profit and loss:		-	498,824	-	498,824
	33(a)				-
<b>Investment securities at FVOCI</b>	<b>26</b>	<b>-</b>			
Treasury bills		674,905	1,175,310	-	1,850,215
Bonds		770,331	175,832	-	946,163
Promissory notes		-	9,400	-	9,400
Equity investments		4,945	-	282,312	287,257
<b>Total assets</b>		<b>1,450,190</b>	<b>1,893,206</b>	<b>282,312</b>	<b>3,625,708</b>

#### Liabilities

##### Financial liabilities

Derivative liability	33(b)	-	1,885	-	1,885
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# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 6 FAIR VALUE MEASUREMENT - CONTINUED

#### 6.3 Financial instruments measured at fair value

**Bank:**

**December 31, 2023**

*In millions of Nigerian Naira*

#### Assets

##### Financial assets held for trading

	Note	Level 1	Level 2	Level 3	Total
Government bonds	23	9	-	-	9
Treasury bills		-	525	-	525
Equities	33(a)	-	498,824	-	498,824

Derivative assets measured at fair value through profit and loss:

##### Investment securities at FVOCI

	Note	Level 1	Level 2	Level 3	Total
Treasury bills	26	674,905	915,389	-	1,590,294
Bonds		770,331	62,311	-	832,642
Promissory notes		-	9,400	-	9,400
Equity investments		4,945	-	273,064	278,009
		<b>1,450,190</b>	<b>1,486,449</b>	<b>273,064</b>	<b>3,209,703</b>

#### Liabilities

Derivative liability	33(b)	-	1,885	-	1,885
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The following table presents the changes in level 3 instruments during the year. Level 3 instruments are all unquoted equities.

<i>In millions of Nigerian Naira</i>	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Balance, beginning of year	282,312	145,174	273,064	143,545
Addition during the year	-	7,572	521	-
Gain recognised in other comprehensive income (under fair value gain on FVOCI)	217,636	146,524	211,955	146,524
Translation differences	(442)	(16,958)	(964)	(17,005)
<b>Balance, end of year</b>	<b>499,506</b>	<b>282,312</b>	<b>484,577</b>	<b>273,064</b>

- (i) The fair value of the Group's equity investment in CSCS Limited was previously categorised as level 3 in the fair value hierarchy. This was because the shares were not listed on an exchange and there were no recent observable arm's length transactions in the shares. There were no transfers from level 2 to level 3 in as of FY2024.
- (ii) Level 2 fair value measurements  
These prices are a reflection of the actual fair value of the investments, as transactions consummated under the OTC trades were arms length transactions. The Group's Level 2 derivative contracts were valued using interest rate parity method discounted to present value due to time value of money. Inputs to the valuation models are all based on market conditions existing at the end of each reporting period. These derivative contracts are not traded in active markets.
- (iii) Level 3 fair value measurements - Unobservable inputs used in measuring fair value  
All valuation processes and techniques are subject to review and approval by the Finance and General Purpose Committee of the Board of Directors. There was no change in the Group's valuation technique during the period.

The table below sets out information about significant unobservable inputs used as at 31 December 2024 in measuring financial instruments categorised as Level 3 in the fair value hierarchy:

## 6 FAIR VALUE MEASUREMENT - CONTINUED

### 6.3 Financial instruments measured at fair value

Type of financial instrument	Fair value as at 31 December 2024 N'million	Fair value as at 31 December 2023 N'million	Valuation technique	Unobservable input	Range of estimates for unobservable inputs (31 December 2024)	Range of estimates for unobservable inputs (31 December 2023)	Relationship of unobservable inputs to fair value
Unquoted equity securities	499,506	133,013	Income Approach (Discounted cash flow method)	Cost of equity	22.7% - 35.3%	24.0% - 30.0%	Significant increases in cost of equity, in isolation, would result in lower fair values. Significant reduction would result in higher fair values
				Terminal growth rate	3.1% - 3.3%	3.2% - 5.2%	Significant increases in terminal growth rate, in isolation, would result in higher fair values. Significant reduction would result in lower fair values

(iv) Level 3 fair value measurements - Unobservable inputs used in measuring fair value (continued)

Significant unobservable inputs are developed as follows:

#### Discounted cash flow

- The Group used the Capital Asset Pricing Model to determine the cost of equities for its various unquoted equities which were fair valued at year end.
- The risk free rate was determined using the yield on 30-year US treasury bond (for unquoted securities denominated in USD) and longest tenured Federal Government of Nigeria bond (for unquoted securities denominated in Nigerian naira).
- Equity risk premium was determined using market returns obtained from Damodaran Online.
- Beta estimates were obtained from Damodaran Online.

#### Dividend discount model

- The Group used the build-up approach to determine cost of equities for its various unquoted equities which were fair valued using dividend discount model at year end.
- The risk free rate was determined using the yield on the longest tenured sovereign bonds.
- The dividend growth rate was determined using the historical five years weighted average growth rate of dividends paid by the respective entities
- Equity risk premium were obtained from Damodaran Online (with specific focus on emerging markets data), adjusted for size premium.

(v) Level 3 fair value measurements - Effect of unobservable inputs on fair value measurement

The Group believes that its estimates of fair values are appropriate. However, the use of different methodologies or assumptions could lead to different measurements of fair value. For fair value measurements in Level 3, changing the cost of equity or terminal growth rate by a reasonable possible value, in isolation, would have the following effects on other comprehensive income for the year:

In millions of Nigerian Naira

#### Key Assumption

	Effect on other comprehensive income (OCI)			
	Dec. 2024		Dec. 2023	
	5% Increase	5% Decrease	5% Increase	5% Decrease
Cost of Equity	(107,065)	96,869	(15,834)	17,663
Terminal Growth Rate	15,786	(14,996)	166	(166)

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 6. FAIR VALUE MEASUREMENT - CONTINUED

#### 6.4 Financial instruments not measured at fair value

The table below sets out the fair values of financial instruments not carried at fair value and analyses them by the level in the fair value hierarchy into which each fair value measurement is categorised.

Group	Level 1	Level 2	Level 3	Total fair value	Carrying amount
<i>In millions of Nigerian Naira</i>					
<b>December 31, 2024</b>					
<b>Assets</b>					
Cash and bank balances	-	-	8,163,668	8,163,668	8,163,668
Assets under management	-	-	14,026	14,026	14,026
Loans and advances to banks	-	568,659	-	568,659	556,072
Loans and advances to customers	-	-	-	-	-
-Individual	-	-	-	-	-
Term loans	-	77,750	-	77,750	505,573
Overdrafts	-	531,435	-	531,435	67,203
-Corporate	-	-	-	-	-
Term loans	-	5,547,913	-	5,547,913	5,367,529
Overdrafts	-	1,121,669	-	1,121,669	1,008,319
Others	-	6,019	-	6,019	5,921
Investment Securities - Amortised cost	-	-	-	-	-
Treasury bills	-	4,086,809	-	4,086,809	4,107,346
Bonds	-	2,274,043	-	2,274,043	3,581,506
Other assets	-	-	1,150,968	1,150,968	1,150,968
<b>Liabilities</b>					
Deposits from banks	-	2,906,866	-	2,906,866	2,756,472
Deposits from customers	-	23,089,270	-	23,089,270	21,894,689
Other liabilities	-	-	669,444	669,444	669,444
Borrowings	-	1,486,790	-	1,486,790	1,394,796
<b>December 31, 2023</b>					
<b>Assets</b>					
Cash and bank balances	-	-	6,069,496	6,069,496	6,069,497
Assets under management	-	-	14,026	14,026	14,026
Loans and advances to banks	-	234,188	-	234,188	320,732
Loans and advances to customers	-	-	-	-	-
-Individual	-	-	-	-	-
Term loans	-	354,468	-	354,468	334,058
Overdrafts	-	41,242	-	41,242	21,162
-Corporate	-	-	-	-	-
Term loans	-	3,916,582	-	3,916,582	3,792,187
Overdrafts	-	1,159,428	-	1,159,428	1,069,110
Others	-	12,883	-	12,883	12,331
Investment Securities - Amortised cost	-	-	-	-	-
Treasury bills	-	1,618,214	-	1,618,214	1,821,121
Bonds	-	2,274,043	-	2,274,043	2,559,185
Other assets	-	-	720,311	720,311	720,313
<b>Liabilities</b>					
Deposits from banks	-	2,526,282	-	2,526,282	2,464,444
Deposits from customers	-	15,703,750	-	15,703,750	14,891,277
Other liabilities	-	-	301,022	301,022	301,022
Borrowings	-	915,379	-	915,379	858,740



For the year ended 31 December 2024

## 6. FAIR VALUE MEASUREMENT - CONTINUED

### 6.4 Financial instruments not measured at fair value

Bank	Level 1	Level 2	Level 3	Total fair value	Carrying amount
<i>In millions of Nigerian Naira</i>					
<b>December 31, 2024</b>					
<b>Assets</b>					
Cash and bank balances	-	-	6,732,741	6,732,741	6,732,741
Assets under management	-	-	14,026	14,026	14,026
Loans and advances to banks	-	291,827	-	291,827	290,941
Loans and advances to customers	-	-	-	-	-
-Individual	-	-	-	-	-
Term loans	-	65,717	-	65,717	61,435
Overdrafts	-	18,152	-	18,152	15,885
-Corporate	-	-	-	-	-
Term loans	-	3,630,701	-	3,630,701	3,537,613
Overdrafts	-	345,301	-	345,301	299,680
Others	-	6,019	-	6,019	5,921
Investment Securities - Amortised cost	-	-	-	-	-
Bonds	-	415,240	-	415,240	467,307
Other assets	-	-	938,120	938,120	938,120
<b>Liabilities</b>					
Deposits from banks	-	1,652,804	-	1,652,804	1,643,031
Deposits from customers	-	12,236,538	-	12,236,538	11,834,675
Other liabilities	-	-	786,663	786,663	786,663
Borrowings	-	1,265,535	-	1,265,535	1,223,973
<b>December 31, 2023</b>					
<b>Assets</b>					
Cash and bank balances	-	-	5,036,380	5,036,380	5,036,380
Assets under management	-	-	14,026	14,026	14,026
Loans and advances to banks	-	103,017	-	103,017	147,547
Loans and advances to customers	-	-	-	-	-
-Individual	-	-	-	-	-
Term loans	-	68,040	-	68,040	50,672
Overdrafts	-	11,062	-	11,062	6,336
-Corporate	-	-	-	-	-
Term loans	-	2,888,805	-	2,888,805	2,778,270
Overdrafts	-	483,704	-	483,704	472,764
Others	-	12,883	-	12,883	12,331
Investment Securities - Amortised cost	-	-	-	-	-
Treasury bills	-	-	-	-	-
Bonds	-	161,640	-	161,640	181,908
Other assets	-	-	589,128	589,128	589,129
<b>Liabilities</b>					
Deposits from banks	-	1,652,804	-	1,652,804	1,598,524
Deposits from customers	-	9,194,545	-	9,194,545	8,760,630
Other liabilities	-	-	353,243	353,243	353,242
Borrowings	-	915,379	-	915,379	856,330

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 6 FAIR VALUE MEASUREMENT - CONTINUED

#### 6.4 Financial instruments not measured at fair value - Continued

Below are the methodologies and assumptions used to determine fair values for the above financial instruments which are not recorded and measured at fair value in the Group's financial statements. These fair values were calculated for disclosure purposes only.

##### i Cash and bank balances

The carrying amount of cash and cash equivalents is a reasonable approximation of fair value.

##### ii Loans and advances

Loans and advances are net of charges for impairment. To improve the accuracy of the valuation estimate for loans, homogenous loans are grouped into portfolios with similar characteristics. The estimated fair value of loans and advances represents the discounted amount of estimated future cash flows expected to be received. Expected cash flows are discounted at current market rates to determine fair value.

##### iii Investment securities

The fair value is based on market prices from financial market dealer price quotations. Where this information is not available, fair value is estimated using quoted market prices for securities with similar credit, maturity and yield characteristics.

##### iv Other assets

The bulk of these financial assets have short (less than 3months) maturities and their amounts are a reasonable approximation of fair value.

##### v Deposits from banks and customers

The estimated fair value of deposits with no stated maturity, which includes non-interest bearing deposits, is the amount repayable on demand. The estimated fair value of fixed interest-bearing deposits not quoted in an active market is based on discounted cash flows using interest rates for new debts with similar remaining maturity.

##### vi Other liabilities

The carrying amount of financial liabilities in other liabilities is a reasonable approximation of fair value.

##### vii Interest bearing loans and borrowings

The estimated fair value of fixed interest-bearing borrowings not quoted in an active market is based on discounted cash flows using the contractual interest rates for these debts over their remaining maturity.

### 7. OFFSETTING OF FINANCIAL INSTRUMENTS

Financial assets and liabilities are offset and the net amount reported in the statement of financial position where the Group currently has a legally enforceable right to set-off the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously. In the normal course of business, the Group may enter into various master netting agreements or other similar arrangements that do not meet the criteria for offsetting in the statement of financial position but still allow for the related amounts to be set off in certain circumstances.

The following table presents the recognized financial instruments that are offset, or subject to enforceable master netting arrangements or other similar agreements but not offset, as at the reporting date, and shows in the "Net" column what the impact would be on the Group's statement of financial position if all set off rights were exercised.

For the year ended 31 December 2024

## 7. OFFSETTING OF FINANCIAL INSTRUMENTS - CONTINUED

### Group

31 December 2024

*In millions of Nigerian Naira*

Financial assets

- Electronic payments receivable (note 28) (a)

*Financial liabilities*

- Creditors and payables (note 38) (a)

Amounts offset		
Gross amounts	Gross amounts offset	Net amounts presented

455,821 (80,391) 375,430

369,164 (80,391) 288,773

### Group

31 December 2023

*In millions of Nigerian Naira*

Financial assets

- Electronic payments receivable (note 28) (a)

*Financial liabilities*

- Creditors (note 38) (a)

Amounts offset		
Gross amounts	Gross amounts offset	Net amounts presented

418,158 (33,673) 384,485

129,542 (33,673) 95,869

### Bank

31 December 2024

*In millions of Nigerian Naira*

Financial assets

- Electronic payments receivable (note 28) (a)

*Financial liabilities*

- Creditors (note 38) (a)

Amounts offset		
Gross amounts	Gross amounts offset	Net amounts presented

100,870 (26,391) 74,479

566,117 (26,391) 539,726

### Bank

31 December 2023

*In millions of Nigerian Naira*

Financial assets

- Electronic payments receivable (note 28) (a)

*Financial liabilities*

- Creditors (note 38) (a)

Amounts offset		
Gross amounts	Gross amounts offset	Net amounts presented

196,326 (8,231) 188,095

217,617 (8,231) 209,386

- (a) Standard terms of electronic banking and similar payment transactions allow for net settlement of payments in the normal course of business.

## 8. CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amount of revenues, expenses, assets and liabilities, and the accompanying disclosures, as well as the disclosure of contingent liabilities.

Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods. In the process of applying the Group's accounting policies, management has made the following judgements and assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities. Existing circumstances and assumptions about future developments may change due to circumstances beyond the Group's control and are reflected in the assumptions if and when they occur. Items with the most significant effect on the amounts recognised in the financial statements with substantial management judgement and/or estimates are collated below.

These disclosures supplement the commentary on financial risk management (see note 4).

### (a) Key sources of estimation uncertainty

#### (i) Measurement of the expected credit loss allowance

The measurement of the expected credit loss (ECL) allowance for financial assets measured at amortised cost and FVOCI is an area that requires the use of complex models and significant assumptions about future economic conditions and credit behaviour (e.g. the likelihood of customers defaulting and the resulting losses). Details of the inputs, assumptions and estimation methodologies used in measuring ECL are described in note 3.27.

A number of significant judgements are also required in applying the accounting requirements for measuring ECL, such as:

- Determining criteria for significant increase in credit risk;
- Choosing appropriate models and assumptions for the measurement of ECL;
- Establishing the number and relative weightings of forward-looking scenarios for each type of product/market and associated ECL; and
- Establishing groups of financial assets for the purposes of measuring ECL.

Detailed information about the judgements and estimates made by the Group in the above areas is set out in note 3.27.

#### (ii) Determining fair values

The determination of fair value for financial assets and liabilities for which there is no observable market price requires the use of techniques as described in accounting policy 3.11. Further disclosures on the Group's valuation methodology have been made on note 6.1. For financial instruments that trade infrequently and have little price transparency, fair value is less objective, and requires varying degrees of judgment depending on liquidity, concentration, uncertainty of market factors, pricing assumptions and other risks affecting the specific instrument.

#### (iii) Deferred tax assets

Deferred tax assets are recognised for deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Management judgement is required to determine the amount of deferred tax assets that can be recognised, based on the likely timing and level of future taxable profits, together with future tax planning strategies. In determining the timing and level of future taxable profits together with future tax planning strategies, the Group assessed the probability of expected future taxable profits based on expected revenues for the next five years. Details of the Group's recognised and unrecognised

For the year ended 31 December 2024

## 8. CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS - CONTINUED

deferred tax assets and liabilities are as disclosed in note 32.

### (iv) Valuation of derivative contracts

The fair value of the Group's derivatives is determined by using valuation techniques. Inputs to the valuation models are all based on market conditions existing at the end of each reporting period. The Group has used interest rate parity method discounted for passage of time in the valuation of its foreign exchange derivative contracts. These derivative contracts are not traded in active markets.

The table below shows the fair value of the Group's derivatives if there is 5% change in interest rates or a 5% change in foreign currency exchange rates.

<i>In millions of Nigerian Naira</i>	Interest rates		Exchange rates	
	5% decrease	5% increase	5% decrease	5% increase
Derivative assets	(2,508)	2,463	(46,967)	64,629
Derivative liabilities	(859)	846	(36,166)	26,546

### (b) Critical accounting judgments in applying the Group's accounting policies

Critical accounting judgments made in applying the Group's accounting policies include:

#### (i) Fair value of equity instruments

The fair value of financial instruments is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal (or most advantageous) market at the measurement date under current market conditions (i.e., an exit price) regardless of whether that price is directly observable or estimated using another valuation technique. When the fair values of financial assets and financial liabilities recorded in the statement of financial position cannot be derived from active markets, they are determined using a variety of valuation techniques that include the use of valuation models. The inputs to these models are taken from observable markets where possible, but where this is not feasible, estimation is required in establishing fair values. Judgements and estimates include considerations of liquidity and model inputs related to items such as credit risk (both own and counterparty), funding value adjustments, correlation and volatility. For further details about determination of fair value please see the Group's accounting policy on valuation of financial instruments in note 6.

#### (ii) Allowance for credit losses

In estimating credit losses, the Group considers the credit worthiness and financial capacity of the obligor, the probability that an obligor or counterparty will default over a given period (probability of default -PD), the portion of the loan expected to be irrecoverable at the time of loan default (loss given default - LGD) and Exposure at Default (EAD). The table below shows the sensitivities of the impairment loss provision for 1% increase or decrease in the LGD and PD.

<i>In millions of Nigerian Naira</i>	December 31, 2024		December 31, 2023	
	Probability of Default -PD	Loss Given Default-LGD	Probability of Default -PD	Loss Given Default-LGD
Increase/decrease				
1% increase	2,149	20,522	2,154	16,878
1% decrease	(2,149)	(20,522)	(2,154)	(16,878)

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 8. CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS - CONTINUED

#### (iii) Impairment testing for cash-generating units containing goodwill

On an annual basis, the Group carries out impairment assessments of its cash generating units containing goodwill. The recoverable amounts of the cash-generating units (CGU) are determined based on value-in-use calculations which require the use of estimates including discount rates and terminal growth rates. Management's estimates of the recoverable amounts of these CGU's is sensitive to these estimates. The key assumptions underlying the recoverable amounts as well as sensitivity analysis of these key assumptions are disclosed in note 31.

#### (iv) Determination of exchange rate used for translation

The Group translates and records its foreign currency transactions and balances based on the exchange rate at which the future cash flows represented by the transactions or balances could have been settled, if those cash flows had occurred at the reporting date. The Nigerian Autonomous Foreign Exchange Fixing (NAFEX) (FMDQ) rate has been used for the translation of foreign currency balances as this remains the main source of foreign currencies for the Bank's transactions.

#### (v) Determination of incremental borrowing rate used for discounting lease liabilities

The incremental borrowing rate is defined by IFRS 16 as the rate of interest that a lessee would have to pay to borrow, over a similar term and with a similar security, the funds necessary to obtain an asset of a similar value to the cost of the right-of-use asset in a similar economic environment.

The effective borrowing rate used for discounting the future lease payments to present value was determined by using the corresponding FGN Bond/Bill yields of similar maturity profiles with the outstanding lease terms in addition to the Bank's risk premium based on the interest rate of the Bank's quoted subordinated series 3 notes. Hence, the bank applied a single discount rate to a portfolio of leases with reasonably similar characteristics but matched with their relevant lease terms.

#### (vi) Hyperinflationary accounting

During 2024, the Group has designated Ghana and Sierra Leone as hyperinflationary economies in accordance with IAS 29 and has therefore employed the use of the hyperinflationary accounting to consolidate and report its Ghana and Sierra Leone operating subsidiaries.

The determination of whether an economy is hyperinflationary requires the Group to make certain estimates and judgements, such as assessment of historic inflation rates and anticipation of future trends. In addition, the application of hyperinflationary accounting in accordance with IAS 29 requires the selection and use of price indices to estimate the impact of inflation on the results of operations and non-monetary assets and liabilities and of the Group.

The selection of price indices is based on the Group's assessment of various available price indices on the basis of reliability and relevance. Changes in any such estimates may significantly impact the carrying value of those non-monetary assets or liabilities, and results of operations, which are subject to hyperinflationary adjustments, and the related gains and losses within the consolidated statements of loss and comprehensive loss.

Consumer Price Index (CPI) data covering all items has been obtained from the International Monetary Fund (IMF). This measures the overall change in consumer prices based on a representative basket of goods and services over time as is viewed as representative of the hyperinflationary economy.

The CPI for Sierra Leone at the beginning of the reporting period was 31.95%, and closed at 20.26%. The CPI for Ghana at the beginning of the reporting period was 53.2%, and closed at 52.1%.

For the year ended 31 December 2024

## 9. OPERATING SEGMENTS

Segment information is presented in respect of the Group's geographic segments which represents the primary segment reporting format and is based on the Group's management and reporting structure. The Chief Operating Decision Maker (Board of Directors), reviews the Group's performance along these business segments and resources are allocated accordingly.

### Geographical segments

The Group operates in the following geographical regions:

- **Nigeria:** This comprises UBA Plc (excluding the branch in New York) and UBA Pensions Custodian Limited.
- **Rest of Africa:** This comprises all subsidiaries in Africa, excluding Nigeria. The African subsidiaries have been aggregated into one reportable segment as they are deemed to have similar economic characteristics.
- **Rest of the World:** This comprises UBA UK Limited, UBA New York branch, UBA Dubai and UBA Paris. Although this part of the business is not large enough to be presented as a separate reporting segment, it has been included here as it is seen as a potential growth segment which is expected to materially contribute to group revenue in the future. The entities within this reporting segment have been aggregated into one reportable segment as they have similar economic characteristics.

### Business segments

The Group's operations have been classified into the following business segments:

**Corporate Banking** - This business segment provides a broad range of financial solutions to multinationals, regional companies, state-owned companies, non-governmental organisations, international and multinational organisations and financial institutions.

**Retail/Commercial Banking** - This business segment has presence in all major cities in Nigeria and in nineteen other countries across Africa where the Group has operations. It provides commercial banking products and services to the middle and retail segments of the market.

**Treasury and Financial Markets** - This segment provides innovative financing and risk management solutions and advisory services to the Group's corporate and institutional customers. The segment is also responsible for formulation and implementation of financial market products for the Group's customers.

**Unallocated Segment** - This comprises assets that are held solely for the purpose of disposal. They are not utilized for the Group's day to day operations.

No single external customer or group amounts to 10% or more of the Group's revenues.

The revenue from external parties reported to the Chief Operating Decision Maker is measured in a manner consistent with that in the income statement.

Inter-segment transactions, balances, income and expenses on transactions between group companies are eliminated. Profits and losses resulting from inter-segment transactions that are recognised in assets are also eliminated. Transfer prices between operating segments are based on the Group's internal pricing framework.



# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 9. OPERATING SEGMENTS - CONTINUED

#### (a) Geographical segments

##### (i) December 31, 2024

*In millions of Nigerian Naira*

	Nigeria	Rest of Africa	Rest of the World	Eliminations	Total
<b>Total revenue<sup>1</sup></b>	<b>1,658,951</b>	<b>1,517,244</b>	<b>258,504</b>	<b>(247,819)</b>	<b>3,186,880</b>
Interest expenses	(458,238)	(328,538)	(52,475)	-	(839,250)
Fee and commission expense	(116,467)	(117,531)	-	-	(233,998)
Impairment loss recognised in income statement	(202,465)	(55,985)	5,216	-	(253,565)
Operating expenses	(517,365)	(467,914)	(61,228)	-	(1,046,178)
Net monetary loss on hyper inflation	-	(10,163)	-	-	(10,163)
<b>Profit before tax</b>	<b>364,417</b>	<b>537,113</b>	<b>150,017</b>	<b>(247,819)</b>	<b>803,726</b>
Income tax expenses	51,469	(110,174)	21,548	-	(37,158)
<b>Profit for the year</b>	<b>415,886</b>	<b>426,939</b>	<b>171,565</b>	<b>(247,819)</b>	<b>766,568</b>
<b>31 December 2024</b>					
Loans and advances	3,799,966	3,350,213	682,898	(322,460)	7,510,617
Deposits from customers and banks	11,293,595	12,335,408	2,778,520	(1,756,362)	24,651,161
Total segment assets <sup>2</sup>	14,949,213	14,757,260	3,088,021	(2,471,139)	30,323,355
Total segment liabilities	13,388,624	12,944,372	2,826,021	(2,254,301)	26,904,716
<sup>1</sup> Includes:					
Recognised at a point in time	199,913	376,975	12,111	-	588,999
Recognised over time	17,243	66,484	-	-	83,727
<b>Total revenue within the scope of IFRS 15</b>	<b>217,155</b>	<b>443,460</b>	<b>12,111</b>	<b>-</b>	<b>672,726</b>
<sup>2</sup> Includes:					
Expenditure for reportable segment:					
Depreciation	16,754	23,045	1,077	-	40,876
Amortisation	5,015	1,076	1,642	-	7,733

For the year ended 31 December 2024

## 9 OPERATING SEGMENTS - CONTINUED

### (a) Geographical segments - Continued

December 31, 2023

In millions of Nigerian Naira

	Nigeria	Rest of Africa	Rest of the World	Eliminations	Total
<b>Total revenue<sup>1</sup></b>	1,354,942	767,482	161,197	(208,235)	2,075,386
Interest expenses	(245,555)	(145,251)	(22,060)	45,059	(367,807)
Fee and commission expense	(68,017)	(50,239)	-	2	(118,254)
Impairment loss recognised in income statement	(123,758)	(79,993)	(3,450)	-	(144,049)
Operating expenses	(309,602)	(248,227)	(33,811)	-	(592,209)
Share of gains in equity-accounted investee	-	(32,804)	-	-	(32,804)
<b>Profit before tax</b>	<b>608,010</b>	<b>210,968</b>	<b>101,876</b>	<b>(163,174)</b>	<b>820,263</b>
Income tax expenses	(88,815)	(58,468)	(2,701)	-	(149,984)
<b>Profit for the period</b>	<b>519,195</b>	<b>152,500</b>	<b>99,175</b>	<b>(163,174)</b>	<b>670,279</b>
<b>31 December 2023</b>					
Loans and advances	3,046,392	2,141,077	638,704	(276,592)	5,549,581
Deposits from customers and banks	9,317,913	7,339,157	1,456,262	(757,612)	17,355,720
Total segment assets <sup>2</sup>	11,450,259	8,640,856	1,651,151	(1,053,069)	20,689,197
Total segment liabilities	10,536,759	7,627,670	1,479,386	(1,020,813)	18,623,002
<sup>1</sup> Includes:					
Recognised at a point in time	118,211	150,123	4,761	-	273,096
Recognised over time	9,209	24,962	46	-	34,217
<b>Total revenue within the scope of IFRS 15</b>	<b>127,420</b>	<b>175,085</b>	<b>4,807</b>	<b>-</b>	<b>307,313</b>
<sup>2</sup> Includes:					
Expenditure for reportable segment:					
Non-current assets					
Depreciation	1,662	26,254	3,258	-	31,174
Amortisation	1,927	2,276	1,220	-	5,422

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 9. OPERATING SEGMENTS - CONTINUED

#### (b) Business reporting

The following table presents income and profit and certain asset and liability information for the Group's business segments:

##### December 31, 2024

*In millions of Nigerian Naira*

##### Revenue:

	Corporate	Retail and commercial	Treasury and financial markets	Unallocated Segment	Total
<b>Derived revenue from external customers</b>	<b>1,078,724</b>	<b>1,363,876</b>	<b>1,086,485</b>	<b>(342,205)</b>	<b>3,186,880</b>
Interest expenses	(233,842)	(266,428)	(338,979)	-	(839,250)
Fee and commission expense	(3,647)	(230,238)	(113)	-	(233,998)
				-	-
Impairment loss recognised in income statement	(227,725)	(25,514)	(326)		(253,565)
Net monetary loss on hyperinflation	-	-	-	(10,163)	(10,163)
Operating expenses	(190,587)	(511,321)	(295,662)	-	(997,570)
Depreciation and amortisation	(9,287)	(24,915)	(14,407)	-	(48,608)
<b>Profit before income tax</b>	<b>413,636</b>	<b>305,461</b>	<b>436,998</b>	<b>(352,368)</b>	<b>803,726</b>
Taxation	(19,123)	2,169	(20,203)	-	(37,158)
<b>Profit for the year</b>	<b>394,512</b>	<b>307,629</b>	<b>416,794</b>	<b>(352,368)</b>	<b>766,568</b>

##### 31 December 2024

Loans and advances	3,691,664	3,220,648	598,305	-	7,510,617
Deposits from customers and banks	4,876,786	17,017,903	2,756,472	-	24,651,161
Total segment assets	4,058,321	16,328,372	9,936,662	-	30,323,355
Total segment liabilities	4,958,901	17,794,547	4,151,268	-	26,904,716

##### December 31, 2023

*In millions of Nigerian Naira*

##### Revenue:

	Corporate	Retail and commercial	Treasury and financial markets	Unallocated Segment	Total
<b>Derived revenue from external customers</b>	<b>494,629</b>	<b>625,381</b>	<b>498,188</b>	<b>457,188</b>	<b>2,075,386</b>
Interest expenses	(102,483)	(116,764)	(148,560)	-	(367,807)
Fee and commission expense	(1,843)	(116,354)	(57)	-	(118,254)
Net impairment Gain on financial assets	(76,890)	(20,842)	(326)	(109,142)	(207,200)
Net monetary loss on hyperinflation	-	-	-	(32,804)	(32,804)
Operating expenses	(106,042)	(284,497)	(164,505)	-	(555,044)
Depreciation and amortisation	(6,992)	(18,758)	(10,848)	-	(36,598)
<b>Profit before income tax</b>	<b>200,379</b>	<b>68,166</b>	<b>173,892</b>	<b>315,242</b>	<b>757,679</b>
Taxation	(39,665)	(75,896)	(34,422)	-	(149,983)
<b>Profit for the year</b>	<b>160,714</b>	<b>(7,730)</b>	<b>139,470</b>	<b>315,242</b>	<b>607,696</b>

##### 31 December 2023

Loans and advances	1,934,759	3,251,857	362,965	-	5,549,581
Deposits from customers and banks	1,712,196	12,688,852	2,954,672	-	17,355,720
					-
Total segment assets	4,646,187	10,689,066	5,353,944	-	20,689,197
Total segment liabilities	1,773,238	13,036,354	3,813,411	-	18,623,002

For the year ended 31 December 2024

## 10. INTEREST INCOME

In millions of Nigerian Naira

### Interest income on amortised cost and FVOCI securities

Cash and bank balances  
Interest income on loans and advances to banks  
Interest on loans to customers

#### - To individuals

Term loans

Overdrafts

#### - To corporates

Term loans

Overdrafts

Others

Investment securities

- Treasury bills

- Bonds

- Promissory notes

### Interest income on financial assets at FVTPL

- Bonds

- Treasury Bills

### Total interest income

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Cash and bank balances	146,084	69,750	93,244	65,408
Interest income on loans and advances to banks	241,647	106,358	104,784	44,554
Interest on loans to customers				
- To individuals				
Term loans	37,617	19,624	17,107	11,453
Overdrafts	23,007	4,421	13,553	4,354
- To corporates				
Term loans	569,142	269,217	438,215	203,879
Overdrafts	138,808	89,827	62,524	49,216
Others	11,120	8,818	6,171	4,879
Investment securities				
- Treasury bills	678,440	242,236	327,964	92,044
- Bonds	449,098	258,845	230,480	97,048
- Promissory notes	927	4,150	927	3,574
	2,295,890	1,073,246	1,294,969	576,409
Interest income on financial assets at FVTPL				
- Bonds	22,870	2,101	110	971
- Treasury Bills	51,277	-	3,786	-
	74,147	2,101	3,896	971
<b>Total interest income</b>	<b>2,370,037</b>	<b>1,075,347</b>	<b>1,298,865</b>	<b>577,380</b>

1. Interest income at amortized cost and fair value through OCI are calculated using the effective interest method.

2. Interest income includes accrued interest on impaired loans of ₦4.263 billion for the Group (Bank: ₦3.976 billion) for the year ended 31 December 2024 and ₦4.636 billion for the Group (Bank: ₦2.704 billion) for the year ended 31 December 2023.

## 11. INTEREST EXPENSE

Interest expense

In millions of Nigerian Naira

Deposits from banks

Deposits from customers

Borrowings

Lease liabilities

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Deposits from banks	196,634	52,051	91,595	45,271
Deposits from customers	456,609	246,488	262,867	151,311
Borrowings	180,558	66,909	123,945	53,430
Lease liabilities	5,449	2,359	3,283	780
	839,250	367,807	481,690	250,792

Total interest expense at amortized cost are calculated using the effective interest method

## 12. IMPAIRMENT CHARGE FOR CREDIT LOSSES

In millions of Nigerian Naira

### 12a. Impairment charge for credit losses on Loans

Impairment charge for credit losses on loans and advances to customers:

- impairment for credit losses (Note 26(c)) [1]

Allowance for credit losses on loans and advances to banks:

- allowance for credit losses/(reversal) ((Note 25)

Write-off on loans and receivables

Recoveries in allowance for credit loss

### 12b. Net impairment charge on other financial assets

Impairment (writeback)/charge on investment securities (Note 27(a))

Impairment (writeback)/charge on investment securities- FVOCI

Impairment (writeback)/charge on placement (Note 22)

Impairment (writeback)/charge on off-balance sheet items

Impairment charge on other assets (Note 28(a))

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Impairment charge for credit losses on Loans				
- impairment for credit losses (Note 26(c)) [1]	246,890	153,764	189,056	120,949
Allowance for credit losses on loans and advances to banks:				
- allowance for credit losses/(reversal) ((Note 25)	11,703	148	126	1,117
Write-off on loans and receivables	13,015	6,028	1,871	4,590
Recoveries in allowance for credit loss	(54,641)	(15,891)	(13,251)	(5,528)
	216,967	144,049	177,802	121,128
Net impairment charge on other financial assets				
Impairment (writeback)/charge on investment securities (Note 27(a))	17,771	15,838	21,630	(2,042)
Impairment (writeback)/charge on investment securities- FVOCI	(18,960)	9,600	(18,960)	8,472
Impairment (writeback)/charge on placement (Note 22)	(596)	926	(596)	926
Impairment (writeback)/charge on off-balance sheet items	(240)	17	(1,962)	-
Impairment charge on other assets (Note 28(a))	19,578	36,202	21,634	8,892
	17,553	62,583	21,746	16,248

## United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

## 12. IMPAIRMENT CHARGE FOR CREDIT LOSSES - CONTINUED

12c Day 1 Modification (gain)/loss on Purchased or originated credit impaired	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Debt Instruments measured at FVOCI	(1,888)	-	(1,888)	-
Debt Instruments measured at amortised cost	20,933	-	-	-
	<b>19,045</b>	<b>-</b>	<b>(1,888)</b>	<b>-</b>
	<b>253,565</b>	<b>206,632</b>	<b>197,660</b>	<b>137,376</b>

## 13. FEES AND COMMISSION

## a. INCOME

*In millions of Nigerian Naira*Credit-related fees and commissions<sup>[1]</sup>

Commission on turnover

Account maintenance fee

Electronic banking income <sup>[2]</sup>

Funds transfer fee

Trade transactions income <sup>[3]</sup>

Remittance fee

Commissions on transactional services <sup>[4]</sup>

Pension funds custody fees

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Credit-related fees and commissions <sup>[1]</sup>	94,765	34,218	16,152	9,256
Commission on turnover	20,241	10,268	-	-
Account maintenance fee	30,542	20,154	30,542	20,154
Electronic banking income <sup>[2]</sup>	236,309	125,579	78,332	60,054
Funds transfer fee	48,363	31,545	2,282	1,070
Trade transactions income <sup>[3]</sup>	66,234	28,724	47,184	15,151
Remittance fee	39,913	15,447	15,621	6,842
Commissions on transactional services <sup>[4]</sup>	44,619	34,240	13,083	11,819
Pension funds custody fees	8,015	7,138	-	-
	<b>589,001</b>	<b>307,313</b>	<b>203,196</b>	<b>124,346</b>

[1] Credit related fees and commission income excludes amount included in determining effective interest rates on financial assets carried at amortized cost. Credit related fees are taken over the life of the related facility, whilst transaction related fees are earned when the service is rendered.

[2] Electronic banking income represents income taken on transactions processed via electronic channels such as ATM, POS, mobile banking as well as credit and debit card transactions.

[3] Trade transactions income entails one-off charges as related to letter of credits and other trade businesses which are excluded from those included in determining effective interest rates on those carried at amortized cost

[4] Commissions on transactional service represents one-off charges on banking transactions such as cheque book issuance, bank statement fees, cash management, stopped cheques and other transactional related income.

## b. EXPENSE

Fees and commission expense

*In millions of Nigerian Naira*

E-Banking expense

Trade related expenses

Funds transfer expense

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
E-Banking expense	178,998	101,847	93,827	57,751
Trade related expenses	34,807	11,192	21,263	7,759
Funds transfer expense	20,193	5,215	1,375	2,507
	<b>233,998</b>	<b>118,254</b>	<b>116,465</b>	<b>68,017</b>

## 14. NET TRADING AND FOREIGN EXCHANGE INCOME

*In millions of Nigerian Naira*

Fixed income securities(i)

Foreign exchange trading income(ii)

Foreign currency revaluation gain

Net fair value (loss) on derivatives (see note 33 (c))

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Fixed income securities(i)	96,570	63,340	87,931	53,396
Foreign exchange trading income(ii)	134,312	112,147	54,892	32,063
Foreign currency revaluation gain	293,085	26,582	277,567	54,286
Net fair value (loss) on derivatives (see note 33 (c))	(342,205)	457,188	(342,205)	457,188
	<b>181,762</b>	<b>659,257</b>	<b>78,185</b>	<b>596,933</b>

(i) This comprises gains and losses arising from trading and fair value changes.

(ii) Foreign exchange income comprises trading income on foreign currencies and gains and losses from revaluation of trading position.

For the year ended 31 December 2024

## 15. OTHER OPERATING INCOME

*In millions of Nigerian Naira*

Dividend income (i)
Other Income
Rental income
Gain on disposal of property and equipment

Group		Bank	
Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
16,884	19,260	251,551	159,424
28,208	13,758	3,662	2,070
878	330	296	322
110	121	31	117
<b>46,080</b>	<b>33,469</b>	<b>255,540</b>	<b>161,933</b>

(i) Dividend income of ₦251.55 billion (2023: ₦159.42 billion) for the Bank includes a sum of ₦247.82 billion (2023: ₦147.28 billion) being total dividend earned from the Bank's subsidiaries.

## 16. NET MONETARY LOSS ON HYPERINFLATION

*In millions of Nigerian Naira*

Net monetary loss arising from hyperinflation - UBA Ghana (note 46)
Net monetary loss arising from hyperinflation - UBA Sierra Leone (note 46)

Group		Bank	
Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
4,448	22,015	-	-
5,715	10,789	-	-
<b>10,163</b>	<b>32,804</b>	<b>-</b>	<b>-</b>

## 17. EMPLOYEE BENEFIT EXPENSES

*In millions of Nigerian Naira*

Wages and salaries (note 45)
Defined contribution plans
Termination Benefits

Group		Bank	
Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
297,601	173,646	89,802	65,629
14,909	7,820	1,926	1,783
2,150	1,346	640	1,250
<b>314,660</b>	<b>182,812</b>	<b>92,368</b>	<b>68,662</b>

Included in the employee benefit expenses is the sum of ₦501.79 million, which represents the amount set aside as Industrial Training Fund (ITF) contribution for FY2024 (Dec 2023: ₦338.24 million)

## 18. DEPRECIATION AND AMORTISATION

*In millions of Nigerian Naira*

Depreciation of property and equipment (note 30)
Depreciation of right-of-use assets (note 30)
Amortisation of intangible assets (note 31)

Group		Bank	
Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
32,382	23,795	15,430	14,515
8,493	7,379	1,749	2,517
7,733	5,422	6,049	4,085
<b>48,608</b>	<b>36,596</b>	<b>23,228</b>	<b>21,117</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 19. OTHER OPERATING EXPENSES

*In millions of Nigerian Naira*

Fuel, repairs and maintenance	101,280	59,253	86,937	51,333
Banking sector resolution cost 1	71,911	40,363	68,946	40,363
Contract services	111,877	65,738	59,698	34,727
Deposit insurance premium	47,560	24,103	38,296	19,937
Occupancy and premises maintenance costs	44,375	29,945	6,494	4,697
Advertising, promotions and branding	50,744	18,859	46,508	15,042
Printing and stationery	15,361	8,369	5,137	4,130
Subscriptions	49,630	24,144	31,953	14,998
IT support and related expenses	48,048	23,188	46,206	21,638
Security and cash handling expenses	21,166	12,383	6,594	5,418
Business travels	29,133	14,201	22,352	10,764
Donations	1,979	608	1,883	496
Communication	28,451	13,493	4,122	2,399
Non-deposit insurance costs	8,934	4,910	2,249	1,729
Bank charges	34,763	22,887	4,528	10,824
Auditors' remuneration	3,963	2,563	469	436
Training and human capital development	10,418	6,458	2,904	1,474
Penalties	400	110	150	-
Loan recovery expenses	2,211	1,125	1,844	1,111
Directors' fees	703	101	571	101
Loss on disposal of fixed assets	3	-	-	-
	<b>682,910</b>	<b>372,801</b>	<b>437,841</b>	<b>241,617</b>

1. Banking sector resolution cost represents Asset Management Corporation of Nigeria (AMCON) levy, which is applicable on total balance sheet size of the Bank. The current applicable rate based on AMCON Act of 2015 is 0.5% of total assets plus total off balance sheet asset.

### 20. TAXATION

*In millions of Nigerian Naira*

#### Recognised in the statement of comprehensive income

##### (a) Current tax expense

Current period	161,170	102,556	22,794	15,437
Windfall tax/levy	57,912	-	57,912	-
Current period	219,082	102,556	80,706	15,437

##### (b) Deferred tax expense

Origination and reversal of temporary differences (Note 32)	(181,924)	47,428	(158,867)	70,948
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#### Total income tax expense/(credit)

	<b>37,158</b>	<b>149,984</b>	<b>(78,161)</b>	<b>86,385</b>
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##### (c) Current income tax payable

Balance, beginning of period	42,671	20,281	17,781	8,327
Tax paid	(122,770)	(80,166)	(18,981)	(5,983)
Income tax charge	219,082	102,556	80,706	15,437
<b>Balance, end of year</b>	<b>138,983</b>	<b>42,671</b>	<b>79,506</b>	<b>17,781</b>

##### (d) Reconciliation of effective tax rate

The tax on the Group's profit before tax differs from the theoretical amount that would arise using the tax rate applicable to profits of the Bank (Parent). The reconciliation of amount reported as tax expense in the statement of comprehensive income to the income tax using the domestic corporation tax rate is presented below:

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 20. TAXATION - CONTINUED

*In millions of Nigerian Naira*

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Domestic corporation tax rate	30%	30%	30%	30%
Profit before income tax	803,726	757,680	486,534	673,011
Income tax using the domestic corporation tax rate	241,118	227,304	145,960	201,903
<b>Tax effects of :</b>				
Information Technology Levy (i)	4,677	6,728	4,677	6,728
Nigerian Police Trust Fund Levy (ii)	23	34	23	34
Education tax (iii)	5,073	488	5,073	488
NASENI Levy (iv)	1,169	1,682	1,169	1,682
National Fiscal Stabilization Levy (v)	1,135	1,011	-	-
Financial Sector Recovery Levy (vi)	1,135	1,011	-	-
Minimum tax	7,831	6,504	7,831	6,505
Windfall tax/levy	57,912	-	57,912	-
Effect of Permanent differences - Income not subject to tax	(525,377)	(418,647)	(261,819)	(186,782)
Effect of Permanent differences - Expenses not deductible	242,463	323,871	(38,987)	55,828
	<b>37,158</b>	<b>149,984</b>	<b>(78,161)</b>	<b>86,385</b>
Effective tax rate	5%	20%	(16%)	13%

*In millions of Nigerian Naira*

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Income Tax recognized in Other Comprehensive Income				
Fair value change in debt instruments classified as FVOCI	(161,817)	(132,985)	(176,915)	(46,887)
ECL on debt instruments classified as FVOCI	(18,960)	9,599	(18,960)	8,473
Income tax relating to net changes and ECL on FVOCI instruments	18,078	12,338	19,588	3,842
Fair value changes on equity investments designated at FVOCI	241,817	162,804	235,506	162,804
Income tax relating to net changes in FVOCI on Equity instruments	(24,182)	(16,280)	(23,551)	(16,280)

#### i) Windfall Levy

In July 2024, the National Assembly of Nigeria passed a bill which was later signed by the President in August 2024. The Finance (Amendment) Act 2023 now imposes and charges windfall levy on Money Deposit Banks in Nigeria.

Windfall levies are one-off special levies imposed by Governments on companies that have unexpectedly or unreasonably high profits, typically due to favorable market conditions rather than the company's efforts. The 2023 fiscal year was marked with a major devaluation of the Naira against other foreign currencies implying that Nigerian Money Deposit Banks that held FX assets in their books reported significant unrealized FX gains on transactions in foreign currencies, upon translation to Naira and realized FX gains upon disposal of assets (e.g., cash, stocks, bonds etc.) or settlement of transactions in foreign currencies.

As per the Act Section 29 A of the law, "There shall be levied and paid to the benefit of the Federal Government of Nigeria a levy 70% on the realized profits from all foreign exchange transactions of Banks within the 2023 to 2025 financial years

Following a series of engagements, provision of information, reconciliation meetings with the FIRS, a provisional Windfall Levy of ₦57.912 billion was estimated to be payable by the Bank for the 2023 and 2024 financial years, broken down as follows:

FY2023: ₦24.819bn

FY2024: ₦33.092bn

#### ii) Companies Income Tax

The tax law is similar in most of the countries the Bank operates. The Companies Income Tax Act (CITA) in Nigeria requires companies having more than ₦100 Million Naira turnover to pay income tax at the rate of 30% of their taxable profits. Where the company do not have a taxable profit or where the income tax on the taxable profit is lower than the prescribed minimum tax, the minimum tax shall apply. Minimum tax in Nigeria is assessed at the rate of 0.5% of the turnover.



# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

Due to unutilized tax losses and unclaimed capital allowance, the UBA Plc has no taxable profit for the year ended 31 December 2024, as a result, was assessed to minimum tax for the year under review. The minimum tax charge for the year was ₦7.830 billion (2023: ₦6.505 billion).

- Education Tax: Education tax is applicable to UBA Plc only and its imposed on Nigerian companies by the Tertiary Education Trust Fund Act. The rate applicable to the financial statement is 2.5% of the assessable profit. The rate has been increased to 3% effective from 1 September 2023. The education tax charge for the year was ₦5.072 billion (2023: ₦488 million).
- Information Technology Levy: UBA Plc is also required to pay 1% of its profit before tax (PBT) as the National Information Technology Development (NITD) levy. The levy is payable by specified companies in Nigeria with annual turnover of at least 100 million Naira. The information technology levy charge for the year was ₦4.676 billion (2023: ₦5.728 billion).
- Nigerian Police Trust Fund Levy: The Nigeria Police Trust Fund levy was introduced by the Nigeria Police Fund Trust Establishment Act 2019 and is charged at the rate of 0.005% of the net profit of companies operating in Nigeria. The Nigerian Police Trust Fund Levy for the year was ₦23.383 million (2023: ₦34.010 million).
- National Agency for Science and Engineering Infrastructure (NASENI) levy: NASENI levy is imposed on Nigerian companies by the National Agency for Science and Engineering Infrastructure Act. The rate of the levy is 0.25% of the profit before tax for specific companies having more than 100million Naira turnover. The NASENI levy charge for the year was ₦1.163 billion (2023: ₦1.682 billion).
- National Fiscal Stabilization Levy: This levy is payable by certain companies in Ghana including Banks at a rate of 5% of profit before tax under the National Fiscal Stabilization Levy Act 2013 (Act 862). The National Fiscal Stabilization charge for the year was ₦1.135 billion (2023: ₦1.011 billion).
- Financial Sector Recovery Levy: This levy is payable by Banks in Ghana at a rate of 5% of profit before tax and it is payable quarterly. The Financial Sector Recovery Levy charge for the year was ₦1.135 billion (2023: ₦1.011 billion).

## 21. EARNINGS PER SHARE

The calculation of basic earnings per share as at 31 December 2024 was based on the profit attributable to ordinary shareholders of the Parent of ₦743.121 billion (Bank: ₦564.695 billion) and the weighted average number of ordinary shares outstanding of 34,199 billion (Bank: 34.199 billion). The Bank had no dilutive instruments as at period end (December 2023 : nil). Hence the basic and diluted earnings per share are equal.

*In millions of Nigerian Naira*

**Profit attributable to equity holders of the parent**

Weighted average number of ordinary shares outstanding (in millions)

**Basic and diluted earnings per share (Naira)**

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Profit attributable to equity holders of the parent	743,121	598,285	564,695	586,626
Weighted average number of ordinary shares outstanding (in millions)	34,199	34,199	34,199	34,199
<b>Basic and diluted earnings per share (Naira)</b>	<b>21.73</b>	<b>17.49</b>	<b>16.51</b>	<b>17.15</b>

## 22. CASH AND BANK BALANCES

*In millions of Nigerian Naira*

Cash  
Current balances with banks  
Unrestricted balances with central banks  
Money market placements  
Restricted balances with central banks (note (i) below)

ECL Allowance on Placement

Current

Movement in impairment for placements  
Balance, beginning of year  
(Writeback)/Charge for the period (See note 12b)  
Balance, end of period

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Cash	292,888	175,155	91,261	46,883
Current balances with banks	2,553,448	2,081,261	2,534,636	1,763,642
Unrestricted balances with central banks	958,127	697,528	7	230,732
Money market placements	429,582	429,915	517,520	410,471
Restricted balances with central banks (note (i) below)	3,929,953	2,686,563	3,589,647	2,585,578
	<b>8,163,998</b>	<b>6,070,422</b>	<b>6,733,071</b>	<b>5,037,306</b>
ECL Allowance on Placement	(330)	(926)	(330)	(926)
	<b>8,163,668</b>	<b>6,069,496</b>	<b>6,732,741</b>	<b>5,036,380</b>
Current	8,163,668	6,069,496	6,732,741	5,036,380
	<b>8,163,668</b>	<b>6,069,496</b>	<b>6,732,741</b>	<b>5,036,380</b>
Movement in impairment for placements				
Balance, beginning of year	926	-	926	-
(Writeback)/Charge for the period (See note 12b)	(596)	926	(596)	926
Balance, end of period	330	926	330	926

For the year ended 31 December 2024

## 22. CASH AND BANK BALANCES - CONTINUED

(i) Restricted balances with central banks comprise:

In millions of Nigerian Naira

Mandatory reserve deposits with central banks (note (a) below)

Special Intervention Reserve (note (b) below)

**Total**

Group		Bank	
Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
3,898,299	2,655,680	3,557,993	2,554,695
31,654	30,883	31,654	30,883
<b>3,929,953</b>	<b>2,686,563</b>	<b>3,589,647</b>	<b>2,585,578</b>

(a) This represents amounts held as cash reserve requirement with central banks of the countries in which the Bank and its subsidiaries operate, and is not available for use in the Group's day-to-day operations.

(b) This represents the Bank's contribution to the Central Bank of Nigeria's (CBN) Real Sector Support Facility (RSSF), warehoused in the Special Intervention Reserve held with the CBN. The Real Sector Support Facility is to be channeled towards providing credit to priority sectors of the Nigerian economy.

(ii) Cash and cash equivalents for the purposes of the statements of cash flows include the following :

*In millions of Nigerian Naira*

Cash and current balances with banks

Unrestricted balances with central banks

Money market placements (less than 90 days)

Cash and cash equivalents

Group		Bank	
Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
2,846,336	2,256,416	2,625,897	1,810,525
958,127	697,528	7	230,732
132,062	273,274	297,520	156,641
<b>3,936,525</b>	<b>3,227,218</b>	<b>2,923,424</b>	<b>2,197,898</b>

## 23. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

*In millions of Nigerian Naira*

Government bonds

Treasury bills (above 90 days maturity). See note (i) below:

**Non-Current**

Group		Bank	
Dec. 2024	31 Dec. 23	Dec. 2024	31 Dec. 23
82,671	33,324	2	9
18,016	525	18,016	525
100,687	33,849	18,018	534
<b>100,687</b>	<b>33,849</b>	<b>18,018</b>	<b>534</b>

(i) This represents treasury bills measured at fair value through profit or loss, with maturity above three months from the date of purchase. They have been excluded from cash and cash equivalents for the purpose of the statement of cash flows.

## 24. ASSETS UNDER MANAGEMENT

*In millions of Nigerian Naira*

Relating to unclaimed dividends:

Short term deposits - 6 months

Short term deposits - 6 months

Group		Bank	
31 Dec. 2024	31 Dec. 23	31 Dec. 2024	31 Dec. 23
13,054	11,905	13,054	11,905
2,121	2,121	2,121	2,121
<b>15,175</b>	<b>14,026</b>	<b>15,175</b>	<b>14,026</b>

(i) The Bank entrusted the sum transferred to it by the Registrars in respect of unclaimed dividends with select Asset Managers who will ensure safekeeping and manage the funds for the benefit of the Bank. The investments by the Asset Managers are as listed above (the corresponding liability which is due to the Registrar is reported as "unclaimed dividend" in other liabilities).

## 25. LOANS AND ADVANCES TO BANKS

*In millions of Nigerian Naira*

Gross amount  
Less: Allowance for credit losses  
Stage 1 loans

Current

Group	31 Dec. 2024	31 Dec. 23	Bank	31 Dec. 2024	31 Dec. 23
	570,958	323,915		294,126	150,606
	(14,886)	(3,183)		(3,185)	(3,059)
	556,072	320,732		290,941	147,547
Current	556,072	320,732		290,941	147,547
	556,072	320,732		290,941	147,547

**(a) Allowance for credit losses on loans and advances to banks**

**December 31, 2024**

**Group**

**Allowance for credit loss**

*In millions of Nigerian Naira*

Balance, beginning of year  
Charge for the year

**Balance, end of year**

Stage 1 - 12-month ECL	Stage 2 - Lifetime ECL	Stage 3 - Life- time ECL	Total
3,183	-	-	3,183
11,703	-	-	11,703
<b>14,886</b>	<b>-</b>	<b>-</b>	<b>14,886</b>

**Bank**

**Allowance for credit loss**

*In millions of Nigerian Naira*

Balance, beginning of year  
Charge for the year

**Balance, end of year**

Stage 1 - 12-month ECL	Stage 2 - Lifetime ECL	Stage 3 - Life- time ECL	Total
3,059	-	-	3,059
126	-	-	126
<b>3,185</b>	<b>-</b>	<b>-</b>	<b>3,185</b>

**December 31, 2023**

**Group**

**Allowance for credit loss**

*In millions of Nigerian Naira*

Balance, beginning of year  
(Write back) for the year  
Balance, end of year

Stage 1 - 12-month ECL	Stage 2 - Lifetime ECL	Stage 3 - Life- time ECL	Total
3,035	-	-	3,035
148	-	-	148
<b>3,183</b>	<b>-</b>	<b>-</b>	<b>3,183</b>

**Bank**

**Allowance for credit loss**

*In millions of Nigerian Naira*

Balance, beginning of year  
(Write back) for the year  
Balance, end of year

Stage 1 - 12-month ECL	Stage 2 - Life- time ECL	Stage 3 - Life- time ECL	Total
1,942	-	-	1,942
1,117	-	-	1,117
<b>3,059</b>	<b>-</b>	<b>-</b>	<b>3,059</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 26. LOANS AND ADVANCES TO CUSTOMERS

*In millions of Nigerian Naira*

	<b>Group</b>		<b>Bank</b>	
	<b>Dec. 2024</b>	<b>31 Dec. 23</b>	<b>Dec. 2024</b>	<b>31 Dec. 23</b>
Gross amount	7,275,343	5,470,264	4,056,447	3,450,155
Allowance for credit losses	(320,798)	(241,415)	(135,914)	(129,782)
	<b>6,954,545</b>	<b>5,228,849</b>	<b>3,920,533</b>	<b>3,320,373</b>
Current	3,262,916	2,354,700	1,831,786	1,552,170
Non-current	3,691,629	2,874,149	2,088,747	1,768,203
	<b>6,954,545</b>	<b>5,228,849</b>	<b>3,920,533</b>	<b>3,320,373</b>

#### (a) December 31, 2024

##### Loans and advances to customers

*In millions of Nigerian Naira*

	<b>Group</b>		<b>Bank</b>	
	<b>Dec. 2024</b>	<b>Dec. 2023</b>	<b>Dec. 2024</b>	<b>Dec. 2023</b>
Gross amount	7,275,343	5,470,264	4,056,447	3,450,155
Allowance for credit losses:				
- Impairment loss on Stage 1 loans	(97,777)	(144,997)	(25,451)	(87,352)
- Impairment loss on Stage 2 loans	(26,356)	(17,226)	(14,203)	(14,317)
- Impairment loss on Stage 3 loans	(196,666)	(79,192)	(96,260)	(28,113)
Total provision for credit losses	(320,799)	(241,415)	(135,914)	(129,782)
Carrying amount	<b>6,954,544</b>	<b>5,228,849</b>	<b>3,920,533</b>	<b>3,320,373</b>

##### Loans and advances to individuals

*In millions of Nigerian Naira*

Gross amount	613,437	395,710	88,121	79,102
Provision for credit losses:				
- Impairment loss on Stage 1 loans	(17,464)	(21,923)	(8,177)	(14,907)
- Impairment loss on Stage 2 loans	(3,897)	(1,511)	(14)	(26)
- Impairment loss on Stage 3 loans	(19,300)	(17,056)	(2,610)	(7,161)
Total provision for credit losses	(40,661)	(40,490)	(10,801)	(22,094)
Carrying amount	<b>572,776</b>	<b>355,220</b>	<b>77,320</b>	<b>57,008</b>

#### Loans and advances to corporate entities and other organizations

##### Loans and advances to customers

*In millions of Nigerian Naira*

	<b>Group</b>		<b>Bank</b>	
	<b>Dec. 2024</b>	<b>Dec. 2023</b>	<b>Dec. 2024</b>	<b>Dec. 2023</b>
Gross amount	6,661,906	5,074,554	3,968,326	3,371,053
Provision for credit losses:				
- Impairment loss on Stage 1 loans	(80,313)	(123,075)	(17,274)	(72,445)
- Impairment loss on Stage 2 loans	(22,459)	(15,715)	(14,189)	(14,291)
- Impairment loss on Stage 3 loans	(177,366)	(62,136)	(93,650)	(20,952)
Total provision for credit losses	(280,138)	(200,926)	(125,113)	(107,688)
Carrying amount	<b>6,381,768</b>	<b>4,873,628</b>	<b>3,843,213</b>	<b>3,263,365</b>

#### December 31, 2024

##### Group

##### Loans and advances to individuals

	<b>Gross amount</b>	<b>Stage 1 - 12-month ECL</b>	<b>Stage 2 - Lifetime ECL</b>	<b>Stage 3 - Lifetime ECL</b>	<b>Total allowances</b>	<b>Carrying amount</b>
Overdrafts	77,750	(2,167)	(217)	(8,163)	(10,547)	67,203
Term loans	535,687	(15,297)	(3,680)	(11,137)	(30,114)	505,573
	<b>613,437</b>	<b>(17,464)</b>	<b>(3,897)</b>	<b>(19,300)</b>	<b>(40,661)</b>	<b>572,776</b>

##### Loans and advances to corporate entities and other organizations

Overdrafts	1,121,669	(4,403)	(3,067)	(105,880)	(113,350)	1,008,319
Term loans	5,534,218	(75,812)	(19,392)	(71,486)	(166,690)	5,367,529
Others	6,019	(98)	-	-	(98)	5,921
	<b>6,661,906</b>	<b>(80,313)</b>	<b>(22,459)</b>	<b>(177,366)</b>	<b>(280,138)</b>	<b>6,381,769</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 26. LOANS AND ADVANCES TO CUSTOMERS - CONTINUED

#### Bank

##### Loans and advances to individuals

Overdrafts	18,152	(104)	(0)	(2,163)	(2,267)	15,885
Term loans	69,969	(8,073)	(14)	(447)	(8,534)	61,435
	<b>88,121</b>	<b>(8,177)</b>	<b>(14)</b>	<b>(2,610)</b>	<b>(10,801)</b>	<b>77,320</b>

##### Loans and advances to corporate entities and other organizations

Overdrafts	345,301	(1,022)	(295)	(44,305)	(45,622)	299,679
Term loans	3,617,006	(16,154)	(13,894)	(49,345)	(79,393)	3,537,613
Others	6,019	(98)	-	-	(98)	5,921
	<b>3,968,326</b>	<b>(17,274)</b>	<b>(14,189)</b>	<b>(93,650)</b>	<b>(125,113)</b>	<b>3,843,213</b>

#### December 31, 2023

##### Group

##### Loans and advances to individuals

	Gross amount	Stage 1 - 12-month ECL	Stage 2 - Life-time ECL	Stage 3 - Life-time ECL	Total allowances	Carrying amount
Overdrafts	41,242	(2,113)	(837)	(17,130)	(20,080)	21,162
Term loans	354,468	(19,810)	(674)	74	(20,410)	334,058
	<b>395,710</b>	<b>(21,923)</b>	<b>(1,511)</b>	<b>(17,056)</b>	<b>(40,490)</b>	<b>355,220</b>

##### Loans and advances to corporate entities and other organizations

Overdrafts	1,159,428	(51,104)	(2,208)	(37,006)	(90,318)	1,069,110
Term loans	3,902,243	(71,419)	(13,507)	(25,130)	(110,056)	3,792,187
Others	12,883	(552)	-	-	(552)	12,331
	<b>5,074,554</b>	<b>(123,075)</b>	<b>(15,715)</b>	<b>(62,136)</b>	<b>(200,926)</b>	<b>4,873,628</b>

#### Bank

##### Loans and advances to individuals

Overdrafts	11,062	(95)	(0)	(4,631)	(4,726)	6,336
Term loans	68,040	(14,812)	(26)	(2,530)	(17,368)	50,672
	<b>79,102</b>	<b>(14,907)</b>	<b>(26)</b>	<b>(7,161)</b>	<b>(22,094)</b>	<b>57,008</b>

##### Loans and advances to corporate entities and other organizations

Overdrafts	483,704	(2,627)	(246)	(8,067)	(10,940)	472,764
Term loans	2,874,466	(69,266)	(14,045)	(12,885)	(96,196)	2,778,270
Others	12,883	(552)	-	-	(552)	12,331
	<b>3,371,053</b>	<b>(72,445)</b>	<b>(14,291)</b>	<b>(20,952)</b>	<b>(107,688)</b>	<b>3,263,365</b>

### (b) Allowance for credit losses on loans and advances to customers

#### December 31, 2024

##### (i) Group

In millions of Nigerian Naira

	Stage 1 - 12-month ECL	Stage 2 - Life-time ECL	Stage 3 - Lifetime ECL	Total
Balance, beginning of year	144,997	17,226	79,191	241,414
Impairment charge in the period	36,916	68,085	141,889	246,890
Recoveries			(5,982)	(5,982)
Write offs	-	-	(208,045)	(208,045)
Transfer between stages	(97,091)	(67,758)	164,849	-
Exchange difference	12,955	8,803	24,763	46,521
<b>Balance, end of year</b>	<b>97,777</b>	<b>26,356</b>	<b>196,665</b>	<b>320,799</b>

## 26. LOANS AND ADVANCES TO CUSTOMERS - CONTINUED

### (b) Allowance for credit losses on loans and advances to customers

#### Loans and advances to individuals

*In millions of Nigerian Naira*

	Stage 1 - 12-month ECL	Stage 2 - Life- time ECL	Stage 3 - Lifetime ECL	Total
Balance, beginning of year	21,923	1,511	17,056	40,490
(Writeback)/Impairment charge in the period	3,934	2,146	2,468	8,548
Write offs			(3,127)	(3,127)
Transfer from individual portfolio	(14,000)		-	(14,000)
Transfer between stages	4,788	147	(4,935)	-
Exchange difference	819	93	7,838	8,750
<b>Balance, end of year</b>	<b>17,464</b>	<b>3,897</b>	<b>19,300</b>	<b>40,661</b>

#### Loans and advances to corporate entities and other organizations

*In millions of Nigerian Naira*

	Stage 1 - 12-month ECL	Stage 2 - Life- time ECL	Stage 3 - Lifetime ECL	Total
Balance, beginning of year	123,074	15,715	62,135	200,924
Impairment charge in the period	32,982	65,939	139,421	238,342
Recoveries	-	-	(5,982)	(5,982)
Transfer from individual portfolio	14,000	-	-	14,000
Write offs	-	-	(204,918)	(204,918)
Transfer between stages	(101,879)	(67,905)	169,784	-
Exchange difference	12,136	8,710	16,925	37,771
<b>Balance, end of year</b>	<b>80,313</b>	<b>22,459</b>	<b>177,365</b>	<b>280,137</b>

#### (ii) Bank

*In millions of Nigerian Naira*

	Stage 1 - 12-month ECL	Stage 2 - Life- time ECL	Stage 3 - Lifetime ECL	Total
Balance, beginning of year	87,352	14,317	28,113	129,782
(Writeback)/Impairment charge in the period	23,577	45,916	117,496	186,989
Recoveries			(5,982)	(5,982)
Write offs	-	-	(173,986)	(173,986)
Transfer between stages	(85,111)	(45,851)	130,962	-
Exchange difference	(367)	(179)	(343)	(889)
<b>Balance, end of year</b>	<b>25,451</b>	<b>14,203</b>	<b>96,260</b>	<b>135,914</b>

For the year ended 31 December 2024

## 26. LOANS AND ADVANCES TO CUSTOMERS - CONTINUED

### (c) Allowance for credit losses on loans and advances to customers

#### Loans and advances to individuals Allowance for credit losses

*In millions of Nigerian Naira*

	Stage 1 - 12-month ECL	Stage 2 - Life- time ECL	Stage 3 - Lifetime ECL	Total
Balance, beginning of year	14,907	26	7,161	22,094
Impairment charge in the year	2,549	(23)	181	2,707
Write offs	(14,000)	-	-	(14,000)
Transfer between stages	4,721	11	(4,732)	-
<b>Balance, end of year</b>	<b>8,177</b>	<b>14</b>	<b>2,610</b>	<b>10,801</b>

#### Loans and advances to corporate entities and other organizations

*In millions of Nigerian Naira*

	Stage 1 - 12-month ECL	Stage 2 - Life- time ECL	Stage 3 - Lifetime ECL	Total
Balance, beginning of year	72,445	14,291	20,952	107,688
(Writeback)/Impairment charge in the period	21,028	45,939	119,382	186,349
Recoveries	-	-	(5,982)	(5,982)
Transfer from individual portfolio	14,000	-	-	14,000
Write offs	-	-	(173,986)	(173,986)
Transfer between stages	(89,832)	(45,862)	135,694	-
Exchange difference	(367)	(179)	2,410	2,956
<b>Balance, end of year</b>	<b>17,274</b>	<b>14,189</b>	<b>93,650</b>	<b>125,113</b>

**December 31, 2023**

#### Group

*In millions of Nigerian Naira*

#### (iii) Allowance for credit losses on loans and advances to customers

	Stage 1 - 12-month ECL	Stage 2 - Life- time ECL	Stage 3 - Lifetime ECL	Total
Balance, beginning of year	64,410	11,757	6,670	82,837
Impairment charge in the year	101,738	14,590	37,436	153,764
Write offs	-	-	(44,196)	(44,196)
Transfer between stages	(36,296)	(8,268)	44,564	-
Exchange difference	15,146	(853)	34,717	49,010
<b>Balance, end of year</b>	<b>144,998</b>	<b>17,226</b>	<b>79,191</b>	<b>241,415</b>

#### Loans and advances to individuals

*In millions of Nigerian Naira*

	Stage 1 - 12-month ECL	Stage 2 - Life- time ECL	Stage 3 - Lifetime ECL	Total
Balance, beginning of year	8,945	505	12,807	22,257
Impairment charge/(write back) in the year	15,148	351	4,135	19,634
Write offs	-	-	(10,351)	(10,351)
Transfer between stages	(4,142)	(1,115)	5,257	-
Exchange difference	1,972	1,770	5,208	8,950
<b>Balance, end of year</b>	<b>21,923</b>	<b>1,511</b>	<b>17,056</b>	<b>40,490</b>

## 26. LOANS AND ADVANCES TO CUSTOMERS - CONTINUED

### (c) Allowance for credit losses on loans and advances to customers

#### Loans and advances to corporate entities and other organizations

*In millions of Nigerian Naira*

	Stage 1 - 12-month ECL	Stage 2 - Life- time ECL	Stage 3 - Lifetime ECL	Total
Balance, beginning of year	55,465	11,252	(6,137)	60,580
Impairment charge in the year	86,590	14,239	33,301	134,130
Write offs	-	-	(33,845)	(33,845)
Transfer between stages	(32,154)	(7,153)	39,307	-
Exchange difference	13,173	(2,623)	29,509	40,059
<b>Balance, end of year</b>	<b>123,074</b>	<b>15,715</b>	<b>62,135</b>	<b>200,924</b>

**December 31, 2023**

#### (iv) Bank

*In millions of Nigerian Naira*

	Stage 1 - 12-month ECL	Stage 2 - Life- time ECL	Stage 3 - Lifetime ECL	Total
Balance, beginning of year	30,587	3,847	17,248	51,682
Impairment charge/(write back) in the year	89,586	12,582	18,781	120,949
Write offs	-	-	(41,657)	(41,657)
Transfer between stages	(31,755)	(1,986)	33,741	-
Exchange difference	(1,066)	(126)	-	(1,192)
<b>Balance, end of year</b>	<b>87,352</b>	<b>14,317</b>	<b>28,113</b>	<b>129,782</b>

#### Loans and advances to individuals Allowance for credit losses

*In millions of Nigerian Naira*

	Stage 1 - 12-month ECL	Stage 2 - Life- time ECL	Stage 3 - Lifetime ECL	Total
Balance, beginning of year	4,742	931	10,456	16,129
Impairment charge in the year	13,725	14	2,577	16,316
Write offs	-	-	(10,351)	(10,351)
Transfer between stages	(3,560)	(919)	4,479	-
<b>Balance, end of year</b>	<b>14,907</b>	<b>26</b>	<b>7,161</b>	<b>22,094</b>

#### Loans and advances to corporate entities and other organizations

*In millions of Nigerian Naira*

	Stage 1 - 12-month ECL	Stage 2 - Life- time ECL	Stage 3 - Lifetime ECL	Total
Balance, beginning of period (IFRS 9)	25,845	2,916	6,792	35,553
Impairment charge/(write back) in the year	75,861	12,568	16,204	104,633
Write offs	-	-	(31,306)	(31,306)
Transfer between stages	(28,195)	(1,067)	29,262	-
Exchange difference	(1,066)	(126)	-	(1,192)
<b>Balance, end of year</b>	<b>72,445</b>	<b>14,291</b>	<b>20,952</b>	<b>107,688</b>



# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 27. INVESTMENT SECURITIES

*In millions of Nigerian Naira*

Investment securities at FVOCI comprise (see note (i)):

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Treasury bills	2,767,735	1,850,215	2,107,442	1,590,294
Bonds	1,656,762	946,163	1,523,095	832,642
Equity investments	505,413	287,256	490,484	278,009
Promissory notes	12,196	9,400	10,266	9,400
	<b>4,942,106</b>	<b>3,093,036</b>	<b>4,131,287</b>	<b>2,710,345</b>

Investment securities at amortised cost comprise (see note (i)):

Treasury bills	4,107,346	1,821,121	-	-
Bonds	3,581,506	2,559,185	467,307	181,908
Gross amount	7,688,852	4,380,306	467,307	181,908
Allowance for credit losses on investment securities (See note 49)	(96,453)	(65,350)	(4,343)	(7,202)
Net carrying amount	<b>7,592,399</b>	<b>4,314,957</b>	<b>462,964</b>	<b>174,706</b>

#### Carrying amount

(a) Movement in allowance for credit losses

Balance, beginning of year	65,350	18,867	7,202	3,144
Charge for the year (See note 12b)	17,771	15,838	21,630	(2,042)
Exchange difference	13,332	30,645	(24,489)	6,100
<b>Balance, end of year</b>	<b>96,453</b>	<b>65,350</b>	<b>4,343</b>	<b>7,202</b>

(i) Included in investment securities at FVOCI, amortised cost and FVTPL instruments are pledged financial assets which cannot be re-pledged or resold by counterparties, and these securities are stated as follows:

*In millions of Nigerian Naira*

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Treasury bills (at FVOCI)	322,857	465,518	322,857	465,518
Bonds (at FVOCI)	586,017	-	586,017	-
Bonds (at amortised cost)	14,371	534,357	14,371	534,357
Total Pledged assets	<b>923,246</b>	<b>999,875</b>	<b>923,246</b>	<b>999,875</b>

#### (ii) Unquoted equity securities at FVOCI are analysed below:

Africa Finance Corporation	450,418	248,279	450,418	248,279
Unified Payment Services Limited	6,993	6,931	6,993	6,931
Central Securities Clearing System limited	5,907	4,844	5,907	4,844
Nigeria Interbank Settlement System Plc.	5,521	5,487	5,521	5,487
African Export-Import Bank	18,290	9,927	18,290	9,927
FMDQ OTC Plc	2,166	1,806	2,166	1,806
Credit Reference Company	880	633	880	633
NG Clearing Limited	310	101	310	101
Others <sup>1</sup>	14,928	9,248	-	-
	<b>505,413</b>	<b>287,256</b>	<b>490,484</b>	<b>278,009</b>

<sup>1</sup> This constitutes other unquoted equity investments (in entities such as GIM UEMOA, The Insurance and Reinsurance Company of the Gulf of Guinea (ARGG) and others) held by various subsidiaries.

# United Bank for Africa Plc

## Notes to Financial Statements

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For the year ended 31 December 2024

### 28. OTHER ASSETS

*In millions of Nigerian Naira*

#### Financial assets

Electronic payments receivables <sup>(d)</sup>	375,430	384,486	74,479	188,095
Accounts receivable	800,406	288,929	457,972	169,064
SMEIS investment	22,192	22,193	22,192	22,192
Intercompany receivables	-	-	76,138	27,635
Dividends receivable	347	9,293	333,587	193,455
Pension custody fees receivable	546	44,357	-	-
Subscription for Investment in African Subsidiaries <sup>(c)</sup>	-	-	18,588	11,421
Allowance for impairment on accounts receivable <sup>(a)</sup>	(47,953)	(28,945)	(44,836)	(22,733)

#### Non-financial assets

Prepayments	16,677	18,325	25,250	7,142
Recoverable taxes	7,776	8,891	3,917	1,258
Stock of consumables	10,841	11,156	10,531	9,723

#### Total Other Assets

(a) Movement in impairment for other assets				
At start of year	28,945	14,213	22,733	11,878
Charge for the year (Note 12)	19,578	36,202	21,634	8,892
Exchange difference	(570)	(21,470)	469	1,963

(b) Current	1,182,294	754,715	967,287	597,528
Non-current	3,968	3,968	10,531	9,723

Group		Bank	
Dec 2024	Dec 2023	Dec 2024	Dec 2023
1,150,968	720,313	938,120	589,129
35,294	38,372	39,698	18,123
1,186,262	758,685	977,818	607,252
47,953	28,945	44,836	22,733
1,182,294	754,715	967,287	597,528
3,968	3,968	10,531	9,723
1,186,262	758,685	977,818	607,252

- (c) Subscription for investment balance relates to deposits paid for additional investment made in few of our African Subsidiaries awaiting Central bank's approval.
- (d) The electronic payment receivables balance is presented on net basis in line with IAS 32. Details are provided in note 7 of this financial statement.
- (e) Included in the account receivables is the present value of expected cashflows on Bank's foreclosure interests on Abuja Electricity Distribution Company (AEDC).
- (f) In 2023, the Bank reclassified the sum of ₦22.1billion of AGSMEEIS Investment from investment securities to other assets. Prior year comparative of ₦15.5billion has also been reclassified. The reclassification is as a result of management decision to align the classification and presentation in the financial statement with industry practice. The Central Bank of Nigeria is yet to assign specific investments to the Bank based on this scheme.

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 29. INVESTMENT IN SUBSIDIARIES

#### (a) Holding in Subsidiaries

<i>In millions of Nigerian Naira</i>	"Year of acquisition/ Commencement"	Previous Holding	Current Holding	Non- controlling interests	Country	Industry	Bank Dec 2024	Bank Dec 2023
<b>Bank subsidiaries (see note (i) below):</b>								
UBA Ghana Limited	2004	91%	91%	9%	Ghana	Banking	8,048	8,048
UBA Cameroun (SA)	2007	100%	100%	0%	Cameroun	Banking	1,845	1,845
UBA Côte d'Ivoire	2008	100%	100%	0%	Cote d'Ivoire	Banking	12,295	12,295
UBA Libéria Limited	2008	100%	100%	0%	Liberia	Banking	2,330	2,330
UBA (SL) Limited	2008	100%	100%	0%	Sierra Leone	Banking	1,269	1,269
UBA Uganda Limited	2008	69%	80%	20%	Uganda	Banking	22,843	22,843
UBA Burkina Faso	2008	64%	64%	36%	Burkina Faso	Banking	5,352	5,352
UBA Bénin	2008	86%	86%	14%	Benin Republic	Banking	11,451	11,451
UBA Kenya Bank Limited	2009	81%	94%	6%	Kenya	Banking	20,419	20,419
UBA Chad (SA)	2009	89%	100%	0%	Chad	Banking	3,823	3,823
UBA Sénégal (SA)	2009	86%	86%	14%	Senegal	Banking	2,400	2,400
UBA Tanzania Limited	2010	82%	82%	18%	Tanzania	Banking	4,332	4,332
UBA Gabon	2010	100%	100%	0%	Gabon	Banking	2,760	2,760
UBA Guinée (SA)	2010	100%	100%	0%	Guinea	Banking	20,671	20,671
UBA Congo DRC (SA)	2011	100%	100%	0%	Congo DRC	Banking	22,410	22,410
UBA Congo Brazzaville (SA)	2011	100%	100%	0%	Congo Brazzaville	Banking	3,024	3,024
UBA Mozambique (SA)	2011	96%	97%	3%	Mozambique	Banking	13,320	13,320
UBA Mali	2017	100%	100%	0%	Mali	Banking	7,457	7,457
UBA UK Limited (see (ii) below)	2012	100%	100%	0%	United Kingdom	Banking	9,974	9,974
UBA Zambia Limited	2010	84%	84%	16%	Zambia	Banking	6,267	6,267
<b>Non-Bank Subsidiaries:</b>								
UBA Pensions Custodian Limited (see (iii) below)	2004	100%	100%		Nigeria	Pension custody	2,000	2,000
							<b>184,290</b>	<b>184,290</b>

The proportion of the voting rights in the subsidiary undertakings held directly by the parent company do not differ from the proportion of ordinary shares held. The parent company does not have any shareholdings in the preference shares of subsidiary undertakings included in the Group.

The movement in investment in subsidiaries during the period is as follows:

#### *In millions of Nigerian Naira*

The movement in the investment in subsidiaries during the period is as follows:

Balance, beginning of the period

Additional investments during the year

**Balance, end of the period**

Bank	
Dec. 2024	Dec. 2023
184,290	145,993
-	38,297
<b>184,290</b>	<b>184,290</b>

There was no additional investments in subsidiaries during the year.

- (i) UBA Ghana, UBA Cameroon SA, UBA Côte d'Ivoire, UBA Liberia, UBA Uganda, UBA Burkina Faso, UBA Chad SA, UBA Sénégal SA, UBA Benin, UBA Kenya, UBA Tanzania, UBA Gabon, UBA Guinea, UBA Sierra Leone, UBA Mozambique, UBA Congo DRC, UBA Mali, UBA Congo Brazzaville and UBA Zambia are engaged in the business of banking and provide corporate, commercial, consumer and international banking, trade services, cash management and treasury services.

For the year ended 31 December 2024

## 29. INVESTMENT IN SUBSIDIARIES - CONTINUED

### (a) Holding in subsidiaries - Continued

- (ii) UBA UK Limited is a UK bank regulated by the Prudential Regulation Authority and the Financial Conduct Authority and received its banking licence in March 2018. Prior to gaining its bank status, the firm was authorised in the UK to undertake investment business and was originally incorporated on September 25, 1995. The bank is primarily engaged in wholesale banking, with a focus on facilitating trade and treasury flows between Europe and Africa. The bank offers trade finance, corporate banking and treasury solutions to corporate and institutional clients.
- (iii) UBA Pensions Custodian Limited obtained an operating license on 20 February 2006 and commenced operations in Nigeria on 3 May 2006. It principally operates as a custodian of pension assets, to hold and deal in such assets as directed by the Pension Fund Administrators and in line with regulations of the National Pension Commission in conformity with the Pensions Reforms Act 2004 and as amended in 2014.

#### Significant restrictions:

There are no significant restrictions on the Group's ability to access or use the assets and settle the liabilities of any member of the Group to the extent that regulation does not inhibit the Group from having access, and in liquidation scenario, this restriction is limited to its level of investment in the entity.

### (b) Non-controlling interests

- (i) The total non-controlling interests at the end of the year ended 31 December 2024 is N102.07 billion(2023: N68.03 billion) is attributed to the following non-fully owned subsidiaries:

	Dec 2024	Dec 2023
UBA Ghana Limited	4,285	10,541
UBA Burkina Faso	44,096	25,570
UBA Benin	11,975	7,217
UBA Uganda Limited	13,061	7,075
UBA Kenya Bank Limited	1,074	803
UBA Senegal (SA)	14,364	9,273
UBA Mozambique (SA)	3,020	1,414
UBA Tanzania Limited	3,214	1,576
UBA Zambia	6,985	4,565
	<b>102,074</b>	<b>68,033</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 29. INVESTMENT IN SUBSIDIARIES - CONTINUED

#### Summarised financial information of subsidiaries with non-controlling interest - Continued

- (ii) Set out below is summarised financial information for each subsidiary that has non-controlling interests as at 31 December 2024. The amounts disclosed for each subsidiary are before inter-company eliminations.

	UBA Ghana Limited		UBA Burkina Faso		UBA Benin		UBA Zambia	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
<i>In millions of Nigerian Naira</i>								
<b>Summarised statement of financial position</b>								
Cash and bank balances	396,144	200,537	115,662	28,792	78,168	75,548	122,594	106,619
Other financial assets	592,594	385,386	1,399,446	947,534	1,028,611	582,531	185,782	137,218
Non-financial assets	56,085	23,958	20,232	60,990	9,935	6,652	6,501	3,961
<b>Total assets</b>	<b>1,044,822</b>	<b>609,881</b>	<b>1,535,340</b>	<b>1,037,316</b>	<b>1,116,713</b>	<b>664,730</b>	<b>314,875</b>	<b>247,798</b>
Financial liabilities	771,387	488,574	1,383,130	913,846	1,013,544	603,044	265,938	217,478
Non-financial liabilities	101,032	7,104	30,598	52,952	15,118	8,617	6,782	5,472
<b>Total liabilities</b>	<b>872,418</b>	<b>495,678</b>	<b>1,413,728</b>	<b>966,798</b>	<b>1,028,662</b>	<b>611,661</b>	<b>272,720</b>	<b>222,950</b>
<b>Net assets</b>	<b>172,404</b>	<b>114,203</b>	<b>121,612</b>	<b>70,518</b>	<b>88,051</b>	<b>53,069</b>	<b>42,155</b>	<b>24,848</b>
<b>Summarized statement of comprehensive income</b>								
Operating Revenue	141,336	84,303	130,026	43,944	95,531	47,641	50,855	27,145
Profit for the year	13,214	(6,313)	38,920	11,570	21,742	10,195	7,439	6,875
Other comprehensive income	-	-	-	-	-	-	-	-
<b>Total comprehensive income</b>	<b>13,214</b>	<b>(6,313)</b>	<b>38,920</b>	<b>11,570</b>	<b>21,742</b>	<b>10,195</b>	<b>7,439</b>	<b>6,875</b>
Total comprehensive income allocated to non-controlling interest	1,220	(583)	14,113	4,195	2,957	1,386	1,190	1,100
<b>Summarized cash flows</b>								
Cash flows (used in)/ from operating activities	242,957	213,491	365,490	349,803	236,152	260,862	251,130	208,004
Cash flows(used in)/ from financing activities	127,880	57,044	12,174	26,938	13,240	18,400	29,927	19,672
Cash flows (used in)/ from investing activities	(175,230)	(169,744)	(290,792)	(380,321)	(246,772)	(238,077)	(158,463)	(121,057)
<b>Net (decrease)/increase in cash and cash equivalents</b>	<b>195,606</b>	<b>100,791</b>	<b>86,871</b>	<b>(3,580)</b>	<b>2,620</b>	<b>41,185</b>	<b>122,594</b>	<b>106,619</b>

For the year ended 31 December 2024

## 29. INVESTMENT IN SUBSIDIARIES - CONTINUED

### Summarised financial information of subsidiaries with non-controlling interest - Continued

<i>In millions of Nigerian Naira</i>	UBA Uganda Limited		UBA Kenya Bank Limited		UBA Senegal (SA)	
	Dec 2024	Dec 2023	Dec 2024	Dec 2023	Dec 2024	Dec 2023
<b>Summarised statement of financial position</b>						
Cash and bank balances	57,813	42,666	100,364	33,185	74,019	122,922
Other financial assets	181,845	107,605	55,350	152,413	979,943	604,710
Non-financial assets	10,445	6,680	8,422	4,460	28,170	13,700
<b>Total assets</b>	<b>250,103</b>	<b>156,951</b>	<b>164,136</b>	<b>190,058</b>	<b>1,082,131</b>	<b>741,332</b>
Financial liabilities	177,997	117,195	125,718	161,925	958,582	663,958
Non-financial liabilities	5,806	3,843	20,516	14,752	17,227	8,737
<b>Total liabilities</b>	<b>183,803</b>	<b>121,038</b>	<b>146,234</b>	<b>176,677</b>	<b>975,809</b>	<b>672,695</b>
<b>Net assets</b>	<b>66,300</b>	<b>35,913</b>	<b>17,902</b>	<b>13,381</b>	<b>106,322</b>	<b>68,637</b>
<b>Summarized statement of comprehensive income</b>	<b>Dec. 2024</b>	<b>Dec. 2023</b>	<b>Dec. 2024</b>	<b>Dec. 2023</b>	<b>Dec. 2024</b>	<b>Dec. 2023</b>
Operating Revenue	32,398	17,358	20,670	14,116	94,153	46,881
Profit/(loss) for the year	2,695	3,108	(6,421)	(1,318)	26,706	7,713
Total comprehensive income	2,695	3,108	(6,421)	(1,318)	26,706	7,713
Total comprehensive income allocated to non-controlling interest	531	(165)	(385)	(79)	3,608	1,042
<b>Summarized cash flows</b>						
Cash flows from/(used in) operating activities	32,099	41,645	40,542	53,132	231,941	315,000
Cash flows from/(used in) financing activities	27,693	23,632	10,941	5,660	10,977	27,431
Cash flows (used in) investing activities	(44,646)	(46,573)	15,695	(34,781)	(291,820)	(262,933)
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>15,146</b>	<b>18,704</b>	<b>67,178</b>	<b>24,011</b>	<b>(48,901)</b>	<b>79,498</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 29. INVESTMENT IN SUBSIDIARIES - CONTINUED

Summarised financial information for each subsidiary that has non-controlling interests - Continued

<i>In millions of Nigerian Naira</i>	UBA Mozambique (SA)		UBA Tanzania	
	Dec 2024	Dec 2023	Dec 2024	Dec 2023
<b>Summarised statement of financial position</b>				
Cash and bank balances	201,729	62,252	22,365	6,168
Other financial assets	158,363	70,962	67,969	37,524
Non-financial assets	7,322	3,597	7,089	7,650
<b>Total assets</b>	<b>367,413</b>	<b>136,811</b>	<b>97,423</b>	<b>51,342</b>
Financial liabilities	259,792	84,989	72,863	40,496
Non-financial liabilities	8,937	5,629	6,609	2,043
<b>Total liabilities</b>	<b>268,729</b>	<b>90,618</b>	<b>79,472</b>	<b>42,539</b>
<b>Net assets</b>	<b>98,684</b>	<b>46,193</b>	<b>17,950</b>	<b>8,803</b>
<b>Summarized statement of comprehensive income</b>				
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Operating Revenue	48,599	23,715	16,483	8,846
Profit for the year	22,599	10,271	(2,665)	2,146
Other comprehensive income	-	-	-	-
<b>Total comprehensive income</b>	<b>22,599</b>	<b>10,271</b>	<b>(2,665)</b>	<b>2,146</b>
Total comprehensive income allocated to non-controlling interest	692	314	(477)	384
<b>Summarized cash flows</b>				
Cash flows from/(used in) operating activities	181,640	27,532	33,037	11,764
Cash flows from financing activities	29,892	17,287	15,869	1,910
Cash flows (used in) investing activities	(72,054)	(22,200)	(28,652)	(10,595)
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>139,479</b>	<b>22,619</b>	<b>20,254</b>	<b>3,079</b>

# United Bank for Africa Plc

## Notes to Financial Statements

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For the year ended 31 December 2024

### 30. PROPERTY AND EQUIPMENT

*In millions of Nigerian Naira*

Property and equipment

Right-of-use assets

**Carrying amount**

Group		Bank	
Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
337,723	232,545	216,617	161,696
78,900	34,601	33,531	11,038
<b>416,623</b>	<b>267,146</b>	<b>250,148</b>	<b>172,734</b>

#### (a) Property and equipment As at December 31, 2024

##### Group

<i>In millions of Nigerian Naira</i>	Land	Buildings	Leasehold improvements	Aircraft	Motor vehicles	Furniture and fittings	Computer hardware	Equipment	Work in progress	Total
<b>Cost</b>										
Balance at 1 January 2024	44,035	79,558	56,357	24,192	36,483	38,338	89,534	76,831	14,933	460,261
Additions	5,107	3,293	9,055	-	12,198	6,238	9,118	8,469	49,520	102,998
Reclassifications	64	2,602	295	-	132	437	9,577	1,656	(14,763)	-
Disposals	-	(249)	(1,573)	-	(2,654)	(1,516)	(2,873)	(3,074)	(760)	(12,699)
Transfers (iii)	-	-	-	-	-	-	9,390	-	-	9,390
Write-off	-	(91)	-	-	(1,280)	-	(1)	(14)	(227)	(1,613)
Exchange difference (note i)	1,980	19,214	31,215	-	10,983	18,577	18,626	16,660	21,645	138,900
Balance at 31 December 2024	<b>51,186</b>	<b>104,327</b>	<b>95,349</b>	<b>24,192</b>	<b>55,862</b>	<b>62,074</b>	<b>133,371</b>	<b>100,528</b>	<b>70,348</b>	<b>697,237</b>
<b>Accumulated depreciation</b>										
Balance at 1 January 2024	-	32,426	29,372	2,306	23,068	26,707	58,625	55,208	-	227,712
Charge for the year	-	1,660	4,768	1,153	4,890	3,336	10,585	5,990	-	32,382
Reclassifications	-	(18)	18	-	-	-	-	-	-	-
Disposals	-	(99)	(621)	-	(1,435)	(584)	(1,997)	(1,378)	-	(6,114)
Write-off	-	(31)	(16)	-	(730)	(4)	(30)	(4)	-	(815)
Exchange difference (note i)	-	14,985	28,706	-	9,080	15,522	17,423	20,633	-	106,349
Balance at 31 December 2024	-	<b>48,923</b>	<b>62,227</b>	<b>3,459</b>	<b>34,873</b>	<b>44,977</b>	<b>84,606</b>	<b>80,449</b>	-	<b>359,514</b>
<b>Carrying amounts</b>										
Balance at 31 December 2024	<b>51,186</b>	<b>55,404</b>	<b>33,122</b>	<b>20,733</b>	<b>20,989</b>	<b>17,097</b>	<b>48,765</b>	<b>20,079</b>	<b>70,348</b>	<b>337,723</b>

(i) Exchange differences arise from the translation of the property and equipment of the Group's foreign operations.

(ii) There were no capitalised borrowing costs related to the acquisition of property and equipment during the period (December 2023: nil)



# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 30. PROPERTY AND EQUIPMENT - CONTINUED

#### (a) Property and equipment - Continued As at December 31, 2023

##### Group

<i>In millions of Nigerian Naira</i>	Land	Buildings	Leasehold improvements	Aircraft	Motor vehicles	Furniture and fittings	Computer hardware	Equipment	Work in progress	Total
<b>Cost</b>										
Balance at 1 January 2023	36,134	56,617	28,106	24,192	24,336	23,178	73,449	62,934	16,563	345,509
Additions	-	1,101	3,740	-	7,916	3,971	5,364	4,076	10,629	36,797
Reclassifications	-	1,842	6,837	-	209	658	1,659	3,066	(14,271)	-
Disposals	(147)	-	(128)	-	(466)	(608)	(963)	(2,251)	(603)	(5,166)
Transfers	6,405	4,687	-	-	-	-	(1,890)	-	(115)	9,086
Write-off	-	(331)	(48)	-	(1,159)	(5)	(33)	(41)	(2)	(1,620)
Exchange difference	1,643	15,642	17,850	-	5,647	11,144	11,948	9,047	2,732	75,652
<b>Balance at 31 December 2023</b>	<b>44,035</b>	<b>79,558</b>	<b>56,357</b>	<b>24,192</b>	<b>36,483</b>	<b>38,338</b>	<b>89,534</b>	<b>76,831</b>	<b>14,933</b>	<b>460,258</b>

##### Accumulated depreciation

Balance at 1 January 2023	-	20,330	14,032	1,153	14,522	17,157	49,297	45,103	-	161,594
Charge for the year	-	1,449	2,298	1,153	3,489	2,115	8,507	4,784	-	23,795
Disposals	-	-	(126)	-	(434)	(279)	(476)	(1,801)	-	(3,116)
Transfers	-	-	-	-	-	-	(1,675)	-	-	(1,675)
Write-off	-	(80)	(28)	-	(161)	(5)	(32)	(40)	-	(345)
Exchange difference	-	10,727	13,196	-	5,652	7,719	3,004	7,162	-	47,460
<b>Balance at 31 December 2023</b>	<b>-</b>	<b>32,426</b>	<b>29,372</b>	<b>2,306</b>	<b>23,068</b>	<b>26,707</b>	<b>58,625</b>	<b>55,208</b>	<b>-</b>	<b>227,713</b>

##### Carrying amounts

<b>Balance at 31 December 2023</b>	<b>44,035</b>	<b>47,132</b>	<b>26,985</b>	<b>21,886</b>	<b>13,415</b>	<b>11,631</b>	<b>30,909</b>	<b>21,623</b>	<b>14,933</b>	<b>232,545</b>
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#### (b) Right-of-use assets December 31, 2024

##### Group

<i>In millions of Nigerian Naira</i>	Land	Buildings	Total
<b>Right-of-use assets</b>			
Balance - 1 January 2024	1,321	47,781	49,102
New lease contracts	-	49,905	49,905
Terminations of lease contracts	-	(6,718)	(6,718)
Exchange difference	-	15,735	15,735
<b>Balance - 31 December 2024</b>	<b>1,321</b>	<b>106,703</b>	<b>108,024</b>
<b>Accumulated depreciation</b>			
Balance - 1 January 2024	203	14,298	14,501
Depreciation charge for the year	-	8,493	8,493
Expired during the year	-	(1,382)	(1,382)
Exchange difference	-	7,512	7,512
<b>Balance - 31 December 2024</b>	<b>203</b>	<b>28,921</b>	<b>29,124</b>
Carrying amounts			
<b>Balance - 31 December 2024</b>	<b>1,118</b>	<b>77,782</b>	<b>78,900</b>

Right of use assets represent the group's leases, which have been accounted for in line with IFRS 16, as described under accounting policies in note 3.29

For the year ended 31 December 2024

### 30. PROPERTY AND EQUIPMENT - CONTINUED

(b) **Right-of-use assets - Continued**  
**December 31, 2023**

**Group**

<i>In millions of Nigerian Naira</i>	<b>Land</b>	<b>Buildings</b>	<b>Total</b>
<b>Right-of-use assets</b>			
Balance - 1 January 2023	861	32,287	33,148
New lease contracts	-	5,301	5,301
Terminations of lease contracts	-	(3,645)	(3,645)
Exchange difference	460	13,838	14,298
Balance - 31 December 2023	1,321	47,781	49,102
<b>Accumulated depreciation</b>			
Balance - 1 January 2023	203	8,822	9,025
Depreciation charge for the year	-	7,379	7,379
Expired during the year	-	(3,062)	(3,062)
Exchange difference	-	1,159	1,159
Balance - 31 December 2023	203	14,298	14,501
<b>Carrying amounts</b>			
<b>Balance at 31 December 2023</b>	<b>1,118</b>	<b>33,483</b>	<b>34,601</b>

(c) **As at December 31, 2024**  
**Bank**

<i>In millions of Nigerian Naira</i>	<b>Land</b>	<b>Buildings</b>	<b>Leasehold improvements</b>	<b>Aircraft</b>	<b>Motor vehicles</b>	<b>Furniture and fittings</b>	<b>Computer hardware</b>	<b>Equipment</b>	<b>Work in progress</b>	<b>Total</b>
<b>Cost</b>										
Balance at 1 January 2024	40,830	47,118	13,196	24,192	19,705	11,081	62,480	53,165	9,908	281,675
Additions	1	142	1,331	-	6,221	2,262	4,280	3,258	44,445	61,940
Reclassifications	64	2,602	295	-	132	437	9,576	1,516	(14,623)	-
Disposals	-	-	-	-	(582)	(122)	(1,560)	(995)	(760)	(4,019)
Transfers (note iii)	-	-	-	-	-	-	9,390	-	-	9,390
Write-off	-	(91)	-	-	(1,280)	-	(1)	(14)	-	(1,386)
Exchange difference (note i)	-	-	183	-	-	403	367	79	-	1,031
Balance at 31 December 2024	<b>40,895</b>	<b>49,771</b>	<b>15,005</b>	<b>24,192</b>	<b>24,197</b>	<b>14,061</b>	<b>84,532</b>	<b>57,008</b>	<b>38,969</b>	<b>348,631</b>
<b>Accumulated depreciation</b>										
Balance at 1 January 2024	-	11,645	1,971	2,306	10,733	8,203	45,285	39,836	-	119,979
Charge for the year	-	763	381	1,153	2,669	924	6,629	2,911	-	15,430
Disposals	-	-	-	-	(536)	(117)	(1,527)	(889)	-	(3,068)
Transfers (note iii)	-	-	-	-	-	-	-	-	-	-
Write-off	-	(31)	-	-	(730)	-	-	(7)	-	(767)
Exchange difference (note i)	-	-	22	-	-	185	132	101	-	440
Balance at 31 December 2024	-	<b>12,377</b>	<b>2,373</b>	<b>3,459</b>	<b>12,137</b>	<b>9,196</b>	<b>50,519</b>	<b>41,953</b>	-	<b>132,014</b>
<b>Carrying amounts</b>										
Balance at 31 December 2024	<b>40,895</b>	<b>37,394</b>	<b>12,632</b>	<b>20,733</b>	<b>12,060</b>	<b>4,865</b>	<b>34,013</b>	<b>15,055</b>	<b>38,969</b>	<b>216,617</b>

- (i) Exchange differences arise from the translation of property and equipment of the UBA New York branch.  
(ii) There were no capitalised borrowing costs related to the acquisition of property and equipment during the period (December 2023: nil)

## United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

## 30. PROPERTY AND EQUIPMENT - CONTINUED

(d) December 31, 2023

Bank

<i>In millions of Nigerian Naira</i>	Land	Buildings	Leasehold improvements	Aircraft	Motor vehicles	Furniture and fittings	Computer hardware	Equipment	Work in progress	Total
<b>Cost</b>										
Balance at 1 January 2023	34,573	40,396	7,211	24,192	18,147	10,001	60,650	52,170	14,187	261,527
Additions	-	199	-	-	2,702	577	1,210	1,051	7,445	13,185
Reclassifications	-	1,842	5,866	-	-	271	1,221	1,806	(11,006)	-
Disposals	(147)	-	(2)	-	(14)	(85)	(140)	(1,904)	(603)	(2,896)
Transfers	6,405	4,687	-	-	-	-	(1,890)	-	(115)	9,086
Write-off	-	(5)	(27)	-	(1,131)	(5)	(12)	(38)	-	(1,217)
Exchange difference	-	-	148	-	-	322	1,441	79	-	1,990
<b>Balance at 31 December 2023</b>	<b>40,830</b>	<b>47,118</b>	<b>13,196</b>	<b>24,192</b>	<b>19,705</b>	<b>11,081</b>	<b>62,480</b>	<b>53,165</b>	<b>9,908</b>	<b>281,674</b>
<b>Accumulated depreciation</b>										
Balance at 1 January 2023	-	10,807	1,719	1,153	9,262	7,522	39,586	38,263	-	108,312
Charge for the year	-	839	247	1,153	2,021	658	6,310	3,287	-	14,515
Disposals	-	-	(1)	-	(369)	(83)	(137)	(1,749)	-	(2,339)
Transfers	-	-	-	-	-	-	(1,675)	-	-	(1,675)
Write-off	-	(1)	(8)	-	(136)	(5)	(10)	(38)	-	(198)
Exchange difference	-	-	13	-	(45)	111	1,211	73	-	1,364
<b>Balance at 31 December 2023</b>	<b>-</b>	<b>11,645</b>	<b>1,971</b>	<b>2,306</b>	<b>10,733</b>	<b>8,203</b>	<b>45,285</b>	<b>39,836</b>	<b>-</b>	<b>119,979</b>
<b>Carrying amounts</b>										
<b>Balance at 31 December 2023</b>	<b>40,830</b>	<b>35,473</b>	<b>11,225</b>	<b>21,886</b>	<b>8,972</b>	<b>2,878</b>	<b>17,195</b>	<b>13,329</b>	<b>9,908</b>	<b>161,695</b>

Exchange differences arise from the translation of the property and equipment of the UBA New York branch.

For the year ended 31 December 2024

### 30. PROPERTY AND EQUIPMENT - CONTINUED

(e) **Right-of-use assets (Continued)**  
**December 31, 2024**

**Bank**

*In millions of Nigerian Naira*

	Land	Buildings	Total
<b>Right-of-use assets</b>			
Balance - 1 January 2024	239	16,114	16,353
New lease contracts	-	26,032	26,032
Terminations of lease contracts	-	(4,610)	(4,610)
Exchange difference	-	2,816	2,816
<b>Balance - 31 December 2024</b>	<b>239</b>	<b>40,353</b>	<b>40,592</b>
<b>Accumulated depreciation</b>			
Balance - 1 January 2024	203	5,112	5,315
Depreciation charge for the year	-	1,749	1,749
Expired during the year	-	(1,214)	(1,214)
Exchange difference	-	1,211	1,211
Balance - 31 December 2024	203	6,858	7,061
<b>Carrying amounts</b>			
<b>Balance - 31 December 2024</b>	<b>36</b>	<b>33,495</b>	<b>33,531</b>
Balance at 31 December 2023	36	11,002	11,038

**December 31, 2023**

**Bank**

*In millions of Nigerian Naira*

	Land	Buildings	Total
<b>Right-of-use assets</b>			
Balance - 1 January 2023	239	14,450	14,689
New lease contracts	-	1,358	1,358
Terminations of lease contracts	-	(2,106)	(2,106)
Exchange difference	-	2,412	2,412
<b>Balance - 31 December 2023</b>	<b>239</b>	<b>16,114</b>	<b>16,353</b>
<b>Accumulated depreciation</b>			
Balance - 1 January 2023	203	3,859	4,062
Depreciation charge for the year	-	2,517	2,517
Expired during the year	-	(1,826)	(1,826)
Exchange difference	-	561	561
<b>Balance - 31 December 2023</b>	<b>203</b>	<b>5,112</b>	<b>5,315</b>
<b>Carrying amounts</b>			
<b>Balance at 31 December 2023</b>	<b>36</b>	<b>11,002</b>	<b>11,038</b>

## United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

## 31. INTANGIBLE ASSETS

(a) (i) As at December 31, 2024  
Group

<i>In millions of Nigerian Naira</i>	Goodwill	Purchased software	Work in progress	Total
<b>Cost</b>				
Balance at 1 January 2024	29,303	53,673	4,561	87,537
Additions	-	9,004	10,681	19,685
Reclassifications	-	2,609	(2,609)	-
Disposal	-	(2,088)	(70)	(2,158)
Transfers see (i) below	-	-	(9,390)	(9,390)
Exchange difference	16,268	14,323	2,016	32,607
Balance at 31 December 2024	<b>45,571</b>	<b>77,521</b>	<b>5,190</b>	<b>128,282</b>
<b>Amortization</b>				
Balance at 1 January 2024	-	43,683	-	43,683
Amortisation for the year	-	7,733	-	7,733
Disposal	-	(644)	-	(644)
Exchange difference	-	10,646	-	10,646
Balance at 31 December 2024	<b>-</b>	<b>61,418</b>	<b>-</b>	<b>61,418</b>
<b>Carrying amounts</b>				
Balance at 31 December 2024	45,571	16,103	5,190	66,864
Balance at 31 December 2023	29,303	9,991	4,561	43,854

(ii) December 31, 2023

Group

<i>In millions of Nigerian Naira</i>	Goodwill	Purchased software	Work in progress	Total
<b>Cost</b>				
Balance at 1 January 2023	14,830	46,131	2,835	63,796
Additions	-	1,676	1,106	2,782
Reclassifications	-	(202)	202	-
Disposal	-	(304)	-	(304)
Transfers <sup>1</sup>	-	1,890	115	2,005
Write-off	-	(524)	(14)	(537)
Exchange difference	14,473	5,006	316	19,796
Balance at 31 December 2023	<b>29,303</b>	<b>53,673</b>	<b>4,561</b>	<b>87,538</b>
<b>Amortization</b>				
Balance at 1 January 2023	-	30,328	-	30,328
Amortisation for the year	-	5,422	-	5,422
Disposal	-	(73)	-	(73)
Transfers*	-	1,675	-	1,675
Writeoff	-	(179)	-	(179)
Exchange difference	-	6,510	-	6,510
Balance at 31 December 2023	<b>-</b>	<b>43,683</b>	<b>-</b>	<b>43,683</b>
<b>Carrying amounts</b>				
Balance at 31 December 2023	29,303	9,990	4,561	43,855

For the year ended 31 December 2024

### 31. INTANGIBLE ASSETS - CONTINUED

#### (b) (i) Bank

As at December 31, 2024

*In millions of Nigerian Naira*

##### Cost

Balance at 1 January 2024

Additions

Reclassifications

Disposal

Transfers<sup>1</sup>

Exchange difference

**Balance at 31 December 2024**

##### Amortization

Balance at 1 January 2024

Amortisation for the year

Exchange difference

**Balance at 31 December 2024**

##### Carrying amounts

**Balance at 31 December 2024**

Balance at 31 December 2023

	Purchased software	Work in progress	Total
Balance at 1 January 2024	36,842	3,346	40,188
Additions	6,995	10,404	17,399
Reclassifications	2,899	(2,899)	-
Disposal	-	(54)	(54)
Transfers <sup>1</sup>	-	(9,390)	(9,390)
Exchange difference	3,357	(434)	2,922
<b>Balance at 31 December 2024</b>	<b>50,092</b>	<b>973</b>	<b>51,066</b>
<b>Amortization</b>			
Balance at 1 January 2024	29,425	-	29,425
Amortisation for the year	6,049	-	6,049
Exchange difference	1,951	-	1,951
<b>Balance at 31 December 2024</b>	<b>37,425</b>	<b>-</b>	<b>37,425</b>
<b>Carrying amounts</b>			
<b>Balance at 31 December 2024</b>	<b>12,667</b>	<b>973</b>	<b>13,641</b>
Balance at 31 December 2023	7,417	3,346	10,763

#### (ii) Bank

December 31, 2023

*In millions of Nigerian Naira*

##### Cost

Balance at 1 January 2023

Additions

Reclassifications

Transfers<sup>1</sup>

Exchange difference

**Balance at 31 December 2023**

##### Amortization

Balance at 1 January 2023

Amortisation for the year

Transfers\*

Exchange difference

**Balance at 31 December 2023**

##### Carrying amounts

**Balance at 31 December 2023**

	Purchased software	Work in progress	Total
Balance at 1 January 2023	33,430	2,041	35,471
Additions	540	955	1,495
Reclassifications	296	(296)	-
Transfers <sup>1</sup>	1,890	115	2,005
Exchange difference	686	531	1,217
<b>Balance at 31 December 2023</b>	<b>36,842</b>	<b>3,346</b>	<b>40,188</b>
<b>Amortization</b>			
Balance at 1 January 2023	22,853	-	22,853
Amortisation for the year	4,085	-	4,085
Transfers*	1,675	-	1,675
Exchange difference	812	-	812
<b>Balance at 31 December 2023</b>	<b>29,425</b>	<b>-</b>	<b>29,425</b>
<b>Carrying amounts</b>			
<b>Balance at 31 December 2023</b>	<b>7,417</b>	<b>3,346</b>	<b>10,763</b>

There were no capitalised borrowing costs related to the internal development of software during the year (December 2023: nil).

Computer software has a definite useful life of not more than five years while goodwill has an indefinite useful life and is annually assessed for impairment.

<sup>1</sup> Transfers represents reclassification of items from property and equipment (work in progress) to intangible assets - purchased software (work in progress) during the year as disclosed in Note 30.

<sup>2</sup> Work in progress represents software implementation projects that were currently in their development phase as at reporting date.

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 31. INTANGIBLE ASSETS - CONTINUED

#### (c) Impairment testing for cash-generating units containing Goodwill

For the purpose of impairment testing, goodwill acquired through business combinations is allocated to cash generating units (CGUs) as the goodwill is monitored at the level of the individual cash generating units. UBA Benin and UBA UK Limited have been identified as individual cash generating units. UBA Benin and UBA UK Limited operate under Rest of Africa and Rest of the World geographic segments respectively. The recoverable amounts of the CGUs have been determined based on value-in-use calculations; using cash flow projections based on financial forecasts covering a period of five years. Cash flows beyond the five-year period are extrapolated using estimated economic growth rates for the respective CGUs. These growth rates are consistent with forecasts included in industry reports specific to the economic environment in which each of the CGU's operates.

The following table sets out the key assumptions used in the value-in-use calculations:

	UBA Benin		UBA UK Limited		UBA Zambia	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Gross earnings ( % annual growth rate)	18.0	18.5	10.1	11.0	23	10
Deposits ( % annual growth rate)	9.5	9.0	9.1	8.1	13.5	9.1
Loans and advances ( % annual growth rate)	5.0	11.6	14.0	14.0	5	9
Operating expenses ( % annual growth rate)	8.0	7.0	6.0	4.0	23	10
Terminal growth rate (%)	5.2	5.8	1.5	4.1	3	7
Discount rate (pre-tax) (%)	17.9	18.1	9.5	8.8	30.5	49

The values assigned to each of the above key assumptions were determined as follows:

Assumption	Approach used in determining values
Gross earnings	This is the average annual growth rate over the five-year period. Based on past performance, expectations of market development and the expected positive impact of deposits and loan growth in the forecast period.
Deposits	This is the average annual growth rate over the five-year period. Deposits have been determined to be the key value driver for the CGUs. Projected deposits growth is based on past performance of the CGUs as well as management's plans to expand the businesses and deepen customer base.
Loans and advances	This is the average annual growth rate over the five year period. It is based partly on past performance but largely on the expected positive impact of the forecasted growth in deposits.
Operating expenses	This is the average annual growth rate over the five year period. It is based on the current structure of business of the respective CGUs, adjusting for expected inflationary increases but not reflecting any future restructurings or cost saving measures.
Terminal growth rate	This is the average growth rate used to extrapolate cash flows beyond the five-year period. Based on estimated economic growth rates for the respective CGUs.
Discount rate	The discount rate was a pre-tax measure based on the longest tenured government bond issued by the governments in Benin and United Kingdom respectively adjusted for a risk premium to reflect both the increased risk of investing in equities and generally and the systematic risk of the specific CGU.

For the year ended 31 December 2024

### 31. INTANGIBLE ASSETS - CONTINUED

Below is the result of the impairment test:

<i>In millions of Nigerian Naira</i>	UBA Benin		UBA UK Limited		UBA Zambia	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Recoverable amount	171,167	82,038	161,622	254,930	203,808	110,713
Less: Carrying amount						
Goodwill	(6,300)	(6,300)	(4,626)	(4,626)	(3,132)	(3,132)
Net assets	(76,971)	(28,369)	(118,884)	(71,974)	(36,425)	(23,809)
Total carrying amount	(83,272)	(34,669)	(123,509)	(76,600)	(39,557)	(26,941)
Excess of recoverable amount over carrying amount	<b>87,895</b>	<b>47,369</b>	<b>38,113</b>	<b>178,330</b>	<b>164,251</b>	<b>83,772</b>

The key assumptions described above may change as economic and market conditions change. The results of the value-in-use calculations are most sensitive to changes in the deposit growth rates, terminal growth rates and discount rates applied. The recoverable amounts of the respective CGUs would equal their carrying amounts if these key assumptions were to change as follows:

	Dec. 2024		Dec. 2023	
	% From	% To	% From	% To
<b>UBA Benin</b>				
Deposit growth rate	9.0	9.5	9.0	5.0
Discount rate	18.1	17.9	18.1	45.7
<b>UBA UK Limited</b>				
Deposit growth rate	8.1	9.1	8.1	2.1
Discount rate	8.8	9.5	8.8	13.3
<b>UBA Zambia</b>				
Deposit growth rate	9.1	13.5	9.1	2.2
Discount rate	49.3	30.5	49.3	67.4

Management have considered and assessed reasonably possible changes for other key assumptions and have not identified any instances that could cause the carrying amount of the respective CGUs to exceed their recoverable amounts.

### 32. DEFERRED TAX ASSETS AND LIABILITIES

#### (a) Recognised deferred tax assets and liabilities

Deferred tax assets and liabilities are attributable to the following:

<i>In millions of Nigerian Naira</i>	Group			Bank		
	Assets	Liabilities	Net	Assets	Liabilities	Net
<b>December 31, 2024</b>						
Property, equipment, and software	15,969	-	15,969	(32,543)	-	(32,543)
Allowances for loan losses	75,777	6,279	69,498	16,466	-	16,466
Financial assets at FVOCI	-	24,182	(24,182)	34,930	-	34,930
Tax losses carried forward	(6,932)	(17,758)	10,826	52,900	-	52,900
Other liabilities	8,799	946	7,853	-	-	-
Fair value gain on derivatives	-	-	-	119,554	-	119,554
Foreign currency revaluation gain	-	-	-	(18,114)	-	(18,114)
Others	46,758	(8,035)	54,792	(67,376)	-	(67,376)
<b>Net deferred tax assets /(liabilities)</b>	<b>140,371</b>	<b>5,614</b>	<b>134,756</b>	<b>105,817</b>	<b>-</b>	<b>105,817</b>



## United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

## 32. DEFERRED TAX ASSETS AND LIABILITIES - CONTINUED

<i>In millions of Nigerian Naira</i>	Group			Bank		
	Assets	Liabilities	Net	Assets	Liabilities	Net
<b>December 31, 2023</b>						
Property, equipment, and software	9,724	-	9,724	-	(38,706)	38,706
Allowances for loan losses	-	6,279	(6,279)	-	(65,241)	65,241
Financial assets at FVOCI	-	16,280	(16,280)	-	(6,180)	6,180
Tax losses carried forward	(6,932)	32,984	(39,916)	-	-	-
Other liabilities	-	1,272	(1,272)	-	(2,554)	2,554
Fair value gain on derivatives	-	-	-	-	150,872	(150,872)
Foreign currency revaluation Loss	-	-	-	-	17,914	(17,914)
Others	6,949	(6,010)	12,959	-	(7,020)	7,020
<b>Net deferred tax assets /liabilities</b>	<b>9,741</b>	<b>50,805</b>	<b>(41,064)</b>	<b>-</b>	<b>49,087</b>	<b>(49,087)</b>

(b) Movements in temporary differences during the period  
31 December 2024

## Group

<i>In millions of Nigerian Naira</i>	Opening	Recognised in profit or loss	Recognised in equity	Closing balance
Property, equipment, and software	10,684	5,285	-	15,969
Allowances for loan losses	(6,279)	75,777	-	69,498
Financial assets at FVOCI	(17,240)	(838)	(6,104)	(24,182)
Tax losses carried forward	(39,916)	50,742	-	10,826
Others	11,688	50,958	-	62,646
	(41,063)	181,924	(6,104)	134,756

## Bank

<i>In millions of Nigerian Naira</i>	Opening	Recognised in profit or loss	Recognised in equity	Closing balance
Property, equipment, and software	38,706	(71,248)	-	(32,543)
Allowances for loan losses	65,241	(48,775)	-	16,466
Financial assets at FVOCI	6,180	32,713	(3,963)	34,930
Prior year DTA written-off in FY2022	2,554	(2,554)	-	-
Tax losses on fair value gain on derivatives	(150,872)	270,426	-	119,554
Foreign currency revaluation Loss	(17,914)	(200)	-	(18,114)
Others	7,020	(74,396)	-	(67,376)
	(49,087)	158,867	(3,963)	105,817

For the year ended 31 December 2024

## 32. DEFERRED TAX ASSETS AND LIABILITIES - CONTINUED

### (b) Movements in temporary differences during the period - Continued December 31, 2023

31 December 2023

Group

*In millions of Nigerian Naira*

	Opening	Recognised in profit or loss balance	Recognised in equity	Closing balance
Property, equipment, and software	10,390	294	-	10,684
Allowances for loan losses	(82)	(6,197)	-	(6,279)
Impairment on account receivable	-	-	-	-
Financial assets at FVOCI	(8,660)	(4,638)	(3,942)	(17,240)
Tax losses carried forward	1,685	(41,601)	-	(39,916)
Others	6,973	4,715	-	11,688
	10,305	(47,428)	(3,942)	(41,064)

Bank

*In millions of Nigerian Naira*

	Opening	Recognised in profit or loss balance	Recognised in equity	Closing balance
Property, equipment, and software	11,854	26,851	-	38,706
Allowances for loan losses	8,428	56,813	-	65,241
Financial assets at FVOCI	12,818	5,801	(12,438)	6,180
Tax losses carried forward	6,083	(6,082)	-	-
Prior year DTL written-off in FY2021	(168)	2,722	-	2,554
Tax losses on fair value gain on derivatives	(3,332)	(147,540)	-	(150,872)
Foreign currency revaluation Loss	(1,382)	(16,532)	-	(17,914)
Others		7,020	-	7,020
	34,301	(70,948)	(12,438)	(49,087)

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 33. DERIVATIVE FINANCIAL INSTRUMENTS

The table below shows the fair values of derivative financial instruments recorded as assets or liabilities together with their notional amounts. The notional amount which is recorded gross, is the amount of a derivative's underlying asset, reference rate or index and is the basis upon which changes in the value of derivatives are measured. The notional amounts indicate the volume of transactions outstanding at period end and are indicative of neither the market risk nor the credit risk.

<i>In millions of Nigerian Naira</i>	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
<b>Derivative assets</b>				
Carrying value	188,583	498,824	188,583	498,824
Notional amount	1,643,962	1,033,098	1,643,962	1,033,098
<b>Derivative liabilities</b>				
Carrying value	33,849	1,885	33,849	1,885
Notional amount	554,071	200,218	554,071	200,218
<b>(a) Derivative assets</b>				
Instrument type:				
Cross-currency FX swaps	167,056	498,729	167,056	498,729
cross-currency interest rate swap	20,079	-	20,079	-
Foreign exchange forward contracts	1,447	95	1,447	95
	188,583	498,824	188,583	498,824
The movement in derivative assets is as follows:				
Balance, beginning of year	498,824	39,830	498,824	39,830
Derivatives derecognised	(498,824)	(39,830)	(498,824)	(39,830)
Derivatives acquired	188,583	498,824	188,583	498,824
Balance, end of year	188,583	498,824	188,583	498,824
Derivative assets are current in nature				
<b>(b) Derivative liabilities</b>				
Instrument type:				
Cross-currency swap	33,486	1,522	33,486	1,522
Foreign exchange forward contracts	363	363	363	363
	33,849	1,885	33,849	1,885
The movement in derivative liability is as follows:				
Balance, beginning of year	1,885	79	1,885	79
Derivatives derecognised	(1,885)	(79)	(1,885)	(79)
Derivatives acquired	33,849	1,885	33,849	1,885
Balance, end of year	33,849	1,885	33,849	1,885
Derivative liabilities are current in nature				

For the year ended 31 December 2024

### 33. DERIVATIVE FINANCIAL INSTRUMENTS - CONTINUED

#### (c) Fair value (loss)/gain on derivatives

*In millions of Nigerian Naira*

#### Derivative assets :

Fair value gain on additions in the year

Fair value loss on maturities in the year

#### Fair value (loss)/gain on derivatives

Derivative liabilities:

Fair value loss on additions in the year

Fair value gain on maturities in the year

Net fair value loss on derivative liabilities

Net fair value gain/(loss) on derivative assets and liabilities (Note 14)

Group		Bank	
Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
188,583	498,824	188,583	498,824
(498,824)	(39,830)	(498,824)	(39,830)
(310,241)	458,994	(310,241)	458,994
(33,849)	(1,885)	(33,849)	(1,885)
1,885	79	1,885	79
(31,964)	(1,806)	(31,964)	(1,806)
(342,205)	457,188	(342,205)	457,188

### 34. DEPOSITS FROM BANKS

*In millions of Nigerian Naira*

Money market deposits

Due to other banks

Current

Group		Bank	
Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
2,140,740	2,052,079	1,318,978	1,102,916
615,732	412,365	324,053	495,608
<b>2,756,472</b>	<b>2,464,444</b>	<b>1,643,031</b>	<b>1,598,524</b>
2,756,472	2,464,444	1,643,031	1,598,524

### 35. DEPOSITS FROM CUSTOMERS

*In millions of Nigerian Naira*

Retail customers:

Term deposits

Current deposits

Savings deposits

Corporate customers:

Term deposits

Current deposits

Current

Non-current

Group		Bank	
Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
709,277	471,512	25,487	141,499
2,759,385	1,623,466	1,035,023	672,120
5,024,553	3,246,286	3,409,173	2,364,531
8,493,216	5,341,264	4,469,683	3,178,150
1,804,983	1,691,134	835,824	887,314
11,596,490	7,858,879	6,529,168	4,695,166
21,894,689	14,891,277	11,834,675	8,760,630
20,874,695	14,184,526	11,779,975	8,716,412
1,019,994	706,751	54,700	44,218
21,894,689	14,891,277	11,834,675	8,760,630

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 36. OTHER LIABILITIES

*In millions of Nigerian Naira*

#### Financial liabilities

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Creditors and payables (ai)	288,773	95,869	539,726	209,385
Managers cheques	25,782	16,690	5,733	7,411
Unclaimed dividends (note (i))	45,992	14,895	16,658	13,736
Customers' deposit for foreign trade (note (ii))	80,388	61,279	94,888	68,144
Lease liabilities (note (iii))	71,876	30,554	33,098	7,739
Accrued expenses <sup>1</sup>	156,633	81,735	96,560	46,827
	<b>669,444</b>	<b>301,022</b>	<b>786,663</b>	<b>353,242</b>

#### Non-financial liabilities

Provisions (note (iv))	1,553	-	1,553	-
Allowance for credit losses on off-balance sheet items (note (v))	3,183	7,384	1,338	4,853
Deferred income	6,134	4,775	1,212	558
	<b>10,870</b>	<b>12,159</b>	<b>4,103</b>	<b>5,411</b>

#### Total other liabilities

	<b>680,314</b>	<b>313,181</b>	<b>790,766</b>	<b>358,653</b>
Non-current	45,806	21,794	19,125	4,540
Current	634,508	291,387	771,641	354,114
	<b>680,314</b>	<b>313,181</b>	<b>790,766</b>	<b>358,654</b>

- (ai) The creditors and payables balance is presented on net basis in line with IAS 32. Details are provided in note 7 of this financial statements.
- (i) The amount represents unclaimed dividends due to UBA Plc's shareholders which have been returned by the Bank's Registrar.
- (ii) Customers' deposit for foreign trade represents the naira value of foreign currencies held to cover letter of credit transactions. The corresponding balance is included in current balances with banks in note 22.
- (iii) Finance cost on the lease liabilities is included in 'Interest expense' in note 11.

The movement in lease liabilities balance during the year is as follows:

Balance - December 31, 2024

*In millions of Nigerian Naira*

#### Lease liabilities

	Group			Bank		
	Land	Buildings	Total	Land	Buildings	Total
Balance - 1 January 2023	296	30,258	30,554	8	7,732	7,740
Additions (new lease contracts) for the year	-	36,683	36,683	-	22,720	22,720
Principal repayments/cashflows for the year	-	(8,170)	(8,170)	-	(2,188)	(2,188)
Interest repayments/cashflows for the year	-	(295)	(295)	-	(36)	(36)
Termination of lease contracts	-	(1,041)	(1,041)	-	(295)	(295)
Interest accrued (note 11)	-	5,449	5,449	-	3,283	3,283
Exchange difference	-	8,696	8,696	-	1,874	1,874
<b>Balance - 31 December 2024</b>	<b>296</b>	<b>71,580</b>	<b>71,876</b>	<b>8</b>	<b>33,090</b>	<b>33,098</b>

For the year ended 31 December 2024

### 36. OTHER LIABILITIES - CONTINUED

#### Maturity analysis for Lease Liabilities

	Less than 1 month	1 - 3 months	3 - 6 months	6 - 12 months	More than 1 year	Gross nominal amount	Total
Group	705	2,376	9,206	18,623	45,806	76,716	71,876
Bank	554	1,106	2,874	11,667	19,125	35,327	33,098

#### Balance - 31 December 2023

In millions of Nigerian Naira

#### Lease liabilities

	Group			Bank		
	Land	Buildings	Total	Land	Buildings	Total
Balance - 1 January 2022	311	19,766	20,077	124	6,759	6,883
Additions (new lease contracts) for the year	-	7,394	7,394	-	716	716
Principal repayments/cashflows for the year	(109)	(10,405)	(10,514)	(109)	(2,394)	(2,503)
Interest repayments/cashflows for the year	(7)	(385)	(392)	(7)	(39)	(46)
Termination of lease contracts	-	(2)	(2)	-	-	-
Interest accrued (note 11)	1	2,358	2,359	-	780	780
Exchange difference	100	11,532	11,632	-	1,910	1,910
<b>Balance - 31 December 2023</b>	<b>296</b>	<b>30,258</b>	<b>30,554</b>	<b>8</b>	<b>7,732</b>	<b>7,740</b>

#### Maturity analysis for Lease Liabilities

	Less than 1 month	1 - 3 months	3 - 6 months	6 - 12 months	More than 1 year	Gross nominal amount	Total
Group	170	1,583	4,182	4,883	21,794	32,611	30,554
Bank	75	1,669	1,553	423	4,540	8,260	7,740

- (iv) The amount represents a provision for certain legal claims. The provision charge is recognised in profit or loss within 'other operating expenses'. In the directors' opinion, after taking appropriate legal advice, the outcome of these legal claims will not give rise to any significant loss beyond the amounts provided at 31 December 2024. The expected timing of the cashflows arising from the legal claim provision is within 1 year.

The movement in provision during the year is as follows:

In millions of Nigerian Naira

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
At 1 January	-	262	-	262
Additional provisions	1,553	-	1,553	-
Used during the year	-	(262)	-	(262)
At year end	1,553	-	1,553	-
Analysis of total provisions:				
Current	1,553	-	1,553	-

- (v) This represents allowance for credit loss for off-balance sheet loan commitments and financial guarantees recognised upon adoption of IFRS 9. The movement in allowance for credit loss on off-balance sheet items during the year is as follows:

In millions of Nigerian Naira

	Group		Bank	
	Dec 2024	Dec 2023	Dec 2024	Dec 2023
Balance, beginning of the year	7,384	6,232	4,853	4,696
(Writeback)/Charge to profit or loss	(240)	17	(1,962)	-
Reclassification	(1,553)	-	(1,553)	-
Exchange difference	(2,408)	1,135	-	157
<b>Balance, end of the year</b>	<b>3,183</b>	<b>7,384</b>	<b>1,338</b>	<b>4,853</b>

### 37. BORROWINGS

*In millions of Nigerian Naira*

Long Term Borrowings

- Central Bank of Nigeria (note 39.1)
- Bank of Industry (BoI) (note 39.2)
- European Investment Bank (EIB) (note 39.4)
- Eurobond debt security (note 39.5)
- African Development Bank (note 39.3)
- Proparco (note 39.6)
- DEG (note 39.7)
- Others (note 39.11)

Short Term Borrowings

- First Rand Bank (RMB) - 39.8
- Mashreq
- SMBC
- Abu Dhabi Commercial Bank (ADCB)

Current

Non-current

**Movement in borrowings during the period:**

Opening balance

Additions

Interest expense

Interest paid

Repayments (principal)

Exchange difference

Closing balance

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
	17,835	20,870	17,835	20,870
	502	1,332	502	1,332
	16,145	19,828	16,145	19,828
	465,616	285,268	465,616	285,268
	-	24,591	-	24,591
	53,425	49,288	53,425	49,288
	44,212	38,065	44,212	38,065
	170,823	2,410	-	-
	768,559	441,652	597,735	439,242
	156,366	144,659	156,366	144,659
	313,907	130,194	313,907	130,194
	-	142,235	-	142,235
	155,964	-	155,964	-
	<b>626,237</b>	<b>417,088</b>	<b>626,237</b>	<b>417,088</b>
	<b>1,394,796</b>	<b>858,740</b>	<b>1,223,973</b>	<b>856,330</b>
	642,382	441,679	642,382	441,679
	752,414	417,061	581,590	414,651
	<b>1,394,796</b>	<b>858,740</b>	<b>1,223,973</b>	<b>856,330</b>
	858,740	535,736	856,330	530,446
	825,607	345,079	823,197	342,669
	180,558	66,909	123,945	53,430
	(133,331)	(52,568)	(133,331)	(52,568)
	(934,045)	(484,412)	(934,045)	(484,412)
	597,267	447,996	487,877	466,765
	<b>1,394,796</b>	<b>858,740</b>	<b>1,223,973</b>	<b>856,330</b>

For the year ended 31 December 2024

### 37. BORROWINGS - CONTINUED

37.1 This represents on-lending facilities provided by the Central Bank of Nigeria (CBN):

- (a) ₦11.46 billion of this facility represents the outstanding balance on the Commercial Agriculture Credit Scheme granted to the Bank for the sole purpose of granting loans, at subsidised rates, to the agricultural sector. Interest on the facility cannot exceed 9% per annum inclusive of all charges and is to be shared between the Bank and CBN at 6% and 3% respectively. The facility will terminate on 30 September 2025. The Bank is the primary obligor to CBN and assumes the risk of default.
- (b) ₦9.33 billion of this facility represents the outstanding balance on the concessionary loans granted by the Central Bank of Nigeria to some State Governments. The facility attracts an interest rate of 3% and the Bank is under obligation to lend to participating states at a maximum rate of 6% per annum (inclusive of all charges). The principal is repayable monthly and the tenor of the facility is 20 years.
- (c) ₦0.196 billion of this facility represents the outstanding balance on the loan granted by the Central Bank of Nigeria with respect to Real Sector Support Facility (RSSF) initiative to support the Federal Government's Special Fertilizer Intervention programme. The Central Bank shall lend to the Bank at 3% while the Bank shall on-lend to the customer at a maximum interest rate of 6% per annum, all charges inclusive. The 3% interest shall be remitted to CBN on a quarterly basis. The principal is repayable quarterly (after a one year moratorium) and the tenor of the facility is 7 years.

37.2 This represents an intervention credit granted to the Bank by the Bank of Industry (BOI) on July 29, 2010 for the purpose of refinancing/restructuring existing loans to Small and Medium Scale Enterprises (SMEs), manufacturing companies and companies in the power and aviation industries. The maximum tenor of term loans under the programme is 15 years while the tenor for working capital is one year, renewable annually subject to a maximum tenor of five years. A management fee of 1% per annum, deductible at source in the first year and quarterly in arrears thereafter, is paid by the Bank under the intervention programme and the Bank is under obligation to on-lend to customers at an all-interest rate of 5% per annum. The Bank is the primary obligor to CBN/BOI and assumes the risk of default.

37.3 This represents the amount granted under a \$150million line of credit by African Development Bank in December 2016 for a tenor of 8 years. The first tranche of \$120million was disbursed to the Bank in December 2016 while the second tranche of \$30 million was disbursed to the Bank in November 2017. The facility is to be used for on-lending to infrastructure projects, small and medium sized enterprises and women-owned enterprises in the Federal Republic of Nigeria. The interest rate on the facility is six months USD LIBOR plus 440 basis points and is payable semi-annually. Principal repayment commenced on a semi-annual basis after a moratorium period of 2 years. This facility matured on August 2024 and fully repaid.

37.4 The US\$63million facility was granted under the Nigeria Private Enterprise Finance Facility extended by the European Investment Bank to a group of financial institutions located in Nigeria. The purpose of the facility is to finance capital expenditure for development of intermediation capacities and support small and medium sized enterprises in Nigeria. The facility was issued January 9, 2017 for a tenor of 9 years. The interest rate on the facility is six months USD LIBOR plus 337 basis points and is payable semi-annually. Principal repayment is on a semi-annual basis after a moratorium period of 36 months. Outstanding balance on the facility is \$15.66 million. Facility matures December 2025.

37.5 This represents the amortised cost of the Eurobond issued by the Bank in November, 2021. The \$300million Notes issued by the Bank on November 19 2021 is for a tenor of 5 years with interest rate(coupon) of 6.75% p.a, payable semi-annually with bullet repayment of the Principal sum at maturity. The maturity date of the Eurobond is November 19, 2026.

37.6 This represents the amount granted under a \$85 million trade loan facility granted by Proparco in April 2020. The facility is for a tenor of seven (7) years and Interest rate is six (6) months USD LIBOR (amended to six months USD SOFR with effect from 30th June 2023) plus 320 basis points. The interest repayments are payable semi-annually while the principal repayment commenced on a semi-annual basis following the 2 year grace period. Outstanding balance on the facility is \$42.5million and the facility matures in October 2026.



## United Bank for Africa Plc

### Notes to Financial Statements

For the year ended 31 December 2024

#### 37. BORROWINGS - CONTINUED

- 37.7 This represents the amount granted under a \$50 million loan facility granted by DEG - Deutsche Investitions-und Entwicklungsgesellschaft MBH Bank in August 2021 with a tenor of six (6) years. The Interest rate is six (6) months USD LIBOR (amended to six months USD SOFR with effect from 15th December 2023) plus 360 basis points. The interest repayments are payable semi-annually while the principal repayment will commence on a semi-annual basis in June 2023. Outstanding balance on the facility is \$33.33 million and the facility matures in June 2027.
- 37.8 This represents the amount granted under a \$150million trade finance loan facility granted by First Rand Bank in April 2024 with a tenor of nine (9) months. The first tranche of \$100million was disbursed to the Bank in May 2024. The interest rate on the facility is 350 basis points plus six (6) months SOFR which will be reset after 6 months for the remaining tenor (3 months) . The first interest repayment is payable semi-annually and subsequent interest repayment is payable quarterly. The principal repayment of \$100million is due upon maturity in February 2025.
- 37.9 This represents the amount granted under a \$135million trade finance loan facility granted by Africa Trade Finance in July 2023 with a tenor of six (6) months. The first tranche of \$80million was disbursed to the Bank in July 2023 ,the second tranche of \$40 million was disbursed to the Bank in August 2023 while the third tranche of \$15 million was disbursed to the Bank in October 2023 . The interest rate on the facility is 330 basis points plus three (3) months SOFR. The interest is payable quarterly. The principal repayment on the first tranche of \$80million was paid upon maturity in January 2024 and the principal repayment for the second tranche of \$40 million was paid upon maturity in February 2024. In April 2024, Africa Trade Finance however granted the Bank's request to extend the maturity of the third tranche of \$15million by 6 months on the same terms. The principal repayment of \$15million is due upon maturity in October 2025.
- 37.10 This represents the amount granted under a \$100 million trade finance loan facility granted by African Export-Import Bank in November 2023. The facility is for a tenor of one (1) year and Interest rate is three (3) months USD SOFR plus 430 basis points. The interest repayments are on a quarterly basis while the principal repayment will commence on a quarterly basis in March 2024. The facility matured in November 2024 and fully repaid.
- 37.11 This represents the amount granted under a \$100million trade finance loan facility granted by Standard Chartered Bank in November 2024 with a tenor of twelve(12) months. The first tranche of \$60million was disbursed to the Bank in November 2024 while the second tranche of \$40 million was disbursed to the Bank in December 2024. The interest rate on these facilities is 300 basis points plus twelve (12) months SOFR all payable upon maturity. The principal repayment for the first facility is due upon maturity in November 2025 and December 2025 for the second tranche. The outstanding balance on the facilities is \$100.7mn.
- 37.12 This represents the amount granted by Bank of Zambia on 22nd March 2022 with a tenor of five (5) years to strengthen and enhance financial sector resilience, particularly in the wake of the outbreak of the Coronavirus disease (COVID-19) and its potentially devastating impact on the domestic economy. Interest rate is fixed at 9% while both principal and interest is due upon maturity. The facility is secured by government bonds.

For the year ended 31 December 2024

### 38. STATEMENT OF CASH FLOW RECONCILIATION

*In millions of Nigerian Naira*

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
<b>i Change in financial assets at FVTPL</b>				
Opening balance	33,849	14,963	534	14,963
Closing balance	(100,687)	(33,849)	(18,018)	(534)
Movement during the year	(66,838)	(18,886)	(17,484)	14,429
Finance cost - interest expense	74,147	2,101	3,896	971
Mark to Market Gains	(74,307)	(2,377)	(4,090)	(1,247)
<b>Recognised in cash flow statement</b>	<b>(66,998)</b>	<b>(19,162)</b>	<b>(17,678)</b>	<b>14,153</b>
<b>ii Change in cash reserve balance with CBN</b>				
Opening balance	2,686,563	1,283,732	2,585,578	1,231,399
Closing balance	(3,929,953)	(2,686,563)	(3,589,647)	(2,585,578)
<b>Recognised in cash flow statement</b>	<b>(1,243,390)</b>	<b>(1,402,831)</b>	<b>(1,004,069)</b>	<b>(1,354,179)</b>
<b>iii Change in loans and advances to banks</b>				
Opening balance	320,732	303,249	147,547	231,753
Closing balance	(556,072)	(320,732)	(290,941)	(147,547)
Movement during the year	(235,340)	(17,483)	(143,394)	84,206
Impairment of loans and advances to banks	(11,703)	(148)	(126)	(1,117)
Finance cost - (interest income)	241,647	106,358	104,784	44,554
Interest received	(243,914)	(96,222)	(104,784)	(46,396)
<b>Recognised in cash flow statement</b>	<b>(249,310)</b>	<b>(7,495)</b>	<b>(143,520)</b>	<b>81,247</b>
<b>iv Change in loans and advances to customers</b>				
Opening balance	5,228,849	3,136,929	3,320,373	2,123,097
Closing balance	(6,954,545)	(5,228,849)	(3,920,533)	(3,320,373)
Movement during the year	(1,725,696)	(2,091,920)	(600,160)	(1,197,276)
Impairment of loans and advances to customers	(246,890)	(153,814)	(189,056)	(120,949)
Loans and Advances written off	(13,015)	(6,028)	(1,871)	(4,590)
Finance cost - (interest income)	779,694	391,907	537,570	273,781
Interest received	(667,786)	(367,627)	(277,465)	(272,268)
<b>Recognised in cash flow statement</b>	<b>(1,873,693)</b>	<b>(2,227,482)</b>	<b>(530,982)</b>	<b>(1,321,302)</b>

## United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

**38. STATEMENT OF CASH FLOW RECONCILIATION - CONTINUED****v Change in other assets**

Opening balance	758,685	270,211	607,252	172,042
Closing balance	(1,186,262)	(758,685)	(977,818)	(607,252)
Movement during the year	(427,577)	(488,474)	(370,566)	(435,210)
Impairment charges on other assets	(19,578)	(36,202)	(21,634)	(8,892)
Effect of exchange fluctuation	302,530	52,529	(526,905)	(330,994)
Transfer of PPE and Intangibles	(6)	(11,092)	(1)	(11,092)
Effect of translation difference	(149,082)	(1,289,291)	277,567	76,150
Dividend income	16,884	19,260	251,551	159,424
Dividend received	(25,830)	(10,670)	(111,419)	(7,675)
Asset held for sale	-	95,593	-	95,593
Subscription for shares - African subsidiaries	-	-	-	11,421
<b>Recognised in cash flow statement</b>	<b>(302,659)</b>	<b>(1,668,347)</b>	<b>(501,407)</b>	<b>(451,275)</b>

**vi Change in deposits from banks**

Opening balance	(2,464,444)	(1,170,238)	(1,598,524)	(863,795)
Closing balance	2,756,472	2,464,444	1,643,031	1,598,524
Movement during the year	292,028	1,294,206	44,507	734,729
Finance cost - (interest expense)	(196,634)	(52,051)	(91,595)	(45,271)
Interest paid	196,243	44,176	76,803	38,095
<b>Recognised in cash flow statement</b>	<b>291,637</b>	<b>1,286,331</b>	<b>29,714</b>	<b>727,553</b>

**vii Change in deposits from customers**

Opening balance	(14,891,277)	(7,824,890)	(8,760,630)	(5,046,514)
Closing balance	21,894,689	14,891,277	11,834,675	8,760,630
Movement during the year	7,003,412	7,066,387	3,074,045	3,714,116
Finance cost - (interest expense)	(456,609)	(246,488)	(262,867)	(151,311)
Interest paid	362,566	147,129	272,714	160,853
<b>Recognised in cash flow statement</b>	<b>6,909,369</b>	<b>6,967,028</b>	<b>3,083,890</b>	<b>3,723,658</b>

**viii Change in placement with banks**

Opening balance	155,715	9,934	252,904	103,136
Closing balance	(297,190)	(155,715)	(219,670)	(252,904)
Movement during the year	(141,475)	(145,781)	33,234	(149,768)
Impairment charges on placements	596	(1,495)	596	(926)
Finance cost - (interest income)	146,084	69,750	93,244	65,408
Interest received	(151,901)	(64,282)	(96,507)	(62,499)
<b>Recognised in cash flow statement</b>	<b>(146,696)</b>	<b>(141,808)</b>	<b>30,567</b>	<b>(147,785)</b>

**ix Change in other liabilities and provisions**

For the year ended 31 December 2024

**38. STATEMENT OF CASH FLOW RECONCILIATION - CONTINUED**

Opening balance	(282,627)	(363,206)	(350,914)	(319,806)
Closing balance	608,438	282,627	757,668	350,914
Movement during the year	325,811	(80,579)	406,754	31,108
Movement in lease liabilities	32,755	(5,165)	22,720	716
Effect of exchange fluctuation	(10,164)	2,418	-	(21,860)
Impairment of financial assets	240	(17)	1,962	-
<b>Recognised in cash flow statement</b>	<b>348,642</b>	<b>(83,343)</b>	<b>431,436</b>	<b>9,964</b>
<b>x Interest received</b>				
Interest income	2,370,037	1,075,347	1,298,865	577,380
Movement in interest receivables	(155,279)	(28,551)	(310,756)	(14,462)
<b>Recognised in cash flow statement</b>	<b>2,214,758</b>	<b>1,046,796</b>	<b>988,109</b>	<b>562,918</b>
<b>xi Interest paid</b>				
Interest expense	(839,250)	(367,807)	(481,690)	(250,792)
Movement in interest payables	280,442	176,502	132,175	51,845
<b>Recognised in cash flow statement</b>	<b>(558,808)</b>	<b>(191,305)</b>	<b>(349,515)</b>	<b>(198,947)</b>
<b>xii Proceeds from sale/redemption of investment securities</b>				
Opening Balance of Investment Securities - FVOCI	3,093,036	2,177,746	2,710,345	2,056,182
Opening Balance of Investment Securities - Amortised cost	4,314,957	1,987,438	174,706	115,376
Closing Balance of Investment Securities - FVOCI	(4,942,106)	(3,093,035)	(4,131,287)	(2,710,345)
Closing Balance of Investment Securities - Amortised cost	(7,592,399)	(4,314,956)	(462,964)	(174,706)
Movement during the year	(5,126,512)	(3,242,807)	(1,709,200)	(713,493)
Impairment charges on investment securities	17,771	25,438	21,630	6,430
Interest income	(1,128,465)	(505,231)	(559,371)	(192,666)
Interest received	1,076,850	516,288	505,263	180,508
Effect of exchange fluctuation	218,733	56,965	64,956	11,456
Fair value adjustment	54,936	(16,537)	58,591	111,951
Purchase of investment securities	8,410,568	6,964,265	6,209,150	2,228,845
<b>Recognised in cash flow statement</b>	<b>3,523,881</b>	<b>3,798,381</b>	<b>4,591,019</b>	<b>1,633,031</b>
<b>Purchase of investment securities</b>				
Purchase of FVOCI bills	(5,287,323)	(1,583,833)	(5,287,323)	(1,583,833)
Purchase of Amortised cost bills	(1,021,079)	(798,381)	-	-
Purchase of FVOCI bonds	(438,739)	(366,274)	(438,739)	(366,274)
Purchase of Amortised cost bonds	(483,088)	(278,738)	(483,088)	(278,738)
Purchase of subsidiaries' investment securities	(1,180,339)	(3,937,039)	-	-
<b>Recognised in cash flow statement</b>	<b>(8,410,568)</b>	<b>(6,964,265)</b>	<b>(6,209,150)</b>	<b>(2,228,845)</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 39. CAPITAL AND RESERVES

#### (a) Share capital

*In millions of Nigerian Naira*

Share capital comprises:

Issued and fully paid -

34,199,421,366 Ordinary  
shares of 50k each

The movement in the share capital account during the period is as follows:

In millions

Number of shares in issue at end of the period

Group		Bank	
Dec. 2023	Dec. 2022	Dec. 2023	Dec. 2022
17,100	17,100	17,100	17,100
<b>34,199</b>	<b>34,199</b>	<b>34,199</b>	<b>34,199</b>

In March 2024, the Central Bank of Nigeria (CBN) announced an increase in the minimum capital requirements for banks, aiming to strengthen the financial sector and position it to support the real economy. In line with the requirements, international commercial banks are required to maintain a minimum capital of ₦500 billion in share capital and premium only. Banks were given until March 2026 to comply with the new requirements, with options including raising additional capital, pursuing mergers and acquisitions, or downgrading their licenses to align with their current capital levels.

The Bank registered an equity capital raise programme with the Securities and Exchange Commission to raise fresh equity capital of up to ₦400 billion and commenced the first tranche of the capital raise by a way of Rights Issue in November 2024. The Bank is currently awaiting CBN's approval of the capital verification exercise.

The final tranche of the capital raise is expected to be completed before the end of 2025.

#### (b) Share premium

Share premium is the excess paid by shareholders over the nominal value for their shares.

#### (c) Retained earnings

Retained earnings is the carried forward recognised income net of expenses plus current period profit attributable to shareholders.

#### (d) Other Reserves

Other reserves include the following:

*In millions of Nigerian Naira*

Foreign operations translation reserve (note (i))

Statutory reserve (note (ii))

Fair value reserve (note (iii))

Hyperinflationary reserve

Regulatory (Credit) risk reserve (note (iv))

Group		Bank	
Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
1,029,944	450,488	-	-
347,647	256,749	305,075	220,370
176,054	123,151	235,898	202,263
203,922	77,941	-	-
18,146	18,146	241,560	164,346
<b>1,775,713</b>	<b>926,475</b>	<b>782,533</b>	<b>586,980</b>

#### (i) Foreign operations translation reserve

Translation reserve comprises all foreign exchange differences arising from translation of the financial statements of foreign operations.

#### (ii) Statutory reserve

Statutory reserve includes:

- Statutory reserve: this represents the cumulative appropriation from earnings in accordance with existing legislation that require the Bank to make an annual appropriation. In the current period, the Bank transferred ₦84.704 billion representing 15% (2022: 15%) of its profit after taxation to statutory reserves.

For the year ended 31 December 2024

### 39. CAPITAL AND RESERVES - CONTINUED

- Small and Medium Enterprises Equity Investment Scheme (SMEEIS) reserves of ₦2.635 billion as at 31 December 2024 (December 2023: ₦2.635 billion). The Bank has since suspended further appropriation to SMEEIS reserve in line with the directives of the Central Bank of Nigeria.
- Agriculture/Small and Medium Enterprises Equity Investment Scheme (AGSMEEIS) reserves of ₦22.192 billion as at 31 December 2024 (December 2023: ₦15.468bn). The reserve was set aside in compliance with Central Bank of Nigeria's directive of April 2017.

#### (iii) Fair value reserve

The fair value reserve includes the net cumulative change in the fair value of investments at fair value through other comprehensive income. The net cumulative fair value change on equity instruments is transferred to retained earnings when the investment is derecognised while the net cumulative fair value change on debt instruments is recycled to the profit or loss.

#### (iv) Regulatory (Credit) risk reserve

The regulatory (credit) risk reserve represents the difference between the impairment on loans and advances determined using the prudential guidelines issued by the various Central Banks of the various operating jurisdictions compared with the expected credit loss model used in determining the impairment loss under IFRSs.

Where the loan loss impairment determined using the prudential guidelines is greater than the loan loss impairment determined using the expected credit loss model under IFRSs, the difference is transferred to regulatory credit risk reserve and it is non-distributable to owners of the parent. When the prudential provisions is less than IFRS provisions, the excess charges resulting is transferred from the regulatory reserve to retained earnings to the extent of the non-distributable reserve previously recognised.

### 40. DIVIDENDS

	Bank Dec 2024	Bank Dec 2023
<b>Dividend Proposed</b>	<b>170,995</b>	<b>95,757</b>
Number of Shares in Issue and Ranking for Dividend	34,199	34,199
<b>Proposed Dividend Per Share (Naira)</b>	<b>5.00</b>	<b>2.80</b>
Interim Dividend Per Share Proposed and paid(Naira)	2.00	0.50
Final Dividend proposed (Naira)	3.00	2.30
Final Dividend paid during the year	78,659	30,779
Interim dividend paid during the year	68,399	17,100
<b>Total dividend paid during the year</b>	<b>147,058</b>	<b>47,879</b>

The Board of Directors has proposed a final dividend of ₦3.00 per share, which in addition to the ₦2.00 per share paid as interim dividend, amounts to a total dividend of ₦5.00 per share (Dec 2023: ₦2.80 per share) from the retained earnings account as at 31 December 2024. The number of shares in issue and ranking for dividend represents the outstanding number of shares as at 31 December 2024 and 31 December 2023 respectively.

Payment of dividend to shareholders is subject to withholding tax at a rate of 10%.

### 41. CONTINGENCIES

#### (i) Litigation and claims

The Group, in the ordinary course of business is currently involved in 1,703 legal cases (2023:1,649). The total amount claimed in the cases against the Group is estimated at ₦1.325 trillion (2023: ₦986.247 billion). The directors having sought the advice of professional legal counsel, are of the opinion that no significant liability will crystallise from these cases beyond the provision made in the financial statements.

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 41. CONTINGENCIES - CONTINUED

#### (ii) Contingent liabilities

In the normal course of business, the Group conducts business involving acceptances, performance bonds and indemnities. Contingent liabilities and commitments comprise acceptances, endorsements, guarantees and letters of credit.

#### Nature of instruments

An acceptance is an undertaking by a bank to pay a bill of exchange drawn on a customer. The Group expects most acceptances to be presented, but reimbursement by the customer is normally immediate. Endorsements are residual liabilities of the Group in respect of bills of exchange, which have been paid and subsequently rediscounted.

Guarantees and letters of credit are given to third parties as security to support the performance of a customer to third parties. As the Group will only be required to meet these obligations in the event of the customer's default, the cash requirements of these instruments are expected to be considerably below their nominal amounts.

Other contingent liabilities include performance bonds and are, generally, short-term commitments to third parties which are not directly dependent on the customers' credit worthiness.

Documentary credits commit the Group to make payments to third parties, on production of documents, which are usually reimbursed immediately by customers.

The following tables summarise the nominal principal amount of contingent liabilities and commitments with off-balance sheet risk. There are no guarantees, commitments or other contingent liabilities arising from related party transactions.

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
<i>In millions of Nigerian naira</i>				
Performance bonds and guarantees	1,634,775	1,532,101	874,168	705,786
Allowance for credit losses	(2,782)	(1,686)	(937)	(1,686)
Net carrying amount	<b>1,631,992</b>	<b>1,530,415</b>	<b>873,231</b>	<b>704,100</b>
Letters of credits	262,451	1,255,856	106,022	210,410
Allowance for credit losses	(401)	(3,160)	(401)	(3,160)
Net carrying amount	<b>262,050</b>	<b>1,252,696</b>	<b>105,621</b>	<b>207,250</b>
Gross amount	1,897,226	2,787,956	980,190	916,196
Total allowance for credit losses	(3,183)	(4,847)	(1,338)	(4,847)
Total carrying amount for performance bonds and guarantees	<b>1,894,043</b>	<b>2,783,109</b>	<b>978,852</b>	<b>911,349</b>

#### (iii) Loan commitments

Loan commitments are irrevocable commitments to provide credits under pre-specified terms and conditions. The Group's loan commitments are usually conditioned on the maintenance of a satisfactory financial standing by the customer and absence of defaults on other covenants. At the reporting date, the Group had loan commitments amounting to ₦23.71 billion (2023: ₦79.77 billion); Bank: ₦15.00 billion (2023: ₦46.45 billion) in respect of various loan contracts. The ECL on loan commitments is negligible and immaterial.

#### (iv) Capital commitments

Capital commitments are irrevocable contractual commitments for the acquisition of items of property and equipment or intangible assets. At the balance sheet date, the Group had capital commitments amounting to ₦11.14 billion (December 2023: ₦20.65 billion) in respect of authorised and contracted capital projects.

	Group	Group
	Dec 2024	Dec 2023
<i>In millions of Nigerian naira</i>		
Property and equipment	11,137	19,915
Intangible assets	-	732
	<b>11,137</b>	<b>20,647</b>

For the year ended 31 December 2024

## 42. RELATED PARTIES AND INSIDER RELATED CREDITS

United Bank for Africa Plc (UBA Plc) is the ultimate parent/controlling party of the Group. The shares of UBA Plc are listed on the Nigerian Stock Exchange and held by widely varied investors.

Parties are considered to be related if one party has the ability to control the other party or exercise influence over the other party in making financial and operational decisions, or one other party controls both. The definition includes subsidiaries, associates, joint ventures as well as key management personnel.

### (a) Subsidiaries

Transactions between United Bank for Africa Plc and the subsidiaries also meet the definition of related party transactions. Where these are eliminated on consolidation, they are not disclosed in the consolidated financial statements but are disclosed in the books of the Bank. The Bank's transactions and balances with its subsidiaries during the period and at period end are as follows:

### (i) Cash and cash equivalents with the following subsidiaries are:

Name of Subsidiary	Nature of Balance	Dec 2024	Dec 2023
<i>In millions of Nigerian naira</i>			
UBA UK Limited	Money market placement	122,256	166,778
UBA UK	Nostro Balances	248,200	140,628
UBA Senegal	Money market placement	76,524	-
		<b>446,981</b>	<b>307,406</b>

### (ii) Loan and advances

Name of Subsidiary	Type of Loan	Dec 2024	Dec 2023
<i>In millions of Nigerian naira</i>			
UBA Cameroun	Overdraft	22,900	9,259
UBA Congo DRC	Overdraft	-	1,221
UBA Gabon	Overdraft	112	2,019
UBA Chad	Overdraft	7,054	4,196
UBA Burkina Faso	Overdraft	-	8,147
UBA Congo Brazzaville	Overdraft	54,600	5,198
UBA Benin	Overdraft	6,104	6,498
UBA CDI	Overdraft	961	7,227
UBA Mali	Overdraft	-	282
UBA Liberia	Overdraft	263	2,167
UBA Senegal	Overdraft	303	15,406
		<b>92,296</b>	<b>61,620</b>



## 42. RELATED PARTIES AND INSIDER RELATED CREDITS - CONTINUED

(iii) Deposits			
Name of Subsidiary	Type of Deposit	Dec 2024	Dec 2023
<i>In millions of Nigerian naira</i>			
UBA Congo DRC	Current	6,628	920
UBA Uganda	Current	227	501
UBA Sénégal	Current	123	198
UBA Mozambique	Current	227	197
UBA Mali	Current	1,218	321
UBA Congo Brazzaville	Current	16	148
UBA Sierra Leone	Current	12	114
UBA Ghana	Current	524	310
UBA Bénin	Current	718	260
UBA Cameroun	Current	22	21
UBA Kenya	Current	44	6
UBA Guinea	Current	202	117
UBA Chad	Current	50	8
UBA Pension Custodian	Current	47	-
UBA Liberia	Current	81	9
UBA Zambia	Current	4	-
UBA Tanzania	Current	26	31
UBA Burkina Faso	Current	98	7
UBA Côte d'Ivoire	Current	3	1
UBA Gabon	Current	10	2
UBA UK Limited	Current	3	3
UBA Liberia	Domiciliary	2,261	959
UBA Uganda	Domiciliary	1,141	6,889
UBA Ghana	Domiciliary	27,344	16,753
UBA Guinea	Domiciliary	3,027	1,759
UBA Sénégal	Domiciliary	834	5,360
UBA Bénin	Domiciliary	461	641
UBA Sierra Leone	Domiciliary	696	3,070
UBA Kenya	Domiciliary	1,278	16
UBA Burkina Faso	Domiciliary	696	105
UBA Cameroon	Domiciliary	15	48
UBA Côte d'Ivoire	Domiciliary	78	85
UBA Chad	Domiciliary	235	359
UBA Tanzania	Domiciliary	298	97
UBA Gabon	Domiciliary	452	32
UBA Zambia	Domiciliary	237	-
UBA Mozambique	Domiciliary	220	-
UBA Ghana	Money market deposit	109	1,992
UBA Uganda	Money market deposit	-	13,611
UBA Sierra Leone	Money market deposit	-	35,216
UBA Congo DRC	Money market deposit	-	47,590
UBA Guinea	Money market deposit	-	78,643
UBA Liberia	Money market deposit	-	5,711
UBA Kenya	Money market deposit	-	49,969
		<b>49,665</b>	<b>272,081</b>

For the year ended 31 December 2024

## 42. RELATED PARTIES AND INSIDER RELATED CREDITS - CONTINUED

### (iv) Accounts receivable from the following subsidiaries are:

<i>In millions of Nigerian naira</i>	Type of Deposit	Dec 2024	Dec 2023
UBA Ghana	Accounts receivable	20,702	2,630
UBA Côte d'Ivoire	Accounts receivable	4,289	3,335
UBA Cameroon	Accounts receivable	15,604	744
UBA Burkina Faso	Accounts receivable	3,403	1,980
UBA Bénin	Accounts receivable	3,046	2,212
UBA DRC Congo	Accounts receivable	7,812	4,138
UBA Zambia	Accounts receivable	355	268
UBA Gabon	Accounts receivable	3,486	2,448
UBA Congo Brazzaville	Accounts receivable	8,303	4,376
UBA Sénégal	Accounts receivable	913	464
UBA Guinea	Accounts receivable	630	1,026
UBA Uganda	Accounts receivable	2,414	1,484
UBA Chad	Accounts receivable	6,048	3,599
UBA Liberia	Accounts receivable	219	328
UBA Sierra Leone	Accounts receivable	396	252
UBA Pension Custodian	Accounts receivable	28	22
UBA Tanzania	Accounts receivable	1,184	728
UBA Kenya	Accounts receivable	6	50
UBA Mali	Accounts receivable	55	178
UBA Mozambique	Accounts receivable	309	830
UBA UK	Accounts receivable	8	-
		<b>79,212</b>	<b>31,093</b>

### (v) Dividend receivable from the following subsidiaries are:

<i>In millions of Nigerian naira</i>	Type of Deposit	Dec. 2024	Dec. 2023
UBA Pension Custodian		-	3,500
UBA Ghana		19,314	8,229
UBA Gabon		14,453	9,031
UBA Chad		36,962	14,385
UBA Sierra Leone		41,030	18,084
UBA Liberia		20,734	11,808
UBA Sénégal		1,641	-
UBA Burkina Faso		8,388	4,968
UBA Bénin		6,884	3,234
UBA Congo Brazzaville		87,526	46,592
UBA Côte d'Ivoire		2,602	30,088
UBA Zambia		2,926	1,848
UBA Cameroon		84,627	44,202
UBA Guinea		9,426	-
		<b>336,513</b>	<b>195,969</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 42. RELATED PARTIES AND INSIDER RELATED CREDITS - CONTINUED

**(ix) Internal transfer pricing charges from the following subsidiaries are:**

	Dec 2024	Dec 2023
UBA Ghana	640	802
UBA Burkina Faso	596	1,052
UBA Côte d'Ivoire	482	783
UBA Bénin	524	1,013
UBA Cameroun	495	1,454
UBA Sénégal	292	613
UBA Congo DRC	506	701
UBA Liberia	278	441
UBA Sierra Leone	440	599
UBA Zambia	86	479
UBA Chad	419	733
UBA Kenya	161	106
UBA Congo Brazaville	638	987
UBA Gabon	427	685
UBA Guinea Conakry	376	596
UBA Mozambique	163	338
UBA Pension	67	148
UBA UK	24	43
UBA Mali	117	361
	<b>6,731</b>	<b>11,934</b>

**(b) Key management personnel**

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of UBA Group, directly or indirectly, including any director (whether executive or otherwise) of the Bank, and their close family members. Close family members are those family who may be expected to influence, or be influenced by that individual in their dealings with UBA Group and its subsidiaries.

Key management personnel and their close family members engaged in the following transactions with the Bank during the period:

**Loans and advances to key management personnel**

<i>In millions of Nigerian Naira</i>	Dec 2024	Dec 2023
Loans and advances as at year end	2,932	31

<i>In millions of Nigerian Naira</i>	Dec 2024	Dec 2023
Interest income earned during the year	35	12

Loans to key management personnel are granted on the same terms and conditions as loans to other employees. Related party loans are secured over real estate, equity and other assets of the respective borrowers. No impairment losses (2023: Nil) have been recorded against related party loans.

**Loans and advances to key management personnel's related persons and entities as at 31 December 2024**

*In millions of Nigerian Naira*

"Name of company/individual"	Name of Director	Facility Type	Security	Status	Currency	Dec. 2024	Dec. 2023
Heirs Holdings	Mr. Tony O. Elumelu, CFR	Term Loan	Real Estate	Performing	NGN	42,033	43,383
						<b>42,033</b>	<b>43,383</b>

<i>In millions of Nigerian Naira</i>	Dec 2024	Dec 2023
Interest income earned during the year	1,640	3,314

For the year ended 31 December 2024

## 42. RELATED PARTIES AND INSIDER RELATED CREDITS - CONTINUED

### Deposit liabilities

Deposit liabilities relating to key management personnel and their related persons and entities as at end of the period is as follows:

<i>In millions of Nigerian Naira</i>	Dec 2024	Dec 2023
Deposits as at year end	687	990
Interest expense during the year	4	14
<b>Compensation</b>		
Aggregate remuneration to key management staff during the period is as follows:		
<i>In millions of Nigerian Naira</i>	Dec 2023	Dec 2022
Executive compensation	891	1,335
Defined contribution plan	32	33
	<b>924</b>	<b>1368</b>

## 43. COMPENSATION TO EMPLOYEES AND DIRECTORS

(i) The number of persons in the employment of the Group and the Bank as at year end is as follows:

	Group		Bank	
<i>(In absolute units)</i>	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Group executive directors	7	6	7	6
Management	196	119	141	84
Non-management	9,120	9,882	5,219	5,852
	<b>9,323</b>	<b>10,007</b>	<b>5,367</b>	<b>5,942</b>

Compensation for the above personnel  
(including executive directors):

*In millions of Nigerian Naira*

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
Salaries and wages	297,601	173,646	89,802	65,629
Termination Benefits	2,150	1,346	640	<b>1,250</b>
Defined contribution plans	14,909	7,820	1,926	1,783
	<b>314,660</b>	<b>182,812</b>	<b>92,368</b>	<b>68,662</b>

(ii) The number of employees of the Group and the Bank, other than Directors, who received emoluments in the following ranges (excluding pension contributions) were:

*(In absolute units)*

	Group		Bank	
	Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
N300,001 - N2,000,000	692	2,535	-	767
N2,000,001 - N2,800,000	758	943	-	-
N2,800,001 - N3,500,000	355	429	-	539
N3,500,001 - N4,000,000	168	1,272	-	291
N4,000,001 - N5,500,000	384	1,726	-	1,503
N5,500,001 - N6,500,000	2,654	590	2,501	772
N6,500,001 - N7,800,000	100	161	-	706
N7,800,001 - N9,000,000	1,744	540	1,515	92
N9,000,001 - above	2,461	1,389	1,344	1,266
	<b>9,316</b>	<b>9,585</b>	<b>5,360</b>	<b>5,936</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 43. COMPENSATION TO EMPLOYEES AND DIRECTORS - CONTINUED

(iii) Directors

*In millions of Nigerian Naira*

Remuneration paid to the Group's Directors was:

Fees and sitting allowances

Executive compensation

Defined contribution plan

Group		Bank	
Dec. 2024	Dec. 2023	Dec. 2024	Dec. 2023
571	493	571	493
891	1,335	891	1,335
32	33	32	33
<b>1,495</b>	<b>1,861</b>	<b>1,495</b>	<b>1,861</b>

Fees and other emoluments disclosed above includes amounts paid to:

The Chairman

The highest paid Director

85	81	85	81
254	247	254	247

The number of Directors who received fees and other emoluments (excluding pension contributions) in the following ranges was:

*(In absolute units)*

N5,500,001 and above

15	14	15	14
15	14	15	14

### 44. IAS 29 - FINANCIAL REPORTING IN HYPERINFLATIONARY ECONOMIES

The Ghana and Sierra Leone economies were designated as hyperinflationary from 31 December 2023. As a result, application of IAS 29 has been applied to United Bank for Africa (Ghana) Limited and United Bank for Africa (Sierra Leone) Limited which have a functional currency of Ghanaian cedi and Sierra Leonean leones respectively.

Thus, UBA Ghana Limited and UBA Sierra Leone Limited are operating in a hyperinflationary economy and are required, for group purposes, to report to UBA Plc in its stable functional currency of Nigerian naira (NGN).

IAS 29 para 37 requires the use of a general price index (GPI) to reflect changes in purchasing power. In our view, the consumer price index (CPI) is the most reliable indicator of changes in general price level as it is reported at the end of the supply chain and it reflects the impact of prices on the general population's consumption basket.

The CPI data applied for Ghana and Sierra Leone has been obtained from the IMF website. This has been deemed appropriate as the indices published:

- have a wide range of reference (i.e. the inclusion of most of the goods and services produced in the economy);
- are available for the prior year as well as the current year; and
- have regular monthly updating

(i) **Impact on the financial statements of the hyperinflationary subsidiaries**

#### A. Statement of financial position

Non-monetary assets and liabilities carried at historical cost

These balances are expressed at amounts current at the date of acquisition and are restated by applying the change in the GPI from the date of acquisition to the end of the reporting period

Non-monetary assets and liabilities with a measurement basis that is already at current purchasing power at the reporting date (e.g. items carried at fair value)

These balances are not restated, however, for the presentation in the statement of profit or loss and other comprehensive income, the carrying amount at the beginning of the period (i.e. the comparative balance) should be restated per inflation to the end of the reporting period and then the restated carrying amount should be compared to the current purchasing power of the asset or liability to segregate the monetary gain or loss from the change in the current measurement basis.

For the year ended 31 December 2024

#### 44. IAS 29 - FINANCIAL REPORTING IN HYPERINFLATIONARY ECONOMIES - CONTINUED

##### B. Statement of changes in equity

On 1 January 2024, the components of shareholders' equity, excluding retained earnings, are restated by applying the GPI from the dates on which the items were contributed or otherwise arose. Retained earnings are restated for the balancing figure derived from the other amounts in the restated opening statement of financial position.

On 31 December 2024, all components of shareholders' equity are restated by applying the GPI from the beginning of the period or the date of contribution, if later. The movements for the period in shareholders' equity are disclosed in accordance with IAS 1 Presentation of Financial Statements ("IAS 1").

##### C. Statement of profit or loss and comprehensive income

All items in the statement of profit or loss and other comprehensive income for the current reporting period have been restated by applying the change in the GPI from the dates when the items of income and expense were originally recorded.

The result of the current period restated comprehensive income is added to the balance of the restated opening retained earnings in the statement of financial position.

##### Calculation of the monetary gain or loss

The monetary gain or loss is calculated as the difference between:

- the historical amounts; and
- the result from the restatement of non-monetary items, equity and items in the statement of comprehensive income

The monetary gain or loss is reported in the restated statement of profit or loss and comprehensive income and is separately disclosed.

##### D. Statement of cash flows

Cash flows are reported using Indirect Method. All items in the statement of cash flows are expressed in a measuring unit current at the reporting date. There is no detailed guidance for the statement of cash flows in IAS 29.

#### (ii) Impact on the financial statements for the purposes of group reporting

Hyperinflation accounting is applied to all of the subsidiary's assets and liabilities before translation. Restated amounts in the subsidiary's financial statements (i.e. assets, liabilities, equity income and expenses) are then translated at the prevailing closing rate.

##### A. Comparative period

For group reporting purposes, the comparatives are not adjusted for subsequent changes in price levels or exchange rates.

##### B. Elimination of intercompany transactions

IFRS 10 Consolidated Financial Statements ("IFRS 10") requires the elimination of intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between entities of the group.

Intra-group transactions in a hyperinflationary subsidiaries are restated, however, this could result in a difference between the amounts recognised by the subsidiary and the parent for the same transaction. This difference is taken into account in the elimination entry.

#### 44. IAS 29 - FINANCIAL REPORTING IN HYPERINFLATIONARY ECONOMIES - CONTINUED

##### C. Consolidation of functional currencies of hyperinflationary economies with financial results of group entities

	UBA Sierra Leone	UBA Ghana	UBA Group
<i>In millions of Nigerian Naira</i>	Dec. 2024 Restated	Dec. 2024 Restated	Dec. 2024 Restated
Interest income	62,084	121,101	183,185
Interest expense	(5,812)	(50,683)	(56,495)
Fees and commission income	11,939	19,729	31,668
Fees and commission expense	(2,388)	(16,486)	(18,874)
Net trading and foreign exchange income	4,132	7,944	12,076
Other income	202	140	342
Allowance for credit losses on financial assets	(621)	(24,210)	(24,831)
Personnel expenses	(4,826)	(13,251)	(18,077)
Depreciation	(874)	(1,875)	(2,749)
Other operating expenses	(6,935)	(15,264)	(22,198)
Income tax expense	(14,383)	(9,167)	(23,550)
<b>Net monetary loss on hyperinflation</b>	<b>(5,715)</b>	<b>(4,448)</b>	<b>(10,163)</b>
Cash and bank balances	132,620	394,208	526,828
Investment securities	186,092	447,440	633,532
Loans and advances to customers	31,676	117,052	148,728
Other assets	3,320	25,197	28,518
Property and equipment	14,982	28,367	43,350
Intangible asset	-	828	828
Current tax assets	-	10,540	10,540
Deferred income tax assets	259.68	26,721	26,981
Deposits from customers	(239,389)	(765,214)	(1,004,603)
Deposits from banks	(20,451)	(84,890)	(105,341)
Other liabilities	(45,318)	(28,595)	(73,913)
Current tax liabilities	(405)	-	(405)
Share capital	(39,282)	153,033	113,751
Revenue reserve	(20,907)	(114,968)	(135,875)
Statutory reserve	(40,830)	(156,811)	(197,641)
Credit risk reserve	(607)	(11,039)	(11,646)
Other reserves	1,436	(55,398)	(53,962)

##### D. Accounting policy choices

There is no specific guidance in IFRS on where the difference between the restated opening net asset value in the subsidiary's financial statements and the non-restated comparatives included in the consolidated financial statements should be presented in the year an entity first applies IAS 29.

Management has thus elected to treat the combined effects of restating and translating the opening net asset values of the hyperinflationary subsidiaries as a net change in Other Comprehensive Income (OCI). This is in line with the March 2020 IFRS IC Agenda Decision, which provided management with accounting choices of either treating the combined effect of restating and translating the opening net assets values as a change in OCI or as a change in equity.

For the year ended 31 December 2024

#### 44. IAS 29 - FINANCIAL REPORTING IN HYPERINFLATIONARY ECONOMIES - CONTINUED

<i>In millions</i>	UBA Sierra Leone			UBA Ghana		
	1-Jan-24 SLL	Exchange rate	1-Jan-24 NGN	1-Jan-24 GHS	Exchange rate	1-Jan-24 NGN
Net asset value (subsidiary financial statements)	764	41.67	18,339	1,944	0.0095	204,230
Net asset value (Group financial statements)	440	24.51	17,947	1,455	0.0186	78,250
Group adjustment to opening net asset value	324		0	489		125,980

#### 45. THE REPUBLIC OF GHANA'S EUROBOND RESTRUCTURING EXCHANGE PROGRAMME

On 5 September 2024, the Government of Republic of Ghana launched an exchange offer and consent solicitation in respect of its Eurobonds. The program inviting Eligible Holders of its Eurobonds to tender their Existing Notes for either or a combination of two menus of New Notes of the Republic, and to consent to, or vote in favour of extraordinary resolutions enabling, inter alia, the mandatory exchange of Existing Notes that are not exchanged pursuant to the Exchange Offer for New Notes and, in respect of the 2015 WB-Guaranteed Notes only, the amendment of the 2015 WB-Guaranteed Notes and the terms of the World Bank Guarantee so as to permit acceleration and termination of the World Bank Guarantee and the making of the World Bank Payment.

Following the expiration of the early consent deadline on 20 September 2024 and the subsequent expiration deadline for the invitation on 30 September 2024, Eligible Holders representing approximately 98.6% of the recognised principal amount of existing notes across all series participated in the Invitation by tendering their existing notes pursuant to the exchange offer.

Since 2022, Ghana has faced a challenging economic situation amid an increasingly difficult global economic environment marked by the COVID-19 pandemic, the global economic shock created by the Russian invasion of Ukraine, and disruptions to global supply chains. These adverse developments exposed Ghana to a surge in inflation, significant exchange rate depreciation, and increased fiscal stress. This Eurobond exchange program, together with Domestic Debt Exchange Programme (DDEP) and other similar programmes, is aimed at addressing the financial and economic crisis with the IMF's extended credit facility of US\$3 billion.

(i) Group exposure in Ghana's Eurobond

The Group is exposed to the Ghanaian economic and fiscal crisis through its subsidiary (UBA Ghana) operating in the country and investments in Ghana bonds. The Group's exposure in Ghana debt market was through the investment activities of UBA Ghana, UBA UK and our New York branch and UBA Ghana. UBA UK and New York branch of the Bank were primarily in Ghana Eurobond segment. As at 1 January 2024, the Group's total Eurobond holding was ₦121.09 billion (\$78.173 million). The suspension of interest and principal payment on these bonds by the Ghanaian central government constituted a default in substance and this resulted in the Group taking haircuts on its value, at an average of 38.5%, and total impairments as ₦42.392 billion (\$27.267 million).

The table below states the carrying value of the old Eurobond as at the exchange date

*In millions of Nigerian Naira*

Entity	Issuer	Nature of Exposure	Maturity Date	Face Value (N'm)	Classification	Amortized Cost (N'm)	Market Value (N'm)	ECL Provision (N'm)	Fair Value Loss (in OCI) (N'm)	% Haircut to date	Staging
UBA NY	Republic of Ghana	Eurobonds	2-Nov-27	46,470	FVTOCI	49,218	24,380	(18,665)	(10,199)	55.0%	Stage 3
UBA UK	Republic of Ghana	Eurobonds	4-Jul-25	7,745	Amortised Cost	6,843	6,663	(3,664)	-	47.3%	Stage 3
UBA Ghana	Republic of Ghana	Eurobonds	4-Jul-25	35,895	Amortised Cost	34,540	31,921	(10,768)	-	30.0%	Stage 3
UBA Ghana	Republic of Ghana	Eurobonds	11-Feb-27	21,170	Amortised Cost	20,371	18,213	(6,351)	-	30.0%	Stage 3
UBA Ghana	Republic of Ghana	Eurobonds	11-Feb-27	9,810	Amortised Cost	9,440	8,440	(2,943)	-	30.0%	Stage 3
	<b>Total</b>			<b>121,090</b>		<b>120,412</b>	<b>89,616</b>	<b>(42,392)</b>	<b>(10,199)</b>		



# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 45. THE REPUBLIC OF GHANA'S EUROBOND RESTRUCTURING EXCHANGE PROGRAMME - CONTINUED

Following the completion of the offering programme and issuance of new bonds to eligible investors by the Government of Republic of Ghana. The new notes issued and received by the Group are in the form of the following

- Down Payment New Notes (XS2893146873) with a early maturity of 03 July, 2026
- Post-Default Interest (XS2893147681) - maturity at 03 January 2030
- Long-Term Par New Notes (XS2893165584) - maturity at 03 January 2037

As these new notes reflect a significant and substantial modifications of the existing bonds, the existing bonds were derecognised in line with IFRS 9.B5.5.26, and the new notes were recognised with transaction date being 10 October 2024. The total Group total bond portfolio eligible for exchange was ₦75.511 billion. The present value of the new bonds as at the transaction date was ₦58.164 billion, resulting in a modification loss of ₦17.347 billion. Subsequently, the fair value of the securities at 31 December 2024 is ₦54.712 billion, with credit impaired EIR adjustment of ₦3.452 billion. This is depicted in the table below.

In millions of Nigerian Naira

Entity	Issuer	Nature of Exposure	Bond Type	ISIN	Maturity Date	Face Value	Carrying value before offer	Carrying value - 10 Oct 2024	Carrying value - 31 Dec 2024	Modification gains/(losses)	Credit adjusted EIR adjustment	EIR-FV on Day 1	Credit adjusted EIR
							a	b	c	b-a	c-b		
UBA NY	Republic of Ghana	Eurobonds	Down Payment New Notes	XS2893146873	2-Jul-26	1,859	924	1,789	1,420	865	(368)	5.07%	1.02%
UBA NY	Republic of Ghana	Eurobonds	Post-Default Interest	XS2893147681	3-Jan-30	2,592	1,288	2,299	2,100	1,011	(199)	5.05%	3.71%
UBA NY	Republic of Ghana	Eurobonds	Long-Term Par New Notes	XS2893165584	3-Jan-37	44,611	22,168	19,748	20,181	(2,420)	433	9.85%	9.52%
UBA UK	Republic of Ghana	Eurobonds	Down Payment New Notes	XS2893146873	3-Jul-26	286	274	277	212	3	(64)	5.74%	10.80%
UBA UK	Republic of Ghana	Eurobonds	Long-Term Par New Notes	XS2893165584	3-Jan-37	6,871	6,569	4,400	2,739	(2,169)	(1,661)	5.74%	10.14%
UBA Ghana	Republic of Ghana	Eurobonds	Down Payment New Notes	XS2893146873	3-Jul-26	2,566	14,020	2,374	2,312	(11,647)	(62)	10.69%	10.44%
UBA Ghana	Republic of Ghana	Eurobonds	Post-Default Interest	XS2893147681	3-Jan-30	1,728	6,497	1,335	1,293	(5,162)	(42)	11.60%	6.32%
UBA Ghana	Republic of Ghana	Eurobonds	Long-Term Par New Notes	XS2813165584	3-Jan-37	61,587	23,772	25,944	24,455	2,172	(1,489)	10.53%	10.08%
	<b>Total</b>					<b>122,101</b>	<b>75,511</b>	<b>58,164</b>	<b>54,712</b>	<b>(17,347)</b>	<b>3,452</b>		

### 46. NON-AUDIT SERVICES

During the year, the Bank's external auditors (Ernst & Young) rendered the following non-audit service to the Bank:

- Review and Attestation of Internal Control over Financial Reporting (ICFR). The fee paid for this service was ₦52.50 million.
- NDIC deposit certification. The fee paid for this service was ₦5.00 million.
- Review of compliance with section 18.2 of the CBN Code of corporate governance. The fee paid for this service was ₦8.00 million.
- Review of compliance with section 18.3 of the CBN Code of corporate governance. The fee paid for this service was ₦17.00 million. directives.
- Review of the Banks Recovery and Resolution plan for FY2024. The fee paid for this service was ₦5.00 million.
- Provision of FACTA Compliance Services FY24 (Nigeria and 19 Subsidiaries). The fee paid for this service was ₦12.00 million.
- Provision of UBA DUBAI - Agreed upon procedures. The fee paid for this service was ₦5.00 million.
- Provision of sustainability assurance services. The fees paid is ₦4.90million

Note: These non-audit service was undertaken by different E&Y teams. These payments are included as part of contract services expense in "other operating expenses" in note 19.

Note: These non-audit services are being undertaken by different E&Y teams which were contracted earlier before the audit engagement was signed.

For the year ended 31 December 2024

#### 47. COMPLIANCE WITH BANKING REGULATIONS

During the year, the bank incurred the following penalties from Central Bank of Nigeria for various contraventions:

<i>In millions of Nigerian Naira</i>	Description	Amount
1	Late Rendition of Cyber Security Self-Assessment Report	10
2	Penalty on sale of Personal Travel Allowance to two customer accounts	2
3	Incomplete customer account documentation	122
4	Delay in refunding a customer	16
	Total	150

#### 48. EVENTS AFTER THE REPORTING DATE

There were no events after the reporting date that could have material effect on the financial condition of the Group and the Bank as at 31 December 2024 and the profit and other comprehensive income for the period ended which have not been adjusted or disclosed.

#### 49. SECURITIES TRADING POLICY

In compliance with Rule 17.15 Disclosure of Dealings in Issuers' Shares, Rulebook of the Exchange 2015 (Issuers Rule) United Bank for Africa Plc maintains a Security Trading Policy which guides Directors, Audit Committee members, employees and all individuals categorized as insiders as to their dealing in the Company's shares. The Policy undergoes periodic reviews by the Board and is updated accordingly. The Company has made specific inquiries of all its directors and other insiders and is not aware of any infringement of the policy during the period.

#### 50. FREE FLOAT DECLARATION

United Bank for Africa Plc with a free float percentage of 87.00% (and a free float value of ₦1,011,366,700,654.00 as at 31 December 2024, is compliant with free float requirements for companies listed on the Premium Board of The Nigerian Exchange Limited.

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 51. CONDENSED RESULT OF CONSOLIDATED SUBSIDIARIES

For the year ended 31 December 2024

*In millions of Nigerian Naira*

Condensed statements of comprehensive income

	UBA Ghana	UBA Liberia	UBA Cote D' Ivoire	UBA Senegal	UBA Kenya	UBA Guinea	UBA Gabon	UBA Benin
Operating Revenue	141,336	43,498	164,363	94,153	20,670	85,225	61,435	95,531
Total operating expenses	(95,500)	(19,749)	(87,281)	(66,882)	(26,017)	(36,642)	(40,422)	(67,616)
Net impairment gain/(reversal) on financial assets	(23,625)	(2,797)	(19,845)	912	(1,073)	(4,405)	2,539	(3,202)
<b>Profit before income tax</b>	<b>22,211</b>	<b>20,952</b>	<b>57,237</b>	<b>28,183</b>	<b>(6,421)</b>	<b>44,177</b>	<b>23,552</b>	<b>24,714</b>
Income tax expense	(8,997)	(5,238)	(1,477)	(1,477)	-	(11,895)	(7,066)	(2,972)
<b>Profit for the year from continuing operations</b>	<b>13,214</b>	<b>15,714</b>	<b>55,760</b>	<b>26,706</b>	<b>(6,421)</b>	<b>32,282</b>	<b>16,486</b>	<b>21,742</b>
<b>Profit for the year</b>	<b>13,214</b>	<b>15,714</b>	<b>55,760</b>	<b>26,706</b>	<b>(6,421)</b>	<b>32,282</b>	<b>16,486</b>	<b>21,742</b>

Condensed statements of financial position

**Assets**

Cash and bank balances	396,144	208,356	134,989	74,019	100,364	317,362	64,301	78,168
Loans and Advances to Banks	-	-	145,116	-	-	-	-	-
Loans and advances to customers	117,627	21,762	493,524	238,383	24,652	26,002	84,751	358,104
Investment securities	449,638	179,132	1,449,504	741,560	30,698	428,316	281,815	650,720
Other assets	25,330	264,265	17,478	16,214	5,297	12,730	17,714	19,787
Property and equipment	28,427	4,441	10,087	11,763	3,004	5,592	13,831	9,877
Intangible assets	828	119	476	192	121	25	66	57
Deferred tax assets	26,829	-	4,832	-	-	-	-	-
<b>Total assets</b>	<b>1,044,823</b>	<b>678,075</b>	<b>2,256,007</b>	<b>1,082,131</b>	<b>164,136</b>	<b>790,026</b>	<b>462,478</b>	<b>1,116,713</b>

**Financed by:**

Deposits from banks	2,414	1,169	538,627	508,482	16,117	17,197	1,126	316,944
Deposits from customers	768,972	599,236	1,524,767	450,100	109,601	634,039	322,574	696,600
Other liabilities	28,731	16,235	46,411	17,227	20,516	9,281	48,844	12,157
Current income tax liabilities	(10,591)	11,068	-	-	-	12,258	7,055	2,961
Deferred tax liability	-	660	1,700	-	-	-	-	-
Total Equity	172,405	49,707	144,501	106,321	17,902	117,250	70,618	88,051
<b>Total liabilities and equity</b>	<b>1,044,823</b>	<b>678,075</b>	<b>2,256,007</b>	<b>1,082,131</b>	<b>164,136</b>	<b>790,026</b>	<b>462,478</b>	<b>1,116,713</b>

**Condensed cash flows**

Net cash from/(used in) operating activities	242,957	256,638	847,819	231,941	40,542	323,294	119,767	236,152
Net cash from /(used in) financing activities	127,880	11,334	(16,609)	10,977	10,941	49,494	9,696	13,240
Net cash from/(used in) investing activities	(175,230)	(104,823)	(801,903)	(291,820)	15,695	(248,976)	(94,698)	(246,772)

<b>Increase/(decrease) in cash and cash equivalents</b>	<b>195,606</b>	<b>163,149</b>	<b>29,307</b>	<b>(48,901)</b>	<b>67,178</b>	<b>123,813</b>	<b>34,766</b>	<b>2,620</b>
Cash and cash equivalents at beginning of the year	200,537	45,207	105,682	122,922	33,185	193,549	29,534	75,548
<b>Cash and cash equivalents at end of the period</b>	<b>396,143</b>	<b>208,356</b>	<b>134,989</b>	<b>74,021</b>	<b>100,363</b>	<b>317,362</b>	<b>64,300</b>	<b>78,168</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 51. CONDENSED RESULT OF CONSOLIDATED SUBSIDIARIES - CONTINUED

For the year ended 31 December 2024

*In millions of Nigerian Naira*

#### Condensed statements of comprehensive income

	UBA Sierra Leone	UBA Burkina Faso	UBA Chad	UBA Uganda	UBA Congo Brazza-ville	UBA Mozambique	UBA Cameroun	UBA Pension Custodian	UBA Mali
Operating Revenue	72,591	130,026	66,249	32,398	106,199	48,599	187,699	11,094	25,705
Total operating expenses	(20,821)	(88,730)	(33,502)	(23,059)	(75,187)	(22,903)	(92,798)	(2,437)	(22,681)
Net impairment gain/(reversal) on financial assets	(621)	(1,692)	(3,700)	(4,846)	2,681	353	1,730	(5)	7,032
<b>Profit before income tax</b>	<b>51,150</b>	<b>39,604</b>	<b>29,047</b>	<b>4,493</b>	<b>33,693</b>	<b>26,049</b>	<b>96,631</b>	<b>8,652</b>	<b>10,056</b>
Income tax expense	(14,373)	(684)	(9,334)	(1,798)	-	(3,450)	(32,209)	(2,955)	(3,167)
<b>Profit for the year from continuing operations</b>	<b>36,777</b>	<b>38,920</b>	<b>19,713</b>	<b>2,695</b>	<b>33,693</b>	<b>22,599</b>	<b>64,422</b>	<b>5,697</b>	<b>6,889</b>
<b>Profit for the year</b>	<b>36,777</b>	<b>38,920</b>	<b>19,713</b>	<b>2,695</b>	<b>33,693</b>	<b>22,599</b>	<b>64,422</b>	<b>5,697</b>	<b>6,889</b>

#### Condensed statements of financial position

##### Assets

Cash and bank balances	132,361	115,662	124,971	57,813	160,896	201,729	232,766	16,840	45,830
Loans and advances to customers	31,615	443,934	167,479	66,689	182,565	47,514	551,463	-	81,680
Investment securities	185,729	955,511	249,057	115,156	510,138	103,530	985,585	-	106,966
Other assets	3,316	9,575	3,069	5,875	70,331	2,328	80,064	704	7,037
Property and equipment	14,961	10,200	5,755	4,375	5,905	4,880	6,420	552	6,473
Intangible assets	11	456	59	194	17	115	48	46	382
Deferred tax assets	259	-	-	-	-	-	-	107	-
Non-current assets held for distribution	-	-	-	-	-	-	-	-	-
<b>Total assets</b>	<b>368,252</b>	<b>1,535,340</b>	<b>624,445</b>	<b>250,103</b>	<b>929,853</b>	<b>367,413</b>	<b>1,856,346</b>	<b>18,249</b>	<b>248,367</b>

##### Financed by:

Deposits from banks	20,411	495,902	(34)	31,721	62,482	3,903	49,937	-	56,977
Deposits from customers	277,921	887,228	485,465	146,276	610,252	255,888	1,480,486	772	147,480
Other liabilities	6,230	29,917	68,971	5,806	6,528	8,937	23,609	0	13,064
Current income tax liabilities	405	681	-	-	-	-	32,162	3,264	150
Deferred tax liability	-	-	-	-	-	-	-	91	3,163
Total Equity	63,284	121,612	70,043	66,300	178,252	98,684	270,152	14,122	27,533
<b>Total liabilities and equity</b>	<b>368,252</b>	<b>1,535,340</b>	<b>624,445</b>	<b>250,103</b>	<b>929,853</b>	<b>367,413</b>	<b>1,856,346</b>	<b>18,249</b>	<b>248,367</b>

#### Condensed cash flows

Net cash from/(used in) operating activities	181,973	365,490	200,272	32,099	279,752	181,640	290,125	6,147	61,736
Net cash from/(used in) financing activities	(2,379)	12,174	20,916	27,693	115,931	29,892	68,855	(3,589)	7,059
Net cash from/(used in) investing activities	(110,548)	(290,792)	(124,188)	(44,646)	(280,450)	(72,054)	(265,288)	(329)	(50,745)
<b>Increase/(decrease) in cash and cash equivalents</b>	<b>69,046</b>	<b>86,871</b>	<b>97,000</b>	<b>15,146</b>	<b>115,233</b>	<b>139,479</b>	<b>93,692</b>	<b>2,228</b>	<b>18,051</b>
Cash and cash equivalents at beginning of the year	63,316	28,792	27,972	42,666	45,662	62,252	139,074	14,613	27,781
<b>Cash and cash equivalents at end of the year</b>	<b>132,362</b>	<b>115,663</b>	<b>124,972</b>	<b>57,812</b>	<b>160,895</b>	<b>201,731</b>	<b>232,766</b>	<b>16,841</b>	<b>45,832</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 51. CONDENSED RESULT OF CONSOLIDATED SUBSIDIARIES - CONTINUED

For the year ended 31 December 2024

*In millions of Nigerian Naira*

#### Condensed statements of comprehensive income

	UBA Tanzania	UBA Congo DRC	UBA UK Limited	UBA Zambia Limited	Bank	Group Adjustments	Group
Operating Revenue	16,483	64,067	70,574	50,855	1,835,786	(237,656)	3,186,880
Total operating expenses	(13,609)	(40,721)	(51,740)	(39,863)	(1,173,338)	(5,643)	(2,147,142)
Net impairment gain/(reversal) on financial assets	(4,610)	(579)	417	(238)	(175,914)	(4,525)	(236,012)
Share of Profit of equity-accounted investee	-	-	-	-	-	-	-
<b>Profit before income tax</b>	<b>(1,737)</b>	<b>22,767</b>	<b>19,251</b>	<b>10,754</b>	<b>486,534</b>	<b>(247,824)</b>	<b>803,726</b>
Income tax expense	(928)	(1,794)	(2,189)	(3,315)	78,161	-	(37,158)
<b>Profit for the year</b>	<b>(2,665)</b>	<b>20,973</b>	<b>17,062</b>	<b>7,439</b>	<b>564,695</b>	<b>(247,824)</b>	<b>766,568</b>

#### Condensed statements of financial position

##### Assets

Cash and bank balances	22,365	237,590	158,506	122,594	6,732,741	(1,572,696)	8,163,668
Financial assets at FVTPL	-	-	75,351	-	18,018	-	100,687
Assets under management	-	-	-	-	15,175	-	15,175
Derivative assets	-	-	-	-	188,583	-	188,583
Loans and Advances to Banks	-	-	271,390	-	290,941	(225,430)	556,072
Loans and advances to customers	21,832	138,147	-	33,316	3,920,533	(97,028)	6,954,545
Investment securities	46,137	118,294	205,349	152,465	4,594,251	(5,044)	12,534,505
Other assets	3,302	65,238	9,506	1,501	977,818	(432,219)	1,186,262
Investments in equity-accounted investee	-	-	-	-	-	-	-
Investments in Subsidiaries	-	-	-	-	184,290	(184,290)	-
Property and equipment	3,588	9,593	2,696	4,052	250,148	-	416,623
Intangible assets	198	89	2,207	1,946	13,641	45,571	66,864
Deferred tax assets	-	-	2,024	502	105,817	-	140,371
Non-current assets held for distribution	-	-	-	-	-	-	-
<b>Total assets</b>	<b>97,423</b>	<b>568,952</b>	<b>727,028</b>	<b>316,377</b>	<b>17,291,956</b>	<b>(2,471,136)</b>	<b>30,323,354</b>

##### Financed by:

Derivative liabilities	-	-	-	-	33,849	-	33,849
Deposits from banks	17,026	-	578,400	17,101	1,643,031	(1,622,462)	2,756,472
Deposits from customers	55,837	476,345	15,236	248,836	11,834,676	(133,899)	21,894,689
Other liabilities	6,609	2,114	11,080	5,215	790,766	(497,939)	680,312
Current tax liability	-	1,829	-	(1,765)	79,506	-	138,983
Borrowings	-	-	-	3,332	1,223,973	-	1,394,796
Deferred tax liability	-	-	-	-	-	-	5,614
Total Equity	17,950	88,665	122,311	43,657	1,686,156	(216,837)	3,418,639
<b>Total liabilities and equity</b>	<b>97,423</b>	<b>568,952</b>	<b>727,028</b>	<b>316,377</b>	<b>17,291,957</b>	<b>(2,471,137)</b>	<b>30,323,355</b>

#### Condensed cash flows

Net cash from/(used in) operating activities	33,037	120,280	208,673	251,130	1,714,592	(1,374,209)	4,851,847
Net cash from /(used in) financing activities	15,869	45,333	84,122	29,927	(393,460)	(672,586)	(397,291)
Net cash from/(used in) investing activities	(28,652)	(122,472)	(168,144)	(158,463)	(1,599,923)	239,984	(5,025,237)
<b>Increase/(decrease) in cash and cash equivalents</b>	<b>20,254</b>	<b>43,141</b>	<b>124,651</b>	<b>122,594</b>	<b>(278,791)</b>	<b>(1,806,811)</b>	<b>(570,681)</b>
Effects of exchange rate changes on cash and cash equivalents	-	-	-	-	1,004,317	275,672	1,279,989
Cash and cash equivalents at beginning of the year	6,168	216,437	71,189	-	2,197,898	(522,766)	3,227,218
<b>Cash and cash equivalents at end of the year</b>	<b>26,422</b>	<b>259,578</b>	<b>195,840</b>	<b>122,594</b>	<b>2,923,424</b>	<b>(2,053,905)</b>	<b>3,936,526</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 51. CONDENSED RESULT OF CONSOLIDATED SUBSIDIARIES - CONTINUED

For the year ended 31 December 2023

*In millions of Nigerian Naira*

#### Condensed statements of comprehensive income

	UBA Ghana	UBA Liberia	UBA Cote D' Ivoire	UBA Senegal	UBA Kenya	UBA Guinea	UBA Gabon	UBA Benin
Operating Revenue	84,303	20,010	79,409	46,881	14,116	42,336	32,010	47,641
Total operating expenses	(50,367)	(10,726)	(47,285)	(32,449)	(13,770)	(17,591)	(19,843)	(36,725)
Net impairment gain/(reversal) on financial assets	(29,343)	(1,274)	(5,224)	(5,608)	(1,665)	(25,276)	487	(240)
<b>Profit before income tax</b>	<b>4,594</b>	<b>8,010</b>	<b>26,901</b>	<b>8,823</b>	<b>(1,318)</b>	<b>(531)</b>	<b>12,654</b>	<b>10,676</b>
Income tax expense	(10,907)	(2,002)	(1,045)	(1,110)	-	-	(3,796)	(481)
<b>Profit for the year</b>	<b>(6,313)</b>	<b>6,008</b>	<b>25,856</b>	<b>7,713</b>	<b>(1,318)</b>	<b>(531)</b>	<b>8,858</b>	<b>10,195</b>

#### Condensed statements of financial position

##### Assets

Cash and bank balances	200,537	45,207	105,682	122,922	33,185	193,549	29,534	75,548
Financial assets at FVTPL	-	-	-	-	-	-	-	-
Derivative assets	-	-	-	-	-	-	-	-
Loans and Advances to Banks	-	-	73,442	16,877	80,129	-	-	-
Loans and advances to customers	87,557	21,764	349,407	127,929	24,726	37,180	44,076	167,629
Investment securities	289,238	76,324	650,354	459,905	47,559	181,569	191,658	407,230
Other assets	8,591	164,788	8,120	11,910	2,501	3,606	8,650	7,671
Investments in equity-accounted investee	-	-	-	-	-	-	-	-
Investments in Subsidiaries	-	-	-	-	-	-	-	-
Property and equipment	14,148	2,540	7,539	1,784	1,940	3,355	9,353	6,652
Intangible assets	277	5	271	7	19	33	3	-
Deferred tax assets	9,532	-	-	-	-	-	-	-
Non-current assets held for distribution	-	-	-	-	-	-	-	-
<b>Total assets</b>	<b>609,882</b>	<b>310,628</b>	<b>1,194,815</b>	<b>741,332</b>	<b>190,059</b>	<b>419,292</b>	<b>283,274</b>	<b>664,730</b>

##### Financed by:

Derivative liabilities	-	-	-	-	-	-	-	-
Deposits from banks	-	-	279,048	252,539	9,690	18,485	737	157,933
Deposits from customers	488,574	258,404	795,018	411,418	152,236	360,101	204,788	445,111
Other liabilities	14,128	26,455	13,131	7,685	14,752	5,232	16,992	8,097
Current income tax liabilities	(7,024)	2,933	1,124	1,052	-	-	4,061	520
Subordinated liabilities	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-
Deferred tax liability	-	177	1,144	-	-	-	-	-
<b>Total Equity</b>	<b>114,203</b>	<b>22,659</b>	<b>105,350</b>	<b>68,638</b>	<b>13,382</b>	<b>35,474</b>	<b>56,697</b>	<b>53,069</b>
<b>Total liabilities and equity</b>	<b>609,882</b>	<b>310,628</b>	<b>1,194,815</b>	<b>741,332</b>	<b>190,059</b>	<b>419,292</b>	<b>283,274</b>	<b>664,730</b>

#### Condensed cash flows

Net cash from/(used in) operating activities	213,491	63,013	404,618	315,000	53,132	226,315	106,661	260,862
Net cash from /(used in) financing activities	57,044	3,763	28,978	27,431	5,660	18,021	25,897	18,400
Net cash from/(used in) investing activities	(169,744)	(39,040)	(364,354)	(262,933)	(34,781)	(106,783)	(110,673)	(238,077)
<b>Increase/(decrease) in cash and cash equivalents</b>	<b>100,791</b>	<b>27,736</b>	<b>69,242</b>	<b>79,498</b>	<b>24,011</b>	<b>137,553</b>	<b>21,885</b>	<b>41,185</b>
Effects of exchange rate	-	-	-	-	-	-	-	-
Cash and cash equivalents at beginning of the year	99,747	17,471	36,440	43,424	9,175	55,996	7,649	34,363
<b>Cash and cash equivalents at end of the year</b>	<b>200,538</b>	<b>45,207</b>	<b>105,682</b>	<b>122,922</b>	<b>33,186</b>	<b>193,549</b>	<b>29,534</b>	<b>75,548</b>

# United Bank for Africa Plc

## Notes to Financial Statements

For the year ended 31 December 2024

### 51. CONDENSED RESULT OF CONSOLIDATED SUBSIDIARIES - CONTINUED

For the year ended 31 December 2023

In millions of Nigerian Naira

#### Condensed statements of comprehensive income

	UBA Sierra Leone	UBA Burkina Faso	UBA Chad	UBA Uganda	UBA Congo Braz- za-ville	UBA Mozam- bique	UBA Cameroun	UBA Pension Custo- dian	UBA Mali
Operating Revenue	24,818	43,944	34,706	17,358	44,693	23,715	96,398	9,063	12,662
Total operating expenses	(11,180)	(31,611)	(19,154)	(12,796)	(22,666)	(12,511)	(50,974)	(1,746)	(10,972)
Net impairment gain/(reversal) on financial assets	(458)	(532)	(651)	(181)	4,138	774	(2,775)	(2)	(2,024)
<b>Profit/(loss) before income tax</b>	<b>13,180</b>	<b>11,802</b>	<b>14,902</b>	<b>4,381</b>	<b>26,164</b>	<b>11,979</b>	<b>42,649</b>	<b>7,315</b>	<b>(334)</b>
Income tax expense	(5,883)	(232)	(5,462)	(1,273)	(7,326)	(1,708)	(14,034)	(2,430)	(120)
<b>Profit/(loss) for the year</b>	<b>7,297</b>	<b>11,570</b>	<b>9,440</b>	<b>3,108</b>	<b>18,838</b>	<b>10,271</b>	<b>28,615</b>	<b>4,885</b>	<b>(454)</b>

#### Condensed statements of financial position

##### Assets

Cash and bank balances	63,316	28,792	27,972	42,666	45,662	62,252	139,074	14,613	27,781
Financial assets at FVTPL	-	-	-	-	-	-	-	-	-
Derivative assets	-	-	-	-	-	-	-	-	-
Loans and Advances to Banks	-	-	-	1,875	-	-	-	-	-
Loans and advances to customers	19,385	279,160	60,066	34,315	116,383	29,978	374,426	-	59,555
Investment securities	82,801	668,374	128,546	71,414	231,469	40,984	722,976	-	57,615
Other assets	1,861	53,989	4,315	3,013	26,071	793	52,019	779	5,206
Investments in equity-accounted investee	-	-	-	-	-	-	-	-	-
Investments in Subsidiaries	-	-	-	-	-	-	-	-	-
Property and equipment	7,352	6,724	2,102	3,513	4,134	2,661	3,798	254	5,283
Intangible assets	-	277	35	153	7	144	(9)	15	178
Deferred tax assets	-	-	-	-	-	-	-	69	-
Non-current assets held for distribution	-	-	-	-	-	-	-	-	-
<b>Total assets</b>	<b>174,715</b>	<b>1,037,315</b>	<b>223,036</b>	<b>156,950</b>	<b>423,726</b>	<b>136,811</b>	<b>1,292,284</b>	<b>15,729</b>	<b>155,618</b>

##### Financed by:

Derivative liabilities	-	-	-	-	-	-	-	-	-
Deposits from banks	9,065	251,979	(4)	15,319	17,342	14,287	69,786	-	43,902
Deposits from customers	132,858	661,866	182,160	101,876	279,142	70,701	1,039,190	886	87,997
Other liabilities	3,881	52,578	7,822	3,843	26,276	5,629	31,422	-	10,000
Current income tax liabilities	11	374	3,643	-	-	-	15,011	2,829	132
Subordinated liabilities	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-
Deferred tax liability	13	-	-	-	-	-	-	-	-
Deposit for shares*	-	-	-	-	-	-	-	-	-
Total Equity	28,886	70,518	29,414	35,912	100,967	46,193	136,875	12,014	13,585
<b>Total liabilities and equity</b>	<b>174,715</b>	<b>1,037,315</b>	<b>223,036</b>	<b>156,950</b>	<b>423,726</b>	<b>136,811</b>	<b>1,292,284</b>	<b>15,729</b>	<b>155,618</b>

#### Condensed cash flows

Net cash from/(used in) operating activities	40,272	349,803	46,159	41,645	129,298	27,532	498,988	4,881	43,061
Net cash from /(used in) financing activities	3,642	26,938	1,641	23,632	24,748	17,287	49,940	(3,762)	8,597
Net cash from/(used in) investing activities	(37,497)	(380,321)	(35,635)	(46,573)	(144,498)	(22,200)	(465,940)	(113)	(30,941)
<b>Increase/(decrease) in cash and cash equivalents</b>	<b>6,417</b>	<b>(3,580)</b>	<b>12,165</b>	<b>18,704</b>	<b>9,548</b>	<b>22,619</b>	<b>82,988</b>	<b>1,006</b>	<b>20,717</b>
Cash and cash equivalents at beginning of the year	56,898	32,372	15,806	23,962	36,113	39,633	56,087	13,607	7,064
<b>Cash and cash equivalents at end of the year</b>	<b>63,315</b>	<b>28,792</b>	<b>27,971</b>	<b>42,666</b>	<b>45,661</b>	<b>62,252</b>	<b>139,075</b>	<b>14,613</b>	<b>27,781</b>

# United Bank for Africa Plc

## Notes to Financial Statements

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For the year ended 31 December 2024

### 51. CONDENSED RESULT OF CONSOLIDATED SUBSIDIARIES - CONTINUED

For the year ended December 31, 2023

*In millions of Nigerian Naira*

#### Condensed statements of comprehensive income

	UBA Tanzania	UBA Congo DRC	UBA UK Limited	UBA Zambia Limited	Bank	Group Adjustments	Group
Operating Revenue	8,846	23,324	40,959	27,145	1,460,592	(159,543)	2,075,386
Total operating expenses	(6,105)	(19,306)	(26,800)	(17,688)	(650,205)	11,963	(1,110,505)
Net impairment gain/(reversal) on financial assets	(405)	309	(192)	317	(137,376)	(1)	(207,201)
<b>Profit before income tax</b>	<b>2,336</b>	<b>4,326</b>	<b>13,967</b>	<b>9,774</b>	<b>673,011</b>	<b>(147,581)</b>	<b>757,680</b>
Income tax expense	(190)	-	(2,701)	(2,899)	(86,385)	-	(149,984)
<b>Profit for the year from continuing operations</b>	<b>2,146</b>	<b>4,326</b>	<b>11,266</b>	<b>6,875</b>	<b>586,626</b>	<b>(147,581)</b>	<b>607,696</b>

#### Condensed statements of financial position

##### Assets

Cash and bank balances	6,168	216,437	71,189	106,619	5,036,380	(625,588)	6,069,496
Financial assets at FVTPL	-	-	33,315	-	534	-	33,849
Assets under management	-	-	-	-	14,026	-	14,026
Derivative assets	-	-	-	-	498,824	-	498,824
Loans and Advances to Banks	954	-	283,691	-	147,547	(283,783)	320,732
Loans and advances to customers	16,486	97,796	1,999	19,982	3,320,373	(61,321)	5,228,849
Investment securities	20,084	-	81,633	117,236	2,885,053	(4,027)	7,407,994
Other assets	6,464	3,833	2,970	3,679	607,251	(229,394)	758,683
Investments in equity-accounted investee	-	-	-	-	-	-	-
Investments in Subsidiaries	-	-	-	-	184,290	(184,290)	-
Property and equipment	1,166	5,617	1,249	2,321	172,733	932	267,148
Intangible assets	21	(112)	1,261	1,500	10,763	29,005	43,855
Deferred tax assets	-	-	-	140	-	-	9,741
	-	-	-	-	-	-	-

<b>Total assets</b>	<b>51,343</b>	<b>323,571</b>	<b>477,307</b>	<b>251,477</b>	<b>12,877,774</b>	<b>(1,358,466)</b>	<b>20,653,197</b>
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##### Financed by:

Derivative liabilities	-	-	-	-	1,885	-	1,885
Deposits from banks	4,226	33,313	384,962	6,933	1,598,524	(703,619)	2,464,444
Deposits from customers	36,270	236,322	29,176	210,545	8,760,631	(53,994)	14,891,277
Other liabilities	2,043	9,469	4,440	2,940	358,654	(312,288)	313,180
Current tax liability	-	119	269	(664)	8,327	-	20,281
Subordinated liabilities	-	-	-	-	-	-	-
Borrowings	-	-	-	1,530	530,446	-	535,735
Deferred tax liability	-	-	-	105	-	-	959
Deposits for shares*	-	-	-	-	-	-	-

Total Equity	4,747	22,360	21,127	20,234	585,193	(238,393)	873,449
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<b>Total liabilities and equity</b>	<b>47,286</b>	<b>301,583</b>	<b>439,973</b>	<b>241,623</b>	<b>11,843,660</b>	<b>(1,308,294)</b>	<b>19,101,210</b>
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#### Condensed cash flows

Net cash from/(used in) operating activities	11,764	112,185	83,647	208,004	1,479,464	(1,402,040)	3,317,755
Net cash from /(used in) financing activities	1,910	17,345	26,285	19,672	(244,740)	(409,016)	(250,687)
Net cash from/(used in) investing activities	(10,595)	(2,496)	(52,753)	(121,057)	(653,221)	132,532	(3,197,692)
<b>Increase/(decrease) in cash and cash equivalents</b>	<b>3,080</b>	<b>127,034</b>	<b>57,179</b>	<b>106,619</b>	<b>581,503</b>	<b>(1,678,524)</b>	<b>(130,624)</b>
Effects of exchange rate changes on cash and cash equivalents	-	-	-	-	795,959	1,301,351	2,097,310
Cash and cash equivalents at beginning of the year	3,088	89,403	14,010	-	820,436	(252,210)	1,260,532
<b>Cash and cash equivalents at end of the year</b>	<b>6,168</b>	<b>216,437</b>	<b>71,189</b>	<b>106,619</b>	<b>2,197,898</b>	<b>(629,383)</b>	<b>3,227,218</b>



# OTHER NATIONAL DISCLOSURES

## United Bank for Africa Plc

### Statement of Value Added

For the year ended 31 December 2024

Group	2024		2023	
	N'million	%	N'million	%
Gross revenue	3,186,880		981,775	
Interest paid	(839,250)		(150,179)	
	2,347,630		831,596	
Administrative overheads:				
- local	(926,172)		(196,420)	
- foreign	(37,497)		(2,091)	
<b>Value added</b>	<b>1,383,961</b>	<b>100</b>	<b>1,121,137</b>	<b>100</b>
Distribution				
Employees				
- Salaries and benefits	314,660	23	182,812	16
Government				
- Current Income tax	37,158	3	149,984	13
The future				
- Asset replacement (depreciation and amortization)	48,608	4	36,596	3
- Asset replacement (provision for losses)	216,967	16	144,049	13
- Expansion (transfer to reserves and non-controlling interests)	766,568	55	607,696	54
	<b>1,383,961</b>	<b>100</b>	<b>1,121,137</b>	<b>100</b>
Bank	2024		2023	
	N'million	%	N'million	%
Gross revenue	1,835,786		1,460,592	
Interest paid	(481,690)		(250,792)	
	1,354,096		1,209,800	
Administrative overheads:				
- local	(573,616)		(325,534)	
- foreign	(548)		(349)	
<b>Value added</b>	<b>779,932</b>	<b>100</b>	<b>883,918</b>	<b>100</b>
Distribution				
Employees				
- Salaries and benefits	92,368	12	68,662	8
Government				
- Taxation	(78,161)	(10)	86,385	10
The future				
- Asset replacement (depreciation and amortization)	23,228	3	21,117	2
- Asset replacement (provision for losses)	177,802	23	121,128	14
- Expansion (transfer to reserves and non-controlling interests)	564,695	72	586,626	66
	<b>779,932</b>	<b>100</b>	<b>883,918</b>	<b>100</b>

Value added represents the additional wealth which the Group has been able to create by its own and employees efforts.

# United Bank for Africa Plc

## Five - Year Financial Summary

For the year ended 31 December 2024

### GROUP

### STATEMENT OF FINANCIAL POSITION

In millions of Nigerian Naira

#### ASSETS

	December 31, 2024	December 31, 2023	December 31, 2022	December 31, 2021	December 31, 2020
Cash and bank balances	8,163,668	6,069,496	2,553,629	1,818,784	1,874,618
Financial assets at fair value through profit or loss	100,687	33,849	14,963	13,096	214,400
Assets under management	15,175	14,026	12,923	-	-
Derivative assets	188,583	498,824	39,830	33,340	53,148
Loans and advances to banks	556,072	320,732	303,249	153,897	77,419
Loans and advances to customers	6,954,545	5,228,849	3,136,879	2,680,667	2,554,975
Investment securities					
- At fair value through other comprehensive income	4,942,106	3,093,037	2,193,253	993,791	1,421,527
- At amortised cost	7,592,399	4,314,957	1,987,438	2,341,839	1,159,264
Other assets	1,186,262	758,683	254,704	149,154	110,829
Investments in equity-accounted investee	-	-	-	8,945	4,504
Property and equipment	416,623	267,148	208,039	178,117	153,191
Intangible assets	66,864	43,855	33,468	30,450	28,900
Deferred tax assets	140,371	9,741	23,603	43,329	40,602
Asset Classified as Held for Sale	-	-	95,593	95,909	-

#### TOTAL ASSETS

**30,323,355**      **20,653,197**      **10,857,571**      **8,541,318**      **7,693,377**

#### LIABILITIES

Derivative liabilities	33,849	1,885	79	98	508
Deposits from banks	2,756,472	2,464,444	1,170,238	654,211	418,157
Deposits from customers	21,894,689	14,891,277	7,824,892	6,369,189	5,676,011
Other liabilities	680,313	313,181	383,283	216,209	157,826
Current income tax liabilities	138,983	42,671	20,281	21,415	9,982
Borrowings	1,394,796	858,739	535,735	455,772	694,355
Deferred tax liabilities	5,614	50,805	959	19,617	16,992

#### TOTAL LIABILITIES

**26,904,716**      **18,623,002**      **9,935,467**      **7,736,511**      **6,973,831**

#### EQUITY

Share capital and share premium	115,815	115,815	115,815	115,815	115,815
Reserves	3,200,750	1,846,347	771,482	660,359	575,836

#### EQUITY ATTRIBUTABLE TO EQUITY - HOLDERS OF THE BANK

Non-controlling interests	3,316,565	1,962,162	887,297	776,174	691,651
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#### TOTAL EQUITY

**3,418,639**      **2,030,195**      **922,104**      **804,807**      **719,546**

#### TOTAL LIABILITIES AND EQUITY

**30,323,355**      **20,653,197**      **10,857,571**      **8,541,318**      **7,693,377**

### SUMMARIZED STATEMENT OF COMPREHENSIVE INCOME

In millions of Nigerian Naira

	December 31, 2024	December 31, 2023	December 31, 2022	December 31, 2021	December 31, 2020
Net operating income	2,113,632	1,589,325	592,624	442,994	403,042
Operating expenses	(1,056,341)	(624,444)	(350,091)	(278,986)	(249,847)
Net impairment loss on loans and receivables	(253,565)	(207,201)	(41,968)	(12,863)	(27,009)
Share of profit/(loss) of equity-accounted investee	-	-	311	1,928	1,071
Profit before income tax expense	803,726	757,680	200,876	153,073	127,257
Income tax expense	(37,158)	(149,984)	(30,599)	(34,395)	(18,095)
<b>Profit after taxation</b>	<b>766,568</b>	<b>607,696</b>	<b>170,277</b>	<b>118,678</b>	<b>109,162</b>
Profit from discontinued operations	-	-	-	-	-
<b>Profit for the year</b>	<b>766,568</b>	<b>607,696</b>	<b>170,277</b>	<b>118,678</b>	<b>109,162</b>
- Non-controlling interests	23,447	9,411	4,826	2,795	3,253
- Equity holders of the parent	743,121	598,285	165,451	115,883	105,909
Other comprehensive income for the year	768,935	470,332	(19,786)	(14,607)	43,326
<b>Total comprehensive income for the year</b>	<b>1,535,503</b>	<b>1,078,028</b>	<b>150,491</b>	<b>104,071</b>	<b>152,488</b>

# United Bank for Africa Plc

## Five - Year Financial Summary

...

For the year ended 31 December 2024

### BANK

#### STATEMENT OF FINANCIAL POSITION

Statement of financial position ASSETS	December 31, 2024	December 31, 2023	December 31, 2022	December 31, 2021	December 31, 2020
Cash and bank balances	6,732,741	5,036,380	2,154,971	1,446,906	1,436,822
Financial assets at fair value through profit or loss	18,018	534	14,963	7,984	171,058
Assets under management	15,175	14,026	12,923	-	-
Derivative assets	188,583	498,824	39,830	33,340	53,148
Loans and advances to banks	290,941	147,547	231,753	120,124	65,058
Loans and advances to customers	3,920,533	3,320,373	2,123,097	1,848,102	1,812,536
Investment securities					
- At fair value through other comprehensive income	4,131,287	2,710,346	2,071,689	840,249	1,233,684
- At amortised cost	462,964	174,707	115,376	806,217	71,479
Other assets	977,818	607,251	156,535	88,649	96,524
Investments in subsidiaries	184,290	184,290	145,994	103,275	103,275
Investments in equity-accounted investee	-	-	-	2,715	2,715
Property and equipment	250,148	172,733	163,841	141,581	123,435
Intangible assets	13,641	10,763	12,618	18,063	16,237
Deferred tax assets	105,817	-	21,862	21,862	21,862
Non-current assets held for Sale	-	-	95,593	95,909	-
<b>TOTAL ASSETS</b>	<b>17,291,956</b>	<b>12,877,774</b>	<b>7,361,045</b>	<b>5,574,976</b>	<b>5,207,833</b>
<b>LIABILITIES</b>					
Derivative liabilities	33,849	1,885	79	98	508
Deposits from banks	1,643,031	1,598,524	863,795	483,110	121,815
Deposits from customers	11,834,675	8,760,630	5,046,514	4,004,306	3,824,143
Current income tax liabilities	79,506	17,781	8,327	2,751	1,478
Borrowings	1,223,973	856,329	530,446	455,772	688,280
Other liabilities	790,767	407,742	326,691	127,338	93,669
<b>TOTAL LIABILITIES</b>	<b>15,605,800</b>	<b>11,642,891</b>	<b>6,775,852</b>	<b>5,073,375</b>	<b>4,729,893</b>
<b>EQUITY</b>					
Share capital and share premium	115,815	115,815	115,815	115,815	115,815
Reserves	1,570,341	1,119,068	469,378	385,786	362,125
<b>TOTAL EQUITY</b>	<b>1,686,156</b>	<b>1,234,883</b>	<b>585,193</b>	<b>501,601</b>	<b>477,940</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>17,291,956</b>	<b>12,877,774</b>	<b>7,361,045</b>	<b>5,574,976</b>	<b>5,207,833</b>

#### SUMMARIZED STATEMENT OF COMPREHENSIVE INCOME

In millions of Nigerian Naira

	31 December 2024	31 December 2023	31 December 2022	31 December 2021	31 December 2020
Net operating income	1,237,631	1,141,783	382,743	239,434	236,068
Operating expenses	(553,437)	(331,396)	(230,861)	(169,166)	(155,844)
Net impairment loss on loans and receivables	(197,660)	(137,376)	(10,565)	(9,749)	(21,864)
<b>Profit before income tax expense</b>	<b>486,534</b>	<b>673,011</b>	<b>141,317</b>	<b>60,519</b>	<b>58,360</b>
Income tax expense	78,161	(86,385)	(7,621)	(1,850)	(1,449)
<b>Profit for the year</b>	<b>564,695</b>	<b>586,626</b>	<b>133,696</b>	<b>58,669</b>	<b>56,911</b>
Other comprehensive income for the year	33,636	110,945	(15,905)	(16,198)	5,427
<b>Total comprehensive income for the year</b>	<b>598,331</b>	<b>697,571</b>	<b>117,791</b>	<b>42,471</b>	<b>62,338</b>

# 06

## Investor Information

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# Investor Information

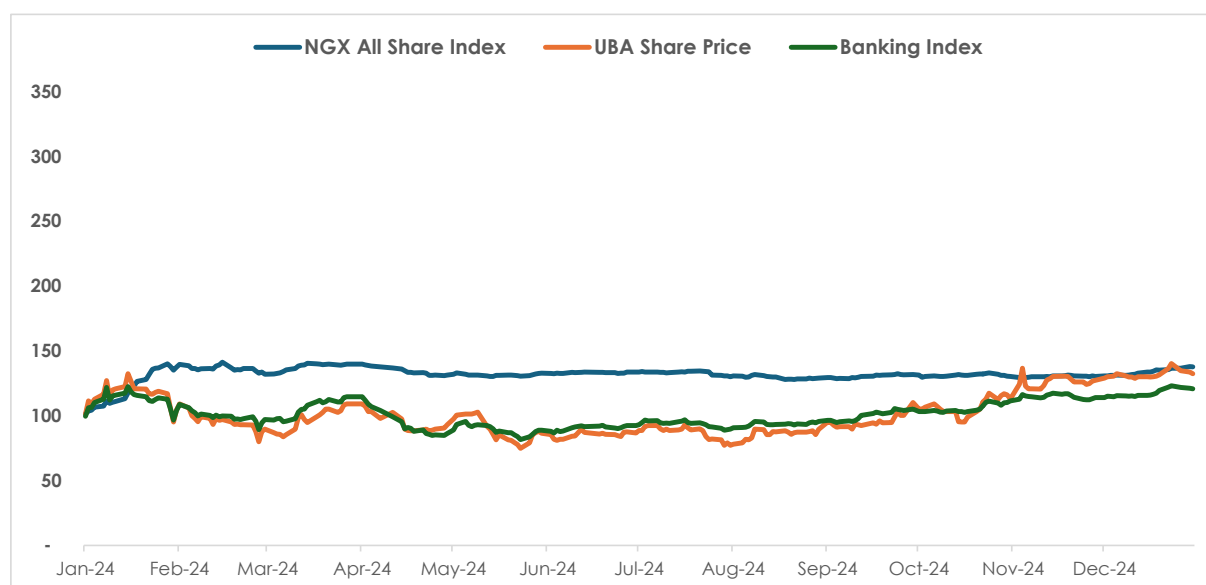
## Shareholder Information

UBA is one of the largest financial services groups in Nigeria; with presence in 24 countries. Its shares have been listed on the Nigerian Stock Exchange (NSE) since 1970. The Bank's current number of shares outstanding is 34,199,421,366 units with an average daily trading volume of 34.06 million shares. A summary of key share data is shown below.

## Share data as of last trading day in 2024

Year	2024	2023
NSE ticker	UBA	UBA
Bloomberg ticker	UBA NL	UBA NL
Share Price	34.00	25.65
Share's Outstanding (Million)	34.20	34.20
Market Capitalisation (N'billion)	1,162.80	877.23
Market capitalisation (USD million)	750.68	921.66
12-month daily average trading volume (million)	34.06	39.97
52-Week high share Price (N)	36.00	26.00
52-Week low share price (N)	19.20	7.75

## Trend in Rebased UBA Share Price, the Banking Sector Index and the NGX All Share Index



## Share capital

The authorized share capital as of 31 December 2024 amounted to N17,099,710,683 consisting of 34,199,421,366 shares of 50 kobo each, all of which have been issued and fully paid for. The Shares are listed on the premium board of the Nigerian Stock Exchange for trading.

## Shareholders

As at end of 2024, UBA Shares were held by a total of shareholders as analyzed in the table below:

Headline	Shareholders			Holdings		
	Count	Cumulative count	Count (%)	Aggregate Holdings	Cumulative Holdings	Aggregate Holdings (%)
1 - 1,000	41,042	41,042	14	17,321,121	17,321,121	0.05
1,001 - 5,000	122,757	163,799	43	306,948,188	324,269,309	0.89
5,001 - 10,000	45,322	209,121	16	311,299,174	635,568,483	0.91
10,001 - 50,000	55,038	264,159	19	1,153,590,300	1,789,158,783	3.34
50,001 - 100,000	10,902	275,061	4	741,391,341	2,530,550,124	2.16
100,001 - 500,000	9,270	284,331	3	1,906,172,857	4,436,722,981	5.54
500,001 - 1,000,000	1,417	285,748	0	991,100,312	5,427,823,293	2.81
1,000,001 - 5,000,000	1,270	287,018	0	2,504,830,649	7,932,653,942	7.50
5,000,001 - 10,000,000	177	287,195	0	1,223,487,485	9,156,141,427	3.81
10,000,001 - 50,000,000	176	287,362	0	3,390,293,995	12,546,435,422	10.16
50,000,001 - 100,000,000	25	287,387	0	1,747,242,541	14,293,677,963	5.58
100,000,001 - 500,000,000	37	287,424	0	10,509,769,710	24,803,447,673	30.35
500,000,001 - 1,000,000,000	6	287,430	0	3,846,983,821	28,650,431,494	10.69
1,000,000,001 and Above	4	287,434	0	5,548,989,872	34,199,421,366	16.23
	<b>287,434</b>		<b>100</b>	<b>34,199,421,366</b>		<b>100.00</b>

## Ten-year History of Capitalization

Date	Authorised (N)	Issued and Full Paid Capital (N)	Issued Shares	Considerations
01 August 2005	6,000,000,000	3,236,000,000	6,472,000,000	Bonus (1:5)
22 February 2007	6,000,000,000	4,236,000,000	8,472,000,000	Bonus (1:5)
04 May 2007	6,000,000,000	4,290,214,286	8,580,428,572	Foreign Loan Stock Conversion
25 September 2007	6,000,000,000	5,645,139,990	11,290,279,980	Cash (right and public offering)
18 January 2008	7,500,000,000	5,645,139,990	11,290,279,980	
18 June 2008	12,500,000,000	8,622,584,985	17,245,169,970	Bonus (1:2) (interim)
05 January 2009	12,500,000,000	10,778,231,231	21,556,462,462	Bonus (1:4) (Final)
02 October 2009	17,500,000,000	10,778,231,231	21,556,462,462	
13 May 2010	17,500,000,000	12,933,877,477	25,867,754,954	Bonus (1:5) (Final)
13 May 2011	17,500,000,000	16,167,346,850	32,334,693,700	Bonus (1:4) (Final)
18 May 2012	22,500,000,000	16,490,693,782	32,981,387,564	Bonus (1:50) (Final)
01 July 2015	22,500,000,000	18,139,763,161	36,279,526,322	Rights Issue
12 October 2017	22,500,000,000	17,099,710,683	34,199,421,366	Cancellation of SSIT Shares
07 April 2022	17,099,710,683	17,099,710,683	34,199,421,366	Cancellation of Unissued shares in line with CAMA

## Dividend Payment History

Dividend number	Year ended	Date declared	Total amount	Dividend per share (₦)
59	31 December 2012	10 June 2013	16,490,693,783	0.50
60	31 December 2013	28 April 2014	16,490,693,783	0.50
61	31 December 2014	27 April 2015	3,298,138,757	0.10
62	30 June 2015 Interim	16 September 2015	7,255,905,264	0.20
63	31 December 2015	14 March 2016	14,511,810,528	0.40
64	30 June 2016 Interim	25 August 2016	7,255,905,264	0.20
65	31 December 2016	24 March 2017	19,953,739,477	0.55
66	30 June 2017 Interim	24 August 2017	6,839,884,273	0.20
67	31 December 2017	23 March 2018	22,229,623,888	0.65
68	30 June 2018 Interim	29 August 2018	6,839,884,273	0.20
69	31 December 2018	15 March 2019	22,229,623,888	0.65
70	30 June 2019 Interim	30 August 2019	6,839,884,273	0.20
71	31 December 2019	02 March 2020	27,359,537,092	0.80
72	30 June 2020 Interim	01 September 2020	5,813,901,632	0.17
73	31 December 2020	08 March 2021	11,969,797,478	0.35
74	30 June 2021 Interim	09 September 2021	6,839,884,273	0.20
75	31 December 2021	07 April 2022	27,359,537,092	0.80
76	30 June 2021 Interim	09 September 2022	6,839,884,237	0.20
77	31 December 2022	30 March 2023	30,779,479,229	0.90
78	30 June 2023 Interim	12 September 2023	17,099,710,683	0.50
79	31 December 2023 Final	24 May 2024	78,658,669,141.80	2.30
80	30 June 2024 Interim	30 September 2024	68,398,842,732	2.00



## Record of Unclaimed Dividend as at 31 December 2024

Dividend No.	Dividend Year End (YYYY)	Amount Declared (₦)	Total Dividend Paid as at End of Previous Quarter (₦)	Amount Unclaimed (₦)	Amount returned to Coy as at the end of last qtr (₦)	Amount in Custody (₦) (AP Plc)
58	2010	1,293,387,748.00	1,201,870,278.59	90,709,481.12	84,299,754.93	6,409,726.19
59	2012	16,490,693,782.50	15,149,641,762.04	1,326,115,134.91	1,351,159,441.42	-25,044,306.51
60	2013	16,490,693,782.50	15,431,381,876.54	1,045,857,283.96	1,009,110,341.82	36,746,942.14
61	2014	3,298,138,756.50	3,101,071,688.16	193,855,929.99	191,578,267.59	2,277,662.40
62	2015	7,255,905,264.20	6,761,083,682.93	487,915,442.79	472,749,017.90	15,166,424.89
63	2015	14,511,810,528.40	13,417,382,082.07	1,081,780,405.77	1,043,805,019.74	37,975,386.03
64	2016	7,255,905,264.20	6,821,878,393.79	427,724,072.85	423,102,837.73	4,621,235.12
65	2016	19,953,739,476.55	18,604,771,059.40	1,332,641,710.24	1,297,000,120.99	35,641,589.25
66	2017	6,839,884,273.20	6,476,131,070.31	359,007,628.17	347,601,550.73	11,406,077.44
67	2017	22,229,623,887.90	20,445,546,234.41	1,764,073,795.34	1,706,301,477.81	57,772,317.53
68	2018	6,839,884,273.20	6,466,915,132.29	366,893,695.05	362,225,277.10	4,668,417.95
69	2018	22,229,623,887.90	20,525,735,823.23	1,684,298,990.27	1,633,980,921.97	50,318,068.30
70	2019	6,839,884,273.20	6,296,095,389.26	537,902,110.66	519,091,683.12	18,810,427.54
71	2019	27,359,537,092.80	25,168,469,535.62	2,165,737,381.18	2,178,965,795.42	-13,228,414.24
72	2020	5,813,901,632.22	5,414,189,895.72	394,260,416.90	383,118,553.98	11,141,862.92
73	2020	11,969,797,478.10	11,330,903,258.44	619,231,095.82	595,716,889.43	23,514,206.39
74	2021	6,839,884,273.20	6,285,967,583.69	545,981,293.21	504,064,936.50	41,916,356.71
75	2021	27,359,537,092.80	25,219,056,995.21	2,108,431,227.91	1,898,051,451.04	210,379,776.87
76	2022	6,839,884,273.20	6,329,409,414.80	502,683,865.48	452,531,315.41	50,152,550.07
77	2022	30,779,479,229.40	29,584,012,749.53	1,113,433,667.59		1,113,433,667.59
78	2023	17,099,710,683.00	-	1,262,374,805.72		1,262,374,805.72
79	2024	78,658,669,141.80	73,196,858,991.21	5,461,810,150.59		5,461,810,150.59
80	2024	68,398,842,732	63,483,193,020.40	4,915,649,711.60		4,915,649,711.60
		<b>285,590,906,952.97</b>	<b>250,031,513,906.03</b>	<b>19,410,909,434.93</b>	<b>16,454,454,654.63</b>	<b>2,956,454,780.30</b>

## CREDIT RATING SUMMARY



### **National**

Short-term: Aa-



### **National**

Short-term: A1+ (NG)

Long-term: AA + (NG)

### **International**

Long-term: B



### **National**

Short-term: F1+(nga)

Long-term: A+(nga)

### **International**

Short-term: B

Long-term: B-



### **National**

Short-term: ngA-2

Long-term: ngBBB+

### **International**

Short-term: B

Long-term: B-

Stand alone CR profile: b+

Note: S&P and Fitch ratings of UBA Plc rank at par with the Nigerian Sovereign rating, as the Sovereign rating underpins the ratings of corporates operating in the country.



starts with a

**UBA**  
**Kiddies**  
Account



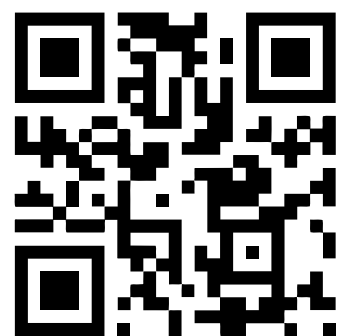
For 0-12 years

### Benefits:

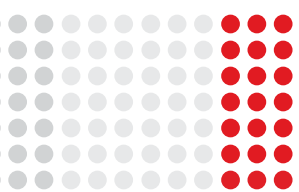
- 13th month cash reward
- Access to an educational grant
- Access to affordable healthcare

Open a UBA Kiddies Account  
at any branch close to you today!

Terms and conditions apply



**SCAN** TO GET STARTED



# Notice of Annual General Meeting

**NOTICE IS HEREBY GIVEN** that the **63rd Annual General Meeting** of United Bank for Africa Plc (the "Company") will hold on **Friday, April 25, 2025**, at **Transcorp Hilton Hotel, Abuja** by **10:00 A.M.** to transact the following business:

## **ORDINARY BUSINESS**

1. To receive the Audited Financial Statements for the year ended December 31, 2024, together with the Reports of the Directors, Auditors and the Audit Committee thereon.
2. To declare a Final Dividend.
3. To elect the following Directors:
  - 3.1. Mr. Emmanuel N. Nnorom
  - 3.2. Mrs. Henrietta Ugboh
4. To re-elect the following Directors retiring by rotation:
  - 4.1. Mr. Tony Elumelu, CFR
  - 4.2. Mr. Abdulqadir J. Bello
  - 4.3. Ms. Angela Aneke
5. To authorize the Directors to fix the remuneration of the Auditors for the 2025 financial year.
6. To disclose the remuneration of Managers of the Company
7. To elect members of the Statutory Audit Committee.

## **SPECIAL BUSINESS**

8. To fix the remuneration of Non-Executive Directors.

## **NOTES**

### **1. Proxy**

A member entitled to attend and vote at the Annual General Meeting is also entitled to appoint a proxy to attend and vote in his/her stead. A proxy need not be a member of the Company. For the appointment of the proxy to be valid, a proxy form must be completed, duly stamped by the Commissioner of Stamp Duties and deposited either at the office of the Company's Registrars, Africa Prudential Plc, 220B Ikorodu Road, Palmgrove, Lagos Nigeria, or via email at [cxcafricaprudential.com](mailto:cxcafricaprudential.com) not later than 48 hours before the fixed time of the meeting.

### **2. Live Streaming of the AGM**

The AGM will be streamed live online. This will enable shareholders and other stakeholders who will not be attending physically to follow the proceedings. The link for the AGM livestreaming will be made available on the Company's website at [www.ubagroup.com](http://www.ubagroup.com).

### **3. Dividend Payment**

If the dividend recommended by the Directors is approved, dividend will be posted electronically on Friday, April 25, 2025, to all shareholders whose names are registered in the Company's Register of Members as at the close of business on April 11, 2025 and who have completed the e-dividend registration and have mandated

the Registrars to pay dividend directly into their bank accounts.

#### 4. Closure of Register of Members

The Register of Members will be closed from April 14 to April 18, 2025, both dates inclusive, for the purpose of paying dividend and updating the Register.

#### 5. Profiles of Directors for Election

The profiles of Mr. Emmanuel N. Nnorom and Mrs. Henrietta Ugboh who will be elected are provided in the Annual Report.

#### 6. Profiles of Directors for Re-election

The profiles of Mr. Tony Elumelu, CFR, Mr. Abdulqadir J. Bello and Ms. Angela Aneke who will be retiring by rotation and seeking re-election are provided in the Annual Report.

#### 7. Questions from Shareholders

Shareholders and other holders of the Company's securities reserve the right to ask questions not only at the meeting, but also in writing prior to and after the meeting on any item contained in the Annual Report and Accounts. Please send all questions to [investorrelations@ubagroup.com](mailto:investorrelations@ubagroup.com).

#### 8. Unclaimed Dividend Warrants and Share Certificates

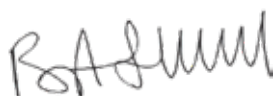
Shareholders are hereby informed that a number of share certificates and dividend warrants which were returned to the Registrars as unclaimed are still in the custody of the Registrars. A list of all unclaimed dividend will be circulated with the Annual Report and Financial Statements. Any shareholder affected by this notice is advised to contact the Company's Registrars, Africa Prudential Plc, at 220B Ikorodu Road, Palmgrove, Lagos, or via email at [cxc@aficaprudential.com](mailto:cxc@aficaprudential.com) to lay claim.

#### 9. Audit Committee

In accordance with Section 404(3) of the Companies and Allied Matters Act 2020, the Audit Committee shall consist of five members comprising of three Shareholders and two Non Executive Directors. Section 404(6) of the Act also provides that any member may nominate a shareholder as a member of the Audit Committee by giving notice in writing of such nomination to the Company Secretary at least twenty-one days before the Annual General Meeting. The Financial Reporting Council's Nigerian Code of Corporate Governance provides that all members of the Audit Committee should be financially literate and be able to read and understand financial statements. Consequently, a detailed curriculum vitae confirming the nominee's qualification should be submitted with each nomination

Dated this 20th Day of March 2025

By Order of the Board.



Bili A. Odum  
Group Company Secretary  
57 Marina, Lagos  
FRC/2013/PRO/NBA/002/00000001954

## PROXY FORM



I/We,

Shareholder's Name: \_\_\_\_\_

Address: \_\_\_\_\_

No. of Shares Held: \_\_\_\_\_

*being the registered holder(s) of the ordinary shares of United Bank for Africa Plc (UBA) hereby appoint\**

*(block letters please)*

or failing him/her, the Chairman of the Meeting as my/our proxy to vote for me/us on my/our behalf at the Annual General Meeting of the Bank to be held at the Transcorp Hilton Hotel, Abuja FCT, **on Friday, April 25, 2025 at 10:00AM or at any adjournment thereof.**

**Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2025**

Shareholder's Signature: \_\_\_\_\_

### NOTE:

1. A member (shareholder) who is unable to attend an Annual General Meeting is allowed to vote by proxy. This proxy form has been prepared to enable you exercise your vote if you cannot personally attend. This form of proxy together with the power of attorney or other authority, if any, under which it is signed or a notarial certified copy thereof must reach the Registrar, Africa Prudential Plc, 220B, Ikorodu Road, Palmgrove, Lagos, or emailed to **cxcc@aficapprudential.com** not later than 48 hours before the time of holding the meeting.
2. If executed by a corporation, the proxy form should be sealed with the common seal or under the hand of some officers or an attorney duly authorized.
3. In the case of joint holders, the signature of any one of them will suffice, but the names of all joint holders should be shown.
4. Provision have been made on this form for the Chairman of the Meeting to act as your proxy, but if you wish you may insert in the blank space on the form (marked\*) the name of any person, whether a member of the Company or not, who will attend the Meeting and vote on your behalf instead of the Chairman of the Meeting.
5. This proxy will be used only in the event of poll being directed or demanded.
6. It is a legal requirement that all instruments of proxy must bear appropriate stamp duty (currently =N=500.00) from the Stamp Duties Office, and not adhesive postage stamps.
7. Please indicate by marking "X" in the appropriate space, how you wish your votes to be cast on the resolutions set out here, unless otherwise instructed, the proxy will vote or abstain from voting at his or her discretion.
8. The proxy must produce the Admission form sent with the Report and Accounts to obtain entrance at the Meeting.

This proxy form is solicited on behalf of the Board of Directors and is to be used at the Annual General Meeting to be held on:

/   /

RESOLUTIONS		FOR	AGAINST	ABSTAIN
ORDINARY BUSINESS				
1	To receive the Audited Financial Statements for the year ended December 31, 2024, together with the Reports of the Directors, Auditors and the Audit Committee thereon			
2	To declare a final dividend.			
3	To elect the following Directors			
	3.1 Mr. Emmanuel N. Nnorom			
	3.2 Mrs. Henrietta Ugboh			
4	To re-elect the following Directors retiring by rotation:			
	4.1. Mr. Tony Elumelu, CFR			
	4.2. Mr. Abdulqadir J. Bello			
	4.3. Ms. Angela Aneke			
5	To authorize the Directors to fix the remuneration of the Auditors for the 2025 financial year.			
6	To disclose the remuneration of Managers of the Bank.			
7	To elect members of the Statutory Audit Committee.			
SPECIAL BUSINESS				
8	To fix the remuneration of Non-Executive Directors			

This proxy form should NOT be completed and/or sent to the registered office of the Registrars if the member will attend the meeting in person.

## ADMISSION CARD

Before posting the above form, please tear off this part and retain for admission at the meeting.

**UNITED BANK FOR AFRICA PLC (RC 2457)**

**ANNUAL GENERAL MEETING**

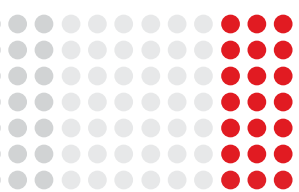
*Please admit the shareholder named on this admission form or his/her duly appointed proxy to the Annual General Meeting of the Company to be held at the Transcorp Hilton Hotel, Abuja FCT, on Friday, April 25, 2025, at 10:00AM.*

Name and Address of Shareholder: \_\_\_\_\_

Account Number: \_\_\_\_\_

Number of Shares Held: \_\_\_\_\_

Shareholder's Signature: \_\_\_\_\_



# Directors Retiring and Seeking Rotation



**Tony O. Elumelu, CFR**  
CHAIRMAN

**T**ony O. Elumelu is an African leading investor and philanthropist. He is the Founder and Chairman of Heirs Holdings, his family owned investment company committed to improving lives and transforming Africa, through long-term investments in strategic sectors of the African economy, including financial services, hospitality, power, energy, technology and healthcare.

Tony is the Chairman of pan-African financial services group, the United Bank for Africa (UBA), which operates in 20 countries across Africa, the United Kingdom, France, the UAE and is the only African bank with a commercial deposit taking presence in the United States. UBA provides corporate, commercial, SME and consumer banking services to more than 35 million customers globally. He also chairs Nigeria's largest quoted conglomerate, Transcorp whose subsidiaries include Transcorp Power, one of the leading producers of electricity in Nigeria and Transcorp Hotels Plc, Nigeria's foremost hospitality brand.

Tony is the most prominent champion of entrepreneurship in Africa. In 2010, he created The Tony Elumelu Foundation (TEF), the leading philanthropy empowering a new generation of African entrepreneurs, catalyzing economic growth, driving poverty eradication and driving job creation across all 54 African countries. Since inception, the Foundation's flagship programme has identified and catalyzed nearly 16,000 entrepreneurs and created a digital ecosystem of over one million Africans, as part of a ten-year US\$100m commitment to fund, mentor and train young Africans.

Tony's businesses and the Foundation are inspired by his economic philosophy of Africapitalism, which positions the private sector, and most importantly entrepreneurs, as the catalyst for the social and economic development of the African continent.

In 2020, in recognition of his business leadership and economic empowerment of young African entrepreneurs, Tony was named in the TIME100 Most Influential People in the World and recognized with Belgium's oldest and highest royal order.

He obtained a BSc degree in Economics from Bendel State University in 1986 and an MSc in Economics from the University of Lagos in 1988.





**Angela Aneke**

INDEPENDENT NON-EXECUTIVE  
DIRECTOR

Angela Aneke is a board advisor, banker and a strategic thinker with over 30 years' experience in financial services, in the areas of financial control, strategy, transaction banking, corporate banking, retail banking, and governance. Ms. Aneke has held executive management and board positions in several international and regional financial institutions.

Ms. Angela holds a Bachelor of Science degree from The American University, Washington DC, USA and became an International Associate of the American Institute of Certified Public Accountants. She also obtained a Master of Business Administration from Warwick Business School, University of Warwick, UK. She has attended several courses in banking and governance including Harvard Business School's "Making Corporate Boards More Effective" and Wharton's University of Pennsylvania's Corporate Governance: "Maximize your effectiveness in the Board room."

She is currently the Chairman of the Board Audit, Governance, Nomination & Remuneration Committee and also serves on the Board Credit Committee.



**Abdulqadir Bello, (FCA)**

NON-EXECUTIVE DIRECTOR

Abdulqadir J. Bello, a Chartered Accountant, has over 30 years' corporate experience in the banking sector, during which period he held several senior Management positions in various Banks. He also previously served as the Group Chief Credit Officer of UBA and thereafter as the Executive Director in charge of Risk Management for UBA Group. Abdulqadir Bello is the Chairman of the Board Credit Committee and also serves on the Board Risk Management Committee.

He obtained a BSc degree in Accounting from Bayero University, Kano in 1984 and ACA from the Institute of Chartered Accountants in 1989.

# Send & Receive Money

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Cash transfers across Africa

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REVOLUTION

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MoneyGram

cashpot

Flutterwave<sup>®</sup>

and more

Receive money from abroad directly into your UBA Naira Account  
or at any branch nationwide. It's convenient, easy and secure.

**Available to account and non-account holders!**

## E-SHARE PORTAL FORM

Dear Registrar,

Please take this as authority to activate my account(s) on your SharePortal where I will be able to view and manage my investment portfolio online with ease.

**\* = Compulsory fields**

1. \*SURNAME/COMPANY NAME:

2. \*FIRST NAME:

3. OTHER NAME:

4. \*E-MAIL:

5. ALTERNATE E-MAIL:

6. \*MOBILE NO.: 1.  2.

7. SEX: MALE ☐ FEMALE ☐ 8. \*DATE OF BIRTH

9. \*POSTAL ADDRESS:

10. CSCS CLEARING HOUSE NO.:

11. NAME OF STOCKBROKER:

### DECLARATION

I/We hereby declare that the information I have provided is true and correct and that I shall be held personally liable for any of my personal details.

I/We also agree and consent that Africa Prudential Plc ("Afriprud") may collect, use, disclose, process and deal in any manner whatsoever with my/our personal, biometric and shareholding information set out in this form and/or otherwise provided by me/us or possessed by Afriprud for administration of my/our shareholding and matters related thereto.

Signature:

Signature:

Joint/Company's Signatories

Company Seal (if applicable)

Please tick against the company(ies) where you have shareholdings

#### CLIENTELE

1. ABBEY MORTGAGE BANK PLC ☐
2. ADAMAWA STATE GOVERNMENT BOND ☐
3. AFRILAND PROPERTIES ☐
4. AFRICA PRUDENTIAL PLC ☐
5. BECO PETROLEUM PRODUCTS PLC ☐
6. BUA CEMENT ☐
7. BUA FOODS ☐
8. BENUE STATE GOVERNMENT BOND ☐
9. CAP PLC ☐
10. CAPP AND D'ALBERTO PLC ☐
11. CHAMPION BREWERIES ☐
12. CSCS ☐
13. CORDROS MONEY MARKET FUND ☐
14. EBONYI STATE GOVERNMENT BOND ☐
15. GOLDEN CAPITAL PLC ☐
16. INFINITY TRUST MORTGAGE ☐
17. INVESTMENT & ALLIED ASSURANCE PLC ☐
18. JAIZ BANK ☐
19. KADUNA STATE GOVERNMENT BOND ☐
20. LIVING TRUST MORTGAGE BANK ☐
21. GLOBAL SPECTRUM ENERGY SERVICES PLC ☐
22. MIXTA REAL ESTATE PLC ☐
23. NEXANS KABLE METAL NIG. PLC ☐
24. OMOLUABI MORTGAGE BANK PLC ☐
25. PERSONAL TRUST & SAVINGS LTD ☐
26. P.S. MANDRIDES PLC ☐
27. PORTLAND PAINTS & PRODUCTS NIG. PLC ☐
28. PREMIER BREWERIES PLC ☐
29. TRANSCORP HOTELS PLC ☐
30. TRANSCORP POWER PLC ☐
31. TRANSCORP PLC ☐
32. TOWER BOND ☐
33. UACN PLC ☐
34. UNITED BANK FOR AFRICA PLC ☐
35. UNITED CAPITAL PLC ☐
36. UNITED CAPITAL BALANCED FUND ☐
37. UNITED CAPITAL BOND FUND ☐
38. UNITED CAPITAL EQUITY FUND ☐
39. UNITED CAPITAL MONEY MARKET FUND ☐
40. UNITED CAPITAL NIGERIAN EUROBOND FUND ☐
41. UNITED CAPITAL WEALTH FOR WOMEN FUND ☐
42. UAC PROPERTIES DEVELOPMENT COMPANY PLC ☐
43. VFD GROUP PLC ☐
44. WEST AFRICAN GLASS IND PLC ☐

OTHERS:





## E-DIVIDEND MANDATE ACTIVATION FORM

### INSTRUCTION

Please complete all section of this form to make it eligible for processing and return to the address below.

### The Registrar

Africa Prudential Plc  
 220B, Ikorodu Road, Palmgrove, Lagos.

I/We hereby request that henceforth, all my/our Dividend Payment(s) due to me/us from my/our holdings in all the companies ticked at the right hand column be credited directly to my /our bank detailed below:

Bank Verification Number (BVN):

Bank Name:

Bank Account Number:

Account Opening Date:  DD  MM  YYYY

### SHAREHOLDER ACCOUNT INFORMATION

Gender: Male ☐ Female ☐ Date Of Birth  DD  MM  YYYY

Surname/Company's Name First Name Other Name

Address

Previous Address

City  State  Country

Clearing House Number (CHN) (if any) Name of Stockbroking Firm

Tax Identification Number (TIN)

Mobile Telephone 1  Mobile Telephone 2

E-mail Address

### DECLARATION

I/We hereby declare that the information I have provided is true and correct and that I shall be held personally liable for any of my personal details.

I/We also agree and consent that Africa Prudential Plc ("Afriprud") may collect, use, disclose, process and deal in any manner whatsoever with my/our personal, biometric and shareholding information set out in this form and/or otherwise provided by me/us or possessed by Afriprud for administration of my/our shareholding and matters related thereto.

Signature:  Signature:  Company Seal (if applicable)

Please tick against the company(ies) where you have shareholdings

### CLIENTELE

1. ABBEY MORTGAGE BANK PLC ☐
2. ADAMAWA STATE GOVERNMENT BOND ☐
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41. UNITED CAPITAL WEALTH FOR WOMEN FUND ☐
42. UAC PROPERTIES DEVELOPMENT COMPANY PLC ☐
43. VFD GROUP PLC ☐
44. WEST AFRICAN GLASS IND PLC ☐

OTHERS:

HEAD OFFICE: 220B, Ikorodu Road, Palmgrove, Lagos.

ABUJA: Infinity House (2nd Floor), 11 Kaura Namoda Street, Off Faskari Crescent, Area 3, Garki, Abuja.

PORT-HARCOURT: Oklen Suite Building (2nd Floor), No. 1A, Evo Road, GRA Phase 2.

TEL: 0700 AFRIPRUD (0700 2374 7783) | E-MAIL: cxc@aficaprudential.com | www.aficaprudential.com | @afriprud



SCAN



To Download Shareholders' Forms









## E-SERVICE/DATA UPDATE FORM

KINDLY FILL AND RETURN FORM TO ANY OF OUR OFFICE ADDRESSES STATED BELOW | \* = COMPULSORY FIELDS

1. \*SURNAME/COMPANY NAME

2. \*FIRST NAME  3. OTHER NAME

4. \*GENDER ☐ M ☐ F 5. E-MAIL

6. ALTERNATE E-MAIL

7. \*DATE OF BIRTH

8. \*MOBILE (1)  (2)

9. \*ADDRESS

10. OLD ADDRESS (if any)

11. \*NATIONALITY  12. \*OCCUPATION

13. \*NEXT OF KIN NAME  MOBILE

14. \*MOTHER'S MAIDEN NAME

15. BANK NAME  16. A/C NO.

17. A/C NAME  18. A/C OPENING DATE

19. BANK VERIFICATION NO. (BVN)

20. NAME OF STOCKBROKING FIRM

21. TAX IDENTIFICATION NUMBER (TIN)

22. CSCS CLEARING HOUSE NO. (CHN)

### DECLARATION

I/We hereby declare that the information I have provided is true and correct and that I shall be held personally liable for any of my personal details.

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Signature:

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Joint/Company's Signatories

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# 07

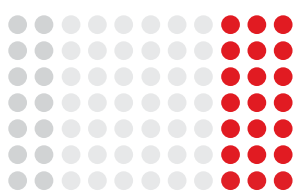
## Corporate Information

270 | Leadership and Contact Details of Subsidiaries/Foreign Operations

276 | Corporate Information

276 | Shareholders' Information





# Leadership and Contact Details of Foreign Operations

## BENIN REPUBLIC



**Dorothe Gounon**  
CHAIRPERSON

Cotonou, Patte d'Oie,  
Cadjeoun, Quartier  
Awhanleko,  
Ilôt 610, Parcelle zb  
Tel: +22997113333



**Charles Kone**  
MD/CEO

Cotonou, Patte d'Oie, Cadje-  
houn, Quartier Awhanleko,  
Ilôt 610, Parcelle zb  
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## BURKINA FASO



**Seydou Bouda**  
CHAIRPERSON

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**Rasmata Djibo**  
MD/CEO

01 BP 362 Ouagadougou 01  
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+226 57 17 50 50

## CAMEROON



**Ebenezer Essoka**  
CHAIRPERSON

Boulevard de la liberte  
Akwa Douala  
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**Jude Anele**  
MD/CEO

Boulevard de la liberte  
Akwa Douala  
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## CHAD



**Abdelhamid M.  
Senoussi**  
CHAIRPERSON

Avenue Charles De Gaulle,  
N'Djamena, Chad  
Tel: +235 66 29 07 00



**Aminu Ibrahim**  
MD/CEO

Avenue Charles De Gaulle,  
N'djamena, Tchad  
P. O Box : 1148  
Tél: 00235 67 67 20 29

**CONGO  
BRAZZAVILLE**


**Hilarion Bounsana**  
ACTING CHAIRPERSON

37, av William Guynet face  
Rond Point City Center,  
Congo Brazzaville  
Tel: +242-055179070  
+242-066143277



**Maryam Yago**  
MD/CEO

34 William Guynet street, City  
Center, Brazzaville  
Tel.: +242 06 737 18 57

**CONGO DRC**


**Bernard Mavambu**  
CHAIRPERSON

1853 Avenue de la liberation  
Kinshasa, Gomb, Congo (DRC)  
Tel: +243907013093



**Sampson Aneke**  
MD/CEO

1853 Avenue de la liberation  
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Congo (DRC)  
Tel: +243 831851165  
+2348032094444

**COTE D'IVOIRE**


**Kouame Kouassi**  
CHAIRPERSON

Boulevard Botreau-Roussel  
Immeuble Kharrat 2eme  
Etage, 17 BP 808, Abidjan 17



**Tony Odeigah**  
MD/CEO

CIV\_6299-Plateau Imm  
Kharrat, 2e Et, Blvd  
Botreau-Roussel, AbiDJAN  
+2250777777330

**GABON**


**Jean Claude Alevina**  
CHAIRPERSON

Vallee Sainte Marie,  
Boulevard Triomphal,  
Libreville



**Eugenia Onyekwelu**  
MD/CEO

Vallee Sainte Marie,  
Boulevard Triomphal,  
Libreville  
Tel: +24177732850

**GHANA**


**Kweku Awotwi**  
CHAIRPERSON

Heritage Tower,  
Ambassadorial Enclave. GA-  
077-1906, Ridge, Accra  
Tel: +233544 331 194



**Uzochina Molokwu**  
MD/CEO

Heritage Tower,  
Ambassadorial Enclave.  
GA-077-1906, Ridge, Accra  
Tel: +233-25 796 0088

## GUINEA



**Rayhanatou Diallo**  
CHAIRPERSON

Rue du Chateau  
d'eau - Marche Niger,  
Kaloum, Guinea  
Tel: 0024 622 355 416



**Antoine Cherif**  
MD/CEO

Rue du Chateau  
d'eau - Marche Niger,  
Kaloum, Guinea  
Tel: +224-628 35 68

## KENYA



**George Otieno**  
CHAIRPERSON

P.O. Box 6744-00200 Nairobi,  
Kenya  
+254 721 419 221



**Mary Mulili**  
MD/CEO

2nd Floor, Imperial Court,  
Westlands Road,  
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Tel: +254 725 832 921

## LIBERIA



**Ebele Ogbue**  
CHAIRPERSON

Broad & Nelson Streets,  
Monrovia, Liberia  
Tel: +254-711-027140



**Ayokunle Olajubu**  
MD/CEO

Broad & Nelson Streets,  
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Tel: +2347034049268

## MALI



**Idrissa Traore**  
CHAIRPERSON

Hamdallaye ACI 2000 Rue 360  
Porte 385 Avenue De La Paix,  
Bamako



**Rokia Hacko**  
MD/CEO

Hamdallaye ACI 2000 Rue  
360 Porte 385 Avenue De La  
Paix, Bamako  
Tel: +223-44904512/4513

## MOZAMBIQUE



**Filipe Mandlate**  
CHAIRPERSON

Av, Zedequias Manganhela,  
267, Edifício JAT 4,  
Piso 7, Maputo  
Tel: +258 84 3023480



**Rotimi Morohunfola**  
MD/CEO

Av, Zedequias Manganhela,  
267, Edifício JAT 4,  
Piso 7, Maputo  
Tel: +258-850299148

## SENEGAL

**Amadou Thioye**

CHAIRPERSON

Zone 12 Almadies, Dakar  
Tel: +221 771410042**Julien Kouassi**

MD/CEO

18 Avenue Léopold Sedar  
Senghor, Dakar – Senegal  
Tel: +221 77 824 69 90

## SIERRA LEONE

**Claudius Barts Williams**

CHAIRPERSON

9, Charlotte Street Freetown  
Tel: +232 76 850 031**Mohamed Samoura**

MD/CEO

9, Charlotte Street Freetown  
Tel: +23276340740

## TANZANIA

**Amb. Tuvako Manongi**

CHAIRPERSON

30C/30D Nyerere Road,  
Dar es Salaam**Gbenga Makinde**

MD/CEO

30C/30D Nyerere Road,  
Dar es Salaam  
Tel: +255 693 909 090

## UGANDA

**Kigozi Mustapha**

CHAIRPERSON

Plot 2, Jinja Road,  
Kampala**Kenneth Kisambira**

MD/CEO

Plot 2, Jinja Road,  
Kampala  
Tel: +256-772567963

## ZAMBIA

**Tukiya Kankasa-Mabula**

CHAIRPERSON

Stand 22768,  
Thabo Mbeki Road,  
Lusaka**Chinedu Obeta**

MD/CEO

Stand 22768,  
Thabo Mbeki Road, Lusaka  
Tel: +260960750455



## UK



**Kennedy Uzoka**  
CHAIRPERSON

36 Queen Street,  
London EC4R 1BN  
info@ubauk.com



**Adedeji Adeyelure**  
ACTING MD/CEO

36 Queen Street,  
London EC4R 1BN  
info@ubauk.com

## UAE



**Vikrant Bhansali**  
MD/CEO, UAE

321, South Tower ,  
Emirate Financial Towers,  
United Arab Emirates  
Tel: +971 4 568 1725

## FRANCE



**Rene-Laurent Alciator**  
MD/CEO, FRANCE

1-7 Cours Valmy,  
92800 Puteaux  
(Paris La Defense), France  
Tel: +33 1 87 16 73 61

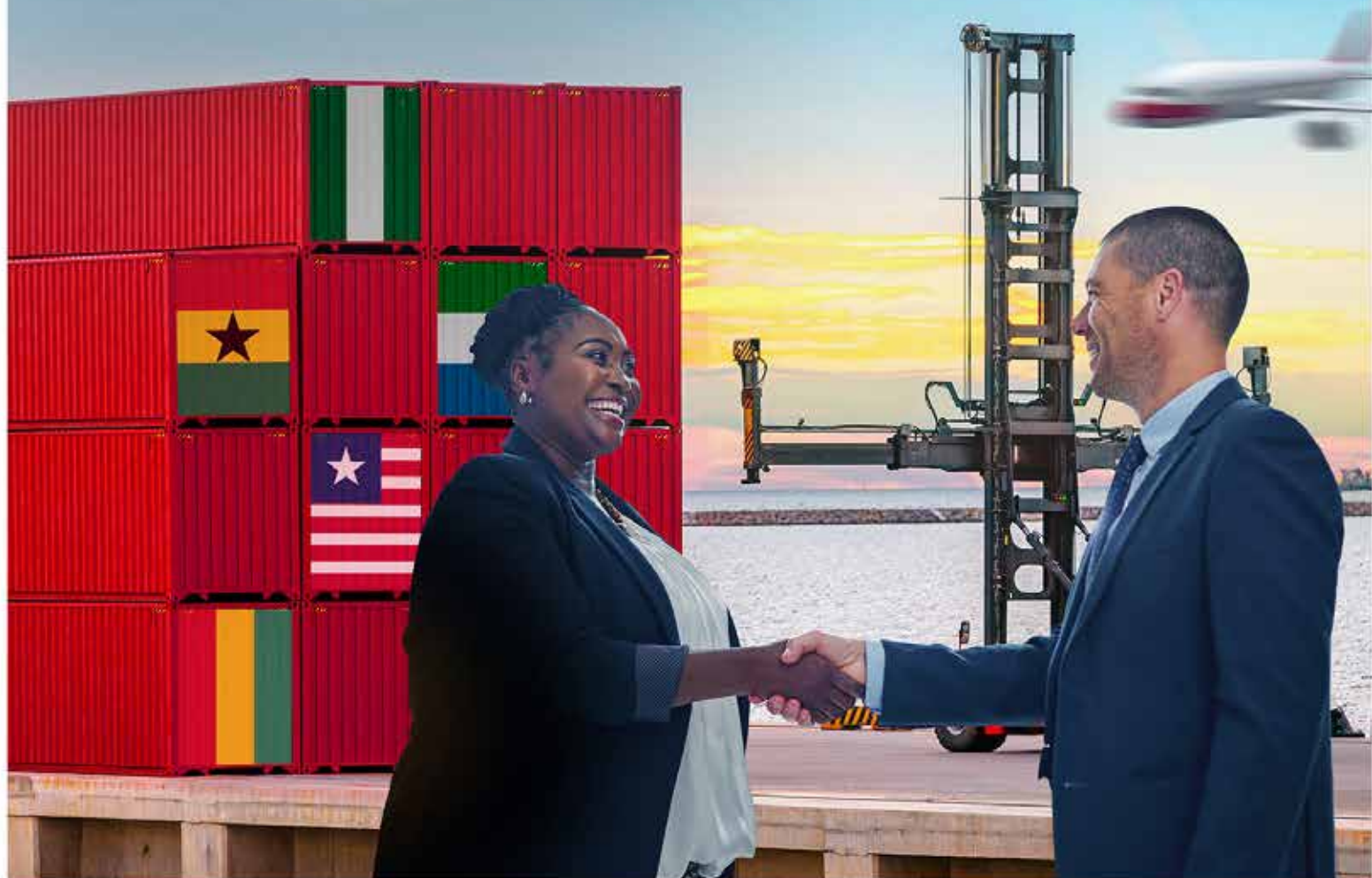


Group Chairman with UBA Cameroun and Executives



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# Corporate Information

## Registered Office

UBA House  
57 Marina,  
Lagos, Nigeria

## Company Registration

RC: 2457

## Tax Identification Number (TIN)

01126011 – 0001

## Company Secretary

Bili Odum

## Auditors

Ernst & Young  
10th Floor  
UBA House  
57 Marina Rd,  
Lagos, Nigeria  
[www.ey.com](http://www.ey.com)

## Registrars

Africa Prudential Plc  
220B Ikorodu Road  
Palmgrove Bus Stop Palmgrove, Lagos, Nigeria  
Phone +234-1-8752604  
[www.africaprudentialregistrars.com](http://www.africaprudentialregistrars.com)

# Shareholders' Information

The Bank maintains an investor relations section on its website (<https://www.ubagroup.com/investor-relations/>) which provides access to share price data, earnings press releases, copies of annual reports, presentations on interim reports, credit rating reports and other useful investor information.

## Contact us:

For all enquiries on shareholding, financial and business update, please contact our Investor Relations desk or Company Secretariat via the below contact details:

### Investor Relations

UBA House (14th Floor)  
57 Marina, Lagos  
Tel: +234-201-280-8798

### Bili A. Odum

Group Company Secretary  
UBA House (3rd Floor)  
57 Marina, Lagos  
Tel: +234 1 2807 012  
Email: [bili.odum@ubagroup.com](mailto:bili.odum@ubagroup.com)

## Investor Complaint Channels:

UBA Plc has a Complaint Framework for Investors and the Investing Public. This policy is published on the Bank's website: (<https://www.ubagroup.com/investor-relations/>). Major complaints help channels deployed by the Bank to address investor complaints are stated below.

### Email:

[investorrelations@ubagroup.com](mailto:investorrelations@ubagroup.com)

### Telephone line:

+234-201-280-8798

### Mailing address:

Investor Relations Department, UBA House, 57 Marina,  
Lagos, Nigeria

Shareholders who have any complaint are enjoined to kindly contact the Investor Relations unit of the Bank for prompt resolution. Shareholders can also request copies (electronic or hard copies) of the complaint framework, which can also be downloaded on our website in the address stated above.

# One Brand, Global Influence

For 75 years, UBA has transformed from a mustard seed to a thriving global power house, creating a strong footprint in 24 global locations while igniting success.

**UBA**, *Africa's Global Bank*







**Talk to us:**

For enquiries, please call us on:

(+234)02-01-2808822 (2808UBA)

(+234)02-01-6319822

(+234)07002255-822

(0700-CALL-UBA)

or email [cfc@ubagroup.com](mailto:cfc@ubagroup.com)

[www.ubagroup.com](http://www.ubagroup.com)